













31 May

Six months

30 Nov

31 May





- Turnover up 10,6% to almost R3 billion
- ➤ Operating profit up 7,7% to R290 million
- Comparable earnings per share up 7% to 517 cps
- **⇒** Basic and headline earnings per share up 9,3% to 528 cps
- **⇒** Interim dividend up 5,6% to 190 cps

CONSUMER-RELATED PRODUCTS



Distributor of automotive clutch kits, ignition leads and rotary oil and hydraulic seals

Distributor of maintenance free batteries and provider of custom



designed energy solutions Distributor of electronic security equipment, including intruder detection, access control, CCTV,

fire detection and electric fencing,

as well as related consumables

Supplier of batteries, high



frequency chargers and related battery equipment to the traction battery market and also designs, builds and manages battery bays for warehouses and distribution centres Distributor of professional mobile

radio communication equipment

and integrator of radio systems

Distributor of wireless networking,



Distributor of automotive spares and accessories

VoIP and video products and

provider of strong after-sales

service and technical support



PARTQUIP

Distributor of integrated security and life safety solutions, including CCTV, access control, fire detection, public address and perimeter detection products

Distributor of Makita power

tools, Mercury marine engines,

survey instrumentation, rivets and



Distributor of stand-by and solar batteries



Supplier of voice and data solutions, specialising in PBX, communication management software and telephone management

ENGINEERING CONSUMABLES



Distributor of bearings. chains, seals, electric motors transmission and allied products

Distributor of DEUTZ diesel

DIGUTZ DIESELPOWER

provider of service support Distributor of solid, round. square, hexagonal and hollow bar

engineering steels

engines, DEUTZ spare parts and



thermoplastic pipes, fittings and Keymak PVC hose

Distributor of geared motors,

hellical gearboxes, frequency

Distributor of specialised



inverters and electric motors Distributor of conveyor belting, industrial hose, fluid sealing and

process control products



Distributor of pneumatic and process components



Manufacturer of conveyor pulleys, steel fabrication, plate rollings and distributor of sheet rubber



steel slat chains, modular belting and conveyor components and manufacturer of plastic engineering parts

Distributor of plastic and stainless



Supplier and repairer of hydraulic pumps and motors



sewage processing systems Supplier of filtration solutions customised exhaust systems, kits

and accessories

Manufacturer of hydraulic and

pneumatic equipment and

supplier of water valves and



Manufacturer and assembler of cast iron hydraulic gear pumps



Manufacturer and repairer of hydraulic cylinders and repairer of drivetrain components



Distributor of electric cabling, plugs, sockets, electric feeder

non-ferrous castings

Manufacturer of ferrous and



systems and crane materials Manufacturer of mining connectors and lighting systems



Distributor of special steels and provider of heat treatment



Manufacturer of dished and flanged ends, pressing & flanging of small conical sections, push thru's and weld caps



Distributor of electrical cable accessories and electrical instruments

control equipment



Distributor and repairer of commercial and industrial automation and electronic motor

Net cash generated from operating activities R100 million

of high-quality branded automotive, industrial and electronic consumable products, mainly in the southern African region. Hudaco businesses serve markets that fall into two primary categories:

Hudaco Industries is a South African group specialising in the importation and distribution

• The automotive aftermarket, power tool, battery, security and communication equipment businesses supply products into markets with a bias towards consumer spending.

• The mechanical and electrical power transmission, diesel engine, hydraulics and pneumatics, steel, thermoplastic fittings and bearings businesses supply engineering consumables mainly to mining and manufacturing customers.

Value added includes product specification, technical advice, application and installation training and troubleshooting, combined with availability at a fair price.

The group continues to deliver sound results despite extremely difficult trading conditions. The positive sentiment and economic growth expectations stemming from the political changes post the 2017 ANC conference and subsequent "Ramaphoria" has not, as yet, translated to increased economic activity. On the contrary, the "expropriation without compensation" issue and the Zuma hangover have restrained the economy in the first half with statistics from the first quarter showing that the economy shrank the most of any quarter in the past nine years. Mining production contracted 9,9%. The new mining charter is not investor friendly and is unlikely to revitalise this sector. Manufacturing shrank 6.4% and agriculture shrank 24% in the first quarter. The strengthening in the Rand in the first four months of our financial year put further pressure on prices.

