

Financial Results Presentation

for the year ended 31 December 2003



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Financial overview

Headline earnings: R55 million

 Headline earnings, excluding foreign currency translation loss: R1,5 billion

ROE, excluding foreign currency translation loss: 8,5%

Net interest margin: 2,96%

Cost-to-income ratio, excluding foreign currency

translation loss: 70,1%

• NAV per share: 4 240 cents

 Restatement of 2002 financial results in line with commitment to increase transparency

Overview of 2003

The 2003 financial year was extremely challenging for Nedcor. The financial performance was disappointing, as indicated in the trading updates provided to shareholders in November and December 2003.

Following the appointment of the new management team in November 2003 under the leadership of Chief Executive Tom Boardman, a recovery programme was launched to address the issues facing the group and to restore the business to a sustainable growth path.

As part of this programme, the balance sheet has been thoroughly analysed and the group is now focused on the implementation of aggressive cost reduction measures and the central management of the group's interest rate risk and foreign exchange exposure. Management is now being held accountable for performance delivery, and will be rewarded on an ROE-based incentive system. A key focus will be on improving client service, and further leveraging Nedcor's strong franchise and solid core businesses to grow revenues.

Management believes that the group's core businesses are solid and attractive, with strong market shares in the business banking and corporate banking sectors in particular. Retail banking has a broad footprint for the implementation of its strategy, and the attractive growth rates of the local banking market also bode well for the group's prospects.

Management also believes that it will be able to improve Nedcor's profitability through aggressive costcutting and revenue-enhancing programmes, as detailed below. Further recovery opportunities include enhanced cross-selling after the merger implementation, strengthening the group's pricing discipline and improved margin potential.

As part of the recovery programme that is discussed more fully below under 'Recovery programme and prospects' the original Nedbank Corporate Division has now been split into two clusters to focus the group's activities better, track related financial performance and maximise cross-selling opportunities. These clusters are Nedbank Corporate, which comprises the Corporate Banking, Business Banking, Property and Asset Finance, International and Africa Divisions, as well as Imperial Bank, and Nedbank Capital, which comprises the Capital Markets, Corporate Finance, Treasury and Edward Nathan & Friedland Divisions. The third principal business cluster is Retail and Wealth Management, which comprises the Nedcor Retail and Wealth Management Divisions, together with Peoples Bank. In addition, the former Technology and Operations Division has been split into the Group Business Innovation ('GBI') and Group Operations Divisions within the Shared Services Cluster to align their activities more closely with those of the group's businesses.

The adoption of new accounting standards and other structural changes, which are detailed later in this announcement, have impacted the comparability of the financial results for 2002 and 2003. The 2002 figures include BoE for six months only and those for 2003 are prepared in accordance with AC133. In addition, Nedcor's 2002 consolidated financial statements have been restated, as discussed more fully below under 'Restatement of accounts' to reallocate (i) foreign exchange gains, (ii) losses relating to the Business Banking Division's loan book and (iii) other prior-period charges into the respective financial periods in which they occurred. The restatement did not relate to 2003 and, accordingly, had no impact on the group's financial results in that period. However, the restatement reduced headline earnings in 2002 by R109 million from R2,6 billion to R2,5 billion, and reduced



opening retained earnings in 2002 by an equal amount. The impact of this on headline earnings in 2001 would have been a reduction in headline earnings from R3,8 billion to R3,6 billion. All 2002 figures contained in this announcement have been restated as explained in the table under 'Reconciliation of 2002 financial results' below.

The practice of reporting core, headline and attributable earnings has created confusion around the most appropriate measurement of earnings and, as a result, the group will no longer be reporting core earnings.

More detailed information on the group's results, together with the presentation to investment analysts, is available on the group's website at www.nedcor.com.

Financial performance

The key factors that influenced the group's headline earnings performance were: (i) expenses, which grew at a disproportionately higher rate than revenues, notwithstanding merger savings; (ii) the strengthening of the rand, which resulted in exchange losses on the translation of foreign capital and earnings; (iii) interest rate mismatches; and (iv) a higher tax charge.

Headline earnings declined from R2,5 billion to R55 million, with net profit/loss attributable to ordinary shareholders down from a profit of R875 million to a loss of R1,6 billion.

The formal consolidation of the banking licences of BoE Bank ('BoE'), Nedcor Investment Bank ('NIB') and Cape of Good Hope Bank ('CoGHB') into both Nedbank and Peoples Bank took place on 1 January 2003. While the merger and reorganisation ('M&R') process has progressed well, the long-term funding raised since the acquisition of BoE has had a negative impact on the group's 2003 financial results.

Analysis of operating income

Net interest income

Net interest income represents interest earned net of interest paid in connection with the group's portfolio of bank accounts, deposits, loans and financial and structured products. Net interest income increased by R853 million from R6,0 billion in 2002 to R6,8 billion in 2003. The increase in net interest income was principally due to the inclusion of BoE for the full year, which was offset by a number of one-off items. Excluding the impact of BoE and one-off items in both 2002 and 2003, net interest income across the group's clusters declined marginally over the period, mainly due to a number of fixed-cost funding items that increased the interest expense in a falling interest rate environment.

The principal elements affecting net interest income comprised the following:

- Net interest income declined by R356 million in 2003 due to a change in the application of AC102, which resulted in a decrease in interest income recognised on structured finance deals and a corresponding reduction in notional taxation that had been previously recognised. The taxation charge in 2003 is discussed under 'Taxation' below.
- In January 2002 BEE consortia subscribed for a 30% interest in Peoples Bank. The consortia funded the acquisition of this interest through preference share funding, with Nedbank guaranteeing a 20% annual return by way of a put option granted to the funders. The put option will, if exercised, effectively require Nedbank to assume the preference share funding obligation by paying the funders R864 million in April 2005. In return, Nedbank would receive the consortia's 30% interest as security for assuming that funding. However, as Nedbank has now assumed substantially all of the risks and rewards of the 30% interest, Nedbank is required to consolidate Peoples Bank fully. This has had the effect of increasing the group's interest expense in the restated 2002 results by R130 million, compared with an increase of R98 million in 2003, and is expected adversely to affect the interest expense by approximately R140 million in 2004, to reflect the liability to pay the 20% return to the funders. This restatement of the treatment of Peoples Bank has resulted in the elimination of the minority interest and associated goodwill relating to Peoples Bank from the group's financial statements.
- Prior to the adoption of AC133 in January 2003, the group's net interest income excluded in full the recognition of interest charged on non-performing loans. As a result of the application of AC133, the group's net interest income includes the recognition of the effective rate of interest earned on non-performing loans. The unrecognised interest is now reflected in the group's income statement under 'Impairment of advances'. Accordingly, the group's net interest income in 2003 benefited from a one-off increase of R424 million, which reflected the reversal of the interest reserve that would have been taken in 2003 had AC133 not applied. This was a group-wide adjustment. The effects of AC133 on the group's financial statements are discussed more fully below.
- Funding for the acquisition of BoE included R4 billion of 13,15% fixed-rate notes callable in 2007. Neither these notes, nor a further R2,0 billion of fixed-rate 11,3% notes issued by Nedcor and callable in 2006, were hedged for interest rate exposure in 2003. This had a negative impact on the group's margin. Nedcor is putting into place a R3,5 billion natural hedge in respect of further interest rate movements.

Commentary continued

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- As a smaller bank facing liquidity pressures, BoE's funding book was more expensive than that of Nedcor. As a result of its acquisition, this more expensive funding had the effect of reducing Nedcor's margin by approximately five basis points during the period, although this decrease was offset by cheaper funding obtained by Nedcor when the Treasuries of Nedcor and BoE were integrated in January 2003.
- As a result of the need to improve the group's liquidity profile during the merger and to repay the
 funders, the group increased its fixed-rate negotiable certificates of deposit ('NCD') and promissory
 note funding from R22 billion to R34 billion during 2003. As a result of lengthening the term of the
 funding book and not hedging the interest rate risk, its yield deteriorated significantly. The impact
 of this action was reflected in the Treasury Division of Nedbank Capital. The bulk of this funding will
 mature by April 2004.

To address the interest rate risk inherent in the balance sheet and to improve the asset liability matching, hedging policies and other initiatives are being implemented, including:

- R3.5 billion of the subordinated debt will be progressively hedged over the next few weeks.
- New NCD and promissory notes with maturities of between four and 12 months will be hedged.
- All new balance sheet interest rate risks of greater than 12 months will be fully hedged, unless a specific decision is taken to the contrary.
- The asset and liability committee ('ALCO') was reconstituted in February 2004. It was reduced from 27 members to eight senior executives, and is charged with seeing to it that strategies are developed and implemented to ensure that interest rate risk is managed effectively to reduce the group's volatility in earnings.
- The Asset and Liability Management ('ALM') Department was restructured to help to ensure an increased level of sophistication in modelling the balance sheet, to understand the group's risk profiles, to analyse all elements of the group's margin, and to develop and execute strategies to achieve the objectives set by ALCO. Interest rate risk will be stripped out of the various business clusters, and will be centralised in the ALM function to help ensure effective risk management.
- The matched maturity funds transfer pricing methodology will be implemented across the group during 2004 to facilitate sound interest rate risk management and to allocate appropriate ownership of the respective components of margin to the individual business clusters.

As a result of these and other initiatives within the group, Nedcor management expects that the net interest income margin will improve and be more stable in 2004.

Non-interest revenue

Non-interest revenue ('NIR') includes commissions and fees, exchange and securities trading income, dividends from investments and net gains on the sale of investment banking assets. In addition, the net income from Nedcor's non-banking activities, which comprise property development, insurance and portfolio-related management activities, as well as computer-related services, are also included in NIR.

