

# Unaudited interim results

for the half year ended 25 December 2005

- ✓ Headline earnings per share up 34% to 617 cents
- ✓ Revenue up 27% to R26.2 billion
- ✓ Distribution to shareholders up 31% to 230 cents

#### INTRODUCTION

We had an excellent first half to our 2006 financial year in revenue and profit terms, further strengthening our base for long term earnings growth.

Headline earnings per share were 34% up on last year (as restated), reflecting a strong performance by our consumer facing vehicle operations, and supported by a solid performance throughout the group. This was achieved against favourable, but highly competitive trading conditions in most of our markets.

Consumer demand during the period remained strong, led by a continuation of high growth in motor vehicle sales, even from a high base. Affordability of vehicles has improved markedly over the past two to three years as job opportunities and disposable incomes increased, interest rates declined and car prices remained static.

Imperial's operating income from vehicle sales and related financial services represents 55% of the group's total, compared to 47% last year. The markets in which the remainder of the group trades are more corporate in nature, and also experienced good trading conditions, although less buoyant than the direct consumer driven divisions

In the six months to December 2005, the group retailed 63 365 (2004: 38 828) new and 29 526 (2004: 22 069) used passenger and commercial vehicles. These sales show growth of 63% and 34% respectively. Sales were boosted by market share growth locally and the inclusion of our Australian Ford dealerships and Swedish Nissan dealerships for the first time. The South African vehicle market grew by 25% year on year in the six month period under review. Black consumers have contributed strongly to vehicle sales growth, having become a significant participant in this market.

While the group has a significant exposure to the anticipated growth in infrastructure spending through its transport and logistics activities, the acquisition of the MCC group in December introduced us to the market for earth moving equipment used in heavy construction, road building and open cast mining. MCC is South Africa's largest owner and operator of this type of equipment. This adds a new asset class to the group's activities of trading, distribution, rental, operating, financing, leasing and insurance of passenger cars, light to heavy commercial vehicles, forklifts and aircraft.

New initiatives, expansions and acquisitions have boosted the group's growth ambitions. In addition to MCC, the following acquisitions were made:

 In the Logistics division, TFD Network Africa, a warehousing and distribution business, as well as the assets of Bulktrans.

- In Imperial Logistics International, Gillhuber in Bavaria, Germany, which is engaged in auto logistics.
- · Iveco Natal, operating out of Pinetown
- · Four Nissan dealerships in Sweden.
- In Tourvest, three businesses were acquired, which are engaged in game drives and leisure activities in Botswana and Zambia, and effective from January, Cummings Travel, a travel agency in South Africa.
- Lastly, after the half year end, it was announced that Imperial has acquired, subject to certain conditions, a group of companies in the United Kingdom from RAC plc for a total consideration of approximately £50 million on a debt free basis. The businesses include Lex Commercials, a dealer in DAF trucks and LDV vans, operating 22 dealerships and workshops, Lex Auto Logistics, based near Manchester, engaged in auto parts warehousing and distribution, Lex Fleetserve, a niche logistics service provider of supply chain services to selected user groups, and Lex Multipart Defence, a provider of outsourcing and warehousing services to the UK defence sector. The group had a combined turnover of approximately £300 million in its year to December 2005, and employs 1 340 people.

As grassroots ventures, Associated Motor Holdings in the Distributorships division opened six dealerships at various locations around the country. It was further awarded the Zohgwen franchise, with a competitively priced Chinese motor cycle, and it opened its first Kawasaki retail outlet. Auto Pedigree in the Car Rental and Tourism division opened five used car dealerships in the period, bringing to 12 the number opened in the 2005 calendar year. Two Honda dealerships, at Zambezi Drive and in Northcliff, were opened in the Dealerships division, as well as a Nissan Truck dealership in Midrand.

The group invested R311 million in real estate in the period, bringing our total investment in well located commercial, industrial and office properties to R2.2 billion.

The value of the group's insurance investments amounts to R1 642 million, of which R1 423 million is in listed South African and off-shore equities and bonds.

In total, Imperial's capital expenditure, net of recoupments, for the six month period amounted to R2 110 million, of which R1 328 million was for expansion.

#### FINANCIAL RESULTS

### INTERNATIONAL FINANCIAL REPORTING STANDARDS (IFRS)

The group now presents its first set of interim results under IFRS. The financial information has been prepared on the basis of the current interpretation of the IFRS statements. In preparation for the IFRS exercise, the group consulted with its auditors on the principles involved, but the numbers have not been audited.

In the Sens announcement dated 23 August 2005 we detailed the major IFRS adjustments and gave an initial estimate of the impact. The computations have now been finalised and the reduction in the opening equity for June 2004 is R1 040 million as detailed in the reconciliation of equity. The reduction in attributable profit for the year to June 2005 is R156 million of which R95 million is a once off charge relating to the Lereko empowerment transaction. The net impact on equity for the year to June 2005 is R61 million as the R95 million for the Lereko transaction is credited to equity being a share based payment.

The IFRS impact on the interim results to December 2004 is a reduction in attributable profit of R18 million. There was a further R3 million adjustment to attributable profit restating operating lease costs on a straight line basis.

