

Quantum Foods Holdings Limited Incorporated in the Republic of South Africa Registration number: 2013/208598/06 Tax registration number: 9095455193 Share code: QFH (ISIN code: ZAE000193686) ("Quantum Foods" or "the Group" or "the Company")

# Unaudited condensed consolidated interim financial statements

For the six months ended 31 March 2020

# **SALIENT FEATURES**

	2020	2019	% change
Revenue	R2 439 million	R2 103 million	16
Operating profit (before items of a capital nature)*	R91 million	R121 million	(25)
Operating profit	R91 million	R121 million	(24)
Headline earnings	R67 million	R96 million	(30)
Earnings per share	34.5 cents	45.2 cents	(24)
Headline earnings per share	34.5 cents	45.4 cents	(24)
Interim dividend per share	6 cents	8 cents	(25)

\* Income or expenditure of a capital nature in the statement of comprehensive income, i.e. all profit or loss items that are excluded in the calculation of headline earnings per share. The principal items excluded under this measurement are profits or losses on disposal of property, plant and equipment.

## **Enquiries:**

Quantum Foods: +27 21 864 8600, info@quantumfoods.co.za Hennie Lourens: hennie.lourens@quantumfoods.co.za André Muller: andre.muller@quantumfoods.co.za PSG Capital – Willie Honeyball: +27 21 887 9602, willieh@psgcapital.com

# COMMENTARY

The first six months of the 2020 financial year proved to be as challenging as was expected. Individual businesses performed in line with expectation. Egg prices, however, declined more sharply than expected during the first three months of the 2020 calendar year, resulting in the egg business recording a loss for the period under review.

## **OPERATING ENVIRONMENT**

The cost of key feed raw materials was largely impacted by the Rand weakening against the US Dollar from an average of R14.15 in 2019 to an average of R15.04 in 2020. This resulted in upward pressure on the price of yellow maize on South African Futures Exchange (SAFEX), which increased by 5.4%. The bran and hominy chop prices increased by 17.2% and 9.7% respectively. The net effect of these increases was that the cost of layer and broiler feed increased by 4.3% compared to 2019.

At the end of March 2020 South Africa and many other countries went into a lockdown due to COVID-19. This did not impact the performance of the Company for the first six months of the financial year, but will have a substantial impact on businesses and economic conditions within South Africa and the rest of the world.

# SEGMENTAL OVERVIEW

#### Animal feeds

The animal feeds business performed very well during the period under review. Volumes increased by 18.0% (driven by both internal and external volumes). Increased earnings were supported by the increase in volumes and an increase of 2.2% in margins. Despite an increase in nominal costs compared to 2019, the cost per unit declined. Given the constraints of load shedding, all the feed mills ran at close to capacity during the period. Load shedding continued to have an adverse financial effect on the feeds business.

## Farming

The layer breeding operational performance continued to exceed the breed standard. Production volumes of day-old pullets and point-of-lay hens increased by 6.8% and 11.6% respectively. This resulted in the Company incurring above-inflation cost increases in the layer breeder business. External sales of chicks declined, and more chicks and pullets were placed on Companyowned farms. This contributed to an increase in eggs available for sale. The commercial layer farms' efficiency continues to improve and have reached the highest level since 2014. The aggregate of the commercial layer farms achieved the expected financial performance for the period under review.

The financial performance of the broiler business was satisfactory. Volumes of day-old chicks increased by 4.1% and overhead costs were well managed. Although the breeder section of this business is still under pressure, we saw an improvement in the performance of the recent grandparent genetics received. Commercial broiler performance remained at a very high level.

# Eggs

The egg industry is under severe pressure due to the oversupply of eggs. Egg prices declined sharply, by 7.4% on a comparative basis. The Nulaid business recorded losses for the reporting period. Volumes increased by 16.3%. The decline in egg prices, together with the increase in feed costs, resulted in a further contraction of margins. Operational effectiveness remained at high levels, despite the higher volume of eggs managed by the business. Overhead costs were well managed and, although nominal costs increased, the cost per dozen decreased.

## **Other Africa**

The other African businesses are all operating in challenging conditions.