NIR increased from R6,8 billion in 2002 to R8,0 billion in 2003. The principal reason for the increase in NIR in 2003 is the consolidation of BoE for the full year, as well as the R512 million positive impact of the group-wide AC133 fair-value adjustments. Included in the transitional adjustment for AC133 made to opening retained earnings for 2003 was a decrease of R1,2 billion relating to fair-value adjustments. See 'Implementation of AC133' below for a more detailed discussion of AC133.

- The principal factor impacting NIR in 2003 was commission and fee income, which increased by R668 million from R4,5 billion in 2002 to R5,2 billion in 2003. Fee and commission income consists of fee income for the provision of banking services and investment advice, retainers, institutional stockbroking commissions and brokerage, fund management, and similar items that are likely to recur due to the nature of the activities, as well as facility arrangement fees, corporate finance fees and similar items that are transactional in nature and therefore generate more erratic income streams. The increase in commission and fee income during the period was largely attributable to Nedbank Corporate (excluding Imperial Bank), particularly in the Property and Asset Finance and Business Banking Divisions, as well as to the Nedbank Retail Division of Retail and Wealth Management, and Imperial Bank. The increase was offset slightly by a decline in income attributable to all divisions across Nedbank Capital. Of these movements, BoE's consolidation accounted for the entirety of that within Retail and Wealth Management and for most of that within Nedbank Corporate.
- The bulk of the remainder of NIR comprised trading income, which includes trading income derived from equities and other securities such as foreign exchange instruments. Debt securities and equity shares held for trading purposes are revalued at each balance sheet date and the change in value is recognised as a charge or a profit under trading profits. Trading income rose by R514 million from R1,2 billion in 2002 to R1,7 billion in 2003. This was largely due to the R409 million allocation of group-wide AC133 fair-value held-for-trading adjustments. The remaining increase in trading



income during the period was largely attributable to the Treasury Division within Nedbank Capital, as well as to Nedbank Corporate (excluding Imperial Bank), particularly in the Property and Asset Finance and International Divisions. The increases in these clusters were partly offset by a decline in the Group Capital Management Division of Capital Management and Central Funding that resulted from currency gains in 2002, which were attributable to the former NIB business that did not recur.

• In addition, BoE Private Clients, a 50:50 joint venture between Old Mutual South Africa ('OMSA') and Nedcor, was, prior to 2003, wholly owned by Nedcor. This business is now equity-accounted by Nedcor following OMSA's acquisition of a 50% stake in January 2003, and is reflected in the Wealth Management Division of Retail and Wealth Management. R11 million of earnings (post-tax) from this business in 2003 was reflected in the group's income statement as 'attributable earnings of associates'. The commission and fee income attributable to this joint venture in 2003 was R223 million. Previously this would have been reflected in NIR with the associated expenses of R201 million, as discussed below under 'Expenses'.

Opportunities for sustained growth in NIR include:

- improving pricing discipline to ensure a consistent pricing policy and its application across the business clusters;
- exploiting cross-selling opportunities between the business clusters and between members of the Old Mutual group;
- · mass-marketing opportunities through retail alliances;
- · generating profits from the sale of investments;
- · increasing the productivity of the sales force; and
- eliminating duplication in Retail and Wealth Management following the planned integration of Peoples Bank.

Foreign exchange translation losses

The strengthening of the rand from R8,60/\$ to R6,62/\$ and R13,85/£ to R11,81/£ during 2003 resulted in the recognition in the group's income statement of unrealised translation losses of R1,4 billion, compared with R1,2 billion in 2002. These translation losses primarily reflected the effect of translating the net assets of the group's integrated foreign operations into rands on consolidation of the group financial statements. Management recognises that the group has held excessive amounts of its capital in foreign currencies and, therefore, has made it one of ALCO's priorities to address this issue. To reduce this exposure, the group converted offshore capital to rand-denominated capital in the amount of R1,0 billion in November and December 2003. In connection with the group's rationalisation of its offshore operations, the group intends to dispose of Chiswell Associates and various other international wealth management subsidiaries in 2004 and to repatriate the proceeds during 2005. The repatriation of offshore capital is expected to enhance net interest income and to reduce future volatility in the balance sheet and capital position of the group.

Due to expected changes in applicable accounting standards in 2004, Nedcor expects that a portion of foreign exchange translation movements may in future be reflected directly in equity in the balance sheet under 'Reserves', although it cannot quantify the impact of any such changes at this time. In addition, new legislation enacted during December 2003 will allow the group to return the accumulated reserves of its offshore subsidiary companies without any South African tax effects after 1 January 2005. Previously, these dividends would have been taxable at the South African ruling tax rate. The group plans to take advantage of this relief in connection with its intended reduction of its offshore capital base.

Credit impairment

Prior to January 2003 the 'legal certainty' provisioning methodology was applied to Nedcor's business, resulting in the later recognition of provisions than is the case under the new accounting standard, AC133.

AC133 introduces a fundamental shift in the manner in which specific impairments are determined, in that it requires the present value of future cash flows to be calculated for all advances that are considered to be impaired. The difference between the present value of those future cash flows and the carrying value is recognised as an impairment. As the anticipated cash flows in respect of impaired advances were not previously discounted, this results in an increase in the specific impairment for doubtful advances.

Prior to the implementation of AC133, a general provision for bad debts of 0,8% of total advances was carried by Nedcor to cover unexpected defaults inherent in its performing advances book. Under AC133 the credit risk premium included in interest rates charged is expected to offset losses inherent in the portfolio of performing advances. Therefore, a portfolio impairment is required only to the extent that the originally anticipated risk profile has deteriorated.

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In determining the portfolio impairment against performing advances that are not considered to be individually impaired, expected default rates are applied to all future cash flows. Discounting these expected cash flows to present value results in a significant decrease in the required new portfolio impairment, as compared with the previous Nedcor general provision. The determination of the portfolio impairment is dependent on accurate credit-risk-pricing models. Nedcor's current risk-pricing models are adequate and will need refinement as the banking industry moves towards the implementation of the Basel II requirements.

In August 2003 the group announced in its 2003 interim statement that it booked an additional credit impairment under AC133 of R963 million against advances. Subsequently the principles relating to amounts included in the transitional adjustment were clarified by the Accounting Practices Board. As a result of this clarification and the refinement by Nedcor of its credit impairment processes, the actual transitional adjustment as of 1 January 2003 increased by an additional impairment charge of R737 million, resulting in a total transitional adjustment of R1,7 billion. These amounts are reflected as transitional adjustments to opening retained income. As the group indicated in August 2003, the calculation of the adjustment was still not finalised. However, the group has made a significant investment since that time to determine the correct transitional adjustment and believes that the group will benefit from recognising impaired advances at an earlier stage in the credit cycle.

The credit climate held steady during the first half of 2003 in spite of the high interest rate environment, and is showing an improvement following the 5,5% decrease in interest rates during the second half of 2003. As discussed above, there has been an increase in the impairments in 2003, including those in respect of a loan to fund a housing advances book in Gabon of R180 million, which was reflected in the Capital Markets Division of Nedbank Capital, and the property development and other related losses of R64 million, which were reflected in the Property and Asset Finance Division of Nedbank Corporate, as well as additional write-downs in BoE's loan portfolio. In 2003, there was also an additional AC133 negative impact of R368 million, which represented the reclassification of an interest reserve balance of R424 million, as noted above, and a release of R56 million in credit impairments.

Expenses

Operating expenses, excluding M&R costs of R394 million, but including synergies of R341 million, grew by 35% from R7,4 billion in 2002 to R9,9 billion in 2003. The cost-to-income ratio (excluding foreign currency translation losses) increased from 59% in 2002 to 70% in 2003. A significant portion of this increase was due to the inclusion of BoE for the full year.

The major issues impacting the increase in expenses were:

- Staff expenses increased by R1,1 billion from R3,9 billion in 2002 to R4,9 billion in 2003. This increase primarily reflected the consolidation of BoE for the full year, as well as the addition of contractors and other temporary staff during the period. In addition, the increase reflected the inclusion of R165 million of employee incentive awards. In 2002 employee incentive awards were allocated in the form of share options and appropriately recognised in shareholders' equity in line with then applicable accounting standards. Had these awards been recognised in the income statement, staff expenses in 2002 would have increased by R340 million.
- Fees and insurances increased by R453 million from R593 million to R1 046 million in 2002 and 2003, respectively. In addition to the impact of BoE, this increase principally reflected a R142 million decrease in the amount of management fees recoverable by Nedcor from certain of its alliance partners pursuant to the terms of their joint venture agreement, a R63 million increase attributable to a reclassification of expense items from NIR, and an increase in consulting fees of R69 million.
- Computer processing fees increased by R322 million from R948 million in 2002 to R1,3 billion in 2003, primarily as a result of an increase in project spend of R158 million, as well as the consolidation of BoE for the full period of 2003, which resulted in an increase in computer processing fees of R110 million.
- Occupation and accommodation expenses increased by R204 million from R765 million in 2002 to R969 million in 2003. A large portion of this increase was due to the full year's contribution of lease and related expenses associated with BoE's branch network and offices.
- The growth in strategic projects and the resultant write-offs in respect of these increased expenses by R162 million. These expenses were reflected in the GBI Division of Shared Services.
- An increase of R123 million resulted from the consolidation of certain companies for the first time in 2003.
- Expenses of R201 million relating to the BoE Private Clients joint venture were not reflected in expenses in 2003 as a result of the change in accounting treatment described above under NIR.