In summary, therefore, the impact on earnings per share and headline earnings per share for the prior interim period and the full year to 25 June 2005 was:

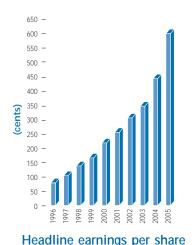
	Decer	mber 2004	Jui	ne 2005
	IFRS SA GAAP		IFRS	SA GAAP
Earnings per				
share (cents)	469.5	479.8*	1 089.8	1 168.1
Headline earnings				
per share (cents)	460.0	470.3*	968.8	1 045.8

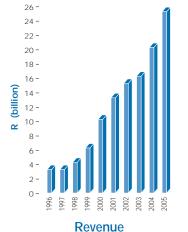
\*As reported previously, but before a reduction of 1.5 cents per share for the change in operating lease costs written-off on a straight line basis.

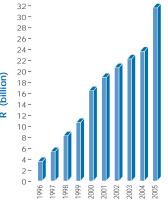
#### **REVIEW OF GROUP RESULTS**

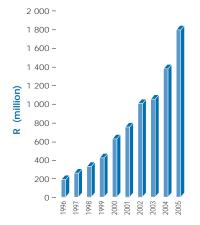
Revenue increased by 27% to R26.2 billion against a background of little or no inflation in our high turnover vehicle businesses. While cost of sales and operating expenses increased by a similar rate, depreciation (net of recoupments) increased by 30%, reflecting the higher vehicle fleets, as well as lower recoupments. The operating margin reduced slightly from 8.5% to 8.1%. Operating profit increased by 22% to R2 132 million. Despite the average net interest bearing debt rising by 41% to R8 202 million, the net interest charge increased by 14%, benefiting from lower borrowing costs. Approximately R900 million of debt was incurred towards the end of the reporting period on the acquisition of the MCC group and its accompanying debt, as well as the purchase of 3.5 million Imperial shares in terms of the Executive Share Purchase Scheme, approved by shareholders in November

The effective tax rate was 34%, compared to 31%, increased by the non-deductibility of R127 million in interest and the fair value adjustments of the embedded derivative in respect of the Lereko BEE transaction concluded in June last year.









Total assets

Pre-tax profits

This transaction, in terms of which Lereko Mobility, 51% owned by a black consortium and 49% by Imperial, acquired 14.5 million Imperial shares from existing shareholders, is accounted for as a share buy-back. Due to the structure of the funding mechanism, Imperial consolidates Lereko Mobility and treats the full number of shares as treasury stock, thereby reducing the weighted average number of shares in issue by 14.5 million shares to 187.1 million. Against the reduced number of shares in issue, the full funding cost of the transaction, comprising of preference dividends as well as interest and an equity linked interest bonus on the Lereko debentures, are included as a charge to the income statement. Provision for the equity linked interest bonus amounted to R83 million, calculated as to 25% of the amount by which the value of an Imperial share exceeds R145.25 in October 2010, multiplied by 14.5 million, being the number of Lereko debentures in issue. In determining this amount, the strong rise in the Imperial share price from R101.80 in June 2005 to R140.50 in December 2005 (which projects a far higher priced than R145.25 in October 2010) had by far the largest impact.

The lower number of shares in issue accounts for the difference in growth in earnings of 23% to R1 157 million and headline earnings per share of 34% to 617 cents.

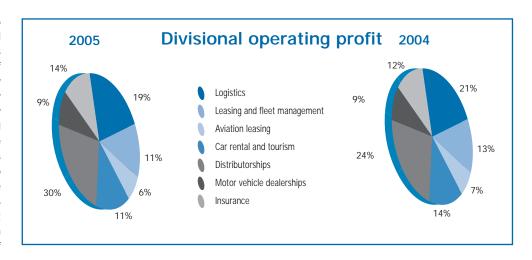
The annualised return on equity was 26% compared to 23%. In comparing the ROE to the 22% published in respect of the full year to June 2005, the effect of the R1.1 billion reduction in equity on the implementation of IFRS should be borne in mind.

Net interest bearing debt at December 2005 increased by R2 595 million over June 2005, causing net gearing (as restated) to increase from 78% to 102%. Some components of this increase are the following:

- Acquisitions and their accompanying debt (principally MCC and Bulktrans) of R550 million
- Expansion capex of R1 328 million, inter alia contributing to the 14% growth in our vehicle fleets from 42 123 to 47 811 units
- Facilitating the Lereko transaction with R600 million
- Funding the working capital requirements of the growth in revenue in our distributorship division, which by its nature as an importer, distributor and dealer in motor vehicles has a long working capital cycle, as well as strong growth in revenue in the motor dealerships division.
   Combined, these divisions had an annualized turnover of some R30 billion compared to R22 billion in the corresponding period
- The funding of 3.5 million Imperial shares in terms of the Executive Share Purchase Scheme.

During November, the debt raising programme of Imperial Capital was launched with a bond issue of R800 million and subsequently followed up with a tap issue of another R200 million at a rate of 60 basis points above the government benchmark rate. Good progress is being made with the transfer of fleet assets into Imperial Capital and to date assets to the value of R1.6 billion have been transferred and pledged to bond holders. We are confident that this ring-fenced entity established to eventually house the bulk of our revenue producing assets will gradually start to make a valuable contribution to the debt capital structure and borrowing costs of the group.

