Registration number 1968/006415/06 ISIN ZAE000026480 Share code REM

# **INTERIM REPORT**

# UNAUDITED RESULTS FOR THE SIX MONTHS ENDED 31 DECEMBER 2015 AND CASH DIVIDEND DECLARATION

## **SALIENT FEATURES**

	> 11 March 2016	+2.8%
	> 31 December 2015	-0.7%
•	Intrinsic net asset value per share compared to 30 June 2015:	
•	Interim dividend per share	+9.5%
•	Headline earnings per share	-1.0%

## ABRIDGED CONSOLIDATED STATEMENT OF FINANCIAL POSITION

	31 December	31 December	30 June
R million	2015	2014	2015
ASSETS			
Non-current assets		5.677	5.716
Property, plant and equipment	6 131	5 677	5 716
Biological agricultural assets	458	425	550
Investment properties	56	47	51
Intangible assets	5 658	5 759	5 710
Investments - Equity accounted	67 014	54 718	57 831
- Other	3 499	2 811	2 493
Retirement benefits	225	216	220
Loans	1 240	935	977
Deferred taxation	35	15	18
~	84 316	70 603	73 566
Current assets	13 726	12 212	21 126
Inventories	3 210	3 066	3 118
Biological agricultural assets	540	528	549
Debtors and short-term loans	4 546	3 654	3 837
Investments in money market funds	1 119	782	986
Cash and cash equivalents	3 875	3 628	4 050
Other current assets	396	8	52
	13 686	11 666	12 592
Assets held for sale*	40	546	8 534
Total assets	98 042	82 815	94 692
EQUITY AND LIABILITIES  Stated conital	3 605	3 605	3 605
Stated capital			
Reserves Transprove shares	77 266 (248)	65 564 (281)	69 781 (272)
Treasury shares		68 888	73 114
Shareholders' equity	80 623 2 953		
Non-controlling interest	83 576	2 695 71 583	2 803 75 917
Total equity		2 236	
Non-current liabilities  Patiroment han fits	5 589		5 404 227
Retirement benefits	231	268	
Long-term loans Deferred taxation	3 672	376 1 592	3 547 1 630
Current liabilities	1 686 8 877	8 996	13 371
Trade and other payables Short-term loans	4 369 4 411	4 043 4 710	4 469
Other current liabilities	97	72	366 69
Other current habilities	8 877	8 825	4 904
Liabilities held for sale*	0 0//	171	8 467
Liabilities lield for sale	-	1/1	8 407
Total aguity and liabilities	98 042	82 815	94 692
Total equity and liabilities	98 042	02 013	94 092
Net asset value per share (Rand)			
- At book value	R156.66	R133.93	R142.12
- At intrinsic value	R286.96	R284.48	R288.89
	-		

<sup>\*</sup> Refer to "additional information" on page 7 for further detail.

## ABRIDGED CONSOLIDATED INCOME STATEMENT

	Six months ended		Year ended	
	31 December	31 December	30 June	
R million	2015	2014	2015	
Sales	14 255	13 110	25 590	
Inventory expenses	(8 795)	(8 537)	$(15\ 267)$	
Staff costs	(2 225)	(2 153)	(4 276)	
Depreciation	(325)	(299)	(607)	
Other net operating expenses	(2 304)	(1 303)	(3 878)	
Trading profit	606	818	1 562	
Dividend income	30	15	213	
Interest received	130	135	276	
Finance costs	(297)	(198)	(371)	
Net impairment of investments, loans, assets and goodwill	(3)	(49)	(288)	
Profit on sale of investments	234	722	696	
Consolidated profit before tax	700	1 443	2 088	
Taxation	(75)	(248)	(395)	
Consolidated profit after tax	625	1 195	1 693	
Share of after-tax profit of equity accounted investments	2 864	3 241	7 228	
Net profit for the period	3 489	4 436	8 921	
-				
Attributable to:				
Equity holders	3 342	4 310	8 715	
Non-controlling interest	147	126	206	
	3 489	4 436	8 921	
-				
-				
EQUITY ACCOUNTED INVESTMENTS				
Share of after-tax profit of equity accounted investments				
Profit before taking into account impairments, non-recurring and				
capital items	4 310	4 081	8 332	
Net impairment of investments, assets and goodwill	(631)	(158)	(213)	
Profit on the sale of investments	96	35	271	
Other non-recurring and capital items	(79)	28	62	
Profit before tax and non-controlling interest	3 696	3 986	8 452	
Taxation	(778)	(690)	(1 129)	
Non-controlling interest	(54)	(55)	(95)	
_	2 864	3 241	7 228	

## RECONCILIATION OF HEADLINE EARNINGS

	Six months ended		Year ended
	31 December	31 December	30 June
R million	2015	2014	2015
Net profit for the period attributable to equity holders	3 342	4 310	8 715
Plus/(minus):			
- Net impairment of equity accounted investments	(9)	-	99
- Impairment of other investments	-	44	79
- Impairment of property, plant and equipment	12	5	94
- Impairment of assets held for sale	-	-	16
- Profit on sale of equity accounted investments*	(82)	(944)	(984)
- (Profit)/loss on sale of other investments*	(153)	222	288
- Net surplus on disposal of property, plant and equipment	(18)	(10)	(5)
- Loss on disposal of biological agricultural assets	9	-	-
- Non-headline earnings items included in equity accounted			
earnings of equity accounted investments	524	27	(231)
- Net surplus on disposal of property, plant and equipment	(90)	(68)	(111)
- Profit on the sale of investments	(96)	(35)	(271)
- Net impairment of investments, assets and goodwill	631	158	213
- Other non-recurring and capital items	79	(28)	(62)
- Taxation effect of adjustments	1	-	(50)
- Non-controlling interest	(2)	4	(25)
Headline earnings	3 624	3 658	7 996

<sup>\*</sup> For the period under review "Profit on sale of equity accounted investments" and "(Profit)/loss on sale of other investments" primarily consist of the profit of R94 million realised on the disposal of Britehouse and a profit of R153 million realised on the disposal of Spire to Mediclinic, respectively. In the comparative period these adjusting items primarily consisted of the profit of R958 million realised on the dilution of Remgro's interest in Mediclinic and a loss of R222 million realised on the disposal of the investment in Lashou, respectively.

## **EARNINGS AND DIVIDENDS**

	Six months	Six months ended	
	31 December	31 December	30 June
Cents	2015	2014	2015
Headline earnings per share			
– Basic	704.4	711.7	1 555.0
– Diluted	699.5	704.2	1 541.8
Earnings per share			
- Basic	649.5	838.5	1 694.9
– Diluted	644.7	830.5	1 680.9
Dividends per share			
Ordinary	185.00	169.00	428.00
– Interim	185.00	169.00	169.00
– Final	-	-	259.00

## ABRIDGED CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

	Six months ended		Year ended	
	31 December	31 December	30 June	
R million	2015	2014	2015	
Net profit for the period	3 489	4 436	8 921	
Other comprehensive income, net of tax	5 476	(302)	335	
Items that may be reclassified subsequently to the income				
statement:				
Exchange rate adjustments	2 175	231	267	
Fair value adjustments for the period	608	(145)	(156)	
Deferred taxation on fair value adjustments	(57)	(6)	(34)	
Reclassification of other comprehensive income to the				
income statement	(635)	26	45	
Other comprehensive income of equity accounted investments	3 579	34	929	
Items that will not be reclassified to the income statement:				
Remeasurement of post-employment benefit obligations	7	10	5	
Deferred taxation on remeasurement of post-employment benefit				
obligations	(2)	(3)	(2)	
Change in reserves of equity accounted investments	(199)	(449)	(699)	
Total comprehensive income for the period	8 965	4 134	9 276	
Total comprehensive income attributable to:				
Equity holders	8 819	4 008	9 066	
Non-controlling interest	146	126	210	
	8 965	4 134	9 276	
<del>-</del>	2,00			

## ABRIDGED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

	Six mo	Six months ended		
	31 December	31 December	30 June	
R million	2015	2014	2015	
Balance at the beginning of the period	75 917	68 634	68 634	
Total comprehensive income for the period	8 965	4 134	9 276	
Dividends paid	(1 377)	(1 237)	(2 136)	
Capital invested by minorities	31	2	37	
Other movements	30	10	25	
Long-term share incentive scheme reserve	10	40	81	
Balance at the end of the period	83 576	71 583	75 917	