Management recognises the imperative to reduce costs aggressively and intends to provide Nedcor's stakeholders with a detailed report on progress in reducing the group's expenses when it announces the group's 2004 half-year results in August. More generally, the group will seek to reduce costs through, among other initiatives:



- the continued implementation of the M&R programme and the delivery of synergies from the merger;
- · the integration of Peoples Bank into Nedbank Retail;
- the introduction of a new activity-justified transfer pricing process between the central functions and the business divisions – this initiative reflects management's commitment to promote accountability within the group and to allow costs to be more effectively managed and allocated; and
- the elimination of duplication of central and back-office services that continue to operate within
 each of Nedbank, BoE, CoGHB and NIB the full benefit of these synergies can be achieved only
 once these businesses are fully integrated.

Taxation

The group's effective tax rate, excluding the impact of foreign currency translation losses and exceptional items, increased from 10% to 32% in 2003. In 2002 the taxation charge was reduced by a deferred-tax asset raised in Peoples Bank of R185 million. In 2003 the tax charge was affected by:

- additional secondary tax on companies ('STC') of R63 million;
- an increase in the taxation of foreign entities, which now have their revenue taxed at the South African rate for a full year;
- a reallocation from net interest income as a result of AC102, which decreased notional taxation by R356 million, compared with R134 million in 2002;
- contingencies of R261 million that have been raised against specific tax industry issues; and
- a tax charge of R147 million in 2003 due to the AC133 adjustments discussed above.

In addition to the R261 million raised in the income statement, an additional amount of R583 million was raised as a similar provision in respect of BoE preacquisition items. The AC102 entries arising from Nedcor's structured finance book resulted in a reduction in the carrying value of structured finance assets of R1,2 billion, with a corresponding decrease in deferred tax liabilities of R1,2 billion.

The group, through structured finance deals in the past, has oversold its tax base. This has created estimated tax losses that will take some time for the group to utilise fully. The group's taxation rate is likely to be closer to the statutory rate of 30% in future periods.

Exceptional capital items

Exceptional capital items amounted to R1,8 billion and R1,7 billion in 2002 and 2003 respectively. The main components in 2002 comprised a R1,0 billion write-down of Nedcor's investment in Dimension Data plc, goodwill amortisation of R426 million and a goodwill impairment charge of R75 million.

The impairment and amortisation of goodwill in 2003 totalled R1,8 billion. This was due to the impairment in full of the goodwill on the acquisition of the remaining shares in NIB of R362 million and Peoples Bank of R193 million, and an impairment of the goodwill on the acquisition of BoE and its subsidiaries of R650 million. The amortisation charge was R424 million, and the remaining goodwill impairments principally related to a subsidiary of the group's UK-based wealth management company, Gerrard Private Bank, and Acturis, a UK-based software company that was consolidated for the first time in 2003.

Prior to this impairment the goodwill attributable to the acquisition of BoE was increased by R858 million as a result of a reassessment of the fair value of the net assets of BoE acquired by Nedcor. This resulted principally from:

- an additional provision for tax liabilities of R583 million;
- a further provision in respect of the carrying value of Century City of R118 million; and,
- an additional impairment of R70 million against non-performing advances.

All of these items were disclosed by BoE to Nedcor. In line with AC131 the group had a window period until 31 December 2003 to reassess preacquisition adjustments, which it has now completed.

Management believes that no further impairment is considered necessary for the BoE goodwill, as the revenue being generated by the former BoE divisions, together with merger savings, should exceed the estimated return envisaged at the time of the transaction.

From 1 January 2005 the accounting policy for goodwill will change as a result of the proposed introduction of a new South African accounting standard. If this standard is introduced, goodwill will be subject to an annual impairment review rather than amortisation.

Following a comprehensive review of the carrying value of Nedcor's investments and fixed assets, a total impairment charge of R239 million was made in 2003. This included an impairment of capitalised and development software of R137 million.

Commentary continued

Notes

The disposal of certain non-core subsidiaries, investments and property, plant and equipment generated a net profit of R349 million.

Shareholders' equity

The group's total shareholders' equity declined from R19,5 billion at 31 December 2002 to R15,1 billion at 31 December 2003. This decline will be remedied by the rights issue referred to below. The principal reasons for this decline were:

- a net loss attributable to ordinary shareholders for 2003 of R1,6 billion;
- the application of AC133 resulting in a reduction to opening shareholders' equity of R2,1 billion;
- ordinary and preference dividends paid in 2003 of R1,5 billion;
- the release of reserves relating to the Nedcor employee share scheme of R357 million; and
- a foreign currency translation loss of R181 million that was not included in the net loss attributable to ordinary shareholders.

These declines were offset by the issuance by Nedbank during the year of R825 million of preference shares and R381 million of ordinary shares issued in respect of share options exercised during the period.

Restatement of accounts

The process of finalising the 2003 financial results included a review of prior-year disclosure items. In particular, there were a number of non-recurring income and expense items in the 2002 income statement that related to prior years. An amount of R610 million in respect of historic foreign currency translation gains previously not recognised was released in the 2002 income statement. Of this amount R405 million was included across various income and expense lines, but was offset by expense items relating to prior years totalling R308 million. The remaining R205 million gain was included in net foreign currency translation losses. These amounts have been removed from the 2002 income statement, along with a further adjustment of R193 million (post-tax) to reallocate the losses from the Business Banking book, and have been allocated to the years to which they related. The cumulative effect of these adjustments had the net effect of reducing headline earnings in 2002 by R109 million and increased opening retained earnings by an equal amount. If 2001 had been restated, the impact would have included additional expenses of R308 million (post-tax) that were originally booked in 2002, foreign currency translation gains of R150 million and the negative impact of losses in the Business Banking book of R81 million (post-tax). This would have resulted in a decrease in headline earnings of R239 million in 2001.

While the 2002 financial statements have been restated for these items, it is important to note that the offsetting nature of these items meant that the original 2002 financial statements were not materially affected. However, in the interest of full disclosure, these adjustments have been made to their correct lines for the prior years.

AC102 – As disclosed in net interest income, notional tax on structured finance transactions was included in net interest income. As a result of the restatement of the 2002 results in full compliance with AC102, the following restatements have been made:

- · deferred tax assets have increased by R1,2 billion;
- deferred tax liabilities have increased by R259 million;
- · sundry debtors have decreased by R348 million; and
- sundry creditors have increased by R491 million.

This has also resulted in a reduction of net interest income of R142 million.

Peoples Bank – The 2002 results have been restated for the Peoples Bank put option described under 'Net Interest Income' above to ensure full compliance with AC412. As a result of the restatement, minority interest in the balance sheet was reclassified as 'Deposit, current and other accounts'. Minority interest attributable to ordinary shareholders declined by R130 million and interest expense increased by an equivalent amount.

Refer to the reconciliation of the 2002 financial results restatement noted in the table below.

Capital raised during 2003

In September 2003 Nedcor raised two tranches of indebtedness: R500 million subordinated debt due 2005 that qualifies as Tier 3 capital; and R500 million unsecured subordinated callable notes due 2009, with a call option in June 2004, that qualifies as Tier 2 capital. As noted above, the group also raised R825 million of qualifying Tier 1 non-redeemable, non-cumulative preference share capital in November 2003. Following a balance sheet review in December 2003 the group announced the likelihood of significant write-downs to its capital and raised additional qualifying Tier 2 capital of R2 billion in the form of unsecured subordinated debt from OMSA. The rights issue will significantly improve Nedcor's Tier 1 capital ratio, and it intends to use a portion of the net proceeds to redeem the R500 million of subordinated callable notes and the R2,0 billion loan provided by OMSA.



Rights issue

To ensure that the group has sufficient capital to provide a foundation for growth and to meet Nedcor's anticipated minimum capital requirements, the group has proposed a rights offer to raise R5,0 billion of additional ordinary share capital, the application of which will allow it to achieve a better balance between Tier 1 and Tier 2 capital.

This capital raising, together with more active balance sheet management, is planned to enable the group to meet the proposed 7,5% regulatory minimum for primary capital by 31 December 2004. Active management of the balance sheet will include:

- the reorganisation of the group structure so that certain assets are not impaired for the purposes of the calculation of the group's capital adequacy;
- the disposal of non-core assets; and
- · the reduction of risk-weighted assets.

Management believes that these measures will allow the group to achieve acceptable levels of new business in advances.

Old Mutual plc has undertaken to take up its rights under the rights issue. The balance of the new shares to be issued has been fully underwritten.

A circular is being posted to Nedcor shareholders today to convene a general meeting to increase the company's authorised but unissued share capital to facilitate the rights issue and the capitalisation share award as well as to allow the company to meet its obligations to issue shares required for its share incentive scheme prior to the annual general meeting.

The full terms of the rights issue, including the number of shares to be issued and the issue price, are expected to be announced no later than 25 March 2004. This will enable stakeholders to consider the financial results and our plans for the future, prior to the pricing of the issue. The rights issue will be subject to customary conditions, including regulatory approvals by the JSE Securities Exchange South Africa and the Registrar of Banks, and the underwriting agreement having become unconditional and not having been terminated in accordance with its terms.

The securities offered in the rights issue will not be registered under the US Securities Act of 1933, and may not be offered or sold without registration or an applicable exemption from the registration requirements.

Prices and values of, and income from, Nedcor's shares may go down, as well as up, and an investor may not get back the amount invested. It should be noted that past performance is no guide to future performance. Persons needing advice should consult an independent adviser.

This announcement does not constitute an offering of securities in the United States, Canada, Australia or Japan or otherwise constitute an invitation to any person to acquire securities in any company within the group.

Recovery programme and prospects

Management believes that real progress has been made in addressing the strategic, financial, risk and structural issues confronting the group. In October 2003 the new Chief Executive, Tom Boardman, announced a five-point recovery programme:

- the appointment of a new executive team;
- a strategic review of the business;
- the successful completion of the M&R programme;
- · improved transparency; and
- · a clear focus on client service.