Cash flow from operating activities increased by 40% from R1 054 million to R1 474 million. Cash utilized for investing activities went up from R1 625 million to R2 690 million. A total of R2 110 million (2004: R1 562 million) was spent on capital expenditure of which R1 328 million was for expansion. The group generated free cash flow of R693 million compared to R586 million in the previous period, an improvement of 18%.



#### **REVIEW OF DIVISIONS**

#### LOGISTICS

R million	2005	2004	% change
Revenue	6 249	6 340	(1)
Operating profit	404	370	9
Operating margin (%)	6.5	5.8	
Operating assets	7 628	6 875	11

This was a strong performance in a relatively buoyant market which is characterised by pricing pressure from low inflation and tough competition. Barriers to entry to the market have been lowered as new and used truck prices declined and small businesses are encouraged and assisted to enter the market.

Locally, higher fuel prices are typically recovered from customers, but indeed intensify overall pricing pressure. This was countered by increased efficiencies, leaving the operating margin in the domestic business slightly higher at 8.4% compared to 8.3% previously, following a revenue increase of 12% to R3 572 million.

The revenue of Imperial Logistics International in Europe was affected by the sale of the lower margin JH Bachmann clearing and forwarding business at the end of the previous financial year. On a like for like basis, revenue in Europe increased by 16%.

This business returned a good performance all round despite a sluggish German economy. Its exposure to the European steel and automotive industries stood it in good stead. Growing German steel exports to China and elsewhere were good for our business. The operating margin in Europe increased to 3.8% from 3.2%, aided by the JH Bachmann disposal.

#### LEASING AND FLEET MANAGEMENT

R million	2005	2004	% change
Revenue	1 464	1 269	15
Operating profit	239	240	
Operating margin (%)	16.3	18.9	
Operating assets	4 413	3 425	29

Market conditions for this division remained challenging, with outsourcing demand being subdued by strong corporate balance sheets and an increased offering of maintenance plans from manufacturers and dealers at competitive rates. Low interest rates are impacting on margins, especially as it applies to the division's free capital.

Revenue growth was pleasing and against the trend in the industry. The fleet grew by 2%, excluding the 719 units in MCC housed in this division.

A large government contract in the division was due to expire at the end of May last year but was extended throughout the period under review, albeit at lower margins. A tender for the renewal of the contract has been submitted.

The forklift operations in South Africa performed well with strong demand buoyed by general economic activity and good pricing of equipment due to the strong rand. The UK operation grew its revenue strongly but its operating profit was lower.

The MCC acquisition became effective at the end of the period and is expected to make a healthy contribution.

#### AVIATION

R million	2005	2004	% change
Revenue	1 721	1 233	40
Operating profit	141	120	18
Operating margin (%)	8.2	9.7	
Operating assets	3 712	2 806	32

Improved revenues came from a steady performance by Safair, increased turnover from NAC, improvement at Air Contractors and the inclusion of Naturelink which was acquired in October 2004. Operating profit did not keep pace with the revenue increase. Naturelink performed poorly in the period.

The division is still suffering from the effects of the strong Rand on US\$ and Euro based revenues which represent about half of the total. Safair has discontinued writing new finance leases on aircraft and concentrates on higher value added services and aircraft trading. We are well placed for these activities through Safair's maintenance and contract flying abilities and NAC has valuable agencies for general aviation products as well as used aircraft trading abilities. Aircraft stock is now better priced following a period of relative currency stability.

#### CAR RENTAL AND TOURISM

R million	2005	2004	% change
Revenue	1 687	1 589	6
Operating profit	249	249	
Operating margin (%)	14.8	15.7	
Operating assets	2 492	2 106	18

The car rental business showed growth in rental days of 13% and 8% in revenue. Low cost airlines have created a new domestic travel market which has stimulated demand. However, margins are under pressure from new entrants buying market share with low rates.

Operating profit in the car rental business was 5.5% behind last year following lower recoupments. Our wholly

owned tourism interests were under pressure and profit was lower than last year. Used car retailing in Auto Pedigree was buoyant with five new branches opened in the period. The Chauffeur Drive and panelshops performed admirably.

Tourvest's earnings per share for its first half was 8% down to 5.6 cents. Its retail merchandising division performed well.

#### DISTRIBUTORSHIPS

R million	2005	2004	% change
Revenue	7 655	4 857	58
Operating profit	647	451	43
Operating margin (%)	8.5	9.3	
Operating assets	5 901	3 625	63

The division has invested heavily in dealerships, warehousing, logistics, staff development and working capital to take advantage of very favourable market conditions in the industry. At the same time, consumer confidence is running high on the back of a strong economy, low interest rates and growing disposable income, especially among young upwardly mobile black consumers.

Passenger vehicles, light commercials, trucks, motor cycles and allied products have enjoyed substantial growth over the past couple of years.

The inclusion of our nine Ford dealerships in Australia accounted for a large percentage of the revenue increase, although they sustained a small loss.

Despite slightly reduced margins, dealership profitability has increased due to higher sales and an increased vehicle park. In South Africa, the division now has 92 passenger car dealerships.

Truck distributor, Tyco, enjoyed good profit and revenue growth with the distribution of strong brands. Industrial demand for transport services is strong and truck prices have come down to levels which can attract many new entrants to the industry. Tyco recently entered the bus market with products from DAF and soon from China.

Lectrolite continued to deliver a steady performance.