Group sales at almost R3 billion for the half year are up 10,6% on 2017 and include R148 million (5%) from recent acquisitions. Operating profit increased 7,7% to R290 million, which gave us an operating margin of 9,8%, very respectable for the first six months, which include all the major holiday periods.

Comparable earnings per share increased 7% to 517 cents while basic and headline earnings per share are up 9.3% to 528 cents. The interim dividend has been increased by 5.6% to 190 cents per share. Our dividend policy, to be covered between 2.5 and 2.0 times by comparable earnings annually, remains unchanged.

The financial position is strong. Bank borrowings are R1 045 million, up R185 million since November 2017. Trading generated cash of R338 million, of which R238 million was reinvested in working capital, including R144 million in inventories, which normally peak at the half year, as we stock up for our busier second half and, this year, for an expected upturn in the economy. During the six months we also paid finance costs of R43 million, taxation of R30 million and dividends of R144 million. Borrowings are still well within our self-imposed conservative guidelines and our available banking facilities and, unless we make further acquisitions, our usual strong second half cash generation should reduce them by year end. **Consumer-related products segment**

Trading conditions were difficult in the first half and although consumer confidence improved initially, disposable income came under pressure. This segment's contribution to group sales continues to benefit from strategic acquisition activity over the past few years and it accounted for 54% of group sales and 68% of operating profit. There are 11 businesses in this segment and they serve to diversify our opportunities, risks and market segment mix. All businesses in this sector, bar our security business, performed well in the first half. Segment sales increased 19,3% to R1 603 million, of which R127 million (9,4%) was from acquisitions. Operating profit increased 19,6% to R211 million at an operating margin of 13,2%.

Engineering consumables segment

This segment comprises 21 businesses. Trading conditions were extremely tough in most of the markets served by this sector as shown by the first quarter economic indicators which reflect significant declines in mining, manufacturing, construction and agriculture. These gruelling trading conditions continued in the second quarter, creating aggressive pricing pressure. We were, however, resolute in protecting market share and gross margin. The segment increased sales by 1,8% to R1 355 million, of which acquisitions contributed R21 million (1,6%). Operating profit decreased 7,8% to R99 million at an operating margin of 7,3%. All businesses in this sector struggled and results reflect the tough economy.

Hudaco's prospects largely depend on general economic activity and that in turn depends largely on government policy and its implementation. We still hope that the Zuma hangover witnessed so far in 2018 will fade and that the optimism around President Ramaphosa will translate into growth in the economy and into investment in those sectors of the economy that are traditional Hudaco markets. As we explained in our 2017 results announcement in January, this will enable those of our businesses that have been in austerity mode for the past few years to thrive once again. Many of our businesses are well placed to benefit immediately from such a scenario, while others will need to wait for the positive cycle to mature first. If industry is active, we will supply the replacement parts it requires. We will also continue to seek out strategic acquisitions as a further source of growth.

Hudaco's business model, which is principally the sale of consumable products including replacement parts with a high value added component; and its financial characteristics – high margin and strong cash flows with a limited requirement for investment in fixed assets, makes Hudaco resilient and this set of results bears testament to that characteristic.

Lawsuit against Bravura and certain associates

Hudaco's legal action against Bravura, Cadiz and certain associates for up to R490 million continues. One of the defendants lodged an exception to our particulars of claim. This was ard in the High Court in February and judge in June. We can now focus on getting the primary action to court. Hudaco has brought the action to recover, inter alia, secret profits made on the financing arrangements around the Hudaco BEE transaction that ran from August 2007 to February 2013.

We note with interest the judgement in SARS's favour enabling it to institute an inquiry in terms of s50 of the Tax Administration Act into the tax affairs of Bravura, with particular reference to BEE structures. We further note the announcement by another listed company that was also advised by Bravura on its BEE structure, indicating a willingness to settle with SARS. Declaration of interim dividend number 63

Interim dividend number 63 of 190 cents per share is declared payable on Monday, 13 August 2018 to ordinary shareholders recorded in the register at the close of business on Friday, 10 August 2018.