Increased raw material prices, variable climatic conditions and general difficult economic environments are all having a severely negative effect on these businesses. Operationally the businesses in Uganda and Mozambigue are performing well. In Uganda, good progress has been made with the capital projects. We are pleased to report that the new Lohmann Breeder farm received its first parents in the period under review. The financial performance of the egg businesses in Zambia and Uganda was acceptable for the period, but not so for the breeder businesses. Lower day-old chick demand in both countries contributed negatively to financial performance. The financial performance of the Mozambigue business was better than expected.

QUANTUM Foods 2

# FINANCIAL OVERVIEW

Group revenue increased by 16.0% to R2.4 billion, with a 15.9% increase of R317 million in the South African operations and a 17.3% increase of R19 million in other African operations. Revenue from other African operations contributed 5.3% of the Group's revenue for 2020 (2019: 5.2%).

Revenue from South African operations:

- Increased by R301 million for the feeds segment. This increase of 38.3% is due to an increase in volumes sold and the adjustment of selling prices for higher input costs.
- Decreased by R25 million for the farming segment. This decrease is mainly due to a change in the broiler farming business model in the North West province, where day-old chicks and feed are supplied in terms of a long-term supply agreement and no longer live broilers. This change, implemented in the second half of the 2019 financial year, also contributed to the higher volumes sold and revenue reported for the feeds business.
- Increased by R41 million for the eggs segment, where an average price decrease of 7.4% and a volume increase of 16.3% was achieved.

Cost of sales increased by 18.0% to R1.9 billion. Cost of sales includes the fair value adjustments of biological assets (livestock) and agricultural produce (eggs) that were realised and included in other gains and losses in the statement of comprehensive income. These fair value adjustments for the six-month period ended 31 March 2020 amounted to R33 million (2019: R65 million), with the decrease mostly reflective of the decreased margins in the egg business. Gross profit, excluding these fair value adjustments, increased by R16 million to R578 million at a margin of 23.7% (2019: 26.7%).

Cash operating expenses were well managed and although nominal costs increased by 9.8%, costs decreased on a per unit basis.

Operating profit before items of a capital nature decreased by 24.6% to R91 million for the period under review. South African operations recorded a 19.3% decrease of R23 million to a profit of R96 million at a margin of 4.2% (2019: 6.0%). Feeds and farming improved by R8 million and R16 million respectively, while eggs weakened by R47 million. Feeds profit benefited from the increase in sales volumes to the external market as well as the increased volumes required by the internal layer farming business. The improvement in farming profit is due to improved production efficiencies and volumes on broiler and layer farms in 2020. Other African operations recorded a decrease in profits of R6 million, mainly due to lower profitability from the Zambia business.

Headline earnings per share ("**HEPS**") decreased to 34.5 cents from the 45.4 cents per share of 2019. This decrease of 24.1% includes the effect of the repurchase of shares in the second half of 2019 and during the current reporting period.

Cash inflow from operations amounted to R74 million for the reporting period. This includes an increased investment of R73 million in working capital.

Capital expenditure for the period amounted to R55 million, with the main projects in addition to maintenance capital being the new layer breeder farm in Uganda and an egg-grading machine for the East London packing station.

Cash and cash equivalents decreased from R220 million at 30 September 2019 to R174 million at 31 March 2020. This decrease includes the R48 million final dividend for 2019.

The Group's borrowings at 31 March 2020 only comprised lease liabilities as accounted for in terms of International Financial Reporting Standards ("**IFRS**") 16 – Leases.

# DIVIDEND AND SHARE REPURCHASE

In recent years the Group has targeted a full-year HEPS cover of approximately four times for the declaration of dividends. While the Group continues to trade as a provider of essential products, current uncertainty about the full impact of COVID-19 on its operations, financial performance and cash flows remain. This resulted in the Board resolving to declare a gross interim dividend of 6 cents per share, from income reserves, for the six-month period ended 31 March 2020. At a rate of 20%, dividends tax will amount to 1.2 cents per share. Consequently, shareholders who are not exempt from dividends tax will receive a net dividend amount of 4.8 cents per share. Such tax will be withheld unless beneficial owners of the dividend have provided the necessary documentation to the relevant regulated intermediary to indicate that they are exempt therefrom, or entitled to a reduced rate as a result of the double tax agreement between South Africa and their country of domicile.

The applicable dates are as follows:

Declaration date	Thursday, 21 May 2020
Last date of trading cum dividend	Monday, 15 June 2020
Trading ex-dividend commences	Wednesday, 17 June 2020
Record date	Friday, 19 June 2020
Dividend payable	Monday, 22 June 2020

Share certificates may not be dematerialised or materialised between Wednesday, 17 June 2020 and Friday, 19 June 2020, both days inclusive.