#### **DEALERSHIPS**

R million	2005	2004	% change
Revenue	7 313	6 040	21
Operating profit	190	156	22
Operating margin (%)	2.6	2.6	
Operating assets	2 968	2 238	33

As in the Distributorships division, and for the same reasons, this division benefits from buoyant consumer demand.

The division's new vehicle sales have marginally exceeded the 24% growth in the market (excluding sales by the Distributorships division) in the past six months. Our dealership used vehicles retailed grew strongly at 27% and we see this market as offering more growth opportunities into the future.

This division operates in the local manufacturers' franchise system which somewhat limits growth beyond the natural expansion of the market. It is therefore a resolve of the division to find other sources for growth whilst maximizing opportunities from existing franchises. Profit growth from parts and workshop services matched that of vehicle sales, which is seen as an area of increased focus for us. Margins are however constrained by the impact of inflation on costs while new vehicle prices have remained static and used vehicle prices continued to decrease.

Our DaimlerChrysler franchises are the largest contributor to the division's profits and experienced limited profit growth as substantial new investment had to be made in dealership facilities. This on-going investment is expected to yield improved results.

We have a good spread of franchises making up our 110 dealerships in the division, including four Nissan dealerships in Sweden acquired in November. Several upgrades of premises have been done and more are planned.

#### INSURANCE

R million	2005	2004	% change
Revenue	1 293	963	34
Operating profit	301	207	45
Operating margin (%)	23.3	21.5	
Operating assets	2 985	2 216	35

Premium income growth exceeded growth in vehicle sales, reflecting market share gains and growth in the non-motor portfolios of the short term and life businesses. The highest area of premium income growth occurred from the group's Distributorship's division, where financial services sales are strong and we enjoy a healthy share of the finance and insurance market.

The solid performance of the equity markets in the past year have contributed significantly to the profits of the division, as we have a relatively high equity and bond content in our investment portfolios, which now stand at R1 642 million, excluding cash of R559 million. A good underwriting result complemented the investment returns.

The National Credit Bill, which will be enacted shortly, will prohibit the use of single premium business which comprises a majority share of credit life business conducted in the dealer based market. We are prepared for the implementation of the changes brought about by the bill for the furtherance of consumer protection in the industry. As a specialist in the dealer based market, we expect to gain long term benefits from this important change in the industry.

#### **ASSOCIATES**

Imperial Bank had an excellent six months and more than doubled its profit, benefiting from strong growth in motor finance and a favourable credit environment. Total advances are R20.4 billion, 29% up from last year. R12.2 billion (2004: R8.1 billion) is in motor finance. Imperial's income from the bank increased from R18 million (as restated) to R89 million.

Renault benefited from good marketing initiatives and increased its share of the fast growing motor retail market in South Africa.

The group's 50% share in Safair Lease Finance and in Air Contractors contributed R37 million compared to R21 million last year, partly due to lower interest costs following the introduction of further shareholders' funds in SLF, and a better operating result in Air Contractors. No new business has been written in SLF, nor is any planned.

Ukhamba continues to progress and contributed R11 million to our bottom line. The strong performance of DAWN Ltd, in which Ukhamba holds a 34% share contributed well towards this.

#### **PROSPECTS**

We do not expect to show the same growth in headline earnings per share for the full year as we have for the half year as the convergence of high vehicle sales growth, seasonal business in some parts of our group, and strong equity markets are not expected to be repeated. However, market conditions and our operations have exceeded our expectations and we should deliver a rewarding set of results to shareholders.

Economic conditions in South Africa are favourable and are expected to remain good, as confidence in the economic and social transformation has settled in. The economic environments in which our international businesses operate are also conducive to the achievement of satisfactory results.

Imperial has high long term growth targets and we believe we can meet them.

#### CAPITAL DISTRIBUTION

#### ORDINARY SHAREHOLDERS

Notice is hereby given that a capital distribution of 230 cents per ordinary share has been declared in terms of the general authority granted at the annual general meeting of shareholders held on 1 November 2005 and is payable to ordinary shareholders recorded in the registers of the company at the close of business on Friday, 31 March 2006. In compliance with the requirements of STRATE, the electronic settlement and custody system used by the JSE, the company has determined the following salient dates for the payment of the capital distribution:

	2006
Last day to trade <i>cum</i> -capital	
distribution	Friday, 24 March
Shares commence trading	
ex-capital distribution	Monday, 27 March
Record date	Friday, 31 March
Payment date	Monday, 3 April

Share certificates may not be dematerialised/rematerialised between Monday, 27 March 2006 and Friday, 31 March 2006, both days inclusive.

On Monday, 3 April 2006, the capital distribution will be electronically transferred to the bank accounts of certificated shareholders that utilise this facility. In respect of those who do not, cheques dated 3 April 2006 will be posted on or about that date. Shareholders who have dematerialised their shares will have their accounts, held at their CSDP or Broker, credited on Monday, 3 April 2006.

In terms of the Exchange Control Regulations of the Republic of South Africa, cash payments based on emigrant's shares controlled in terms of the Exchange Control Regulations will be forwarded to an Authorised Dealer in foreign exchange controlling their blocked assets. The elections by emigrants for the above purpose must be made through the Authorised Dealer in foreign exchange controlling their blocked assets. Payments due to non-residents are freely transferable from the Republic.