The immediate priority was to align the structure of the group with its strategy and reconstitute the Group Executive Committee. Accordingly, the group now comprises three principal business clusters, Nedbank Corporate, Nedbank Capital and Retail and Wealth Management. In addition, the former technology and operation functions of the group have been split into GBI and Group Operations.

The retail banking interests are being aligned, and Nedcor is in the process of integrating Peoples Bank under the Nedbank Retail banner. The group is at an advanced stage of negotiations with the BEE consortia of Peoples Bank in this regard.

At the same time the group finance function is being reviewed to improve financial management and management information systems. This includes the introduction of appropriate allocation policies around funds transfer pricing and cost transfer pricing as well as ensuring that capital is consistently applied within divisions. This will help to ensure appropriate measurement of a division's profitability and is expected to lead to greater accuracy and accountability of divisional management.

Commentary continued

Notes

Seven new members were added to the group's executive team. They are Pete Backwell (Retail and Wealth Management), Graham Dempster (Nedbank Corporate), Len de Villiers (Group Operations), Brian Kennedy (Nedbank Capital), Ivan Mzimela (Group Human Resources), Rob Shuter (Corporate Affairs and Strategy) and Nolitha Fakude, formerly Chairperson of the Black Management Forum ('BMF'), who was recruited externally to coordinate BEE and, the implementation of the requirements of the Financial Sector Charter in the group. The newly appointed management team is actively addressing the governance and structural and cultural issues, and implementing measures to enhance returns to shareholders.

Bob Head has been seconded from Old Mutual plc to Nedcor as acting Chief Financial Officer at the request of Tom Boardman. The board is currently considering a number of candidates for the position of Chief Financial Officer, and expects to make an appointment in the next six months.

Nedcor has initiated a project to realise its non-core assets, including certain technology investments, non-core foreign operations in Nedcor Wealth Management, and its luxury property investments.

The group acknowledges that its progress relating to the Financial Sector Charter has been hampered by the merger and the unfolding events of the past year. During this time of uncertainty it has been difficult to initiate plans with potential empowerment partners and the ability to recruit and retain black professionals has also been limited. The group remains determined to meet its targets under the Financial Sector Charter and will pursue its transformation goals with vigour in the year ahead.

The merger and restructuring process is proceeding according to a well-defined plan, and most synergy benefits are being realised earlier than originally projected. The full annual benefit of R700 million is expected to be realised during 2006. The total cost to achieve these merger benefits is still expected to be R868 million.

The major migration of the Business Banking Division's corporate clients was completed in February 2004, and the last client migration project is the transfer of NBS clients to the Nedbank Retail Division during 2004. It then remains to consolidate certain data centres, general ledgers and other back-office functions for the merger to be completed.

A key strategy of the group is to increase the number of clients for whom it is the primary banker, in both the corporate and retail markets. To achieve this goal the group is focusing on providing enhanced client service through the following key initiatives:

- a major client-service-related initiative involving comprehensive staff training is being introduced over the next six months;
- systems are being reviewed and functionality is being improved to ensure that products are client-focused;
- client research is being intensified; and
- · staff incentive schemes are being implemented to align rewards with client service excellence.

Transparency is an ongoing priority, and management is committed to pursuing this policy both internally and externally. Management believes that there is now greater transparency on the financial position of the group following the comprehensive review of its balance sheet, the ongoing derisking of its balance sheet through interest rate and foreign exchange risk management and the solid AC133 credit risk impairments against non-performing advances. Management believes that this results announcement demonstrates its commitment to this policy, which will continue.

Board of directors

The Chairman of Nedcor, Chris Liebenberg, who will reach the mandatory retirement age this year, will be retiring, after more than fifty years' service with the group, at the time of the annual general meeting ('AGM') of shareholders in May. Warren Clewlow, currently the Deputy Chairman, will succeed Mr Liebenberg. The group is not proposing to appoint a Deputy Chairman.

In accordance with the recommendations of the Myburgh Commission the number of directors on the Nedcor Board is being reduced. It is the group's intention that in future only the Chief Executive and the Chief Financial Officer will be Executive Directors on the board.

In line with this policy Executive Directors Barry Hore and Derek Muller, who retire by rotation and are eligible for reelection as directors at the AGM, will not be making themselves available for reelection.

Executive Directors Izak Botha and Stuart Morris have both elected to take early retirement with effect from 31 May 2004, and will be stepping down from the board with effect from 23 February 2004.

As a result of these changes, the board will be reduced from 22 to 17, which aligns the group more closely with the governance requirements of King II and the recommendations of the Myburgh Report. The board has also established a Financial Oversight Committee under the chairmanship of experienced South African banker Chris Ball, who is an independent non-executive director of the group. The mandate of the committee is to ensure that the group's accounting and control systems meet the highest standards.



Relationship with Old Mutual plc

The relationship between Nedcor and its parent company, Old Mutual plc, has strengthened over the past year, as evidenced by Old Mutual's support for the recovery programme, the granting of the R2,0 billion loan described above, the secondment of Bob Head, and its commitment to take up rights in the forthcoming rights issue. The relationship has now been formalised through an agreement that outlines the manner in which the two companies will conduct their relationship. This agreement can be obtained from both companies.

Dividend policy

The board of directors has amended the group's dividend policy for 2004 onwards to a range of between 3,0 and 3,5 times cover at the headline earnings level. Management believes that this policy will allow Nedcor to retain sufficient qualifying capital and reserves to grow the business.

Changes in group structure and in basis of accounting

These abridged financial statements have been prepared in accordance with South African Statements of Generally Accepted Accounting Practice. BoE was acquired and consolidated with effect from 1 July 2002 and the outstanding NIB minorities of 16% were acquired and consolidated with effect from 1 October 2002. In addition, in accordance with South African Generally Accepted Accounting Practices, Nedcor was required to adopt the complex accounting standard AC133 'Financial instruments: Recognition and Measurement' with effect from 1 January 2003. This was a significant change in the basis of accounting for the banking industry. AC133 is a prospective statement, which means that historical figures are not adjusted to the new basis of accounting, and adjustments to determine the new equity and asset and liability base are dealt with as transitional adjustments to opening retained earnings.

A number of amendments to International Financial Reporting Standards ('IFRS') were published at the end of 2003 and several others are likely to be introduced during 2004. The significant changes that are likely to affect Nedcor's results include the calculation and expensing of share options and changes to IAS 39 (AC133 in South Africa), which will be effective from 1 January 2005. Furthermore, South African companies listed on the JSE Securities Exchange South Africa will have to comply with IFRS from 2005 onwards.

Two accounting standards that have been in place for some time, being AC105 (leases) and AC102 (tax), are particularly relevant to structured finance deals. AC105 requires that income on lease-based structured finance deals be recognised from period to period without taking account of the tax cash flows inherent in the deal, only the cash flows from the client. By the same token, AC102 requires that tax benefits passed on to the client in the form of lower funding costs be reported as reduced tax charges.

Nedcor had recognised revenue in accordance with the economic reality of the structured finance deal, over the life of the deal, taking account of when the economic (not accounting) benefits of the tax cash flows arose. Following a guideline released by the Banking Council, Nedcor identified that it was not in line with the treatment applied in the rest of the industry. Accordingly the group restated its financial results to comply fully with accounting standards as explained under 'Restatement of accounts' and 'Reconciliation of 2002 financial results'. This has led to the reclassification of certain revenue and taxation items, which are detailed above.

Following recent amendments to IFRS it is likely that accounting standard AC112 (foreign exchange) will also change. This will mean that some of the foreign exchange translation losses or gains will be taken directly to reserves in the future.

Implementation of AC133

AC133 impacts on the recognition and measurement of financial instruments, including credit impairments against advances. To address the prospective nature of the statement the transitional adjustments to the carrying values of financial instruments at 1 January 2003 are recognised directly in opening retained earnings.

AC133 is based on International Accounting Standard 39 ('IAS 39'), which is subject to a number of amendments and interpretations, the most recent of which does not yet form part of AC133. Furthermore, interpretation and presentation issues with regard to the implementation of AC133 in South Africa continue to be debated by the accounting profession and business locally. The treatment adopted by Nedcor in these results accords with the current interpretation of recommended practice.

Credit impairment adjustments

For a discussion of credit impairment adjustments, see 'Credit Impairment' above.

Fair-value adjustments

AC133 requires all financial instruments to be classified, which classification determines the accounting treatment. Nedcor has accordingly reclassified the bulk of its financial assets and liabilities as 'originated loans' and 'non-trading liabilities', respectively, which continue to be carried at original or amortised cost. The remainder are dealt with as follows:

Commentary continued

Notes

Held-for-trading portfolios

AC133 requires certain financial instruments to be measured at their fair value. This includes all derivatives and instruments held for trading purposes. In addition, in terms of the statement Nedcor has elected to designate certain financial instruments at fair value to reflect the match between such items and their hedge. The fair-value adjustments at 1 January 2003 required in respect of the above financial instruments are recognised as an adjustment to opening retained income and thereafter in the income statement.

Embedded derivatives

An embedded derivative arises when derivatives are a component of a financial instrument in such a way that the cash flows in respect of the instrument vary in a similar way to those in respect of a standalone derivative. In certain circumstances embedded derivatives are accounted for separately at their fair value.

Internal transactions

Prior to AC133 common local and international banking practice was to recognise internal hedging derivatives. Risks were pooled and managed centrally at a bankwide level. AC133 prescribes the accounting treatment for hedges and accordingly banks have been required to reconsider the accounting treatment of internal hedges. Nedcor has identified and eliminated all internal transactions, thereby reflecting external derivatives only.