During the period under review, a subsidiary of Quantum Foods purchased 1 296 647 shares at a cost of R4.3 million, equating to an average of R3.31 per share. These shares are held as treasury shares and used for corporate purposes. The Board intends to continue with the repurchase of shares.

The shares in issue as at declaration date are 200 024 716.

# OUTLOOK

Given the change in the economic landscape due to the unknown impact of COVID-19, it is extremely difficult to provide an accurate outlook for the next six months. In general, raw material prices are expected to increase – only due to the effect of the devaluation of the Rand. This will result in a cost push throughout the business. A portion of this impact should be recoverable in the farming and feeds businesses.

We expect an improvement in the supply and demand balance of eggs in the second half of the financial year. Egg supply should decrease slightly due to lower placements of day-old chicks. Egg prices will be managed judiciously to balance the requirements of ensuring a sustainable business and the needs of the consumer.

The same COVID-19 uncertainty will also impact the Group's other African operations in the coming period, but the African segment is expected to remain profitable.

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**WA Hanekom** Chairman

HA Lourens Chief Executive officer

21 May 2020

	Note	Unaudited 31 March 2020 R'000	Unaudited 31 March 2019 R'000	Audited 30 September 2019 R'000
ASSETS				
Non-current assets		1 259 159	1 153 096	1 181 521
Property, plant and equipment Right-of-use assets		1 172 345 59 935	1 134 013	1 160 768 -
Intangible assets Investment in associates	6	6 341 16 169	9 170 9 230	7 722 8 998
Trade and other receivables	0	3 690	-	3 356
Deferred income tax		679	683	677
Current assets		1 343 562	1 244 006	1 332 808
Inventories Biological assets		278 931 397 570	251 712 333 575	288 029 379 596
Trade and other receivables		477 086	410 251	433 280
Derivative financial instruments		11 476	3 281	4 658
Current income tax Cash and cash equivalents		4 218 174 281	150 245 037	7 651 219 594
		114201	240 001	210 004
Total assets		2 602 721	2 397 102	2 514 329
EQUITY AND LIABILITIES Capital and reserves attributable to owners				
of the parent		1 857 510	1 809 574	1 837 412
Share capital		1 465 069	1 500 248	1 465 069
Treasury shares Other reserves		(25 521) (29 894)	– (219 328)	(23 947) (210 432)
Retained earnings		447 856	528 654	606 722
Total equity		1 857 510	1 809 574	1 837 412
Non-current liabilities		313 901	239 247	256 790
Interest-bearing liability			6 078	6 021
Lease liabilities Deferred income tax		53 222 252 753	- 225 451	242 843
Provisions for other liabilities and charges		7 926	7 718	7 926
Current liabilities		431 310	348 281	420 127
Trade and other payables		410 223	342 604	420 019
Current income tax		99	5 574	_
Interest-bearing liability Lease liabilities		- 20 988	103	108
Total liabilities		745 211	587 528	676 917
Total equity and liabilities		2 602 721	2 397 102	2 514 329

	Notes	Unaudited Six months ended 31 March 2020 R'000	Unaudited Six months ended 31 March 2019 R'000	Audited Year ended 30 September 2019 R'000
Revenue Cost of sales	3	2 439 066 (1 893 927)	2 103 328 (1 605 653)	4 417 674 (3 395 377)
Gross profit		545 139	497 675	1 022 297
Other income Other gains/(losses) – net Sales and distribution costs Marketing costs Administrative expenses Other operating expenses	4	5 172 29 402 (130 478) (6 788) (65 537) (285 470)	5 032 62 691 (121 588) (4 933) (60 713) (257 547)	9 915 149 517 (251 995) (13 278) (126 517) (544 706)
Operating profit Investment income Finance costs Share of profit of associate companies		91 440 3 280 (4 072) 1 171	120 617 10 406 (262) 441	245 233 15 102 (3 959) 209
Profit before income tax Income tax expense		91 819 (25 190)	131 202 (36 072)	256 585 (67 390)
Profit for the period		66 629	95 130	189 195
Other comprehensive income for the period Items that may subsequently be reclassified to profit or loss: Fair value adjustments to cash flow hedging reserve		14 745	(4 900)	(1 227)
For the period Deferred income tax effect Current income tax effect Realised to profit or loss Deferred income tax effect Current income tax effect		34 270 (3 367) (6 228) (13 791) 1 426 2 435	(1 655) 16 656 (1 003) (3 661) (23 461) 18 6 551	26 178 (1 426) (5 903) (27 883) 18 7 789
Movement on foreign currency translation reserve				
Currency translation differences		(3 258)	8 337	13 080
Total comprehensive income for the period		78 116	98 567	201 048
Profit for the period attributable to owners of the parent		66 629	95 130	189 195
Total comprehensive income for the period attributable to owners of the parent		78 116	98 567	201 048
Earnings per ordinary share (cents) Diluted earnings per ordinary share (cents)	5 5	34.5 34.1	45.2 44.8	92.6 91.3