#### PREFERRED ORDINARY SHAREHOLDERS

Notice is hereby further given that a capital distribution of 267.5 cents per preferred ordinary share has been declared and is payable to preferred ordinary shareholders recorded in the registers of the company at the close of business on Thursday, 30 March 2006.

On Friday, 31 March 2005 the capital distribution will be electronically transferred to the bank accounts of preferred ordinary shareholders.

On behalf of the board

#### **RA Venter**

Group Company Secretary

Johannesburg 28 February 2006

#### **INCOME STATEMENT**

Half year ended 25 December

	Unaudited December 2005 Rm	Restated December 2004 Rm	% change	Restated Year ended June 2005 Rm
Revenue Net operating expenses	26 172 (23 224)	20 653 (18 271)	27	42 546 (37 771)
Profit from operations before depreciation and recoupments Depreciation and recoupments	2 948 (816)	2 382 (629)	24	4 775 (1 381)
Operating profit Foreign exchange gains/(losses) Fair value (losses)/gains to foreign exchange derivatives Fair value loss on embedded financial instrument (Lereko Mobility)	2 132 34 (53) (83)	1 753 (16) (71)	22	3 394 7 107
Profit before net financing costs Finance costs net of fair value gains and losses Finance income Income from associates and joint ventures	2 030 (432) 80 170	1 666 (348) 39 74	22	3 508 (647) 61 186
Profit before exceptional items Exceptional items	1 848	1 431 21	29	3 108 258
Profit before taxation Taxation	1 848 573	1 452 424	27	3 366 989
Profit after taxation Minority interest	1 275 118	1 028 89	24	2 377 193
Net attributable profit for the year	1 157	939	23	2 184
Earnings per share (cents)  Basic*  Diluted#  Headline earnings per share (cents)	618.3 579.6	469.5 440.3	32 32	1 089.8 1 022.2
Basic* Diluted#	616.9 578.2	460.0 431.4	34 34	968.8 908.8
Basic earnings per share reconciliation (cents)* Headline basic earnings per share Profit on sale of property, plant and equipment Exceptional items	616.9 1.4	460.0 8.0 1.5		968.8 2.6 118.4
Basic earnings per share	618.3	469.5		1 089.8
*Based on the weighted average number of shares in issue.  #Based on the weighted average number of shares in issue, as adjusted for the dilutive effect of unissued shares as outlined below. The Lereko transaction has been excluded as it has an anti-dilutive effect.  Number of shares net of treasury stock (million)				
- in issue	188.0	200.0		185.9
<ul><li>weighted average</li><li>adjusted for share options and deferred ordinary shares</li></ul>	187.1 12.5	200.2		200.4
weighted average number of ordinary shares for diluted earnings	199.6	213.5		213.6
Net asset value per share (cents)	4 432.4	4 070.0		4 244.2
Additional information				
Net financing costs	352	309		586
Finance costs Fair value (loss)/gain to interest-bearing borrowings and interest rate swap instruments	(12)	292 56		679 (32)
Finance cost net of fair value gains and losses Finance income	432 80	348 39		647 61
Exceptional items		21		258
Inpairment of goodwill  Profit on sale of investments in subsidiaries, associates		(9)		(16) (67)
and joint ventures		30		341

First time adoption of International Financial Reporting Standards (IFRS)
These interim financial statements have been prepared in accordance with IAS 34 – Interim Financial Reporting, and with IFRS 1 - First-time Adoption of IFRS. Imperial's date of transition to IFRS is 25 June 2004. At this date the group prepared its opening balance sheet under IFRS. IFRS has been applied consistently to all periods presented on a retrospective basis, except for certain exceptions and exemptions, as prescribed by IFRS1.

Please refer to the 25 June 2005 Annual Report pages 52 to 57 for the initial overview of the impact, and the reconciliations contained in this report, for an analysis of how the transition to IFRS affected equity, the balance sheet and attributable profits of the group. Except for minor re-classifications between working capital movements and leasing assets in line with IFRS balance sheet reclassifications, Imperial's cash flow is unaffected by IFRS.

#### Other restatements

The following restatements originated during the second half of the financial year ended 25 June 2005, for which prior period results were restated in the Annual Report. The published interim results for December 2004 have now also been restated accordingly.

#### AC 105 - Straight-lining of operating leases

The impact on opening retained earnings is a reduction of R44 million and the attributable profits for the six months to 25 December 2004 have been reduced by R3 million.

#### Revenue classification

Revenue for the six months ended 25 December 2004 has been reduced by R247 million due to reclassifications.

### **Reconciliation SA GAAP** to IFRS

#### **Balance sheet**

Dalarice Street		
	December	June
	2004	2005
	Rm	Rm
Total assets		
As previously reported		
under SA GAAP	25 777	28 898
Adjusted as follows:		
Property, plant and equipment	20	21
Investments in associates		
and joint ventures	(476)	(502)
Deferred taxation	85	59
Leasing assets	(775)	(744)
Transport fleet	79	52
Inventories	(92)	(109)
Trade and other receivables	17	
Stated under IFRS	24 635	27 675
Total liabilities		
As previously reported		
under SA GAAP	16 017	19 444
Adjusted as follows:		
Retirement benefit obligations	35	28
Deferred tax liabilities	(190)	(190)
Other liabilities	117	37
	15 979	19 319