Available-for-sale portfolios

Financial assets are classified as available-for-sale where the intention, origination and designation of an instrument do not fall within the ambit of the other asset classifications. Available-for-sale instruments are typically assets that are held for a longer period and in respect of which short-term fluctuations in value do not affect Nedcor's hold or sell decision. In terms of AC133 Nedcor has elected to recognise fair-value gains and losses on these instruments directly in equity until such time as such an instrument is derecognised. However, when available-for-sale equity instruments are determined to be impaired to the extent that the fair value declines below its original cost, as is the case with Nedcor's investment in Dimension Data plc, the resultant losses are recognised in the income statement.

Non-qualifying foreign exchange hedges

Items that were hedged with forward exchange contracts have in certain cases in the past been recognised at the forward rate to reflect their hedged nature. In terms of AC133 all derivatives, including hedging derivatives and forward exchange contracts, need to be recognised at their fair value. Some structured transactions originating from NIB did not qualify as hedges under AC133 and the necessary adjustments at 1 January 2003 are recognised in opening retained income and thereafter in the income statement.

Reviewed results - auditors' opinion

and new shares issued

These results have been reviewed by the company's auditors, KPMG Inc and Deloitte & Touche, and the review opinion is available for inspection at the company's registered office.

Capitalisation award with cash dividend election

The directors of Nedcor Limited ('the company') have resolved to issue fully paid ordinary shares in the company as a capitalisation award to ordinary shareholders. Such shareholders will be entitled, in respect of all or part of their shareholding, to elect instead to receive a cash dividend of 35 cents per ordinary share ('the election'). New fully paid ordinary shares in the company will be issued only to those ordinary shareholders who do not elect in respect of all or part of their shareholding, on or before Thursday, 8 April 2004, to receive the aforementioned dividend.

In accordance with the provisions of STRATE, the electronic settlement and custody system used by the JSE Securities Exchange South Africa, the relevant dates for the capitalisation award with cash dividend election are as follows:

Last day to trade to participate in the capitalisation award
Shares trade ex dividend
Listing of new ordinary shares commences
Last day to elect cash dividend by 12:00 (see note)
Record date
Payment date (for shareholders who elected cash)

Thursday, 1 April 2004
Friday, 2 April 2004
Thursday, 8 April 2004
Thursday, 8 April 2004

Shares may not be dematerialised or rematerialised between Friday, 2 April 2004, and Thursday,

Tuesday, 13 April 2004

The number of capitalisation shares to which shareholders are entitled will be determined in the ratio that 35 cents per ordinary share bears to the offer price in respect of the rights issue to be undertaken by the company and the pricing of which will be announced no later than Thursday, 25 March 2004. Trading in the STRATE environment does not permit fractions and fractional entitlements. Accordingly, where a shareholder's entitlement to new ordinary shares calculated in accordance with the above



formula gives rise to a fraction of a new ordinary share, such fraction will be rounded up to the nearest whole number where the fraction is greater than or equal to 0,5 and rounded down to the nearest whole number where the fraction is less than 0,5.

Documentation dealing with the capitalisation award and cash dividend election will be posted to shareholders on or about Wednesday, 17 March 2004.

Note:

Dematerialised shareholders are required to notify their duly appointed central securities depository participant ('CSDP') or broker of his/her election in the manner and at the time stipulated in the agreement governing the relationship between the shareholder and his/her CSDP or broker.

For and on behalf of the board

CF LiebenbergTA BoardmanChairmanChief Executive

23 February 2004

Registered office

Nedcor Limited, 135 Rivonia Road, Sandown 2196 PO Box 1144, Johannesburg 2000

Transfer secretaries

Computershare Limited, 70 Marshall Street, Johannesburg 2001 PO Box 61051, Marshalltown 2107

Directors

CF Liebenberg, (Chairman); WAM Clewlow (Deputy Chairman); TA Boardman (Chief Executive); Prof MM Katz (Vice-chairman); CJW Ball; Dr IJ Botha; RG Cottrell; BE Davison; N Dennis (British); Prof B Figaji; BJS Hore; MJ Levett; JB Magwaza; ME Mkwanazi; SG Morris; DGS Muller; ML Ndlovu; PF Nhleko; TH Nyasulu; JVF Roberts (British); CML Savage; JH Sutcliffe (British)

Company Secretary GS Nienaber **Registration number** 1966/010630/06

Share code NED

ISIN number ZAE000004875

Lead sponsor to Nedcor





Sponsor to Nedcor

Transactional sponsor to Nedcor in respect of the rights issue



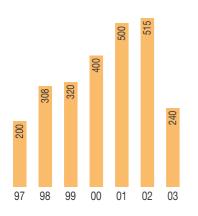
Deutsche Securities (SA) (Proprietary) Limited (Registration number 1995/011798/07)

Financial highlights

Efficiency ratio (%)



Dividends per share (cents)



for the year ended 31 December			
,	%	2003	2002
	change		Restated
Earnings reconciliation			
(Loss)/Income attributable to ordinary shareholders (Rm)		(1 600)	875
Less: non-headline earnings items (Rm)		(1 655)	(1 601)
Evacational itama (Pm)		(4.602)	(1 702)
Exceptional items (Rm) Taxation on exceptional items (Rm)		(1 693) 38	(1 793) 192
Taxation on exceptional items (tim)		30	192
Headline earnings (Rm)		55	2 476
Headline earnings (excluding foreign currency translation losses) (Rm)		1 471	3 692
Key ratios			
Headline earnings per share (cents)		20	979
Headline earnings per share (cents) (excluding foreign currency translation losses)		542	1 459
Return on shareholders' funds (%)		0,32	14,05
Return on shareholders' funds (%) (excluding foreign currency translation losses)		8,49	20,95
Return on total assets (%)		0,02	0,84
Return on total assets (%) (excluding foreign currency translation losses)		0,46	1,25
Non-interest revenue to total income (%)		49,0	48,5
Efficiency ratio (%)		77,5	65,4
Efficiency ratio (%) (excluding foreign currency translation losses)		70,1	59,2
Net interest income to interest-earning assets (%)		2,96	2,95
Impairments to total advances (%)		3,3	3,3
Balance sheet			
Ordinary shareholders' equity (Rm)	(32)	11 647	17 046
Total shareholders' equity (Rm)	(23)	15 101	19 536
Deposit, current and other creditors (Rm)	10	259 757	236 526
Advances and other debtors (Rm)	(1)	214 259	194 862
Gross (Rm)		221 567	201 410
Impairment (Rm)		(7 308)	
Specific provisions (Rm)			(4 831)
General provisions (Rm)			(1 717)
Total assets (Rm)	(1)	321 429	324 767
Total assets under management (Rm)	(18)	102 090	124 343
Share statistics			
Number of shares in issue (m)		274,7	270,6
Weighted average number of shares (m)		271,5	253,0
Earnings per share (cents)		(589)	346
Fully diluted weighted average number of shares (m)		271,9	254,9
Diluted headline earnings per share (cents)		20	971
Dividends per share (cents)		240	515
Dividend cover (times)		0,1	1,9
Net asset value per share at book value (cents)		4 240	6 300
Share price (cents)		6 203	11 110
Price earnings ratio (historical)		305	11,4
Market capitalisation (Rbn)		17,0	30,1

Income statement

for the year ended 31 December

Taxation on exceptional items

Minority interest attributable to ordinary shareholders

Minority interest attributable to preference shareholders

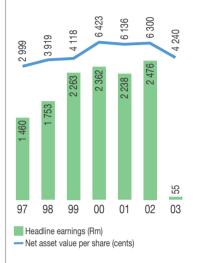
Net (loss)/income attributable to ordinary shareholders

(Loss)/profit after taxation



	%	2003	2002
Rm	change		Restated
Interest income	19	28 141	23 607
Interest expense	21	21 333	17 652
Net interest income	14	6 808	5 955
Non-interest revenue	17	7 953	6 822
Foreign currency translation losses	16	(1 416)	(1 216)
Total income after foreign currency translation losses	15	13 345	11 561
Impairment of advances		2 063	
Specific and general provisions raised			1 467
Exceptional general provision reversed			(400)
Income after impairment of advances	8	11 282	10 494
Operating expenses	35	9 950	7 366
Merger and reorganisation expenses	>100	394	193
Profit from operations before exceptional items	(68)	938	2 935
Exceptional items	(6)	(1 693)	(1 793)
Capital loss on investment in Dimension Data			(1 080)
Amortisation and impairment of goodwill	>100	(1 803)	(501)
Profit/(loss) on sale of subsidiaries, investments			
and fixed assets	>(100)	349	(58)
Merger and reorganisation expenses			(35)
Net impairment of investments and fixed assets	>100	(239)	(119)
(Loss)/profit from operations	>(100)	(755)	1 142
Attributable earnings of associates	(19)	132	162
(Loss)/profit before taxation	>(100)	(623)	1 304
Taxation	87	823	441
Taxation on merger and reorganisation expenses	>100	(74)	(23)

Headline earnings



Headline earnings and headline earnings per share

(38)

(1334)

(133)

(133)

(1 600)

(80)

(34)

>(100)

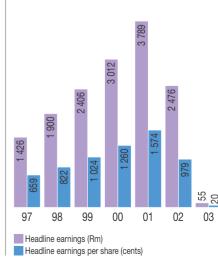
>(100)

(192)

1 078

(203)