	Unaudited Six months ended 31 March 2020 R'000	Unaudited Six months ended 31 March 2019 R'000	Audited Year ended 30 September 2019 R'000
Share capital and treasury shares	1 439 548	1 500 248	1 441 122
Opening balance Shares repurchased and cancelled Ordinary shares acquired by subsidiary Ordinary shares transferred – share appreciation rights	1 441 122 - (4 296) 2 722	1 498 707 - (2 299) 3 840	1 498 707 (35 179) (27 368) 4 962
Other reserves	(29 894)	(219 328)	(210 432)
Opening balance Other comprehensive income for the period Common control reserve reclassified to retained earnings Recognition of share-based payments Ordinary shares transferred – share appreciation rights	(210 432) 11 487 167 877 4 412 (3 238)	(226 402) 3 437 - 7 060 (3 423)	(226 402) 11 853 - 8 090 (3 973)
Retained earnings	447 856	528 654	606 722
Opening balance Adjustment to opening retained earnings* Profit for the period Dividends paid Common control reserve reclassified to retained earnings Ordinary shares transferred – share appreciation rights	606 722 (9 864) 66 629 (48 270) (167 877) 516	582 086 (795) 95 130 (147 350) - (417)	582 086 (795) 189 195 (162 775) – (989)
Total equity	1 857 510	1 809 574	1 837 412

\* Refer to note 2(a) for details regarding the restatement of the opening balance of retained earnings on 1 October 2019.

	Unaudited Six months ended 31 March 2020 R'000	Unaudited Six months ended 31 March 2019 R'000	Audited Year ended 30 September 2019 R'000
NET CASH FLOW FROM OPERATING ACTIVITIES	73 741	50 835	162 706
Net cash profit from operating activities Working capital changes Cash effect of hedging activities	144 465 (73 058) 13 549	165 555 (84 357) (10 322)	329 847 (109 244) (6 736)
Net cash generated from operations Income tax paid	84 956 (11 215)	70 876 (20 041)	213 867 (51 161)
NET CASH FLOW FROM INVESTING ACTIVITIES	(51 967)	(79 643)	(140 946)
Additions to property, plant and equipment Additions to intangible assets Proceeds on disposal of property, plant and equipment Advance of non-interest-bearing loan Interest received	(55 160) - 247 - 2 946	(90 900)  851  10 406	(152 587) (4) 3 271 (6 728) 15 102
Net cash surplus/(deficit)	21 774	(28 808)	21 760
NET CASH FLOW FROM FINANCING ACTIVITIES	(67 139)	(149 745)	(225 941)
Principal elements of lease payments (2019: Principal elements of finance lease payments) Shares repurchased Treasury shares acquired by subsidiary Interest paid Dividends paid to ordinary shareholders	(10 656) - (4 296) (3 996) (48 191)	(46) – (2 299) (262) (147 138)	(98) (35 179) (27 368) (724) (162 572)
Net decrease in cash and cash equivalents Effects of exchange rate changes Net cash and cash equivalents at beginning of period	(45 365) 52 219 594	(178 553) 1 129 422 461	(204 181) 1 314 422 461
Net cash and cash equivalents at end of period	174 281	245 037	219 594