Half year ended 25 De	cember		
De	cember	June	June
	2004	2005	2004
	Rm	Rm	Rm
Total equity under			
SA GAAP			
Stated originally Restatements	9 760	9 454	9 104
during 2005	(47)		(27)
Published in June 2005			
financial statements	9 713	9 454	9 077
Adjusted for the IFRS effe	ect of:		
IAS 16 - Property, plant			
and equipment	(925)	(961)	(925)
IAS 17 - Leases	(68)	(78)	(65)
IAS 18 - Revenue	(46)	(43)	(30)
IAS 19 - Employee bene	efits (19)	(19)	(20)
Minority interest in above		3	4
Total equity under IFRS	8 656	8 356	8 041

#### Net attributable profit

	December	June
	2004	2005
	Rm	Rm
Net attributable profit		
As previously reported		
under SA GAAP	960	2 340
Adjusted as follows:		
Operating expenses	(16)	(70)
Depreciation and recoupments	(12)	(59)
Income from associates		
and joint ventures	(3)	(30)
Exceptional items		(3)
Taxation	9	5
Minority interest	1	1
Stated under IFRS	939	2 184

BALANCE SHEET At 25 December			
	Unaudited	Restated	Restated
	December	December	June
	2005	2004	2005
	Rm	Rm	Rm
Property, plant and equipment	3 194	2 436	2 781
Intangible assets	728	539	622
Investments in associates and joint			
ventures	1 599	1 286	1 415
Other investments and loans	2 071	1 092	1 284
Deferred taxation	365	313	339
Leasing assets	5 771	4 375	5 074
Transport fleet	2 655	2 396	2 449
Vehicles for hire	1 162	972	790
Inventories	5 932	4 076	5 586
Trade and other receivables	7 658	6 038	6 164
Taxation in advance	89	105	128
Cash resources	1 248	1 007	1 043
Total assets	32 472	24 635	27 675
Insurance funds	1 148	796	978
Equity settled interest-bearing borrowings	771		
Interest-bearing borrowings	10 362	7 359	7 562
Retirement benefit obligations	178	213	190
Deferred tax liabilities	873	398	636
Other liabilities	10 190	7 213	9 953
Total liabilities	23 522	15 979	19 319
Net assets	8 950	8 656	8 356
FUNDED BY			
Ordinary shareholders' interest	8 333	8 140	7 890
Minority interest	617	516	466
Total shareholders' equity	8 950	8 656	8 356
Supplementary information			
Contingent liabilities	495	310	507
Capital commitments	596	369	658

Half year ended 25 December				
				Restated
	Unaudited	Restated		Year ended
	December	December		June
	2005	2004	%	2005
	Rm	Rm	change	Rm
Cash flows from operating				
activities				
<ul> <li>Cash generated by</li> </ul>				
operations before	0.000	0.000		4.044
changes in working capital	2 999	2 380		4 841
- Working capital movements	(1 140)	(843)		(456
Cash generated by operations	1 859	1 537	21	4 385
<ul><li>Net financing costs</li><li>Taxation paid</li></ul>	(364) (20)	(252) (231)		(554 (565
- taxation paid	1 475	1 054	40	3 266
Cash flows from investing	1473	1 034	40	3 200
activities				
<ul> <li>Net acquisitions and disposals</li> </ul>				
of subsidiaries and				
businesses	(120)	(52)		4
<ul> <li>Expansion capital expenditure</li> </ul>	(1 328)	(1 094)		(1 881
- Net replacement capital	(700)	(4.(0)		(05.0
<ul><li>expenditure</li><li>Investments, equities and</li></ul>	(782)	(468)		(952
loans to associates	(460)	(11)		(68
	(2 690)	(1 625)		(2 897
Cash flows from financing				
activities				
Cash flows from financing				
activities	(12)	(119)		(671
Dividends paid	(55)	(35)		(66
Capital distribution	(413)	(348)		(699
Night discusses in the Control of th	(480)	<b>(</b> 502 <b>)</b>		<b>(</b> 1 436
Net decrease in cash and cash equivalents	(1 695)	(1 073)		(1.047
Cash and cash equivalents	(1 073)	(10/3)		(1 067
at beginning of period	(2 342)	(1 275)		(1 275
Cash and cash equivalents				
at end of period	(4 037)	(2 348)		(2 342

#### STATEMENT OF CHANGES IN EQUITY

Half year ended 25 December

	Share capital, premium and restricted shares Rm	Treasury stock Rm	Non- distributable reserve Rm	Retained earnings Rm	Minority interest Rm	Unaudited December Total 2005 Rm	Restated December 2004 Rm	Restated Year ended June 2005 Rm
Balance at 25 June – restated for IFRS	2 026	(1 760)	380	7 244	466	8 356	8 041	8 041
Translation of foreign operations not recognised in the income statement			(140)		(3)	(143)	(18)	87
Net attributable profit for the period				1 157		1 157	939	2 184
Prospective adjustment to minorities					(1)	(1)		
Minorities' share of atttributable profits					118	118	89	193
Net acquisition/(disposal) of minorities					92	92	18	(111)
Share of non-distributable and distributable reserves of associates and joint ventures			134	(134)				
Revaluation of available for sale investments to fair value							1	
Contingency reserve created in terms of the Insurance Act			20	(20)				
Hedge accounting reserve			(181)			(181)		80
Capital distributions	(495)	82				(413)	(348)	(699)
Minority share of dividends					(55)	(55)	(35)	(66)
Purchase of ordinary shares							(70)	(1 508)
Issue of ordinary shares in terms of the share option scheme	20					20		60
Issue of preferred ordinary shares	806	(806)					39	
Share-based payment equity arising from empowerment transaction								95
Balance at 25 December	2 357	(2484)	213	8 247	617	8 950	8 656	8 356

