# Highlights

or the year ended

Sales of products

- Revenue increased by 10,4% to R7,2 billion
- Operating profit increased by
- Operating margin increased to **5,1%** from 4,9%
- Headline earnings increased by 18,6% to R207,8 million
- Headline earnings per share increased by 1,9% to 116,0 cents
- Cash dividend per ordinary share of 13,40 cents declared

Consolidated statement of comprehensive income

6 109 268

5 510 436

Clover **Industries** Limited Abridged audited consolidated results

for the year ended 30 June 2012 and cash dividend declaration

# Consolidated statement of changes in equity

For the year ended 30 June 2012			Preference						
	Ordinary and	Ordinary and	share capital and		Foreign				
	preference	preference	premium	Other	currency			Non-	
	share capital	share premium	transferred to debt	capital reserves	translation reserve	Retained earnings	Total	controlling interests	Total equity
	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
Balance at 30 June 2010	15 136	365 786	(259 382)	248 565	(6 377)	684 631	1 048 359	28 108	1 076 467
Profit for the year						179 588	179 588	4 446	184 034
Other comprehensive income					(596)		(596)	(260)	(856)
Total comprehensive income					(596)	179 588	178 992	4 186	183 178
Ordinary shares issued	2 763	574 572					577 335		577 335
Share issue cost allocated to share premium		(14 807)					(14 807)		(14 807)
Share-based payment reserve				11 192			11 192		11 192
Dividends of subsidiaries								(1 805)	(1 805)
Non-controlling interest acquired through									
the buy-out of Clover Beverages minorities								(21 045)	(21 045)
Dividends						(58 720)	(58 720)		(58 720)
Balance at 30 June 2011	17 899	925 551	(259 382)	259 757	(6 973)	805 499	1 742 351	9 444	1 751 795
Profit for the year						205 290	205 290	4 426	209 716
Other comprehensive income					(902)		(902)	80	(822)
Total comprehensive income					(902)	205 290	204 388	4 506	208 894
Acquisition of non-controlling interest				(8 987)	1		(8 987)	(11 805)	(20 792)
Share appreciation rights exercised				(1724)	1	(2 716)	(4 440)		(4 440)
Share-based payment reserve				13 115			13 115		13 115
Dividends of subsidiaries								(349)	(349)
Dividends forfeited						1 551	1 551		1 551
Dividends						(53 734)	(53 734)		(53 734)
Balance at 30 June 2012	17 899	925 551	(259 382)	262 161	(7 875)	955 890	1 894 244	1 796	1 896 040
≥			- ഗായ്ത	ა —					<u> </u>

## Financial performance

Headline earnings improved by 18.6% to R207.8 million from R175.2 million in the prior year. The 16.4% increase in operating profit and a 36.3% reduction in net finance costs largely contributed to the increase in headline earnings. Headline earnings estable increase by 1.9% to 16.0 cents (2011: 113.8 cents) as a result of the greater number of shares in issue during the current year.

Revenue from the sale of products increased by 10,9%, with 2,4% of this relating to volume growth and the rest being attributable to a combination of inflationary price increases and improved product mix. Revenue from rendering of services increased by 18,9% or R121,6 million as a result of increased distribution capacity and consequent principal volume growth, together with the additional Epic Foods and Danone mechandising business. Revenue from the sale of raw milk to Danone, which is made at cost, decreased by 10.3% due to greater direct raw milk purchases by Danone in the market.

Raw material costs increased by 10.2%, mostly as a result of the farm-gate milk price increases of more than 20% early in the second half of the year.

Despite the direct impact of piper pipel on pipeloging. Despite the direct impact of higher fuel prices and staff costs on milk collection costs, the overall increase of only 5,3% was brought about by the increased UHT production capacity created in Port Elizabeth as part of Project Cielo Blu. Higher staff costs, volume growth and inflation in electricity costs caused production costs to rise by 9,3%.

Primary distribution costs are heavily influenced by volume growth and fuel costs. The high volume growth in Principal distribution volumes and Clover's own volume growth, and fuel cost increases, pushed the increase to 11.7% for the uncertainty of the uncerta the year

High staff inflation, increased distribution volumes and higher fuel prices all contributed to the 14.4% increase in selling and distribution expenses. Clover's investment in the production of its 'Way Better' advertising campaign, which was accounted for during this year, also contributed to the increase in selling automatics.

Administrative expenses increased by 10,4% or R18,1 million with the above staff cost inflation portion accounted for by a departmental restructuring of a business unit from marketing to administration.