## ABRIDGED CONSOLIDATED STATEMENT OF CASH FLOWS

	Six months ended		Year ended
	31 December	31 December	30 June
R million	2015	2014	2015
Cash generated from operations	136	645	1 895
Taxation paid	(192)	(132)	(397)
Dividends received	2 032	1 382	3 215
Cash available from operating activities	1 976	1 895	4 713
Dividends paid	(1 377)	(1 237)	(2 136)
Net cash inflow from operating activities	599	658	2 577
Investing activities	(5 228)	(744)	(1 151)
Financing activities	3 572	(58)	(1 349)
Net increase/(decrease) in cash and cash equivalents	(1 057)	(144)	77
Exchange rate profit on foreign cash	391	71	116
Cash and cash equivalents at the beginning of the period	3 829	3 636	3 636
Cash and cash equivalents at the end of the period	3 163	3 563	3 829
Cash and cash equivalents – per statement of			
financial position	3 875	3 628	4 050
Bank overdraft	(712)	(65)	(221)

## ADDITIONAL INFORMATION

	31 December	31 December	30 June
	2015	2014	2015
Number of shares in issue			
- Ordinary shares of no par value	481 106 370	481 106 370	481 106 370
- Unlisted B ordinary shares of no par value	35 506 352	35 506 352	35 506 352
Total number of shares in issue	516 612 722	516 612 722	516 612 722
Number of shares held in treasury			
- Ordinary shares repurchased and held in treasury	(1 973 153)	(2 241 656)	$(2\ 169\ 558)$
	514 639 569	514 371 066	514 443 164
Weighted number of shares	514 516 070	513 998 313	514 200 979

In determining earnings per share and headline earnings per share the weighted number of shares was taken into account.

## ADDITIONAL INFORMATION (continued)

R million	31 December 2015	31 December 2014	30 June 2015
Listed investments			
Associated			
- Book value	50 275	38 633	41 533
- Market value	101 272	96 351	97 926
Other			
- Book value	1 187	863	902
- Market value	1 187	863	902
Unlisted investments			
Associated			
- Book value	11 312	11 315	11 336
- Directors' valuation	22 380	23 703	22 516
Joint ventures			
- Book value	5 427	4 770	4 962
- Directors' valuation	12 818	11 173	13 295
Other			
- Book value	2 312	1 948	1 591
- Directors' valuation	2 312	1 948	1 591
Assets and liabilities held for sale During June 2015, Remgro entered into an agreement with funds managed by Cinven to acquire 119 923 335 Spire shares (equivalent to a 29.9% shareholding in Spire). In conjunction with the transaction, Remgro and Mediclinic concluded an agreement whereby Mediclinic would acquire Remgro's interest in Spire, subject to a successful Mediclinic rights issue. Total assets and			(175)
liabilities are	_	-	(175)
Investment	-	-	8 275
Trade and other creditors	-	-	(8 276)
Derivative instruments	-	-	(174)
Various other assets and liabilities classified as held for sale	40	375	242
Assets	40	546	259
Liabilities	-	(171)	(17)
	40	375	67
Additions to and replacement of property, plant and equipment	575	372	853
	15 001	700	5.047
Capital and investment commitments	15 231	798	5 847
Al Noor acquisition	13 656	-	4 125
Mediclinic rights issue Various other commitments	1 555	700	4 135
(Including amounts authorised, but not yet contracted for)	1 575	798	1 712
Guarantees and contingent liabilities	238	306	316
Dividends received from equity accounted investments set off against investments	2 027	1 404	3 077

## **ADDITIONAL INFORMATION (continued)**

#### Fair value remeasurements

The following methods and assumptions are used to determine the fair value of each class of financial instruments:

- Financial instruments available-for-sale and investment in money market funds: Fair value is based on quoted market prices or, in the case of unlisted instruments, appropriate valuation methodologies, being discounted cash flow, liquidation valuation and actual net asset value of the investment.
- Derivative instruments: The fair value of derivative instruments is determined by using mark-to-market valuations.

Financial instruments measured at fair value, are disclosed by level of the following fair value hierarchy:

- Level 1 Quoted prices (unadjusted) in active markets for identical assets or liabilities;
- Level 2 Inputs (other than quoted prices included within level 1) that are observable for the asset or liability, either directly (as prices) or indirectly (derived from prices); and
- Level 3 Inputs for the asset or liability that are not based on observable market data (unobservable inputs).

The following tables illustrate the fair values of financial assets and liabilities that are measured at fair value, by hierarchy level:

R million	Level 1	Level 2	Level 3	Total
31 December 2015				_
Assets				
Available-for-sale	1 187	-	2 312	3 499
Derivative instruments	-	395	-	395
Investment in money market funds	1 119	-	-	1 119
	2 306	395	2 312	5 013
Liabilities				
Derivative instruments		14	-	14
31 December 2014				
Assets				
Available-for-sale	863	-	1 948	2 811
Derivative instruments	-	6	-	6
Investment in money market funds	782	-	-	782
	1 645	6	1 948	3 599
Liabilities				
Derivative instruments	_	19	-	19
30 June 2015				
Assets				
Available-for-sale	902	-	1 591	2 493
Derivative instruments	-	10	-	10
Investment in money market funds	986	-	-	986
	1 888	10	1 591	3 489
Liabilities				
Derivative instruments	_	190	-	190

#### **ADDITIONAL INFORMATION (continued)**

The following tables illustrate the reconciliation of the carrying value of level 3 assets from the beginning to the end of the period:

	31 December	31 December	30 June
R million	2015	2014	2015
Available-for-sale			
Balances at the beginning of the period	1 591	1 762	1 762
Additions	59	287	375
Disposals	(29)	(57)	(484)
Exchange rate adjustments	348	80	148
Fair value adjustments through comprehensive income	343	(124)	(210)
Balances at the end of the period	2 312	1 948	1 591

There were no transfers between the different levels.

Level 3 investments consist mainly of investments in the Milestone China entities (Milestone), the Kagiso Infrastructure Empowerment Fund (KIEF) and the Pembani Remgro Infrastructure Fund (PRIF) amounting to R1 734 million, R320 million and R178 million respectively. These investments are all valued based on the fair value of each investment's underlying assets, which are valued using a variety of valuation methodologies. Listed entities are valued at the last quoted share price on the reporting date, whereas unlisted entities' methods include discounted cash flow valuations and appropriate earnings and revenue multiples.

Milestone's fair value consists of listed investments (40%), cash and cash equivalents (5%) and unlisted investments (55%). 74% of the unlisted investments were acquired during the previous financial year and were valued at cost or a subsequent transaction price at which new investors invested into the underlying businesses as Milestone's management considers the transaction price to be the fair value of the investments. The remaining investments were valued at approximately R243 million. KIEF's investments were valued using the discounted cash flow method. PRIF's main asset is the investment in ETG Group and it was valued using appropriate revenue and earnings multiples based on peer group companies to determine a price-to-book valuation.

Changes in the valuation assumptions of the above unlisted investments will not have a significant impact on Remgro's financial statements.

#### **Related party transactions**

During the period under review the most material related party transactions related to Remgro's facilitation of Mediclinic's acquisition of Spire, as well as Remgro's participation in the combination of Mediclinic and Al Noor. Refer to the section dealing with "Investment activities" for more detail on these transactions.

#### **COMMENTS**

#### 1. ACCOUNTING POLICIES

The interim report is prepared in accordance with the recognition and measurement principles of International Financial Reporting Standards (IFRS), including *IAS 34: Interim Financial Reporting*, and in accordance with the requirements of the Companies Act (No. 71 of 2008), as amended, and the Listings Requirements of the JSE Limited. The financial statements have been prepared under the supervision of the Chief Financial Officer, Leon Crouse CA (SA). The financial statements have not been audited or reviewed.

These financial statements incorporate accounting policies that are consistent with those of the previous financial periods.

#### 2. RESULTS

#### **Headline earnings**

For the period under review headline earnings decreased by 0.9% from R3 658 million to R3 624 million, while headline earnings per share decreased by 1.0% from 711.7 cents to 704.4 cents.

Included in headline earnings for the period under review are certain once-off items relating to the transaction costs incurred with the Mediclinic rights issue and Al Noor transactions amounting to R128 million. Excluding these items, headline earnings increased by 2.6% from R3 658 million to R3 752 million, and headline earnings per share increased by 2.5% from 711.7 cents to 729.2 cents.

