



# THE SPAR GROUP LIMITED

AUDITED RESULTS FOR THE YEAR ENDED 30 SEPTEMBER 2005

**★** TURNOVER +15.2%

**BALANCE SHEETS** 

- **★** HEADLINE EARNINGS PER SHARE +26.3%
- ♠ OPERATING PROFIT +30.1%
- **♣ FINAL DIVIDEND 64.5 CENTS PER SHARE**

	year ended 30 September		
R'000	2005	2004	Change
REVENUE	13 737 483	12 104 563	13.5%
Turnover	13 598 961	11 985 151	13.5%
Continuing operations Discontinued operations	13 598 961 –	11 803 014 182 137	15.2%
Cost of sales	12 398 996	10 886 466	
Gross profit Other income Trading expenses	1 199 965 138 522 (823 928)	1 098 685 119 412 (822 590)	
Warehousing and distribution expenses Marketing and selling expenses Administration and information technology expenses	(443 926) (206 897) (173 105)	(396 731) (221 427) (204 432)	
OPERATING PROFIT Interest received Interest paid Profit on disposal of discontinued operations	514 559 5 637 (5 457) –	395 507 12 205 (3 315) 20 502	30.1%
Net profit before taxation Taxation	514 739 (157 111)	424 899 (132 925)	
NET PROFIT FOR THE YEAR	357 628	291 974	22.5%
HEADLINE EARNINGS RECONCILIATION  Net profit for the year  Adjusted for:  Loss/(profit) on sale of property, plant and  equipment and retail stores, net of	357 628	291 974	
impairments and net of taxation Amortisation of goodwill	1 813 -	(20 177) 12 338	
HEADLINE EARNINGS	359 441	284 135	26.5%
EARNINGS PER SHARE (CENTS) Headline earnings per share Fully diluted headline earnings per share Earnings per share	212.7 208.0 211.6	168.4 168.4 173.0	26.3% 22.3%
Fully diluted earnings per share  SALIENT STATISTICS  Net asset value per share (cents)  Not people appropriate appositions (94)	206.9	259.1	
Net margin — continuing operations (%) Debt: Equity ratio (%) Return on average equity (%)	3.8 14.5 60.3	3.3 81.8 60.5	

STATEMENTS OF CHANGES IN EQUITY

Balance at 30 September 2003

Release of the revaluation reserve

Foreign exchange translation

Foreign exchange translation

Balance at 30 September 2005

Balance at 30 September 2004

Share capital and premium issued

Share capital issued

Net profit for the year

Net profit for the year

Dividends declared

12 December 2005.

Payment of dividend

By order of the board

14 November 2005

Record date

**RC** Fenner

Secretary

Last day to trade cum-dividend

Shares to commence trading ex-dividend

Dividends declared

Share

5 279

5 380

Notice is hereby given that a final dividend of 64.5 cents per share was declared on 14 November 2005, payable on

Shareholders will not be permitted to dematerialise or rematerialise their share certificates between Monday, 5

REGISTERED OFFICE: 22 Chancery Lane, PO Box 1589, Pinetown, 3600

AUDITORS: Deloitte & Touche

PO Box 4844, Johannesburg, 2000

TRANSFER SECRETARIES: Ultra Registrars (Pty) Limited,

PO Box 243, Durban, 4000

SPONSOR: Rand Merchant Bank

DIRECTORATE AND ADMINISTRATION

RW Coe, DB Gibbon\*, RJ Hutchison\*, MP Madi\*, HK Mehta\* \*Non-executive

DIRECTORS: MJ Hankinson\* (Chairman), PK Hughes (Chief Executive).

ISIN: ZAE000058517 JSE code: SPP

DECLARATION OF ORDINARY DIVIDEND

The salient dates for the payment of the final dividend are detailed below

December 2005 and Friday, 9 December 2005, both days inclusive.

COMPANY SECRETARY: RC Fenner

and premium

Noncapital distributable Accumulated

(566)

profit

566

744 077

291 974 291 974

(383 200) (383 200)

437 176 437 261

357 628 357 628

(50 727) (50 727)