## **SEGMENTAL INFORMATION**

INCOME	Gre	oup	Logistics		Leasing and fleet management		Aviation leasing		Car rental and tourism		Distributor- ships		Motor vehicle dealerships		Insurance		Head office and eliminations	
STATEMENT	2005 Rm	2004 Rm	2005 Rm	2004 Rm	2005 Rm	2004 Rm	2005 Rm	2004 Rm	2005 Rm	2004 Rm	2005 Rm	2004 Rm	2005 Rm	2004 Rm	2005 Rm	2004 Rm	2005 Rm	200- Rn
BUSINESS SEGMENTATION Revenue																		
<ul> <li>Sales of goods</li> <li>Rendering of services</li> <li>Gross premiums received</li> <li>Other</li> </ul>	15 521 9 446 1 175 30	10 964 8 802 859 28	351 5 737 28	313 5 813 26	283 984 1	351 729	666 1 054 1	330 903	763 835	692 815	6 915 445	3 912 243	6 542 351	5 366 267	18 1 175	14 858 <b>1</b>	1 22	1
Inter-segment revenue	26 172	20 653	6 116 133	6 152 188	1 268 196	1 080 189	1 721	1 233	1 598 89	1 507 82	7 360 295	4 155 702	6 893 420	5 633 407	1 193 100	873 90	23 (1 233)	(1 65
Operating expenses excluding gains	26 172	20 653	6 249	6 340	1 464	1 269	1 721	1 233	1 687	1 589	7 655	4 857	7 313	6 040	1 293	963	(1 210)	(1 63
and losses on investments Investment income Fair value gains investments	23 467 (51) (192)	18 425 (33) (121)	5 601	5 739	909	787	1 481	1 073	1 337	1 263	6 961	4 380	7 105	5 868	1 230 (51) (192)	906 (33) (121)	(1 157)	(1 59
Depreciation Recoupments	871 (55)	745 (116)	251 (7)	237 (6)	332 (16)	259 (17)	109 (10)	95 (55)	121 (20)	115 (38)	48 (1)	28 (2)	18	17 (1)	5	4	(13) (1)	(
<b>Operating profit</b> Foreign exchange gains/(losses) Fair value (losses)/gains on	2 132 34	1 753 (16)	404 (6)	370 (1)	239 1	240 5	141 (3)	120 (2)	249	249 (1)	647 45	451 (12)	190	156	301	207 (4)	(39) (3)	(4
foreign exchange derivatives Fair value loss on embedded financial instrument (Lereko Mobililty)	(53)	(71)			(7)	(9)					(46)	(63)					(83)	
Profit before net financing costs Net financing costs ncome from associates and joint	2 030 (352)	1 666 (309)	398 (38)	369 (54)	233 (90)	236 (77)	138 (85)	118 (71)	249 (19)	248 (13)	646 (47)	376 (19)	190 (27)	156 (17 <b>)</b>	301 1	203 1	(125) (47)	(-
ventures	170	74	3	15			37	21			28	19	2	1			100	
Profit before exceptional items GEOGRAPHIC SEGMENTATION	1 848	1 431	363	330	143	159	90	68	230	235	627	376	165	140	302	204	(72)	(8
Revenue	26 172	20 653	6 249	6 340	1 464	1 269	1 721	1 233	1 687	1 589	7 655	4 857	7 313	6 040	1 293	963	(1 210)	(1 63
- South Africa - Rest of Africa - Rest of world	21 141 494 4 537	16 666 424 3 563	3 572 117 2 560	3 178 93 3 069	1 166 155 143	1 074 77 118	1 356 365	906 327	1 569 59 59	1 436 103 50	6 141 95 1 419	4 794 63	7 264 49	6 040	1 199 94	874 89	(1 126) (26) (58)	(1 63
Operating profit	2 132	1 753	404	370	239	240	141	120	249	249	647	451	190	156	301	207	(39)	(4
- South Africa - Rest of Africa - Rest of world	1 944 73 115	1 583 46 124	301 6 97	265 6 99	196 30 13	206 19 15	129 12	110 10	239 8 2	242 7	652 1 (6)	452 (1)	190	156	270 31	191 16	(33) (3) (3)	(3
Net financing costs	352	309	38	54	90	77	85	71	19	13	47	19	27	17	(1)	(1)	47	
- South Africa - Rest of Africa - Rest of world	328 12 12	291 8 10	44 1 (7)	50 2 2	76 10 4	68 4 5	79 6	68	20 (1)	13 1 (1)	35 3 9	18 1	27	17	(1)	(1)	48 (1)	!
BALANCE SHEET																		
BUSINESS SEGMENTATION ASSETS																		
Property, plant and equipment ntangible assets (including goodwill)	3 194 728	2 436 539	1 085 258	981 232	158 10	109 12	117 83	110 20	210 260	180 234	807 23	515	592 65	349 23	97 27	88 16	128 2	10
nvestments, loans and associates Leasing assets Transport fleet	2 323 5 771 2 655	1 735 4 375 2 396	2 750	2 485	10 3 444	2 556	342 2 002	59 1 623	2	2	169 348	254 216	10	7	1 642	1 058	148 (23) (95)	3! (;
/ehicles for hire nventories	1 162 5 932	972 4 076	181	167	357	355	602	463	1 164 413	980 342	3 041	1 446	1 522	1 306			(2) (184)	,