#### Contribution to headline earnings by reporting platform

	Six months ended			
				Year ended
	31 Dec	%	31 Dec	30 June
R million	2015	Change	2014	2015
Food, liquor and home care	1 250	28.3	974	1 531
Banking	1 386	2.9	1 347	2 845
Healthcare	787	17.5	670	1 734
Insurance	455	(17.1)	549	986
Industrial	5	(28.6)	7	381
Infrastructure	74	(18.7)	91	392
Media and sport	(28)	(354.5)	11	(16)
Other investments	31	(20.5)	39	84
Central treasury				
- finance income	77	35.1	57	111
- finance costs	(219)	-	-	-
Other net corporate costs	(194)	(123.0)	(87)	(52)
Headline earnings	3 624	(0.9)	3 658	7 996

Refer to Annexures A and B for segmental information.

#### Commentary on reporting platforms' performance

#### Food, liquor and home care

The contribution from food, liquor and homecare to Remgro's headline earnings amounted to R1 250 million (2014: R974 million), representing an increase of 28.3%. RCL Foods contribution to Remgro's headline earnings increased by 23.0% to R582 million (2014: R473 million). This increase is mainly the result of a release of R163 million relating to a provision raised as part of the Foodcorp acquisition for uncertain tax disputes. Excluding this remeasurement, RCL Foods' contribution to Remgro's headline earnings would have decreased by 3.6% to R456 million. During the period under review RCL Foods' Grocery, Pies, Speciality, Beverages, Animal Feed and Logistics businesses performed well, but the Sugar and Chicken businesses remained under pressure due to severe drought conditions and increased maize and wheat prices respectively. Unilever's contribution to Remgro's headline earnings increased by 57.4% to R307 million (2014: R195 million). This increase is mainly the result of revenue growth and margin improvement. Distell's contribution to headline earnings, which includes the investment in Capevin Holdings, amounted to R361 million (2014: R306 million). This increase is mainly the result of revenue growth and efficiency improvements across the business. Distell experienced strong performances from all product categories and also benefited from a substantially weaker rand against the major currencies in which it trades.

#### Banking

The headline earnings contribution from the banking division amounted to R1 386 million (2014: R1 347 million), representing an increase of 2.9%. FirstRand and RMBH reported headline earnings growth of 5.0% and 2.3% respectively, mainly due to growth in both interest income and non-interest income from FNB, RMB and WesBank. On a normalised basis, FirstRand and RMBH reported earnings growth of 9.2% and 8.9% respectively.

#### Healthcare

Mediclinic's contribution to Remgro's headline earnings amounted to R787 million (2014: R670 million). This increase is mainly due to solid performances by all three operating platforms, as well as the positive effect of the weaker rand. The significant corporate activity undertaken by Mediclinic during the period under review had an immaterial impact on Remgro's results for this reporting period, but will impact the results of the second six months.

#### Insurance

RMI Holdings' contribution to headline earnings decreased by 17.1% to R455 million. This decrease is mainly the result of a once-off profit in the comparative period, with the release of a put option liability at Discovery, which is excluded from RMI Holdings' normalised earnings. On a normalised basis, RMI Holdings reported an increase of 3.6% in earnings, with Discovery and OUTsurance achieving good earnings growth of 7.5% and 24.7% respectively, offset by lower earnings from MMI Holdings (lower by 8.9%).

#### Industrial

Total's contribution to Remgro's headline earnings amounted to R51 million (2014: a loss of R112 million). Included in the contribution to headline earnings for the period under review is substantial unfavourable stock revaluations amounting to R144 million (2014: unfavourable stock revaluations of R275 million). These revaluations are the result of the volatility in the Brent Crude price and the rand exchange rate. Excluding these revaluations, the contribution increased by 19.6% from R163 million to R195 million. Remgro's share of the results of KTH amounted to a loss of R260 million (2014: loss of R62 million). KTH's results were negatively impacted by unfavourable fair value adjustments relating to its investments in Exxaro Resources Limited and MMI Holdings Limited preference shares. Air Products' and Wispeco's contribution to headline earnings amounted to R142 million and R54 million respectively (2014: R108 million and R48 million), while PGSI contributed R18 million to Remgro's headline earnings (2014: R25 million).

#### Infrastructure

Grindrod's contribution to Remgro's headline earnings amounted to R43 million (2014: R76 million). This decrease is mainly the result of weak commodity markets and significantly lower dry-bulk shipping rates. For the period under review the CIV group contributed R35 million to headline earnings (2014: R5 million). SEACOM reported a headline loss of R111 million for the period under review (2014: headline earnings of R40 million), with Remgro's share of this loss amounting to R28 million (2014: profit of R8 million). This decrease is mainly due to a higher depreciation charge on certain cable assets resulting from a change in the estimated useful life of these assets.

#### Media and sport

Media and sport interests primarily consist of the interests in eMedia and various sport interests, including interests in rugby franchises, as well as the Stellenbosch Academy of Sport. eMedia's contribution to Remgro's headline earnings decreased by 75.0% to R11 million (2014: R44 million), mainly due to lower advertising revenue and new business development costs. The sport interests' contribution to headline earnings amounted to a loss of R39 million (2014: loss of R33 million).

#### Other investments

The contribution from other investments to headline earnings amounted to R31 million (2014: R39 million), of which Business Partners' contribution was R21 million (2014: R20 million).

#### Central treasury and other net corporate costs

Finance income amounted to R77 million (2014: R57 million). This increase is mainly the result of higher average cash balances, as well as higher interest rates than in the comparative period. Finance costs consist of funding costs amounting to R91 million, which relates to the R3.5 billion borrowed in order to participate in the Mediclinic rights issue, as well as once-off transaction costs amounting to R128 million in respect of the bridge financing of the Mediclinic rights issue and Al Noor transactions. Other net corporate costs amounted to R194 million (2014: R87 million). The period under review includes transaction and funding costs amounting to R114 million relating to Remgro's acquisition of Spire Healthcare Group plc (Spire). Remgro recouped this amount from Mediclinic as part of the Spire disposal consideration, which resulted in a profit on disposal of investment of R153 million, excluded from headline earnings.

#### **Total earnings**

Total earnings decreased by 22.5% to R3 342 million (2014: R4 310 million). This decrease is mainly the result of a profit of R958 million realised on the dilution of Remgro's interest in Mediclinic in the comparative period when Mediclinic did a share issuance in which Remgro did not participate.

#### 3. INTRINSIC NET ASSET VALUE

Remgro's intrinsic net asset value per share decreased by 0.7% from R288.89 at 30 June 2015 to R286.96 at 31 December 2015. Refer to Annexure B for full details.

As at 11 March 2016 the intrinsic net asset value per share was R297.11 (using updated market information and investment activities to date), representing an increase of 2.8% from R288.89 at 30 June 2015.

#### 4. INVESTMENT ACTIVITIES

The most important investment activities during the period under review were as follows:

#### **Mediclinic International Limited (Mediclinic)**

#### Facilitation of Mediclinic's acquisition of Spire

During June 2015 Remgro entered into an agreement with funds managed by Cinven to acquire 119 923 335 Spire shares (equivalent to a 29.9% shareholding in Spire) at a price of £3.60 per share for a total purchase consideration of £431.7 million (excluding transaction costs). The transaction was concluded early in July 2015 and Remgro financed the transaction through a combination of its own cash and external funding.

In conjunction with the above transaction, Remgro and Mediclinic concluded an agreement whereby Mediclinic would acquire Remgro's interest in Spire, subject to Mediclinic raising the appropriate funds in order to conclude such a transaction. During August 2015 Mediclinic raised R10.0 billion through a rights issue in terms of which 111 111 111 new Mediclinic shares were issued at a price of R90.00 per share. Remgro, by following its rights and by underwriting the balance of the rights issue, subscribed for an additional 51 342 886 Mediclinic shares totalling R4.6 billion. Following the successful conclusion of the rights issue, Mediclinic acquired Remgro's shareholding in Spire during August 2015 for an amount of R8.6 billion, equal to the purchase price, transaction and funding costs. Remgro thus effectively only facilitated the acquisition of Spire by Mediclinic.