The timetable for the payment of the dividend is as follows:

Last day to trade <i>cum</i> dividend	Monday, 6 August 2018
Trading ex dividend commences	Tuesday, 7 August 2018
Record date	Friday, 10 August 2018
Payment date	Monday, 13 August 2018
Share certificates may not be demateriali	sed or rematerialised between Tuesday, 7 August

2018 and Friday, 10 August 2018, both days inclusive. The certificated register will be closed for this period

In terms of the Listings Requirements of the JSE Limited regarding the Dividends Tax, the following additional information is disclosed:

- The dividends tax rate is 20%;
- The dividend has been declared from income reserves;
- The net local dividend amount is 152 cents per share for shareholders liable to pay the Dividends Tax and 190 cents per share for shareholders exempt from the Dividends Tax;
- Hudaco Industries Limited has 34 153 531 shares in issue (which includes 2 507 828 treasury shares); and
- Hudaco Industries Limited's income tax reference number is 9400/159/71/2

As reported on SENS, Royden Vice retired and Stephen Connelly became chairman of Hudaco's board with effect from 5 April 2018. Daisy Naidoo assumed the role of lead independent director and joined the nomination committee. Nyami Mandindi joined the remuneration committee

Results presentation

Hudaco will host presentations on the financial results in Johannesburg and Cape Town on Friday, 29 June 2018 and Monday, 2 July 2018, respectively. Anyone wishing to attend should contact the company at 011 657 5000.

The slides, which form part of the presentation, will be available on the company's website from Friday 29 June 2018.

GR Dunford

For and on behalf of the board SJ Connelly

Non-executive chairman Chief executive 28 June 2018 Nedbank Corporate and Investment Banking

Sponsor These results are available on the internet: www.hudaco.co.za

Incorporated in the Republic of South Africa Registration number: 1985/004617/06 JSE share code: HDC
ISIN code: ZAE000003273 Transfer secretaries

Computershare Investor Services Proprietary Limited

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COMPANY INFORMATION

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MR Thompson*

* Non-executive

Nedbank Corporate and Directors

Investment Banking SJ Connelly (Chairman)* GR Dunford (Chief executive CV Amoils (Financial director)
N Mandindi*

GROUP STATEMENT OF FINANCIAL POSITION

R million	2018	2017	2017
ASSETS			
Non-current assets	1 845	1 726	1 843
Property, plant and equipment	277	260	270
Investment in joint venture	11	8	9
Goodwill	1 480	1 344	1 480
Intangible assets	56	69	70
Deferred taxation	21	45	14
Current assets	2 792	2 537	2 777
Inventories	1 682	1 552	1 538
Trade and other receivables	1 068	902	1 156
Taxation	4	19	2
Bank deposits and balances	38	64	81
TOTAL ASSETS	4 637	4 263	4 620
EQUITY AND LIABILITIES			
Equity	2 422	2 186	2 376
Equity holders of the parent	2 356	2 120	2 295
Non-controlling interest	66	66	81
Non-current liabilities	1 096	1 003	891
Amounts due to bankers	875	775	675
Amounts due to vendors of businesses acquired	220	209	215
Deferred taxation	1	19	1
Current liabilities	1 119	1 074	1 353
Trade and other payables	742	719	943
Bank overdraft	208	262	266
Amounts due to vendors of businesses acquired	99	60	116
Taxation	70	33	28
TOTAL EQUITY AND LIABILITIES	4 637	4 263	4 620