	Unaudited Six months ended 31 March 2020 R'000	Unaudited Six months ended 31 March 2019 R'000	Audited Year ended 30 September 2019 R'000
Segment revenue	2 439 066	2 103 328	4 417 674
Eggs Farming Animal feeds Other African countries	578 126 646 646 1 085 437 128 857	537 248 671 365 784 859 109 856	1 095 195 1 325 152 1 758 627 238 700
Segment results - excluding items of a capital nature	91 310	121 164	244 611
Eggs Farming Animal feeds Other African countries Head office costs	(19 469) 67 819 48 061 637 (5 738)	27 265 51 959 40 258 6 654 (4 972)	38 341 112 087 89 100 14 226 (9 143)
Items of a capital nature per segment included in other gains – net			
Profit/(loss) on disposal of property, plant and equipment before income tax	130	(547)	622
Eggs Farming Animal feeds Other African countries	(1) 77 - 54	(27) (520) –	(96) 1 053 (426) 91
Segment results	91 440	120 617	245 233
Eggs Farming Animal feeds Other African countries Head office costs	(19 470) 67 896 48 061 691 (5 738)	27 238 51 439 40 258 6 654 (4 972)	38 245 113 140 88 674 14 317 (9 143)
A reconciliation of the segment results to profit before income tax is provided below:			
Segment results Adjusted for: Investment income Finance costs Share of profit of associate companies	91 440 3 280 (4 072) 1 171	120 617 10 406 (262) 441	245 233 15 102 (3 959) 209
Profit before income tax per statement of comprehensive income	91 819	131 202	256 585

#### 1. BASIS OF PREPARATION

The unaudited condensed consolidated interim financial statements are prepared in accordance with International Financial Reporting Standards ("IFRS"), IAS 34 – Interim Financial Reporting, the Listings Requirements of the JSE Ltd, the SAICA Financial Reporting Guides as issued by the Accounting Practices Committee, Financial Pronouncements as issued by the Financial Reporting Standards Council and the requirements of the Companies Act, Act 71 of 2008, as amended, of South Africa.

These results or any comments relating to the prospects of the Group have not been audited or reviewed by the Company's external auditors. The condensed consolidated interim financial statements have been prepared under the supervision of AH Muller, CA(SA), chief financial officer.

The accounting policies applied in the preparation of these interim financial statements are in terms of IFRS and are consistent with those applied in the previous consolidated annual financial statements for the year ended 30 September 2019, apart from the adoption of the new and amended standards, as set out below.

#### 1.1 New and amended standards adopted by the Group

New or amended standards became applicable for the current reporting period and the Group had to change its accounting policies and make retrospective adjustments as a result of adopting IFRS 16 – Leases.

The impact of the adoption of the Leases standard and the new accounting policies are disclosed below. The other amended standards did not have any impact on the Group's accounting policies and did not require retrospective adjustments.



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#### 2. CHANGES IN ACCOUNTING POLICIES

This note explains the impact of the adoption of IFRS 16 – Leases on the Group's financial statements. It also discloses the new accounting policies that have been applied from 1 October 2019, where they are different to those applied in prior periods. The Group has adopted IFRS 16 retrospectively from 1 October 2019 but has not restated comparatives for the 2019 reporting period, as permitted under the specific transitional provisions in the standard. The reclassifications and the adjustments arising from the new leasing rules are therefore recognised in the opening balance sheet on 1 October 2019.

#### (a) Adjustments recognised on adoption of IFRS 16

On adoption of IFRS 16, the Group recognised lease liabilities in relation to leases which had previously been classified as "operating leases" under the principles of IAS 17 – Leases. These liabilities were measured at the present value of the remaining lease payments, discounted using the lessee's incremental borrowing rate as of 1 October 2019. The weighted average lessee's incremental borrowing rate applied to the lease liabilities on 1 October 2019 was 10.2%.

For leases previously classified as finance leases, the entity recognised the carrying amount of the lease asset and lease liability immediately before transition as the carrying amount of the rightof-use asset and the lease liability at the date of initial application. The measurement principles of IFRS 16 are only applied after that date. This resulted in a measurement adjustment of R6.1 million for variable lease payments not based on an index or rate. R5.5 million of this remeasurement to the lease liabilities was recognised as an adjustment to the related right-of-use asset immediately after the date of initial application, and an adjustment to profit and loss.