In order to participate in the above-mentioned rights issue Remgro obtained bridge financing amounting to R3.5 billion. During January 2016 Remgro (through its wholly owned subsidiary, Remgro Healthcare Holdings Proprietary Limited (Remgro Healthcare)) replaced the bridge financing by issuing fixed rate cumulative redeemable preference shares. These preference shares have a tenor of four years and the dividend rate is fixed at 7.7%, payable semi-annually.

On 31 December 2015 Remgro's effective interest in Mediclinic was 42.5% (30 June 2015: 42.0%).

#### Combination of Mediclinic and Al Noor Hospitals Group plc (Al Noor)

On 14 October 2015 Mediclinic and Al Noor agreed on the terms for the combination of their respective businesses (the "Combination") pursuant to which Al Noor offered to acquire 100% of the issued share capital of Mediclinic. The transaction was concluded on 15 February 2016 and given the relative size of Mediclinic and Al Noor, the Combination was classified as a reverse takeover of Al Noor. The combined group was renamed Mediclinic International plc (Mediclinic plc) and it retained its premium listing on the Main Market of the LSE. Mediclinic plc also obtained an inward secondary listing on the main board of the JSE and it is expected to be admitted to the FTSE 100 index of the LSE. Mediclinic shareholders received 0.625 Al Noor shares for every Mediclinic share held by them, based on the 5 day volume weighted average price up to and including 1 October 2015 of the Mediclinic shares on the JSE and of the Al Noor shares on the LSE (which was £5.20 and £8.32, respectively).

In addition to the Al Noor shares received by Remgro and as an indivisible component of the Combination, Remgro also subscribed for an additional 72 115 384 shares in Al Noor at a subscription price of £8.32 per share for an aggregate amount of £600 million during February 2016 (the "Remgro Subscription"). In order to fund the Remgro Subscription, Remgro obtained bridge financing of which £400 million was borrowed offshore, while £200 million (or R4.3 billion) was borrowed in South Africa. During March 2016 Remgro (through its wholly owned subsidiary, Remgro Healthcare) will replace the local bridge financing with newly issued fixed rate cumulative redeemable preference shares amounting to approximately R4.4 billion. The preference shares have a tenor of five years and a fixed dividend rate of 8.3%, payable semi-annually.

After the Combination and the Remgro Subscription, Remgro's effective interest in Mediclinic plc was 44.6%.

#### **Britehouse Holdings Proprietary Limited (Britehouse)**

During September 2015 Remgro disposed of its investment in Britehouse for a total consideration of R159.6 million. A profit of R93.7 million was realised on this transaction, which is excluded from headline earnings.

#### **Milestone China Funds**

During the period under review Remgro invested the remaining committed loan amount of \$6.9 million to Milestone Capital Strategic Holdings. Remgro also invested a further \$3.5 million in Milestone China Opportunities Fund III (Milestone III), thereby increasing its cumulative investment in Milestone III to \$90.0 million. As at 31 December 2015 the remaining commitment to Milestone III amounted to \$10.0 million.

#### Other

Other smaller investments amounted to R75 million.

#### **Events after 31 December 2015**

Other than the above-mentioned Mediclinic transactions, there were no significant transactions subsequent to 31 December 2015.

#### 5. INFORMATION REGARDING UNLISTED INVESTMENTS

#### **Unilever South Africa Holdings Proprietary Limited (Unilever)**

Unilever has a 31 December year-end, but its results for the six months to 31 December 2015 have been equity accounted in Remgro's results for the period under review. Unilever's contribution to Remgro's headline earnings for the six months under review increased by 57.4% to R307 million (2014: R195 million) due to good turnover growth and margin improvement.

Unilever's restructuring costs for the six months under review amounted to R35 million (2014: R79 million) driven by investments in the Boksburg Liquid factory in order to drive cost efficiencies and centralisation of Unilever's transport, buying, planning and execution.

#### **Air Products South Africa Proprietary Limited (Air Products)**

Air Products has a September year-end, but its results for the six months ended 30 September 2015 have been included in Remgro's results for the period under review. Air Products' contribution to Remgro's headline earnings for the period under review increased by 31.5% to R142 million (2014: R108 million).

Turnover for Air Products' six months ended 30 September 2015 increased by 30.7% to R1 363 million (2014: R1 043 million), while the company's operating profit for the same period increased by 32.7% to R426 million (2014: R321 million). The results for the current period were positively influenced by the commencement of new long term tonnage contracts.

Air Products is the largest manufacturer of industrial gases in Southern Africa and also imports and distributes a variety of specialty gases and chemical products that are supplied to a wide range of industries including steel, chemicals, oil refining, resource minerals, glass, pulp and paper, food packaging as well as general manufacturing, fabrication and welding.

The Bulk liquid and Packaged gas product volumes remain under pressure in an environment of low manufacturing activity.

#### Kagiso Tiso Holdings Proprietary Limited (KTH)

KTH is a leading black-owned investment company with a diversified asset portfolio covering the resources, industrial, media, financial services, healthcare, property and information technology sectors.

KTH's contribution to Remgro's headline earnings for the year under review amounted to a loss of R260 million (2014: headline loss of R62 million). The decrease in earnings was mainly driven by KTH's net attributable share of negative fair value adjustments on its equity investment in Exxaro Resources Limited (R317 million) and preference shares in MMI Holdings Limited (R263 million).

Income from equity accounted investments increased slightly to R245 million (2014: R219 million), with the major contribution coming from its investment in MMI Holdings Limited. Net finance costs increased to R209 million (2014: R176 million) mainly as a result of the incurring of debt to finance the acquisitions concluded during the period.

#### **Total South Africa Proprietary Limited (Total)**

Total has a December year-end, but its results for the six months to 31 December 2015 have been included in Remgro's results for the period under review. Total's contribution to Remgro's headline earnings for the six months to 31 December 2015 amounted to R51 million (2014: headline loss of R112 million).

The results were negatively impacted by stock revaluation losses of R802 million (2014: loss of R1 535 million), as the international oil price decreased from US\$61 per barrel, at 30 June 2015, to US\$37 per barrel at 31 December 2015.

Total's turnover for the six months ended 31 December 2015 was R26 195 million (2014: R25 292 million). The positive result is due to an increase in the regulated margin which was given in December 2014 and favourable volume sales in the mining sector.

There was no increase in the wholesale margin during the period. The rollout of RAS (split of regulated margin between retail and wholesale) had little impact on Total's operating profit, as expected, following dealers contract renegotiations.

The company is intensifying its investments regarding the health, safety, environment and quality constraints at its depots, as well as at its service stations.

NATREF (in which Total has an interest of 36.4%) experienced an improvement in refining margins during the period under review as compared to 2014, due to the combined impacts of a better economic environment for refiners, favourable exchange rate movements and an improved refinery operational performance.

#### **PGSI Limited (PGSI)**

PGSI's contribution to Remgro's headline earnings for the six months to 31 December 2015 amounted to R18 million (2014: R25 million). PGSI's turnover for the period under review remained flat at R1 975 million (2014: R1 974 million). The group's normalised operating profit, which excludes the impact of asset impairments, decreased from R141 million to R135 million as the group continues to operate in difficult market conditions, particularly in the automotive industry.

The group's main operating subsidiary in South Africa, PG Group, manufactures and supplies glass for the building and automotive industries. The group's results for the two industries have been mixed with good growth being reported in the building sector, but not sufficient to offset the decline in profitability in the automotive sector.

The group has shown positive growth in the building division's results in 2015, in spite of the challenging economic climate and weak demand. There has been significant rationalisation of the divisional structures to improve operational efficiency and profitability, coupled with encouraging profitable growth in the "Rest of Africa" markets. The weaker Rand has improved export margins and allowed the group to be more competitive in the local market against imported supply. Energy efficient glass solutions for buildings and the related building legislation is providing exciting opportunities for the residential building sector and the group is well placed to capture market share with high quality and competitive product offerings.

The weaker performance in the PG Group automotive division was due to economic pressures on consumers, lower volumes of claims from the Insurance sector and a weaker demand in export markets. The group introduced the value-for-money Safevue range of windscreens for the high volume categories of motor vehicle in the South African autoglass aftermarket. This new range has stemmed the decline of market share. Furthermore, the patented Glass Medic repair capability and the 'Repair before Replace' offering, provides the group's customer base with a range of affordable solutions to manage their autoglass costs. The Shatterprufe division has reported strong gains with improving efficiencies, cost reductions and higher yields and the current levels of the Rand should assist the group's competitive position in 2016, particularly in the export markets where the group has entered into a strategic arrangement to develop products for export markets.