GROUP STATEMENT OF COMPREHENSIVE INCOME

	Six months		Six months	Year*
	ended 31 May	%	ended 31 May	ended 30 Nov
R million	2018	change	2017	2017
Turnover	2 955	10,6	2 671	5 902
– Ongoing operations	2 807	5,2	2 668	5 784
 Operations acquired after December 2016 	148		3	118
Cost of sales	1 879		1 684	3 704
Gross profit	1 076		987	2 198
Operating expenses	786		718	1 522
Operating profit	290	7,7	269	676
– Ongoing operations	270	0,5	268	659
– Operations acquired after		-,-	200	
December 2016	20		1	17
Adjustment to fair value of amounts				
due to vendors of businesses acquired	4			2
Profit before interest	294	9,2	269	678
Finance costs	56		52	103
Profit before taxation	238	9,7	217	575
		3,7		
Taxation	64		62	156
Profit after taxation	174	12,0	155	419
Income from joint venture	1		2	3
Profit for the period	175	11,6	157	422
Other comprehensive income (loss)	4		3	(2)
Movement on fair value of				
cash flow hedges	4		3	2
Exchange loss on translation of				
foreign operations				(4)
Total comprehensive income				
for the period	179		160	420
Profit attributable to:				
– Equity holders of the parent	167	9,3	153	397
	8	3,3		25
– Non-controlling shareholders			4	
	175	11,6	157	422
Total comprehensive income attributable to:				
– Equity holders of the parent	170		155	396
Non-controlling shareholders	9		5	24
	179		160	420
Earnings per share (cents)				
– Basic	528	9,3	483	1 254
– Headline	528	9,3	483	1 256
– Comparable	517	7,0		1 251
·	317	7,0	483	1231
Diluted earnings per share (cents)				
– Basic	511	8,0	473	1 241
– Headline	511	8,0	473	1 243
– Comparable	501	5,9	473	1 237
Calculation of headline earnings				
Profit attributable to equity				
holders of the parent	167	9,3	153	397
Adjusted for:				
Loss on disposal of plant and				
equipment				1
Headline earnings	167	9,3	153	398
Calculation of comparable				
earnings				
Headline earnings	167	9,3	153	398
Adjusted for:				
Adjustment to fair value of				
amounts due to vendors of				
businesses acquired	(4)			(2)
Non-controlling interest	1			
Comparable earnings	164	7,0	153	396
Dividends				
– Per share (cents)	190	5,6	100	560
		ס,כ	180	
– Amount (Rm)	60		57	177
Shares in issue (000)	31 646		31 646	31 646
– Total (000)	34 154		34 154	34 154
– Held by subsidiary (000)	(2 508)		(2 508)	(2 508)
Weighted average shares in issue	-		,	
– Total (000)	31 646		24.646	31 646
			31 646	
- Diluted (000)	32 671		32 287	31 981

32 671

GROUP STATEMENT OF CASH FLOWS

R million	Six months ended 31 May 2018	Six months ended 31 May 2017	Year* ended 30 Nov 2017
Cash generated from trading	338	329	772
Increase in working capital	(238)	(67)	(61)
Cash generated from operations	100	262	711
Taxation paid	(30)	(52)	(131)
Net cash from operating activities	70	210	580
Net investment in new operations	(22)	(90)	(210)
Net investment in property, plant and equipment	(29)	(18)	(47)
Net cash from investing activities	(51)	(108)	(257)
Increase (decrease) in non-current amounts due to bankers	200	65	(35)
Share-based payments**	(17)	(12)	(16)
Finance costs paid	(43)	(42)	(81)
Dividends paid	(144)	(116)	(177)
Net cash from financing activities	(4)	(105)	(309)
Decrease (increase) in net bank overdraft	15	(3)	14
Foreign exchange translation loss			(4)
Net bank overdraft at beginning of the period	(185)	(195)	(195)
Net bank overdraft at end of the period	(170)	(198)	(185)
	4.7		

** Reclassified from operating activities in May 2017.

GROUP STATEMENT OF CHANGES IN EQUITY

	Share capital and		Retained	Equity holders of the	Non- control- ling	
R million	premium	reserves	income	parent	interest	Equity
Balance at 1 December 2017	55	78	2 181	2 314	81	2 395
Comprehensive income for the period			170	170	9	179
Movement in equity compensation reserve		11		11		11
Dividends			(120)	(120)	(24)	(144)
Balance at 31 May 2018	55	89	2 231	2 375	66	2 441
Less: Shares held by subsidiary company			(19)	(19)		(19)
Net balance at 31 May 2018	55	89	2 212	2 356	66	2 422
Balance at 1 December 2016	55	64	1 965	2 084	65	2 149
Comprehensive income for the period			155	155	5	160
Movement in equity compensation reserve		12		12		12
Dividends			(112)	(112)	(4)	(116)
Balance at 31 May 2017	55	76	2 008	2 139	66	2 205
Less: Shares held by subsidiary company			(19)	(19)		(19)
Net balance at 31 May 2017	55	76	1 989	2 120	66	2 186
Balance at 1 December 2016	55	64	1 965	2 084	65	2 149
Comprehensive income for the year		(2)	398	396	24	420
Movement in equity compensation reserve		16	(13)	3		3
Dividends			(169)	(169)	(8)	(177)
Balance at 30 November 2017	55	78	2 181	2 314	81	2 395
Less: Shares held by subsidiary company			(19)	(19)		(19)
Net balance at 30 November 2017	* 55	78	2 162	2 295	81	2 376