875



Balance sheet

as at 31 December			
46 41 61 200011201	%	2003	2002
Rm	change		Restated
Assets			
Cash and short-term funds	(26)	12 227	16 607
Other short-term securities	(29)	10 610	14 987
Government and public sector securities	79	26 244	14 647
Derivative instruments	(44)	28 496	50 786
Advances and other debtors	10	214 259	194 862
Sundry debtors	15	6 554	5 684
Deferred taxation asset	80	3 225	1 788
Current taxation prepaid	(39)	256	421
Investments	(22)	5 415	6 933
Investments in associate companies	8	1 627	1 504
Other investments	(30)	3 788	5 429
Insurance assets	(35)	5 152	7 891
Property and equipment	(6)	2 684	2 854
Computer software and capitalised development costs	(1)	1 710	1 730
Goodwill	(16)	3 762	4 457
Customers' indebtedness for acceptances	(25)	835	1 120
Total assets	(1)	321 429	324 767
Shareholders' equity and liabilities			
Ordinary share capital	1	275	271
Ordinary share premium	6	4 801	4 536
Non-distributable reserves	>(100)	(96)	216
Distributable reserves	(44)	6 667	12 023
Ordinary shareholders' equity	(32)	11 647	17 046
Minority shareholders' equity attributable to preference shareholders	(41)	2 802	1 987
Attributable to ordinary shareholders	30	652	503
Total shareholders' equity and minority interest	(23)	15 101	19 536
Deposit, current accounts and other creditors	10	259 757	236 526
Derivative instruments	(44)	28 206	50 233
Deferred taxation liabilities	26	2 148	1 710
Current taxation liabilities	(21)	144	183
Insurance funds	(35)	5 152	7 891
Long-term debt instruments	33	10 086	7 568
Liabilities under acceptances	(25)	835	1 120
Total shareholders' equity and liabilities	(1)	321 429	324 767
Guarantees on behalf of customers excluded from assets		12 403	11 966
AC133: Balance sheet classification of financial instruments as at 31 Dec Rm	cember 2003	Assets	Liabilities
Fair value		70 045	40 797
Held for trading		68 078	40 797
Available for sale		1 967	
Amortised cost		251 384	265 531
Originated loans and receivables		236 797	
Held to maturity		1 323	
Non-trading liabilities			263 239
Other assets and liabilities		13 264	2 292
Shareholders' funds			15 101
		321 429	321 429





for the year ended 31 December		
Rm	2003	2002 Restated
Cash flows from operating activities	3 753	3 057
Cash received from clients Cash paid to clients, employees and suppliers Dividends received Ordinary dividends paid Preference dividends paid	35 797 (30 668) 152 (1 395) (133)	29 111 (24 945) 173 (1 282)
Net (increase)/decrease in operating funds Taxation paid Net cash generated/(utilised) in investing activities Net cash provided by financing activities	(13 762) (616) 2 654 3 591	2 131 (765) (7 096) 8 302
Net proceeds of ordinary share issue Net proceeds of preference shares issued Net increase in subordinated debt	269 815 2 507	3 240 1 987 3 075
Net (decrease)/increase in cash and short-term funds Cash and short-term funds at beginning of year	(4 380) 16 607	5 629 10 978
Cash and short-term funds at end of year	12 227	16 607

Net asset value per share



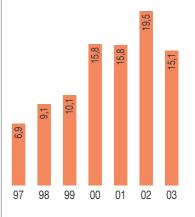
Statement of changes in shareholders' equity

Rm	Number of ordinary shares	Ordinary share capital	Ordinary share premium	Preference share capital and premium
Balance at 31 December 2001 as previously reported Opening adjustment	242 004 142	242	1 326	
Balance at 31 December 2001 as restated Shares issued for options exercised under the Nedcor Group (1994)	242 004 142	242	1 326	
Employee Incentive Scheme Shares issued for claw-back transaction	3 284 261	3	2 924	
with minorities Shares issued to NiB minorities	3 269 002 9 438 942	3 10		
Shares issued to NiB minorities Shares issued to shareholders of BoE	10 377 073	10		
Shares sold by subsidiary	3 542 662	3	453	
Shares purchased by subsidiary	(1 338 429)	(1)	(158)	
Preference shares issued				2 000
Share issue expenses			(9)	(13)
Income for the year attributable to shareholders Transfer from/(to) reserves				
Release of reserve previously not available				
Foreign currency translation differences				
Dividends to shareholders				
Acquisition of subsidiaries Other				
			4.500	
Balance at 31 December 2002 AC133 transitional adjustments	270 577 653	271	4 536	1 987
Adjusted balance at 31 December 2002 Shares issued for options exercised under the Nedcor Group (1994)	270 577 653	271	4 536	1 987
Employee Incentive Scheme	4 079 105	4	377	
Shares sold by subsidiaries	97 667		(111)	
Preference shares issued				825
Preference share issue expenses			(1)	(10)
Preference share dividend paid Loss for the year attributable to shareholders				(133) 133
Transfer from/(to) reserves				100
Release of reserve previously				
not available				
Foreign currency translation differences				
Dividends to shareholders AC133 available for release				
Revaluation of assets				
Deregistration of subsidiaries				
Acquisition of subsidiaries Other				
Balance at 31 December 2003	274 754 425	275	4 801	2 802
AC133 Reserve adjustments				
Distributable reserves				
Impairment of advances				
Fair value adjustments				
Taxation				
Minority interest				
Total adjustment to distributable reserves				
NDR – available for sale reserve Fair value adjustments Taxation				
Minority interest				
Total adjustment to non-distributable reserves opening	ng balance			



Reserves not for available distribution	Foreign currency translation reserve	AC133 available for sale reserve	Other non- distributable reserves	Distributable reserves	Minority shareholders' interest	Total
166	383		154	12 559 109	881	15 711 109
166	383		154	12 668	881	15 820
						2 927 3 10 11 456 (159) 2 000 (22)
263 (332)			(17)	875 (246)	203	1 078 - (332)
	(411)			(1 282)	(587)	(411) (1 282) (587)
97	(28)	- 15	10	12 023	503	19 536
97	(28)	15 15	147	(2 109) 9 914	503	(2 094) 17 442
266			(60)	(1 600) (206)	133	381 (111) 825 (11) (133) (1 334)
(357)	(181)	(15)		(1 395)		(357) (181) (1 395) (15)
			20	(9) (14)	36	11 (14) 36
	(000)		40=	(23)	(20)	(43)
6	(209)		107	6 667	652	15 101
		Rm		Rm		
				(1 700) (1 205) 795 1		
				(2 109)		
		28 (8) (5)				
		15				

Shareholders' funds (Rbn)

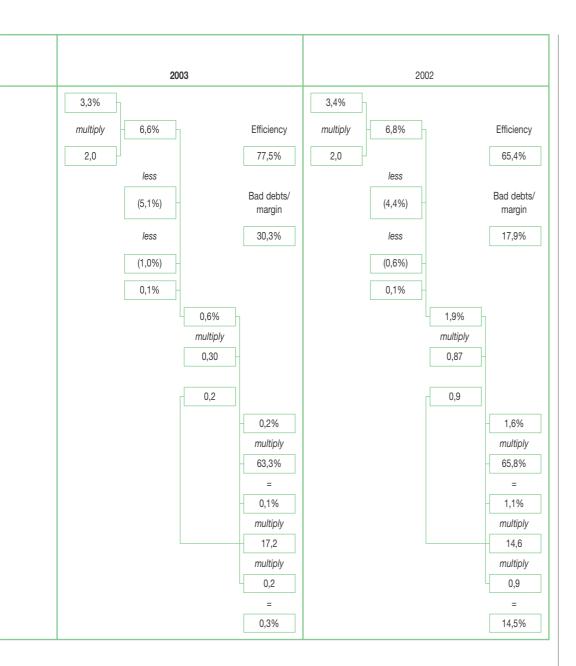


Income drivers

for the year ended 31 December	2003	2002 Restated	
Net interest income	6 808	5 955	Net interest income/advances
Non-interest revenue	6 537	5 606	
Income from normal operations	13 345	11 561	Other income
Operating expenses	(10 344)	(7 559)	Overheads/advances
Net income before doubtful debts	3 001	4 002	
Impairment/specific and general provisions	(2 063)	(1 067)	Provisions/advances
Associate company earnings	132	162	Associate/advances
Headline profit before taxation	1 070	3 097	
Taxation	(749)	(418)	1 – Tax rate
Headline profit after taxation	321	2 679	
Minority interest	(266)	(203)	1 – Minority interest in core profit
Headline earnings	55	2 476	
			Advances/total assets
Average interest earning assets*	229 696	201 987	Return on total assets
Daily average total assets*	292 592	278 566	Gearing
Daily average capital*	19 104	20 660	Return on ordinary shareholders' equity

^{*} Refer average balance sheet (page 14)





Operational segmental reporting

31 December						
Rbn	Ne 2003	Nedcor Nedbank Corporate 2003 2002 2003 2002		Imperia 2003	al Bank 2002	
-	2003	2002	2003	2002	2003	
Average assets	32	31	5	5		1
Short-term funds and trading securities Mortgage loans	60	51	14	ວ 11	1 3	2
Credit card balances	3	4	17	11		۷
Leases and instalment debtors	24	17	13	9	6	4
Loans and overdrafts	112	99	127	63		
Other assets	33	27	3	4	1	
Total assets	264	229	162	92	11	7
Total interest-earning assets	230	202	159	118	10	7
Current and savings accounts	37	30	13	9		
Deposit and loan accounts	201	173	142	75	10	6
Long-term debt	7	5		1		
Allocated capital	19	21	7	7	1	1
Equity and liabilities	264	229	162	92	11	7
Income statement						
Rm						
Net interest income	6 808	5 955	4 171	2 921	574	371
Non-interest revenue	7 953	6 822	1 892	1 481	211	136
Gross operating income	14 761	12 777	6 063	4 402	785	507
Total specific and general provisions	2 063	1 467	587	601	232	105
Net operating income	12 698	11 310	5 476	3 801	553	402
Total expenses	9 950	7 366	2 956	2 016	326	181
Net profit before tax	2 748	3 944	2 520	1 785	227	221
Total tax	823	441	661	365	(4)	57
Net profit after tax	1 925	3 503	1 859	1 420	231	164
Associate income	132	162	72	120		
Minority shareholders' interest	133	203		8	115	82
Preference dividend paid	133					
Income before:	1 791	3 462	1 931	1 532	116	82
Translation losses	(1 416)	(1 216)				
General provision reversal		400				
Merger and reorganisation costs	(320)	(170)				
Headline earnings	55	2 476	1 931	1 532	116	82
Selected ratios						
Return on average assets (%)		1,3	1,2	1,7	1,1	1,1
Return on average equity (%)	0,3	14,8	28,4	22,8	16,5	10,7
Interest margin (%)	3,0	3,0	2,6	2,5	5,5	5,2
Impairments to net interest income (%)	30,3	24,6	14,1	20,6	40,4	28,4
Impairments to advances (%)	3,2	4,4	1,5	1,8	13,7	3,9
Non-interest revenue to gross income (%)	53,9	53,4	31,2	33,6	26,9	26,8 35.7
Efficiency ratio (%) Effective tax rate (%)	29,9	11,2	48,8 26,2	45,8 20,5	41,5 (1,8)	35,7 25,8
Staff complement (average)	29,9	22 153	4 769	3 390	566	388
Staff complement (actual)	24 205	25 240	4 534	4 725	643	501
1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1						