The group refinanced its bank borrowing during February 2015 at more favourable rates which has resulted in reduced finance costs. The new bank facilities enable investments in capital projects to address the operational improvements planned to meet enhanced market requirements.

It is anticipated that the group Building products division will continue to grow above the current economic growth forecast due to the impact of customer focused initiatives and new product offerings.

#### Wispeco Holdings Proprietary Limited (Wispeco)

Wispeco's turnover for the six months to 31 December 2015 increased by 27% to R1 064 million (2014: R838 million). This increase results from slightly higher selling prices due to higher raw material costs, a 5% increase in sales volume and the additional revenue generated by Pressure Die Casting Proprietary Limited (PDC).

Headline earnings for the period under review increased by 12.5% to R54 million (2014: R48 million). Sales margins remain under pressure due to intense price competition against imports.

A number of exciting projects reached completion during the period, most notably the commissioning of the 9th extrusion press in September 2015. The installation of the first vertical powder coating plant in Africa is nearing completion and production should commence in March 2016. The investment into PDC has now been bedded down - the business continues to export much of its output, capitalising on the opportunities presented by a weakened Rand.

Wispeco continues to play a leading role in the development of aluminium products and software solutions for the architectural aluminium industry. The company is gaining prominence in the industrial arena as it penetrates deeper into various industrial applications of aluminium extrusions. The Sandton skyline is lined by many new prominent high-rise buildings in which Sheerline Solutions played a key role. Wispeco retained its level 4 BEE status and continues to spend much time and effort on upskilling previously disadvantaged and differently abled young individuals in the field of aluminium fabrication.

#### **Community Investment Ventures Holdings Proprietary Limited (CIV group)**

Remgro has an effective interest of 50.9% in the CIV group, which is active in the telecommunications and information technology sectors. The key operating company of the group is Dark Fibre Africa Proprietary Limited (DFA), which constructs and owns fibre-optic networks.

The CIV group has a March year-end and therefore its results for the six months ended 30 September 2015 have been included in Remgro's results for the period under review. The CIV group's contribution to Remgro's headline earnings for the period under review amounted to R35 million (2014: R5 million) driven by increased revenue and operating performance from DFA.

DFA's revenue for the six months ended 30 September 2015 increased by 13.5% to R529 million (2014: R466 million) mainly as a result of solid growth of 20.7% in annuity revenue. DFA's earnings before interest, tax, depreciation and amortisation for the period under review increased by 10.9% to R347 million. The current book value of the fibre-optic network is in excess of R5 billion. DFA has thus far secured a healthy annuity income of R77 million per month, with the majority thereof being on long-term contracts with customers.

One of the main operating challenges that DFA continues to face is the slower than anticipated site build/last mile by customers that affects DFA's ability to link mobile operator base station sites or enterprise customers to the fibre network, which causes a delay in annuity revenue generation to offset increasing depreciation and finance charges incurred on network rollout costs. DFA experienced delays in wayleave approvals by the local councils planning their own fibre network and by property owners that prevent access to the buildings. To reduce the risk of the slow last mile rollout, DFA acquired Conduct Telecommunication on 1 April 2014. The Conduct business is now fully integrated into DFA. DFA started their Fibre to the Business (FTTB) rollout in April 2015 and has completed the access build to 2 481 buildings, adding an additional 6 009 end users to the network at 30 September 2015. Most of DFA's customers extended their initial contract periods of five years to either 10 or 15 years. The network uptime as at 30 September 2015 was an excellent 99.99%.

At 30 September 2015, a total distance of 8 839 km (September 2014: 7 910 km) of fibre network had been completed in the major metropolitan areas and on long-haul routes.

Mobile backhaul is a major growth driver for DFA due to the increased demand for mobile broadband. DFA has 7 878 (September 2014: 6 660) base transceiver station sites on the network that cover three of the four mobile operators. The next growth drivers for DFA will be the enterprise market and the public sector, which have shown a definite increase in demand in the last two years. DFA has 4 590 enterprise market links and developed new products to meet the demand of the enterprise market. DFA monitors and maintains a total of 11 178 (September 2014: 8 523) customer circuits.

DFA is also part of a consortium that is in the process of providing fibre connectivity to the Gauteng provincial government buildings and the surrounding schools as part of a separate project and is in the process to connect the first 100 schools. The company also initiated the deployment of proof of concepts Fibre to the Home (FTTH) projects in selected suburbs in Johannesburg. DFA was awarded the Ekurhuleni (EMM) tender to the value of R201 million and rollout will commence in early February 2016. 30% of the EMM project is forecasted to be completed by 31 March 2016 (financial year end).

DFA has signed commercial lease agreements with 88 (September 2014: 64) customers that have Electronic Communication Network Licences ranging from the largest incumbents, to banks, to small niche operators. The revenue model is flexible to adapt to the customers' needs, and DFA either sells an indefeasible right of use agreement, which is a lump sum in advance, or on an annuity basis with multi-year contracts of mostly up to

15 years. Presently, approximately 84% of total revenue is annuity revenue. The future value of the current annuity contract base is in excess of R9 billion. DFA is experiencing a customer churn rate of less than 1%.

#### **SEACOM Capital Limited (SEACOM)**

Remgro has an effective interest of 25% in SEACOM which operates Africa's largest international data network connecting Southern and Eastern Africa with Europe and Asia.

SEACOM has a December year-end, but its results for the six months to 31 December 2015 have been included in Remgro's results for the period under review. SEACOM's contribution to Remgro's headline earnings for the period under review amounted to a loss of R28 million (2014: headline earnings of R8 million). The decrease in earnings is mainly due to a higher depreciation charge on certain cable assets resulting from a change in the estimated useful life of these assets, which did not have any impact on operating cashflow. In 2015, SEACOM also officially launched services directly to the corporate market under "SEACOM Business". Growth into this new market segment has marginally increased operating costs as customers are being acquired and revenue is only now ramping up.

SEACOM provides high-capacity low-latency international data connectivity services to customers in the form of private data transmission and public IP-based services. These services are generally sold under 12- to 36-month lease contracts and as long-term indefeasible right of use (IRU) contracts, which include upfront cash payment and then annual maintenance charges over the term. Upfront revenue from IRUs is accounted for over the full term of 15 or 20 years.

SEACOM's core sales and revenue streams continue to come from its established base of Service Provider (wholesale) customers that also provide the basis for network scale, cost reductions and service innovation. SEACOM Business provides the platform for future growth and improved profitability as the number and size of corporate customers increases. SEACOM Business added over 250 corporate customers in 2015, and has a healthy pipeline to continue to grow sales and revenue in 2016. At the same time, SEACOM is working with partners to ensure that connectivity to corporates is done over fibre-optic solutions, allowing for future upgrades as data demand continues to accelerate and cloud-based IT solutions become the norm.

#### eMedia Investments Proprietary Limited (eMedia)

Remgro has an effective interest of 32.3% in eMedia (previously known as Sabido) that has a range of media interests, which include South Africa's only private free-to-air television channel, e.tv, its sister news service, eNews Channel Africa (eNCA), free-to-air satellite platform Platco Digital, Gauteng-based radio station, Yfm, and various studio facilities and production businesses.

eMedia has a March year-end and therefore its results for the six months to 30 September 2015 have been included in Remgro's results for the period under review. eMedia's contribution to Remgro's headline earnings for the period under review amounted to R11 million (2014: R44 million).

Following eMedia management's strategic decision to exit some non-core and certain underperforming entities within the group through disposal or closure thereof which include the production arms of a factuals unit in Sabido Productions and the Natural History Unit, the eNCA Africa division, e.tv China, Setanta and the Africa Channel, the group continues to focus on its core South African operations, being e.tv, eNCA, e.tv Multichannel, Openview HD (Platco), and its radio, production and property interests. The group is continuing with its strategy to develop its multi-channel and Openview HD platforms with a further investment of R112 million during the period. These investments, albeit costly and currently loss-making in the absence of significant revenue due to the delays in the rollout of Digital terrestrial television (DTT) and the slower than expected box uptake, are necessary to establish these platforms for future content development and channel creation. eMedia has, however, recently been increasing its investment to assist in an acceleration of the set-top box rollout, which enabled it to reach levels of 330 000 set-top boxes during December 2015.