As is the case with headline earnings, the increase in operating profit and the reduced net interest charge increased profit for the year by 14,0% to R209,7 million (2011: R184,0 million). However, the effective tax rate of 39,6%, largely resulting

Dairy Fluids' external revenue, excluding raw milk sales, increased by 4,5% on volume growth of 2,6%. The margin on material ('MOM') percentage weakened from 41,5% to 39,6%. Selling price increases were insufficient to recover the increase in raw material costs, and in particular the increase in raw material costs, and in particular the increase in raw milk prices during the second half of the year, to maintain the MOM percentage. A higher than normal national autumn and early winter milk supply constrained attempts to increase selling prices further, which would have risked volume losses. MOM, as a result, decreased to R1 225,3 million or 0,2%.

Concentrated Dairy Product volumes increased by 0.1% and external revenue by 10,7%. The volume of the bulk commodity product component further reduced by 19,5% in line with the Group's strategy. The branded component volume, however, increased by 15,6%. The improved mix and the higher selling prices increased the MOM percentage to 29,5% from 24,3%. MOM increased to R300,8 million or 34,2%.

International dairy ingredient prices weakened substantially during the second

The Group ended with a net decrease in its cash position for the year of R112,7 million.

Clover

Way Better<sup>™</sup>

Prospects

The global economy is set to remain uncertain in the year ahead and Clover is bracing itself for another difficult year economically in South Africa.

In spite of this, Clover is confident that the continued implementation of Project Cielo Blu, ongoing cost-savings drives and other margin-enhancing projects approved by the Board will ensure Clover retains a healthy market share and three behaves about strong balance sheet

# Events after the reporting period

Subsequent to year end the competition authorities approved the acquisition of The Real Juice Co. Holdings (Pty) Ltd by Clover.

# Going concern

The Directors are satisfied that the Group is a going concern and have therefore continued to adopt the going concern basis in preparing the abridged audited consolidated financial statements.

# Cash dividends

JAH Bredin

11 September 2012

Chairmar

Notice is hereby given that the directors have declared an annual gross cash dividend of 13,40 cents (11,39 cents net of dividend withholding tax) per ordinary share for the year ended 30 June 2012.

The dividend has been declared from income reserves and no secondary tax on companies' credits has been used. A dividend withholding tax of 15% will be applicable to all shareholders who are not

exempt. The Company's income tax number is 9657/002/71/4. The issued share capital at the declaration date is 179 111 867 ordinary shares.

The salient dates will be as follows:		
Last day to trade to receive a dividend		Friday, 28 September 2012
Shares commence trading "ex" dividend		Monday, 1 October 2012
Record date		Friday, 5 October 2012
Payment date		Monday, 8 October 2012
Share certificates may not be dematerialised	or	rematerialised between Monday.

1 October 2012 and Friday, 5 October 2012, both days inclusive On behalf of the Board

JH Vorster Chief Executive

# Preparation of abridged annual consolidated results

The audited financial statements summarised in this section were prepared under supervision of Louis Jacques Botha, CA(SA) in his capacity as Chief Financial Officer of the Group.

# Independent audit by auditors

The annual financial statements from which the abridged consolidated financial statements were derived, have been audited by the Group's independent auditors, Errst & Young Inc. A copy of their unmodified report is available for inspection at the Company's registered office.

### Annual General Meeting

The Annual General Meeting of the Company will be held at 200 Constantia Drive, Constantia Kloof, Roodepoort, 1709 on Friday, 30 November 2012, at 09:00 to transact the business as stated in the Annual General Meeting notice which will be distributed to shareholders on 21 September 2012. The salient