	Nedbank Capital		Nedbank Ret	ail and Wealth	Peoples Bank	
Rbn	2003	2002	2003	2002	2003	2002
Average assets Short-term funds and trading securities Mortgage loans	27	27	3 35	4 29	1 8	1 7
Credit card balances Leases and instalment debtors			3 5	4		
Loans and overdrafts Other assets	114 1	58 2	24 10	24 6	5 1	2
Total assets	142	87	80	71	15	10
Total interest-earning assets	141	86	72	66	15	10
Current and savings accounts Deposit and loan accounts Long-term debt	141	85	19 56	18 48	5 8	1 7
Allocated capital	1	2	5	5	2	2
Equity and liabilities	142	87	80	71	15	10
Income statement Rm Net interest income	(147)	91	2 926	2 791	1 149	792
Non-interest revenue	1 658	1 256	3 007	2 706	515	284
Gross operating income Total specific and general provisions	1 511 189	1 347 (8)	5 933 532	5 497 538	1 664 401	1 076 254
Net operating income Total expenses	1 322 773	1 355 617	5 401 4 595	4 959 3 957	1 263 1 159	822 557
Net profit before tax Total tax	549 190	738 197	806 243	1 002 271	104 70	265 (167
Net profit after tax Associate income Minority shareholders' interest Preference dividend paid	359	541 1	563 18 17	731 8 20	34	432 130
Income before: Translation (losses)/gains General provision reversal Merger and reorganisation costs	359	542	564	719	34 (14)	302
Headline earnings	359	542	564	719	20	302
Selected ratios		J42				
Return on average assets (%) Return on average equity (%) Interest margin (%)	0,3 29,5 (0,1)	0,6 37,1 0,1	0,7 10,7 4,1	1,0 14,1 4,2	0,1 1,1 7,8	3,1 18,9 8,2
Impairments to net interest income (%) Impairments to advances (%) Non-interest revenue to gross income (%)	(128,4) 0,1 109,7	(8,7) 0,2 93,2	18,2 2,0 50,7	19,3 1,9 49,2	34,9 6,7 31,0	32,1 14,3 26,4
Efficiency ratio (%) Effective tax rate (%) Staff complement (average)	51,2 34,7 790	45,8 26,7 662	77,4 30,1 5 357	72,0 27,0 5 166	69,6 67,5 2 261	51,7 (62,8 1 331
Staff complement (average)	790 785	759	5 357	5 664	2 201	1 345

Operational segmental reporting continued

31 December						
Rbn		ared vices 2002		anagement ral funding 2002	losses an	s, translation ad merger panisation 2002
Average assets Short-term funds and trading securities Mortgage loans Credit card balances Leases and instalment debtors	1			1 2	(6)	(8)
Loans and overdrafts Other assets	13	11	26 9	15 7	(184) (5)	(63) (3)
Total assets	14	11	35	25	(195)	(74)
Total interest-earning assets		4	28	20	(195)	(109)
Current and savings accounts Deposit and loan accounts Long-term debt Allocated capital	18	14	18 7 10	2 13 4 6	(192)	(75)
Equity and liabilities	14	11	35	25	(195)	(74)
Income statement Rm Net interest income Non-interest revenue	(729) 6 371	(575) 5 010	(1 136) (5 701)	(436) (4 051)		
Gross operating income Total specific and general provisions	5 642 8	4 435 18	(6 837) 114	(4 487) (41)		
Net operating income Total expenses	5 634 6 490	4 417 4 932	(6 951) (6 349)	(4 446) (4 894)		
Net profit before tax Total tax	(856) 158	(515) (1)	(602) (495)	448 (281)		
Net profit after tax Associate income Minority shareholders' interest Preference dividend paid	(1 014) 43 1	(514) 26 93	(107) (1) 133	729 7 (130)		
Income before: Translation losses General provision reversal Merger and reorganisation costs	(972)	(581)	(241)	866	(1 416)	(1 216) 400 (170)
Headline earnings	(972)	(581)	(241)	866	(1 722)	(986)
Selected ratios Return on average assets (%) Return on average equity (%) Interest margin (%) Impairments to net interest income (%) Impairments to advances (%) Non-interest revenue to gross income (%) Efficiency ratio (%) Effective tax rate (%) Staff complement (average) Staff complement (actual)	10 507 10 956	10 879 12 050	23 20	338 678		





Contribution to headline earnings

for the year ended 31 December		
Rm	2003	2002 Restated
By business		
Nedbank Corporate	2 406	2 156
Corporate Banking	1 931	1 532
- Corporate Banking	785	731
- Business Banking	644	375
- Property and asset finance	370	288
- International and Africa	132	138
Nedbank Capital	359	542
- Capital Markets	124	343
- Treasury	203	163
- Advisory	32	36
Imperial Bank	116	82
Retail and Wealth Management	584	1 021
Nedbank Retail and Wealth Management	564	719
- Retail	396	548
- Wealth Management	118	115
- Gerrard Private Bank	50	56
Peoples Bank	20	302
Shared Services	(972)	(581)
- GBI and Operations	(196)	(261)
- Finance, Tax, Risk and Corporate Affairs	(495)	(269)
- Group Operations	(281)	(51)
Capital Management and Central Funding	(108)	866
- Group Capital Management	414	1 120
– BoE funding	(522)	(254)
Preference share dividend paid	(133)	
Foreign currency translation losses, Merger and Reorganisation Costs,		
General provision release	(1 722)	(986)
Headline earnings	55	2 476
D		
By geography South Africa	(422)	1 940
- South Africa - Operations	1 433	2 926
- Foreign currency translation losses, Merger and Reorganisation Costs,	1 400	2 320
General provision release	(1 722)	(986)
- Preference share dividend paid	(133)	()
Rest of Africa	198	272
Rest of world	279	264
Headline earnings	55	2 476

Average balance sheet and related interest

Net interest margin



as at 31 December						
		2003			2002	
	Average			Average		
	balance			balance		
Rm	sheet	%	Interest	sheet	%	Interest
Assets						
Advances and other debtors:						
Mortgage loans	60 422	12,9	7 815	55 972	14,4	8 078
Lease and instalment debtors	24 298	13,9	3 377	18 520	15,4	2 859
Bills and acceptances	5 225	10,0	523	3 620	10,5	379
Overdrafts	21 566	13,5	2 915	19 795	13,2	2 617
Term loans and other*	80 896	12,4	10 071	67 045	9,8	6 608
Government and public		,				
sector securities	11 616	9,4	1 093	11 174	9,8	1 094
Short-term funds and securities	32 169	6,0	1 923	31 287	6,3	1 972
Doubtful debt provisions	(6 496)	-,-		(5 801)	-,-	
Interest reserve	(0 .00)		424	(0 00.)		
Interest-earning assets Other non-interest-earning assets	229 696	12,3	28 141	201 612	11,7	23 607
Cash, investments and property				70.050		
and equipment	62 896			76 956		
Total assets	292 592	9,6	28 141	278 566	8,5	23 607
Liabilities						
Deposit and loan accounts	133 559	9,8	13 046	120 350	9,6	11 552
Current and savings accounts	37 630	4,9	1 851	30 656	4,7	1 436
Negotiable certificates of deposit	35 337	11,8	4 155	18 912	10,9	2 069
Other liabilities**	31 188	4,3	1 335	32 615	6,2	2 017
Subordinated debt	7 568	12,5	946	5 140	11,2	578
Interest-bearing liabilities	245 282	8,7	21 333	207 673	8,5	17 652
Derivates	28 206			50 233		
Share capital and reserves	19 104			20 660		
Total shareholders' equity and liabilities	292 592	7,3	21 333	278 566	6,3	17 652
Margin on average assets		2,3	6 808	-	2,2	5 955
Net interest to weighted average interest-earning assets	229 696	2,96	6 808	201 612	2,95	5 955

Where possible, averages are calculated on daily balances.

^{*} Includes term loans, preference shares, factoring debtors, other lending-related instruments, customers' indebtedness for acceptances and general provision.

^{**} Includes foreign currency liabilities, liabilities under acceptances, creditors and other accounts.