749 435

Friday, 2 December 2005

Monday, 5 December 2005

Friday, 9 December 2005

Monday 12 December 2005

527 836

Total

528 443

R'000	at 3 2005	O September 200
ASSETS		
NON-CURRENT ASSETS	639 805	573 59
Property, plant and equipment Goodwill Loans Deferred taxation asset	370 225 245 568 17 560 6 452	295 46 246 80 24 62 6 69
CURRENT ASSETS	2 056 454	1 683 05
Inventories Trade and other receivables Prepayments Bank balances – Guilds	384 857 1 570 213 32 642 68 742	335 25 1 292 90 6 34 48 54
TOTAL ASSETS	2 696 259	2 256 64
EQUITY AND LIABILITIES CAPITAL AND RESERVES	749 435	437 26
Share capital and premium Non-distributable reserves Accumulated profit	5 380 (22) 744 077	10 (1 437 17
NON-CURRENT LIABILITIES	41 791	38 73
Deferred taxation liability Post retirement medical aid provision Long-term borrowings	25 40 772 994	11 36 87 1 75
CURRENT LIABILITIES	1 905 033	1 780 65
Trade payables and accruals Bank overdrafts – SPAR Current portion of long-term borrowings Provisions Taxation	1 741 162 68 536 39 094 49 980 6 261	1 378 27 355 30 83 41 06 5 16
TOTAL EQUITY AND LIABILITIES	2 696 259	2 256 64

### NOTES TO THE FINANCIAL STATEMENTS

### 1. BASIS OF PRESENTATION

The consolidated financial statements are prepared in accordance with the South African Statements of Generally Accepted Accounting Practice. The accounting policies used in the preparation of the financial statements are consistent with those applied in the annual financial statements of the prior year, except for the adoption of AC140 "Business Combinations". With effect from 1 October 2004, the group no longer amortises goodwill. Except for the aforementioned, the following principal accounting policies have been consistently applied in all material respects.

5 CONTINGENT LIABILITIES

The company has guaranteed the finance obligations of

Cost of sales represents the net cost of purchases from suppliers, after rebates and incentive allowances. The 2004 comparative figures have been restated to exclude distribution expenses, which expenses have now been included under the heading "warehousing and distribution expenses". The restatement amounted to

During the current financial year, the group reassessed the estimates of the useful lives of certain assets, principally within the vehicle, plant and machinery and computer equipment categories, in order to more accurately reflect the specific employment of these assets by the group. This change resulted in a reduction in the depreciation charge for the year of R10.2 million.

4. SHARE CAPITAL AND PREMIUM	2005	2004
	R'000	R'000
Authorised 250 000 000 (2004: 250 000 000) ordinary shares of 0.06 cents (2004: 0.06 cents) each	150	150
Issued 169 260 035 (2004: 168 763 670) ordinary shares of 0.06 cents (2004: 0.06 cents) each Share premium account	102	101
Balance at beginning of year	_	_
Shares issued	5 278	_
Total share capital and premium	5 380	101

Pursuant to the exercising of options an additional 496 365 ordinary shares of 0.06 cents each were issued, thereby increasing the issued share capital to R101 556 consisting of 169 260 035 shares of 0.06 cents each. The weighted average number of shares used in the calculation of earnings per share and headline earnings per share was 169 010 748 (2004: 168 763 670). Fully diluted earnings and headline earnings per share was based on a weighted average number of 172 822 332 ordinary shares.

certain SPAR retailer members to the amount of:	179 272	178 297
6. OPERATING LEASES Operating lease income and expenditure is recognised in the lease term.	income statement on a straigh 2005 R'000	t line basis over th 2004 R'000
Operating lease charges reported in operating profit Immovable property	3 088	6 223
<ul><li>lease rentals</li><li>sub-lease recoveries</li></ul>	86 944 (83 856)	76 038 (69 815)
Plant, equipment and vehicles	5 064	1 861
Operating lease commitments Future minimum lease payments under non-cancellable operating leases are as follows:	1 084 224	918 941
<ul><li>land and buildings</li><li>other</li></ul>	1 082 034 2 190	914 520 4 421
The future minimum sub-lease recoveries under non- cancellable property leases are:	(1 061 527) 22 697	(807 727) 111 214
7. CAPITAL COMMITMENTS Contracted Approved but not contracted	48 454 25 924	4 228 1 089

CASH FLOW STATEMENTS		
R'000	year ended 3 2005	30 September 2004
CASH FLOWS FROM OPERATING ACTIVITIES	370 475	(29 817)
Cash generated from operations Interest received Interest paid Taxation paid Dividends paid	572 961 5 270 (1 179) (155 850) (50 727)	526 211 12 205 (3 315) (181 718) (383 200)
CASH FLOWS FROM INVESTING ACTIVITIES	(61 203)	(307 747)
Investment to maintain operations	(24 678)	(11 929)
Replacement of property, plant and equipment Proceeds on disposal of property, plant and equipment	(29 293) 4 615	(21 019) 9 090
Investment to expand operations Acquisition of subsidiaries Disposal of retail division Disposal of subsidiaries Acquisition of minority shareholding Net movement on loans, investments and goodwill	(44 888) - - - - 8 363	(30 655) (291 863) 17 092 (993) (1) 10 602
CASH FLOWS FROM FINANCING ACTIVITIES	(2 304)	(5 792)
Proceeds from issue of share capital and premium Repayment of long-term borrowings	5 279 (7 583)	5 (5 797)
NET INCREASE/(DECREASE) IN CASH AND CASH EQUIVALENTS CASH AND CASH EQUIVALENTS AT 30 SEPTEMBER 2004	306 968 (306 762)	(343 356) 36 594
CASH AND CASH EQUIVALENTS AT 30 SEPTEMBER 2005	206	(306 762)
Analysed: Bank overdrafts — SPAR Bank balances — Guilds	(68 536) 68 742	(355 308) 48 546