Sales of products Rendering of services	6 109 268 763 723	5 510 436 642 133	Operating activi Profit before tax
Sale of raw milk	346 287	386 070	Adjustment for n
Rental income	4 585	3 682	Working capital a Income tax paid
Revenue Cost of sales	7 223 863 (5 233 222)	6 542 321 (4 801 323)	Net cash flow fro
Gross profit	1 990 641	1 740 998	Investing activiti
Other operating income	14 716	13 974	Proceeds from sa equipment
Selling and distribution costs Administrative expenses	(1 422 643) (191 382)		Interest received
Restructuring expenses	(191 502)		Goodwill purcha
Other operating expenses	(10 527)	(2 610)	Clover Beverage: Acquisition of no
Operating profit	371 232	319 008	Capital expenditu
Finance income Finance cost	28 598 (52 460)	24 625 (62 065)	Other investing a
Profit before tax	347 370	281 568	Net cash flows u
Taxes	(137 654)		Financing activit Interest paid
Profit for the year	209 716	184 034	Dividends paid
Other comprehensive income			Proceeds from is Transaction cost
Exchange differences on translations of foreign operations	(822)	(856)	Repayment of bo
Total comprehensive income for the year,	(022)	(050)	Proceeds from b
net of tax	208 894	183 178	Other financing a Net cash flows (I
Profit attributable to:			Net (decrease)/ii
Equity holders of the parent Non-controlling interests	205 290 4 426	179 588 4 446	equivalents
Non-controlling interests	209 716	184 034	Cash and cash e
Total comprehensive income attributable to:	209710	104 034	at the beginning Cash and cash e
Equity holders of the parent	204 388	178 992	Cash and Cash e
Non-controlling interests	4 506	4 186	
	208 894	183 178	Accounting
Headline earnings calculation Profit for the year attributable to shareholders of	205 290	179 588	Corporate info
the parent company	203230	175 500	Clover Industrie
Gross remeasurements excluded from headline	7 0 1 9	(4 177)	These abridged co
earnings	3 918	(4 173)	with IAS 34: Interi of 2008), as amer
Profit on sale of property, plant and equipment Non-controlling interest portion of profit on sale	(878)	(7 277) 1 324	The accounting p
of property, plant and equipment	-	1 324	financial statemer Standards (IFRS) a
Impairment of plant and equipment	4 796	1 780	the annual financi
Taxation effects of remeasurements	(1 408)	(248)	<ul> <li>adoption of the fo</li> <li>IAS 24 Amen</li> </ul>
Headline earnings attributable to shareholders of the parent company.	207 800	175 167	1 January 201
the parent company Number of ordinary shares used in the	207 800	1/3 10/	<ul> <li>IFRIC 14 Ame Requirement</li> </ul>
calculation of:			<ul> <li>IFRS 7 Finan</li> </ul>
Earnings per share (weighted average)	179 111 867		effective date
Diluted earnings per share (weighted average) Earnings per share attributable to ordinary equity	191 127 152	164 890 519	<ul> <li>Numerous m</li> </ul>
holders of the parent			Segment repor
Earnings per share (cents)	114,6	116,7	Segment informat The operating se
Diluted earnings per share (cents)	107,4	108,9 113.8	reporting structur
Headline earnings per share (cents) Diluted headline earnings per share (cents)	116,0 108,7	115,8	The Group comp
Dividends per share (cents)	30,0	43,0	<ul> <li>Dairy fluids se fluid products</li> </ul>
			<ul> <li>The dairy cor</li> </ul>
Consolidated statement of financial			milk and retai
As at	30 June 2012	30 June 2011	<ul> <li>The ingredier condensed m</li> </ul>
	R'000	R'000	buttermilk po
Assets			<ul> <li>The non-alcomparkating of</li> </ul>
Non-current assets			<ul> <li>marketing of</li> <li>Other consist</li> </ul>
Property, plant and equipment Investment properties	1 168 047 492	1 013 289 961	(Pty) Ltd that
Intangible assets	357 767	347 102	Sagmantal -
Deferred tax assets	492	3 262	Segmental re
	1 526 798	1 364 614	For the year ended
Current assets			
Inventories	602 053		External revenue
Trade and other receivables Prepayments	996 995 25 631	865 725 29 000	Dairy fluids
Other current financial assets	173	29 000	Dairy concentrate Ingredients
Cash and short-term deposits	711 470	824 212	Non-alcoholic be
	2 336 322	2 179 934	Other

### Consolidated statement of cash flows

For the year ended	30 June 2012 R'000	30 June 2011 R'000
Operating activities		
Profit before tax	347 370 141 710	281 568 153 197
Adjustment for non-cash items Working capital adjustments	(28 202)	(122 585)
Income tax paid	(44 519)	(55 264)
Net cash flow from operating activities	416 359	256 916
Investing activities Proceeds from sale of property, plant and		
equipment	4 181	10 676
Interest received	28 598	24 625
Goodwill purchased through the buy-out of		(49 387)
Clover Beverages non-controlling interests Acquisition of non-controlling interest	(20 792)	(49 387) (21 045)
Capital expenditure: tangible and intangible assets	(273 682)	(216 326)
Other investing activities	5 545	(1 854)
Net cash flows used in investing activities	(256 150)	(253 311)
Financing activities		
nterest paid	(52 460)	(62 065)
Dividends paid	(53 734)	(58 720)
Proceeds from issue of ordinary shares	-	577 335
Transaction cost on issue of shares	-	(14 807)
Repayment of borrowings Proceeds from borrowings	(169 974) 6 375	(52 790)
Other financing activities	(3 158)	2 380
Net cash flows (used in)/from financing activities	(272 951)	391 333
Net (decrease)/increase in cash and cash equivalents Cash and cash equivalents	(112 742)	394 938
at the beginning of the year	824 212	429 274
Cash and cash equivalents at the end of the year	711 470	824 212