	R'000
Operating lease commitments disclosed as at 30 September 2019 Discounted using the lessee's incremental borrowing rate at the date of	52 529
initial application	(20 461)
Add: finance lease liabilities recognised as at 30 September 2019	6 128
(Less): short-term leases recognised on a straight-line basis as expense	(1 155)
(Less): low-value leases recognised on a straight-line basis as expense	(209)
Add: lease extensions (highly likely to be exercised)	45 823
Add/(less) adjustments relating to changes in the index or rate affecting variable payments	(179)
Lease liability recognised as at 1 October 2019	82 476
Of which are:	00 570
Current lease liabilities	20 570
Non-current lease liabilities	61 906

Right-of-use assets were measured on a retrospective basis as if the new rules had always been applied. There were no onerous lease contracts that would have required an adjustment to the right-of-use assets at the date of initial application.

The recognised right-of-use assets relate to the following types of assets:

	31 March 2020 R'000	1 October 2019 R'000
Land and buildings Plant, machinery and equipment Vehicles	20 073 9 141 30 721	21 817 16 149 29 581
Total right-of-use assets	59 935	67 547

#### 2. CHANGES IN ACCOUNTING POLICIES (continued)

The change in accounting policy affected the following items in the statement of financial position on 1 October 2019. Line items that were not affected by the changes have not been included. As a result, the subtotals and totals disclosed cannot be recalculated from the amounts provided.

CONSOLIDATED STATEMENT OF FINANCIAL POSITION (EXTRACT)	30 September 2019 As originally presented R'000	IFRS 16 impact R'000	1 October 2019 R'000
ASSETS			
Non-current assets	1 181 521	62 023	1 243 544
Property, plant and equipment Right-of-use assets	1 160 768 -	(5 524) 67 547	1 155 244 67 547
Total assets	2 514 329	62 023	2 576 352
EQUITY AND LIABILITIES Capital and reserves attributable to owners of the parent	1 837 412	(9 864)	1 827 548
Retained earnings	606 722	(9 864)	596 858
Non-current liabilities	256 790	51 786	308 576
Interest-bearing liability Lease liability Deferred income tax	6 021 _ 242 843	(6 021) 61 906 (4 099)	- 61 906 238 744
Current liabilities	420 127	20 101	440 228
Trade and other payables Interest-bearing liability Lease liability	420 019 108 -	(361) (108) 20 570	419 658 - 20 570
Total liabilities	676 917	71 887	748 804
Total equity and liabilities	2 514 329	62 023	2 576 352

The change in accounting policy had no impact on the statement of comprehensive income.

#### (i) Impact on segment disclosures and earnings per share

Segment results for 31 March 2020 all included a profit as a result of the change in accounting policy. The following segments were affected by the change in policy:

	Segment results R'000
Eggs	2 081
Farming	1 269
Animal feeds	1 088
Other African countries	22
	4 460

Earnings per share increased by 0.2 cents per share for the six months to 31 March 2020 as a result of the adoption of IFRS 16.

#### 2. CHANGES IN ACCOUNTING POLICIES (continued)

#### (ii) Practical expedients applied

In applying IFRS 16 for the first time, the Group has used the following practical expedients permitted by the standard:

- The use of a single discount rate to a portfolio of leases with reasonably similar characteristics
- Reliance on previous assessments on whether leases are onerous
- The accounting for operating leases with a remaining lease term of less than 12 months as at 1 October 2019 as short-term leases
- The exclusion of initial direct costs for the measurement of the right-of-use asset at the date of initial application
- The use of hindsight in determining the lease term where the contract contains options to extend or terminate the lease

The Group has also elected not to re-assess whether a contract is or contains a lease at the date of initial application. Instead, for contracts entered into before the transition date the Group relied on its assessment made applying IAS 17 and IFRIC 4 – Determining whether an Arrangement Contains a Lease.

#### (b) The Group's leasing activities and how these are accounted for

The Group leases various farms, equipment, warehouses and delivery vehicles. Lease agreements are typically made for fixed periods of 2 to 5 years but may have extension options as described in (ii) on the next page. Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions. The lease agreements do not impose any covenants, but leased assets may not be used as security for borrowing purposes.

Until the 2019 financial year, leases of property, plant and equipment were classified as either finance or operating leases. Payments made under operating leases (net of any incentives received from the lessor) were charged to profit or loss on a straight-line basis over the period of the lease.

From 1 October 2019, leases are recognised as a right-of-use asset and a corresponding liability at the date at which the leased asset is available for use by the Group. Each lease payment is allocated between the liability and finance cost. The finance cost is charged to profit or loss over the lease period so as to produce a constant periodic rate of interest on the remaining balance of the liability for each period. The right-of-use asset is depreciated over the shorter of the asset's useful life and the lease term on a straight-line basis.