Frade and other receivables Cash in financial services businesses	7 658 559	6 038 404	3 354	3 008	434	393	566	531	443	368	1 513	1 194	779	553	660 559	650 404	(91)	(6
Operating assets Deferred tax assets Loans to associates and other	29 982 365	22 971 313	7 628	6 875	4 413	3 425	3 712	2 806	2 492	2 106	5 901	3 625	2 968	2 238	2 985	2 216	(117)	(3:
nvestments Faxation in advance	1 347 89	643 105																
Cash and cash equivalents	689	603																
Total assets per balance sheet  LIABILITIES	32 472	24 635																
Retiring a national state of the control of the con	1 148 178 9 011	796 213 6 570	178 3 075	213 2 597	624	481	548	319	791	730	2 543	1 680	1 017	768	1 148 620	796 620	(207)	(6:
Other non-current financial liabilities	136	7 570	2.052	2.010	/04	401	F40	210	704	720	0.540	1 /00	4.047	7/0	4.7/0	4.447	136	
Non-interest-bearing liabilities Interest-bearing borrowings Equity settled interest-bearing	10 473 10 362	7 579 7 359	3 253	2 810	624	481	548	319	791	730	2 543	1 680	1 017	768	1 768	1 416	(71)	(6:
porrowings Deferred tax liabilities	771 873	398																
Current tax liabilities	1 043	643																
Total liabilities per balance sheet  GEOGRAPHIC SEGMENTATION	23 522	15 979																
Operating assets	29 982	22 971	7 626	6 875	4 413	3 425	3 712	2 806	2 492	2 106	5 901	3 625	2 968	2 238	2 985	2 216	(115)	(3:
- South Africa - Rest of Africa	25 883 877	19 267 667	5 821 151	4 983 128	3 706 309	2 719 277	3 191	2 444	2 459 21	2 052 34	5 218 75	3 586 39	2 927	2 238	2 665 320	1 949 267	(104) 1	(7)
- Rest of world	3 222	3 037	1 654	1 764	398	429	521	362	12	20	608	1 /00	41	7/0	4.7/0	1 41/	(12)	4
Non-interest-bearing liabilities  - South Africa	10 473 8 896	7 579 6 251	3 253 2 336	2 810 1 791	624 517	481 376	548 430	319 293	791 782	730 678	2 543 2 407	1 680 1 662	1 017 985	768 768	1 768 1 511	1 416 1 255	(71) (72)	(6:
- Rest of Africa - Rest of world	402 1 175	308 1 020	45 872	43 976	63 44	50 55	118	26	9	36 16	27 109	18	32		257	161	1	()
Interest-bearing borrowings	10 362	7 359	1 439	1 564	2 539	2 058	2 982	2 175	566	377	1 739	481	333	398	1	1	763	31
- South Africa - Rest of Africa - Rest of world	9 389 317 656	6 573 348 438	1 229 79 131	1 335 74 155	2 244 169 126	1 731 207 120	2 675 307	2 013 162	566	342 35	1 298 70 371	448 33	310 23	398	1	1	1 067 (1) (303)	3
Gross capital expenditure	3 278	2 714	636	460	714	975	310	216	856	665	577	335	186	58	11	9	(12)	
– South Africa – Rest of Africa – Rest of world	3 000 69 209	2 153 153 408	545 22 69	369 29 62	582 39 93	555 116 304	276 34	191 25	849 7	640 8 17	564 1 12	335	186	58	11	9	(13)	
Gross capital expenditure	3 278	2 714	636	460	714	975	310	216	856	665	577	335	186	58	11	9	(12)	
Less: Proceeds on disposal  Net capital expenditure	(1 168) 2 110	(1 152) 1 562	(141) 495	(84)	(304) 410	(465) 510	(104) 206	(63) 153	(350) 506	(349)	(237) 340	(176) 159	(30) 156	(15)	11	9	(2)	
- I - I - I - I - I - I - I - I - I - I								. 50									(,	_



#### **NON-EXECUTIVE DIRECTORS**

L Boyd (Chairman), E Molobi (Deputy Chairman), PL Erasmus, P Langeni, MJ Leeming, JR McAlpine, VJ Mokoena, PS Molefe, MV Moosa, M Sisulu, A Tugendhaft, Y Waja

#### **EXECUTIVE DIRECTORS**

WG Lynch (Irish), RJ Boëttger, MP de Canha, RL Hiemstra, AH Mahomed, GW Riemann (German), CE Scott

#### **SECRETARY**

R A Venter

#### **BUSINESS ADDRESS AND REGISTERED OFFICE**

Imperial Place, Jeppe Quondam, 79 Boeing Road East, Bedfordview, 2007

#### SHARE TRANSFER SECRETARIES

Computershare Investor Services (Proprietary) Limited, 70 Marshall Street, Johannesburg, 2001

#### SPONSOR

Merrill Lynch SA (Pty) Limited, 138 West Street, Sandown, Sandton, 2196