### g policies and notes

ormation and basis of preparation ries Limited ("Clover" or "the Group") is a company incorporated ed in South Africa.

consolidated financial statements were prepared in accordance erim Financial Reporting, and the Companies Act, 2008 (Act 71 nded

policies adopted in the preparation of the abridged consolidated ents are in accordance with International Financial Reporting and are consistent with those followed in the preparation of cial statements for the year ended 30 June 2011, except for the following new and amended Standards:

- ndments to IAS 24 Related Party Disclosures, effective date
- nendments to IFRIC 14 Prepayments of a Minimum Funding ht, effective date 1 January 2011.
- ncial Instruments: Disclosure Transfer of Financial Assets,
- e 1 July 2011. minor improvements to IFRS.

ation is presented in respect of the Group's operating segments. egments are based on the Group's management and internal

- prises the following operating segments:
  - segment is focused on providing the market with quality dairy ncentrated products consist of cheese, butter, condensed
- ail milk powders. ents products consist of bulk milk powders, bulk butter, bulk milk, bulk creamers, calf feed substitutes, whey powder and
- owder. coholic beverages segment focuses on the development and f non-alcoholic, value-added branded beverages products
- sts of Clover Industries Ltd holding company and Lactolab renders laboratory services

ental report		
rear ended	30 June 2012 R'000	30 June 2011 R'000
l revenue (excluding sale of raw milk)		
ids	3 092 413	2 959 585
oncentrated products	1 020 961	922 306
ents	428 494	332 258
oholic beverages	1 557 476	1 287 553
-	9 924	8 734
	6 109 268	5 510 436
on material		
iids	1 225 251	1 227 429
oncentrated products	300 797	224 199
ents	83 903	71 397

Packaging costs increased by 6.7% slightly above inflation, mainly because of the influence of higher oil prices on plastic packaging.

Resulting from the above the gross margin increased to 27,6% from 26,6%.

The 2010/2011 restructuring expenses included a sum of R8,5 million associated with the listing on the JSE resulting in a 43,4% decrease in the year under review.

from prior year tax adjustments, eroded the earlier gains to some extent. Segmental performance

That of the year, anecung the volumes of much power sectors due to the availability of cheaper imported product. Ingredient volumes consequently decreased by 13,1%, albeit from an already low base in line with the Group's strategy. A much higher butter component, however, caused revenue to increase by 0.0 of the Volume and the strategy of the strategy of the strategy. 29,0% and the MOM percentage to only reduce slightly from 21,5% to 19,6%. MOM increased by 17,5% to R83,9 million.

- 16,4% to R371,2 million

Equi	ty and	d liabilities
Equi	tv	

Assets classified as held-for-sale

Total assets

Issued share capital Share premium Other reserves

Retained earnings

Equity attributable to equity holders of the parent Non-controlling interests

### Total equity

### Liabilities

### Non-current liabilities

Interest-bearing loans and borrowings Provisions Deferred tax liability Trade and other payables

### Current liabilities

Trade and other payables Interest-bearing loans and borrowings Other current financial liabilities Income tax payable Provisions

### **Total liabilities**

Total equity and liabilities

Ingredients	05 505	/100/	
Non-alcoholic beverages	805 551	656 297	
Other	7 418	6 160	
	2 422 920	2 185 482	
The Group operates mainly in the geographical area of South Africa. The revenue and assets of the operations outside South Africa are insignificant.			