Assets and liabilities arising from a lease are initially measured on a present value basis. Lease liabilities include the net present value of the following lease payments:

- Fixed payments (including in-substance fixed payments), less any lease incentives receivable
- Variable lease payments that are based on an index or a rate
- Amounts expected to be payable by the lessee under residual value guarantees
- The exercise price of a purchase option if the lessee is reasonably certain to exercise that option
- Payments of penalties for terminating the lease, if the lease term reflects the lessee exercising that option

The lease payments are discounted using the interest rate implicit in the lease. If that rate cannot be determined, the lessee's incremental borrowing rate is used, being the rate that the lessee would have to pay to borrow the funds necessary to obtain an asset of similar value in a similar economic environment with similar terms and conditions.

#### 2. CHANGES IN ACCOUNTING POLICIES (continued)

#### (b) The Group's leasing activities and how these are accounted for (continued)

Right-of-use assets are measured at cost comprising the following:

- The amount of the initial measurement of lease liability
- Any lease payments made at or before the commencement date less any lease incentives received
- Any initial direct costs
- Restoration costs

Payments associated with short-term leases, variable lease payments not based on an index or a rate in (i) below, and leases of low-value assets are recognised on a straight-line basis as an expense in profit or loss. Short-term leases are leases with a lease term of 12 months or less. Low-value assets comprise mainly IT equipment.

#### (i) Variable lease payments

Estimation uncertainty arising from variable lease payments

Variable lease payments relate to the lease of solar panels whereby the rental payments are 100% based on the energy generated by the solar panels. These variable lease payments are recognised in profit or loss in the period in which the condition that triggers those payments occurs.

#### (ii) Extension and termination options

Extension and termination options are included in a number of property and equipment leases across the Group. These terms are used to maximise operational flexibility in terms of managing contracts. The majority of extension and termination options held are exercisable only by the Group and not by the respective lessor. None of the lease payments made in 2020 were optional.

Critical judgements in determining the lease term

In determining the lease term, management considers all facts and circumstances that create an economic incentive to exercise an extension option, or not exercise a termination option. Extension options (or periods after termination options) are only included in the lease term if the lease is reasonably certain to be extended (or not terminated). Potential future cash outflows of R2.7 million have not been included in the lease lisibility because it is not reasonably certain that the leases will be extended (or not terminated). The assessment is reviewed if a significant event or a significant change in circumstances occurs which affects this assessment and that is within the control of the lesse. During the current financial period, there were no revisions to lease terms resulting from changes in our view on extension or terminations options in lease contracts.

	Unaudited Six months ended 31 March 2020 R'000	Unaudited Six months ended 31 March 2019 R'000	Audited Year ended 30 September 2019 R'000
<b>REVENUE</b> Disaggregation of revenue from contracts with customers:			
Revenue	2 439 066	2 103 328	4 417 674
Eggs Layer farming Broiler farming Animal feeds Zambia Uganda Mozambique	578 126 99 864 546 782 1 085 437 74 851 28 359 25 647	537 248 92 704 578 661 784 859 66 072 22 951 20 833	1 095 195 197 058 1 128 094 1 758 627 144 538 48 966 45 196
OTHER GAINS/(LOSSES) – NET Biological assets fair value adjustment	39 806	47 552	105 091
Unrealised – reflected in carrying amount of biological assets Realised – reflected in cost of goods sold	(884) 40 690	(1 793) 49 345	790 104 301
Agricultural produce fair value adjustment	(8 645)	12 070	40 015
Unrealised – reflected in carrying amount of inventory Realised – reflected in cost of goods sold	(648) (7 997)	(3 122) 15 192	(2 891) 42 906
Foreign exchange differences Foreign exchange contract fair value adjustments Foreign exchange contract cash flow hedging	519 (29)	486 1 134	339 3 003
ineffective (losses)/gains Profit/(loss) on disposal of property, plant	(2 379)	1 996	447
and equipment	130 29 402	(547)	622 149.517
	23 402	02 091	149 017