The abovementioned factors, as well as the adverse economic climate and the decline in market share towards the end of the last financial year has seen classical advertising revenue remain under continued pressure. The launch of the new schedule on 1 March 2015 and the increased investment in local programming has arrested the decline in market share and management is pleased to report that audiences have been steadily increasing since March 2015. As at August 2015, the available audience is once again reaching levels previously considered acceptable to e.tv. Due to the lag effect of the revenue share measured against the increased audience share, this has not been evidenced in the current period under review, but it should be restored soon to ensure a positive impact on the results for the remainder of the financial year. Despite the increased investment in local programming and the decline in revenue, e.tv continued to produce a positive result for the period.

The concept of increased choice is becoming commonplace amongst South African television viewers. To bring viewers into the group stable, e.tv's multi-channel bouquet, currently available on satellite platform Openview HD,

is the route to providing viewers who want choice with that possibility. eMedia expects better growth in the take-up of Openview HD set-top boxes in 2015/16 and, consequently, better revenues.

eNCA continues to perform strongly as the best, by market share and revenue, of all television news services available in South Africa despite a slowdown in the license fee revenue received from DStv.

DTT broadcasting in South Africa is in an imminent phase of migration from analogue to digital platforms. As soon as DTT rolls out, eMedia multi-channel offering will be available on more screens than ever before which is expected to increase revenues.

#### 6. TREASURY SHARES

At 30 June 2015, 2 169 558 Remgro ordinary shares (0.5%) were held as treasury shares by a wholly owned subsidiary company of Remgro. As previously reported, these shares were acquired for the purpose of hedging Remgro's share incentive scheme.

During the period under review no Remgro ordinary shares were repurchased, while 196 405 Remgro ordinary shares were utilised to settle Remgro's obligation towards scheme participants who exercised the rights granted to them.

At 31 December 2015, 1 973 153 Remgro ordinary shares (0.4%) were held as treasury shares.

#### **DIRECTORATE**

Mr Neville Williams, head of corporate finance and member of the management board, was appointed as chief financial officer designate on 17 September 2015 with a view to succeeding Mr Leon Crouse who retires at the end of March 2016.

#### **DECLARATION OF CASH DIVIDEND**

#### **Declaration of Dividend No. 31**

Notice is hereby given that an interim gross dividend of 185 cents (2014: 169 cents) per share has been declared out of income reserves in respect of both the ordinary shares of no par value and the unlisted B ordinary shares of no par value, for the half-year ended 31 December 2015.

A dividend withholding tax of 15% or 27.75 cents per share will be applicable, resulting in a net dividend of 157.25 cents per share, unless the shareholder concerned is exempt from paying dividend withholding tax or is entitled to a reduced rate in terms of an applicable double-tax agreement.

The issued share capital at the declaration date is 481 106 370 ordinary shares and 35 506 352 B ordinary shares. The income tax number of the Company is 9500-124-71-5.

#### Dates of importance:

Dates of importance.	
Last day to trade in order to participate in the dividend	Friday, 8 April 2016
Shares trade ex dividend	Monday, 11 April 2016
Record date	Friday, 15 April 2016
Payment date	Monday, 18 April 2016

Share certificates may not be dematerialised or rematerialised between Monday, 11 April 2016, and Friday, 15 April 2016, both days inclusive.

In terms of the Company's Memorandum of Incorporation, dividends will only be transferred electronically to the bank accounts of shareholders, while dividend cheques are no longer issued. In the instance where shareholders do not provide the Transfer Secretaries with their banking details, the dividend will not be forfeited, but will be marked as "unclaimed" in the share register until the shareholder provides the Transfer Secretaries with the relevant banking details for payout.

Signed on behalf of the Board of Directors.

**Johann Rupert** *Chairman* 

**Jannie Durand** *Chief Executive Officer* 

Stellenbosch 14 March 2016

## **DIRECTORATE**

## **Non-executive directors**

Johann Rupert (Chairman), E de la H Hertzog (Deputy Chairman),
J Malherbe (Deputy Chairman),
S E N De Bruyn Sebotsa\*, G T Ferreira\*, P K Harris\*,
N P Mageza\*, P J Moleketi\*, M Morobe\*,
F Robertson\*, H Wessels\*
(\*Independent)

## **Executive directors**

J J Durand (*Chief Executive Officer*), W E Bührmann, L Crouse

## CORPORATE INFORMATION

**Secretary** M Lubbe

## Listing

JSE Limited

Sector: Industrials – Diversified Industrials

## Business address and registered office

Millennia Park, 16 Stellentia Avenue, Stellenbosch 7600 (PO Box 456, Stellenbosch 7599)

## **Transfer Secretaries**

Computershare Investor Services Proprietary Limited, 70 Marshall Street, Johannesburg 2001 (PO Box 61051, Marshalltown 2107)

#### **Auditors**

PricewaterhouseCoopers Inc., Stellenbosch

#### **Sponsor**

Rand Merchant Bank (A division of FirstRand Bank Limited)

#### Website

www.remgro.com

#### ANNEXURE A

## COMPOSITION OF HEADLINE EARNINGS

	Six months ended			
	31 December	31 December		
R million	2015	2014		
Food, liquor and home care				
Unilever	307	195		
Distell <sup>1</sup>	361	306		
RCL Foods	582	473		
Banking				
RMBH	979	950		
FirstRand	407	397		
Healthcare				
Mediclinic	787	670		
Insurance				
RMI Holdings	455	549		
Industrial				
Air Products	142	108		
KTH	(260)	(62)		
Total	51	(112)		
PGSI	18	25		
Wispeco	54	48		
Infrastructure				
Grindrod	43	76		
CIV group	35	5		
SEACOM	(28)	8		
Other infrastructure interests	24	2		
Media and sport				
eMedia	11	44		
Other media and sport interests	(39)	(33)		
Other investments	31	39		
Central treasury				
Finance income	77	57		
Finance costs	(219)	-		
Other net corporate costs	(194)	(87)		
Headline earnings	3 624	3 658		
Weighted number of shares (million)	514.5	514.0		
Headline earnings per share (cents)	704.4	711.7		

#### Notes

<sup>1.</sup> Includes the investment in Capevin Holdings Limited.