SUPPLEMENTARY INFORMATION The consolidated financial statements have been prepared in accordance with IAS 34: Interim Financial

Reporting, International Financial Reporting Standards (IFRS) as issued by the International Accounting Standards Board (IASB), SAICA Financial Reporting Guides as issued by the Accounting Practices Committee, the requirements of the South African Companies Act and the JSE Listings Requirements The same accounting policies, presentation and measurement principles have been followed in the preparation of the interim report for the period ended 31 May 2018 as were applied in the preparation of the group's annual financial statements for the year ended 30 November 2017. These results have been compiled under the supervision of the financial director, CV Amoils, CA (SA). The directors of Hudaco take full responsibility for the preparation of the interim report and ensuring that the financial information has been correctly extracted from the underlying financial statements. This interim report has not been audited or reviewed by Hudaco's auditors.

	31 May 2018	31 May 2017	30 Nov* 2017
Average net operating assets (NOA) (Rm)	3 691	3 344	3 411
Operating profit margin (%)	9,8	10,1	11,5
Average NOA turn (times)	1,6	1,6	1,7
Return on average NOA (%)	15,7	16,1	19,8
Average net tangible operating assets (NTOA) (Rm)	2 138	1 975	1 970
PBITA margin (%)	10,3	10,6	11,9
Average NTOA turn (times)	2,8	2,7	3,0
Return on average NTOA (%)	28,5	28,6	35,7
Net asset value per share (cents)	7 445	6 699	7 252
Return on average equity (%)	14,6	14,6	18,7
Operating profit has been determined after taking into account the following charges (Rm)			
– Depreciation	22	23	46
- Amortisation	15	13	28
Capital expenditure (Rm)			
– Incurred during the period	33	20	52
– Authorised but not yet contracted for	38	52	66
Commitments			

Fair value disclosure

Operating lease commitments on properties (Rm)

Operating profit

Only forward exchange contracts are recognised at fair value. The fair value is indirectly derived from prices in active markets for similar liabilities, which means it is classified as a level 2 fair value measurement Acquisition of business

On 1 June 2018, the group acquired 100% of the business of Boltworld for a maximum consideration of R111 million based on future profits, with an initial payment of R80 million. These figures include an

amount of R24 million for inventory which Hudaco regards as being in excess of normal requirements

296

217

Average net operating assets

301

The consideration paid for this inventory is discounted from original cost taking into account the period over which it is likely to be sold, based on historical sales patterns. Elements that are expected to be recognised on acquisition include inventories of R43 million, trade and other receivables of R16 million, trade and other payables of R12 million, intangible assets of R7 million and goodwill of R40 million. These values approximate the fair values as provisionally determined

under IFRS 3. Had this acquisition been made at the beginning of the year, turnover of R53 million and profit after interest and tax of R2 million would have been included in the group results and the turnover and profit after interest and tax for the group would have been R3 008 million and R176 million, respectively.

SEGMENT INFORMATION

- Diluted (000)

R million	Six months ended 31 May 2018	% change	Six months ended 31 May 2017	Year* ended 30 Nov 2017	Six months ended 31 May 2018	% change	Six months ended 31 May 2017	Year* ended 30 Nov 2017	Six months ended 31 May 2018	% change	Six months ended 31 May 2017	Year* ended 30 Nov 2017
Consumer-related products	1 603	19,3	1 343	3 051	211	19,6	177	428	1 881	24,6	1 510	1 592
– Ongoing operations	1 476	9,9	1 343	2 958	197	11,8	177	418	1 659	9,9	1 510	1 528
– Operations acquired after December 2016	127			93	14			10	222			64
Engineering consumables	1 355	1,8	1 330	2 861	99	(7,8)	107	272	1 778	4,0	1 709	1 710
– Ongoing operations	1 334	0,5	1 327	2 836	93	(13,1)	106	265	1 704	0,2	1 700	1 671
– Operations acquired after December 2016	21		3	25	6		1	7	74		9	39
Total operating segments	2 958	10,6	2 673	5 912	310	9,3	284	700	3 659	13,7	3 219	3 302
Head office, shared services and eliminations	(3)		(2)	(10)	(20)		(15)	(24)	32		125	109
Total group	2 955	10,6	2 671	5 902	290	7,7	269	676	3 691	10,4	3 344	3 411
* Audited												

32 287

111					

Group secretary