The group owns and operates six distribution centres that supply and service independently owned SPAR food stores, TOPS liquor outlets and Build it building materials outlets, situated in South Africa and neighbouring countries. The group has core competencies in distribution and the managing of voluntary trading organisations. The group provides the control and leadership for SPAR, TOPS and Build it in Southern Africa.

### REVIEW OF TRADING RESULTS

Against a background of continuing low levels of inflation (2% - 3%) the group achieved a turnover increase of 15.2%. Although the gross margin declined slightly, improvements in operating efficiencies and tight cost controls resulted in an improved net margin. Operationally all distribution centres performed well resulting in operating profit on a like for like basis increasing by 22%.

Savings arising from a lower depreciation charge (the result of a revision to the estimated lives of operating assets), the cessation of the payment of the administration fee to the group's former holding company, and the benefit of not having to write off goodwill, boosted operating profit growth to 30.1% on prior year.

Headline earnings of R359 million (2004: R284 million) up 26.5%, translated into headline earnings per share of 212.7 cents, a 26.3% increase on 2004 headline earnings per share.

The group remained a substantial generator of cash, and this enabled the group to significantly reduce its overdraft to R69 million at year end (2004: R355 million).

During the year, a net 110 new SPAR, Build it and TOPS at SPAR stores were opened. SPAR stores now total 783 in number, with Build it at 178 stores and TOPS 172 stores. SPAR retail store sales once again grew ahead of the growth of the overall market enabling SPAR to grow its market share. Retail store selling space increased 3.3%

Good sales growth in all retail store formats has driven growth through the group's distribution centres. Continued progress has been made growing liquor sales, via TOPS outlets, and building materials, through Build it.

Marketing spend increased, resulting in greater exposure on television and in the national press, Private label products sold through the group's three store formats, SPAR, Build it and TOPS, received increased focus. New private label branded products were launched and improved packaging and advertising introduced. The group continued to sponsor women in sport.

## DISTRIBUTION FACILITIES

A 6 700 m² extension to the KwaZulu-Natal distribution centre was completed and brought into use. This additional capacity will enable the distribution centre to handle increased dry goods volumes.

Plans are in place to commence the construction of a 5 700 m² dry goods and perishable facility expansion at the Eastern Cape distribution centre. This additional facility, which is budgeted to cost R22 million, will come on stream

The group's major productivity initiative, the implementation of radio frequency for inbound and outbound processes, was successfully piloted at the KwaZulu-Natal distribution centre. By end 2006 radio frequency based inbound and outbound processes will be fully operational at the South Rand distribution centre and outbound processes will have been introduced at the North Rand distribution centre. This technology will have a positive impact on productivity and accuracy within operations. Capex for radio frequency installations is forecast at R11 million for 2006 with a further R20 million to be spent in 2007.

Group capex for 2006 is budgeted at R157 million.

## DIVIDEND

2004

R'000

R'000

In line with the group's current dividend cover policy of 2.25 times, a final dividend of 64.5 cents per share has been declared, bringing the full year dividend to 94.5 cents.

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We are confident that the group will again show good revenue growth in 2006 with positive leverage being achieved in terms of growth of operating profit.

Earnings growth will be adversely affected by a substantial increase in the STC charge. This increased charge will arise due to the levying during 2006 of STC on the 2005 final dividend and the 2006 interim dividend. During 2005 the group only paid an interim dividend. We anticipate the group continuing to generate substantial cash flows during 2006 which will result in a

considerable increase in interest receivable.

In the event of the forecast cash flows materialising, consideration will be given to reducing the dividend

## AUDITED RESULTS

These results have been audited by Deloitte & Touche, the group's auditors, and their unqualified opinion is available for inspection at SPAR's registered office.

The group's annual report and notice of annual general meeting will be mailed to shareholders during December 2005.

**IFRS** The group's 2006 financial statements will be prepared in accordance with IFRS reporting standards. Other than for the effect of IFRS 2, accounting for share based payments, it

is not anticipated that IFRS reporting standards will have a material effect on the group's results.

**MJ** Hankinson