ANNEXURE B

#### COMPOSITION OF INTRINSIC NET ASSET VALUE

Rmillion         Book value         Intrinsic value           Food, liquor and home care         3 411         9 444         3 384         8 688           Distell¹         3 633         11 003         3 157         11 098           RCL Foods         7 771         9 679         7 346         11 514           Banking         7 771         9 679         7 346         11 514           RMBH         12 754         22 102         12 267         26 409           FirstRand         4 500         9 314         4 300         11 720           Healthcare         Mediclinic         20 464         4 8 815         13 227         36 727           Insurance         T         T         8 815         13 227         36 727           Industrial         T         4 8 815         13 227         36 727           Industrial         T         4 17 407         6 717         19 096           Industrial         T         4 148         17 407         6 717         19 096           Industrial         T         4 149         17 407         6 717         19 096           Industrial         1 4 249         1 493         1 428         1 426         1 785		31 December 2015		30 June 2015	
Unilever         3 411         9 444         3 384         8 688           Distell¹         3 633         11 003         3 157         11 1098           RCL Foods         7771         9 679         7 346         11 514           Banking           RMBH         12 754         22 102         12 267         26 409           FirstRand         4 500         9 314         4 300         11 720           Healthcare           Mediclinic         20 464         4 8 815         13 227         36 727           Insurance         RMI Holdings         7 184         17 407         6 717         19 096           Industrial         Time transportation         Time transportation         882         4 164           KTH         1 489         2 492         1 876         2 696           Total         1 360         1 493         1 428         1 785           PGSI         745         745         745         672         672           Wispeco         658         864         603         920           Infrastructure         Time transportation for the second for the second for the second for for the second for for for the second for for for	R million	<b>Book value</b>	<b>Intrinsic value</b>	Book value	Intrinsic value
Distell	Food, liquor and home care				
RCL Foods         7 771         9 679         7 346         11 514           Banking RMBH         12 754         22 102         12 267         26 409           FirstRand         4 500         9 314         4 300         11 720           Healthcare Mediclinic         20 464         48 815         13 227         36 727           Insurance RMI Holdings         7 184         17 407         6 717         19 096           Industrial Air Products         925         3 649         882         4 164         26 67         27 18 20         2 492         18 76         26 67         26 67         27 18 20         2 492         18 76         26 68         26 67         27 18 20         2 492         18 76         26 68         26 67         27 18 20         27 20         28 20         28 20         28 20         28 20         28 20         28 20         28 20         28 20         28 20         28 20         28 20         28 20         28 20         28 20         28 20         28 20         28 20         28 20         28 20         28 20         28 20         28 20         28 20         28 20         28 20         28 20         28 20         28 20         28 20         28 20         28 20         28 20         28	Unilever	3 411	9 444	3 384	8 688
Banking         RMBH         12 754         22 102         12 267         26 409           FirstRand         4 500         9 314         4 300         11 720           Healthcare         Mediclinic         20 464         48 815         13 227         36 727           Insurance         RMI Holdings         7 184         17 407         6 717         19 096           Industrial         Timustrial         Timustrial         Timustrial         Timustrial         Timustrial         1 489         2 492         1 876         2 696           KTH         1 489         2 492         1 876         2 696         2 626         745         672         672         672         672         672         672         672         672         672         672         672         672         672         672         672         672         672         672         672         672         672         672         672         672         672         672         672         672         672         672         672         672         672         672         672         672         672         672         672         672         672         672	Distell <sup>1</sup>	3 633	11 003	3 157	11 098
RMBH   12 754   22 102   12 267   26 409   FirstRand   4 500   9 314   4 300   11 720   1720   11 720   11 720   11 720   11 720   11 720   11 720   11 720   11 720   11 720   11 720   11 720   11 720   11 720   11 720   11 720   11 720   11 720   11 720   11 720   11 720   11 720   11 720   11 720   11 720   11 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 72	RCL Foods	7 771	9 679	7 346	11 514
RMBH   12 754   22 102   12 267   26 409   FirstRand   4 500   9 314   4 300   11 720   1720   11 720   11 720   11 720   11 720   11 720   11 720   11 720   11 720   11 720   11 720   11 720   11 720   11 720   11 720   11 720   11 720   11 720   11 720   11 720   11 720   11 720   11 720   11 720   11 720   11 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 720   12 72	Banking				
Healthcare Mediclinic         20 464         48 815         13 227         36 727           Insurance RMII Holdings         7 184         17 407         6 717         19 096           Industrial Air Products         925         3 649         882         4 164           KTH         1 489         2 492         1 876         2 696           Total         1 360         1 493         1 428         1 785           PGSI         745         745         672         672         672           Wispeco         658         864         603         920           Infrastructure         CIV group         1 835         2 452         1 795         2 797           SEACOM         702         1 258         566         1 001         0ther infrastructure interests         518         518         480         480           Media and sport         4 157         1 766         1 126         2 094         2 094           Other investments         3 883         3 955         3 047         3 266           Central treasury         2 273         2 659         1 832         2 224           Net asset value (NAV)         80 623         152 684         73 114         154 081		12 754	22 102	12 267	26 409
Mediclinic   20 464	FirstRand	4 500	9 314	4 300	11 720
Mediclinic   20 464   48 815   13 227   36 727     Insurance   RMI Holdings   7 184   17 407   6 717   19 096       Industrial	Healthcare				
RMI Holdings   7184   17407   6717   19096   1004strial		20 464	48 815	13 227	36 727
Industrial	Insurance				
Air Products         925         3 649         882         4 164           KTH         1 489         2 492         1 876         2 696           Total         1 360         1 493         1 428         1 785           PGSI         745         745         672         672           Wispeco         658         864         603         920           Infrastructure           Grindrod         4 247         1 955         4 016         2 329           CIV group         1 835         2 452         1 795         2 797           SEACOM         702         1 258         566         1 001           Other infrastructure interests         518         518         480         480           Media and sport         806         400         1 126         2 094           Other media and sport interests         3 883         3 883         374         3 82           Other investments         3 883         3 955         3 047         3 266           Central treasury         4 086         4 086         4 019         4 019           Cash at the centre         (3 360)         3 360         -         -	RMI Holdings	7 184	17 407	6 717	19 096
KTH         1 489         2 492         1 876         2 696           Total         1 360         1 493         1 428         1 785           PGSI         745         745         672         672           Wispeco         658         864         603         920           Infrastructure           Grindrod         4 247         1 955         4 016         2 329           CIV group         1 835         2 452         1 795         2 797           SEACOM         702         1 258         566         1 001           Other infrastructure interests         518         518         480         480           Media         1 157         1 766         1 126         2 094           Other media and sport interests         3 883         388         374         382           Other investments         3 883         3 955         3 047         3 266           Central treasury         2         4 086         4 086         4 019         4 019           Cash at the centre <sup>2</sup> 4 086         4 086         4 019         4 019           Debt at the centre         (3 360)         (3 360)         -         -	Industrial				
Total PGSI         1360         1493         1428         1785           PGSI         745         745         672         672           Wispeco         658         864         603         920           Infrastructure           Grindrod         4 247         1 955         4 016         2 329           CIV group         1 835         2 452         1 795         2 797           SEACOM         702         1 258         566         1 001           Other infrastructure interests         518         518         480         480           Media and sport           eMedia         1 157         1 766         1 126         2 094           Other media and sport interests         388         388         374         382           Other investments         3 883         3 955         3 047         3 266           Central treasury         Cash at the centre         4 086         4 086         4 019         4 019           Debt at the centre         3 600         (3 360)         1 832         2 224           Net asset value (NAV)         80 623         152 684         73 114         154 081           Potential CGT liabil					
PGSI Wispeco         745 658         745 864         672 672         672 920           Infrastructure         Grindrod         4 247 1955 4016 2 329         2 329         CIV group         1 835 2 452 1795 2 797         2 797         SEACOM         702 1 258 566 1001         566 1001         0 101         0 480         480         480         480         480         480         480         480         480         480         480         480         480         480         480         480         480         480         480         480         480         480         480         480         480         480         480         480         480         480         480         480         480         480         480         480         480         480         480         480         480         480         480         480         480         480         480         480         480         480         480         480         480         480         480         480         480         480         480         480         480         480         480         480         480         480         480         480         480         480         480         480         480         480	KTH	1 489			2 696
Wispeco         658         864         603         920           Infrastructure         Grindrod         4 247         1 955         4 016         2 329           CIV group         1 835         2 452         1 795         2 797           SEACOM         702         1 258         566         1 001           Other infrastructure interests         518         518         480         480           Media and sport         eMedia         1 157         1 766         1 126         2 094           Other media and sport interests         388         388         374         382           Other investments         3 883         3 955         3 047         3 266           Central treasury         Cash at the centre <sup>2</sup> 4 086         4 086         4 019         4 019           Debt at the centre         (3 360)         (3 360)         -         -           Other net corporate assets         2 273         2 659         1 832         2 224           Net asset value (NAV)         80 623         152 684         73 114         154 081           Potential CGT liability <sup>3</sup> (5 004)         (5 060)           NAV after tax         80 623 <td></td> <td>1 360</td> <td>1 493</td> <td>1 428</td> <td>1 785</td>		1 360	1 493	1 428	1 785