	Unaudited Six months ended 31 March 2020 R'000	Unaudited Six months ended 31 March 2019 R'000	Audited Year ended 30 September 2019 R'000
EARNINGS PER ORDINARY SHARE Basic The calculation of basic earnings per share is based on profit for the period attributable to owners of the parent divided by the weighted average number of ordinary shares in issue during the period:			
Profit for the period Weighted average number of ordinary shares in	66 629	95 130	189 195
issue ('000)	192 987	210 365	204 298
<b>Diluted</b> Diluted earnings per share is calculated by adjusting the weighted average number of ordinary shares outstanding to assume conversion of all dilutive contingent ordinary shares. Share appreciation rights issued in terms of the share incentive scheme have a potential dilutive effect on earnings per ordinary share.			
The calculation of diluted earnings per share is based on profit for the period attributable to owners of the parent divided by the diluted weighted average number of ordinary shares in issue during the period:			
Profit for the period	66 629	95 130	189 195
Diluted weighted average number of ordinary shares in issue ('000)	195 138	212 579	207 185
Headline earnings is calculated in accordance with Circular 1/2019 issued by the South African Institute of Chartered Accountants.			

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		Unaudited Six months ended 31 March 2020 R'000	Unaudited Six months ended 31 March 2019 R'000	Audited Year ended 30 September 2019 R'000
5.	<b>EARNINGS PER ORDINARY SHARE (continued)</b> Reconciliation between profit for the period attributable to owners of the parent and headline earnings			
	Profit for the period	66 629	95 130	189 195
	Items of a capital nature (Profit)/loss on disposal of property, plant and equipment	(103)	396	(554)
	Gross Tax effect	(130) 27	547 (151)	(622) 68
	Headline earnings for the period	66 526	95 526	188 641
	Earnings per share (cents) Diluted earnings per share (cents)	34.5 34.1	45.2 44.8	92.6 91.3
	Headline earnings per share (cents) Diluted headline earnings per share (cents)	34.5 34.1	45.4 44.9	92.3 91.0

#### 6. INVESTMENT IN ASSOCIATES

On 8 March 2020, Quantum Foods (Pty) Ltd acquired a 20% interest in Klipvlei Broilers (Pty) Ltd. The agreement for the acquisition of the interest determines that a third party will determine the fair value of the interest for settlement by 8 March 2021. This valuation is currently in process and as such the value of the interest has been accounted for using a management valuation.

The carrying amount of equity-accounted investments has changed as follows in the six months to March 2020:

	Unaudited Six months ended 31 March 2020 R'000
Beginning of the period Additions Profit for the period	8 998 6 000 1 171
End of the period	16 169

Klipvlei Broilers (Pty) Ltd operates in the poultry industry in South Africa and supplies the Group with broiler live birds.

#### 7. CONTINGENCIES AND FUTURE CAPITAL COMMITMENTS

No new litigation matters with a potential adverse financial impact have been reported to the Group at the reporting date.

Capital expenditure approved by the Board and contracted for amounts to R39.9 million (30 September 2019: R14.6 million). Capital expenditure approved by the Board, but not yet contracted for, amounts to R45.9 million (30 September 2019: R86.0 million).

#### 8. EVENTS AFTER THE REPORTING PERIOD

There have been no events that may have a material effect on the Group that occurred after the end of the reporting period and up to the date of approval of the condensed consolidated interim financial statements by the Board.

By 20 May 2020, COVID-19 has not had a significant effect on the operations of the Group.

#### ADMINISTRATION

#### DIRECTORS

WA Hanekom (Chairman)<sup>#</sup>, PE Burton<sup>#</sup>, GG Fortuin<sup>#</sup>, Prof. ASM Karaan<sup>#</sup>, N Celliers, T Golden<sup>#</sup>, HA Lourens (CEO)<sup>\*</sup>, AH Muller (CFO)<sup>\*</sup> \* *Executive* <sup>#</sup> Independent

## **COMPANY SECRETARY**

Marisha Gibbons

Email Marisha.Gibbons@quantumfoods.co.za

#### **REGISTERED ADDRESS**

11 Main Road, Wellington 7655, PO Box 1183, Wellington 7654, South Africa

**Tel** 021 864 8600

Fax 021 873 5619

Email info@quantumfoods.co.za

#### TRANSFER SECRETARIES

Computershare Investor Services (Pty) Ltd, PO Box 61051, Marshalltown 2107, South Africa

#### Tel

011 370 5000

## Fax

011 688 5209

#### SPONSOR

PSG Capital (Pty) Ltd, PO Box 7403, Stellenbosch 7599, South Africa

#### Tel

021 887 9602

#### Fax

021 887 9624