### Overview

Margin

Dairy flu Dairy co

**2 336 745** 2 180 874

940

3 545 488

8 955

675 113 252 784

805 499

1 742 351

1 751 795

432 833

62 526

32 017

540 733

1 068 836

173 829

243

10 052

1 252 960

1 793 693

3 545 488

9 444

423

3 863 543

8 955

675 113 254 286

955 890

1796

21 686

61 637

116 950

207 177

1 316 794

421 376

4 308

5 672

12 176

1 760 326

1 967 503

3 863 543

6 904

1 894 244

1 896 040

Clover is proud to announce another set of solid results for the year ended 50 June 2012. Revenue increased by 10.4% to R72 billion from R6,5 billion, operating profit by 16.4% to R72.1 million from R319.0 million and the operating margin for the year improved from 4,9% to 5,1%.

Clover continued its strategy of investing in and concentrating on branded and value-added products. In most categories Clover increased its market share except, notably, UHT (long life) milk - where there were new low-priced entrants to the market.

As a result of continuous input cost pressures at farm level, milk prices were increased by 60 cents a litre during the months of January, February and March, which had the desired effect of stimulating milk flow. However, the milk price was subsequently reduced by 20 cents a litre from August 2012, ahead of the high milk producing season in order not to over stimulate milk flow. Cost pressures on farms have, however, not abated, and adjustments will be made when considered necesary subject to market conditions when considered necessary subject to market conditions.

Clover's major capital expansion and repositioning programme – Project Cielo Blu – is still on track for completion towards the end of 2013. No major delays, other than the delay at the Queensburgh distribution facility due to a new network design, or material over-expenditure, have occurred to date. The continuous drive to lower operational costs by increasing efficiencies has had positive results, with cost savings being invested back into lower selling prices to achieve the desired volume growth.

The Beverages segment performed very well, with sales volumes increasing by 8,6% and revenue by 21,0%. The MOM percentage increased to 51,7% from 51,0% and MOM by 22,7% to R805,6 million. This resulted from the higher selling the set of the percentage of the perc prices and tight control over raw material costs.

### Financial position and cash flows

The increase in property, plant and equipment stems mostly from the capital expenditure associated with Project Cielo Blu and other capital projects.

Inventory levels increased sharply by 30,8%. This was the cumulative result of the farm-gate milk price increase of more than 20%, volume growth, imported UHT milk to facilitate the move of production capacity in terms of Project Cielo Blu and lower UHT sales volumes in the last quarter of the year after Clover's selling price increases.

Clover's volume growth and increased Principal volumes, together with the higher selling prices accounted for the 15,1% increase in trade and other receivables from 30 June 2011. Trade receivable days outstanding remained at the second seco very low levels.

Trade and other payables increased by R241,5 million or 22,3%. Increased farm-gate milk prices, increased principal sales, creditors for capital projects and the year-end which occurred over a weekend resulted in this above-normal increase. Principal sales are included in trade receivables, with a corresponding liability included in trade payables reflecting the amount payable to principals for their sales.

Cash generated from operations, before working capital changes, is R444,6 million compared to R379,5 million reported in the prior year. During the year under review, working capital absorbed cash in the sum of R28,2 million.

Record date to determine which shareholders are entitled to receive the notice of Annual General Meeting

Last day to trade in order to be eligible to attend and vote at the Annual General Meeting

Record date to determine which shareholders are entitled to attend and vote at the Annual General Meeting Forms of proxy for the Annual General Meeting to be lodged by 09:00 on\*

23 November 2012

29 November 2012

\*Any provies not lodged by this time must be handed to the Chairperson of the Annual General Meeting immediately prior to the Annual General Meeting.

## Company registration number: 2003/030429/06 Ordinary share code: CLR ISIN: ZAE000152377

Preference share code: CLRP ISIN: ZAE000152385

Postal address:

PO Box 6161, Weltevredenpark, 1715 Telephone: (011) 471 1400

### Transfer secretary: omputershare Investment Services (Pty) Ltd 70 Marshall Street, Johannesburg, 2001

Registered office:

Di

200 Constantia Drive

Constantia Kloof 1709

ectors: Non-executive	
H Bredin (Chairman)	
Buchner (Vice-chairman)	
Wixley* (Lead Independent)	
Booysen (Dr)*	
S du Plessis*	
F du Preez	
G Elliott	
Hendriks (Dr)	
Mageza*	
Smith	

Directors: Executive JH Vorster (Chief Executive) HB Roode (Deputy Chief Execut LJ Botha (Chief Financial Office CP Lerm (Dr)

Company secretary: HB Roode Auditors: Ernst & Young Inc., Johannesburg Bankers: The Absa Group, First National Ban Isurates Bealt

Sponsor: Rand Merchant Bank (a division of FirstRand Bank Limited)

### www.clover.co.za

Ince



14 September 2012

16 November 2012