Infrastructure   Grindrod   4 247   1955   4 016   2 329     CIV group   1835   2 452   1795   2 797     SEACOM   702   1 258   566   1 001     Other infrastructure interests   518   518   480   480      Media and sport	PGSI	745	745	672	672
Grindrod         4 247         1 955         4 016         2 329           CIV group         1 835         2 452         1 795         2 797           SEACOM         702         1 258         566         1 001           Other infrastructure interests         518         518         480         480           Media and sport         ***         ***         ***         ***         ***         ***         ***         ***         ***         ***         ***         ***         ***         ***         ***         ***         ***         ***         ***         ***         ***         ***         ***         ***         ***         ***         ***         ***         ***         ***         ***         ***         ***         ***         ***         ***         ***         ***         ***         ***         ***         ***         ***         ***         ***         ***         ***         ***         ***         ***         ***         ***         ***         ***         ***         ***         ***         ***         ***         ***         ***         ***         ***         ***         ***         ***         ***         ***         *** </td <td>Wispeco</td> <td>658</td> <td>864</td> <td>603</td> <td>920</td>	Wispeco	658	864	603	920
CIV group         1835         2 452         1 795         2 797           SEACOM         702         1 258         566         1 001           Other infrastructure interests         518         518         480         480           Media and sport         eMedia         1 157         1 766         1 126         2 094           Other media and sport interests         388         388         374         382           Other investments         3 883         3 955         3 047         3 266           Central treasury         Cash at the centre <sup>2</sup> 4 086         4 086         4 019         4 019           Debt at the centre         (3 360)         (3 360)         -         -         -           Other net corporate assets         2 273         2 659         1 832         2 224           Net asset value (NAV)         80 623         152 684         73 114         154 081           Potential CGT liability <sup>3</sup> (5 004)         (5 466)           NAV after tax         80 623         147 680         73 114         148 615           Issued shares after deduction of shares repurchased (million)         514.6         514.6         514.4         514.4					
SEACOM Other infrastructure interests         702 518         1 258 566 518         1 001 480           Media and sport eMedia of Other media and sport interests         3 1 157 1766 1126 2 094 1126 2 094 1126 1126 1126 1126 1126 1126 1126 112	Grindrod				
Other infrastructure interests         518         518         480         480           Media and sport eMedia         1 157         1 766         1 126         2 094           Other media and sport interests         388         388         374         382           Other investments         3 883         3 955         3 047         3 266           Central treasury         2 284         2 284         4 086         4 086         4 019         4 019         4 019         5 02         1 832         2 224         2 224         2 273         2 659         1 832         2 224         2 224         2 273         2 684         73 114         154 081         2 24         2 24         2 24         2 24         2 24         2 24         2 24         2 24         2 24         2 24         2 24         2 24         2 24         2 24         2 24         2 24         2 24         2 24         2 24         2 24         2 24         2 24         2 24         2 24         2 24         2 24         2 24         2 24         2 24         2 24         2 24         2 24         2 24         2 24         2 24         2 24         2 24         2 24         2 24         2 24         2 24         2 24         2 2	CIV group	1 835	2 452	1 795	2 797
Media and sport         eMedia         1 157         1 766         1 126         2 094           Other media and sport interests         388         388         374         382           Other investments         3 883         3 955         3 047         3 266           Central treasury         Cash at the centre <sup>2</sup> 4 086         4 086         4 019         4 019           Debt at the centre         (3 360)         (3 360)         -         -         -           Other net corporate assets         2 273         2 659         1 832         2 224           Net asset value (NAV)         80 623         152 684         73 114         154 081           Potential CGT liability <sup>3</sup> (5 004)         (5 466)           NAV after tax         80 623         147 680         73 114         148 615           Issued shares after deduction of shares repurchased (million)         514.6         514.6         514.4         514.4	SEACOM	702	1 258	566	1 001
eMedia       1 157       1 766       1 126       2 094         Other media and sport interests       388       388       374       382         Other investments       3 883       3 955       3 047       3 266         Central treasury       Cash at the centre2       4 086       4 086       4 019       4 019         Debt at the centre       (3 360)       (3 360)       -       -       -         Other net corporate assets       2 273       2 659       1 832       2 224         Net asset value (NAV)       80 623       152 684       73 114       154 081         Potential CGT liability3       (5 004)       (5 466)         NAV after tax       80 623       147 680       73 114       148 615         Issued shares after deduction of shares repurchased (million)       514.6       514.6       514.4       514.4	Other infrastructure interests	518	518	480	480
Other media and sport interests         388         388         374         382           Other investments         3 883         3 955         3 047         3 266           Central treasury         Cash at the centre <sup>2</sup> 4 086         4 086         4 019         4 019           Debt at the centre         (3 360)         (3 360)         -         -         -           Other net corporate assets         2 273         2 659         1 832         2 224           Net asset value (NAV)         80 623         152 684         73 114         154 081           Potential CGT liability <sup>3</sup> (5 004)         73 114         148 615           Issued shares after deduction of shares repurchased (million)         514.6         514.6         514.4         514.4	Media and sport				
Other investments         3 883         3 955         3 047         3 266           Central treasury         Cash at the centre2         4 086         4 086         4 019         4 019           Debt at the centre         (3 360)         (3 360)         -         -         -           Other net corporate assets         2 273         2 659         1 832         2 224           Net asset value (NAV)         80 623         152 684         73 114         154 081           Potential CGT liability3         (5 004)         (5 466)           NAV after tax         80 623         147 680         73 114         148 615           Issued shares after deduction of shares repurchased (million)         514.6         514.6         514.4         514.4		1 157	1 766	1 126	2 094
Central treasury       Cash at the centre <sup>2</sup> 4 086       4 086       4 019       4 019         Debt at the centre       (3 360)       (3 360)       -       -         Other net corporate assets       2 273       2 659       1 832       2 224         Net asset value (NAV)       80 623       152 684       73 114       154 081         Potential CGT liability <sup>3</sup> (5 004)       (5 466)         NAV after tax       80 623       147 680       73 114       148 615         Issued shares after deduction of shares repurchased (million)       514.6       514.6       514.4       514.4	Other media and sport interests	388	388	374	382
Cash at the centre <sup>2</sup> 4 086       4 086       4 019       4 019         Debt at the centre       (3 360)       (3 360)       -       -         Other net corporate assets       2 273       2 659       1 832       2 224         Net asset value (NAV)       80 623       152 684       73 114       154 081         Potential CGT liability <sup>3</sup> (5 004)       (5 466)         NAV after tax       80 623       147 680       73 114       148 615         Issued shares after deduction of shares repurchased (million)       514.6       514.6       514.4       514.4	Other investments	3 883	3 955	3 047	3 266
Cash at the centre <sup>2</sup> 4 086       4 086       4 019       4 019         Debt at the centre       (3 360)       (3 360)       -       -         Other net corporate assets       2 273       2 659       1 832       2 224         Net asset value (NAV)       80 623       152 684       73 114       154 081         Potential CGT liability <sup>3</sup> (5 004)       (5 466)         NAV after tax       80 623       147 680       73 114       148 615         Issued shares after deduction of shares repurchased (million)       514.6       514.6       514.4       514.4	Central treasury				
Other net corporate assets         2 273         2 659         1 832         2 224           Net asset value (NAV)         80 623         152 684         73 114         154 081           Potential CGT liability³         (5 004)         (5 466)           NAV after tax         80 623         147 680         73 114         148 615           Issued shares after deduction of shares repurchased (million)         514.6         514.6         514.4         514.4	Cash at the centre <sup>2</sup>	4 086	4 086	4 019	4 019
Net asset value (NAV)         80 623         152 684         73 114         154 081           Potential CGT liability³         (5 004)         (5 466)           NAV after tax         80 623         147 680         73 114         148 615           Issued shares after deduction of shares repurchased (million)         514.6         514.6         514.4         514.4	Debt at the centre	(3 360)	(3 360)	-	-
Potential CGT liability³         (5 004)         (5 466)           NAV after tax         80 623         147 680         73 114         148 615           Issued shares after deduction of shares repurchased (million)         514.6         514.6         514.4         514.4	Other net corporate assets		2 659	1 832	2 224
NAV after tax         80 623         147 680         73 114         148 615           Issued shares after deduction of shares repurchased (million)         514.6         514.6         514.4         514.4	Net asset value (NAV)	80 623	152 684	73 114	154 081
Issued shares after deduction of shares repurchased (million) 514.6 514.6 514.4 514.4	Potential CGT liability <sup>3</sup>		(5 004)		(5 466)
repurchased (million) 514.6 514.4 514.4	NAV after tax	80 623	147 680	73 114	148 615
	Issued shares after deduction of shares				
NAV after tax per share (Rand) R156.66 R286.96 142.12 288.89	repurchased (million)	514.6	514.6	514.4	514.4
	NAV after tax per share (Rand)	R156.66	R286.96	142.12	288.89

#### Notes

- 1. Includes the investment in Capevin Holdings Limited.
- 2. Cash at the centre excludes cash held by subsidiaries that are separately valued above (mainly RCL Foods and Wispeco).
- 3. The potential gains tax (CGT) liability is calculated on the specific identification method using the most favourable calculation for investments acquired before 1 October 2001 and also taking into account the corporate relief provisions. Deferred CGT on investments "available-for-sale" is included in "other net corporate assets" above.
- 4. For purposes of determining the intrinsic net asset value, the unlisted investments are shown at directors' valuation and the listed investments are shown at stock exchange prices.