Non-interest revenue



for the year ended 31 December

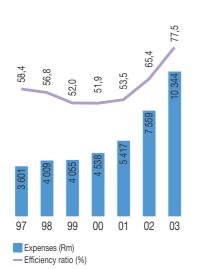
	%	2003	2002
Rm	change		Restated
Commission and fees	15	5 208	4 540
Securities and exchange trading	43	1 713	1 199
Surplus on sale of investment banking assets	(23)	243	317
Other income	7	635	593
Dividends from investments	(12)	152	173
		7 953	6 822
Translation losses	16	(1 416)	(1 216)
Total non-interest revenue	17	6 537	5 606

Non-interest revenue to total income



Expenses

Expenses



for the year ended 31 December			
	%	2003	2002
Rm	change		Restated
Expenses			
Staff	28	4 949	3 854
Computer processing	34	1 270	948
Communication and travel	27	473	371
Occupation and accommodation	27	969	765
Marketing and public relations	26	559	445
Fees and insurances	76	1 046	593
Office equipment and requisites	43	321	224
Other sundries	>100	363	166
Total operating expenses		9 950	7 366
Merger and reorganisation costs	>100	394	193
Total	37	10 344	7 559
Efficiency ratio (%)	23	77,5	65,4

Taxation



as at 31 December			
	%	2003	2002
Rm	change		Restated
Taxation			
Normal	>100	289	105
STC	>100	101	38
Transaction taxes	31	359	275
Total	79	749	418
Effective tax rate (%)	>100	55	5
Effective tax rate excluding foreign currency translation losses (%)		18	4
The effective tax rate, excluding the impact of foreign currency translation losses and e.	exceptional items is, 2003: 3	2% and 2002: 10%	6
		2003	2002
		%	%
Taxation rate reconciliation (excluding exceptional items)			
Standard rate of South African normal taxation		30	30
Dividend income		(26)	(7)
Differences between foreign tax rates and South African tax rate		(5)	(6)
Non-taxable investment income		(15)	(8)
Translation (losses)/gains		60	11
Recognition of tax loss		(12)	(10)
Other		24	(6)
Total taxation on income as percentage of profit before taxation (excluding exc	ceptional items)	55	5
Total taxation as percentage of profit before taxation (excluding exceptional	items)	70	13



Taxation

Provisions and non-performing advances

_					200	03	200
Rm			% cha	inge			Restate
Opening balance Income statement charge					6 5 2 0		5 46 1 46
Impairment of advances					2 0	63	(=
General Specific							(7 1 54
Income statement exceptional ite	em						(40
nterest reserve Bad debts recovered					9	98	25 7
AC133 transitional adjustment	_				1 70	01	
Bad debts written off/other trans Acquisition of subsidiaries	fers				(3 3) 2:	64) 57	(1 98 1 66
Total provisions for bad debts				12	7 3	08	6 55
mpairment of advances				(400)	7 3	08	
General provisions Specific provisions			,	(100) (100)			1 71 4 83
Total provisions for bad debts				12	7 30	08	6 55
Total advances				10	221 5	67	201 41
Non-performing advances							
Non-performing loans Mortgage advances					3 2	04	2 80
Instalment sales and leases						26	8
Other loans and advances Properties in possession					3 00 1 20		3 25 1 06
· · · · · · · · · · · · · · · · · · ·							
Total non-performing advances Expected recoveries				5,5	8 44 3 60		8 00 3 83
Expected loss				14,9	4 78	34	4 16
Ratio of provisions to advances (,3	3
Non-performing loans as % of a Properties in possession as % of						,2 ,6	3
Non-performing advances as %						,8	4
Adequacy of provisions							
Gross coverage (%) (provisions on the coverage (%) (provisions over the co			es)			37 53	8 15
			Classific	ation categorie	es 2003		
						Properties	
Rm	Standard	Special- mention	Sub- standard	Doubtful	Loss	in possession	Tota
						possession	
Mortgage advances Instalment sales and leases	77 697 22 338	1 949 404	2 018 205	1 168 217	2 036 709		84 86 23 87
Credit cards	2 591	195	45	180	188		20 01
				4 470	4 404		3 19
	103 453	782	1 446	1 472	1 194		108 34
Properties in possession (PIPs)						1 280	108 34
Properties in possession (PIPs) Total gross balances	206 079	3 330	3 714	3 037	4 127	1 280	108 34 1 28
Other loans and advances Properties in possession (PIPs) Total gross balances % of total advances			3 714 1,7	3 037 1,4	4 127 1,9		3 19 108 34 1 28 221 56
Properties in possession (PIPs) Total gross balances	206 079	3 330	3 714 1,7	3 037	4 127 1,9	1 280	108 34 1 28
Properties in possession (PIPs) Total gross balances % of total advances	206 079 93,0	3 330 1,5 Special-	3 714 1,7 Classific Sub-	3 037 1,4 ation categories	4 127 1,9 s 2002	1 280 0,5 Properties in	108 34 1 28 221 56
Properties in possession (PIPs) Total gross balances % of total advances	206 079	3 330 1,5	3 714 1,7 Classific	3 037 1,4	4 127 1,9	1 280 0,5 Properties	108 34 1 28 221 50
Properties in possession (PIPs) Total gross balances % of total advances Rm Mortgage advances	206 079 93,0 Standard 68 537	3 330 1,5 Special- mention 2 031	3 714 1,7 Classific Sub- standard 3 333	3 037 1,4 sation categories Doubtful 1 610	4 127 1,9 \$ 2002 Loss 1 193	1 280 0,5 Properties in	108 34 1 28 221 56 Tot
Properties in possession (PIPs) Total gross balances % of total advances Rm Mortgage advances Instalment sales and leases	206 079 93,0 Standard 68 537 19 011	3 330 1,5 Special- mention 2 031 259	3 714 1,7 Classific Sub- standard 3 333 93	3 037 1,4 sation categories Doubtful 1 610 219	4 127 1,9 s 2002 Loss	1 280 0,5 Properties in	108 33 1 26 221 50 Tof 76 70 20 24
Properties in possession (PIPs) Total gross balances % of total advances Rm Mortgage advances Instalment sales and leases Credit cards	206 079 93,0 Standard 68 537 19 011 2 694	3 330 1,5 Special- mention 2 031 259 117	3 714 1,7 Classific Sub- standard 3 333 93 69	3 037 1,4 eation categories Doubtful 1 610 219 480	4 127 1,9 s 2002 Loss 1 193 658	1 280 0,5 Properties in	108 3 1 22 221 56 To 76 76 76 20 24 3 3 36
Properties in possession (PIPs) Total gross balances	206 079 93,0 Standard 68 537 19 011	3 330 1,5 Special- mention 2 031 259	3 714 1,7 Classific Sub- standard 3 333 93	3 037 1,4 sation categories Doubtful 1 610 219	4 127 1,9 \$ 2002 Loss 1 193	1 280 0,5 Properties in	108 34 1 28
Properties in possession (PIPs) Total gross balances % of total advances Rm Mortgage advances Instalment sales and leases Credit cards Other loans and advances	206 079 93,0 Standard 68 537 19 011 2 694	3 330 1,5 Special- mention 2 031 259 117	3 714 1,7 Classific Sub- standard 3 333 93 69	3 037 1,4 eation categories Doubtful 1 610 219 480	4 127 1,9 s 2002 Loss 1 193 658	1 280 0,5 Properties in possession	To 76 77 20 22 3 3 3 100 0



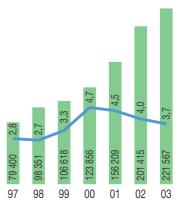
as	at	3	10	ecem)	ber	2003
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Rm	Mortgage advances	Instalment sales and leases	Other loans and advances	Properties in possession	Total non- performing advances	Expected recoveries	Expected loss
Non-performing advances Corporate Banking	178	109	874	8	1 169	428	741
Imperial Bank	149	510	59	31	749	231	518
Retail and Wealth Management	1 037	106	750	409	2 302	755	1 547
Peoples Bank	732	112	519	144	1 507	753	754
Shared Services	1 108	89	149	543	1 889	1 034	855
Capital Management and Central Funding			683	145	828	459	369
	3 204	926	3 034	1 280	8 444	3 660	4 784

as at 31 December

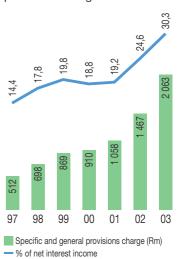
	2003		2002 Restated	
	Rm	% adv	Rm	% adv
Non-performing loans (gross)	8 444	3,8	8 001	4,0
Expected recoveries	3 660	1,6	3 836	1,9
Expected losses (net)	4 784	2,2	4 165	2,1
Provisions (coverage)	7 308	3,3	6 553	3,3
Adequacy of provisions				
Gross coverage (%)	87		82	
Net coverage (%)	153		157	

Gross NPLs as a % of total loans and advances



Total advances (Rm) - % NPL of total advances

Impairment of advances/ specific and general provisions charge



Analysis of deposits

as at 31 December				
	%	2003	2002	
Rm	change		Restated	
Deposits				
Current accounts	33	36 392	27 307	
Savings accounts	4	10 411	10 046	
Other deposits and loan accounts	2	148 846	143 643	
Foreign currency liabilities	(34)	10 323	15 734	
Negotiable certificates of deposit	38	31 897	23 134	
Liabilities in respect of repurchase agreements	(50)	4 006	7 987	
Creditors and other accounts	>100	17 882	8 675	
Deposit, current and other accounts	10	259 757	236 526	

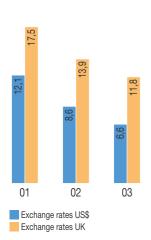
Intangible assets/goodwill



as at 31 December Amortisation 2003 2002 Rm Restated Computer software and development costs (carrying amount) Computer software 2 - 5 years 1 335 1 143 688 447 Customer product systems Infrastructure and supporting systems 156 334 120 Risk management systems 228 Channel systems 193 182 Customer information systems 70 60 Computer development costs 375 587 Customer product systems 99 155 Infrastructure and supporting systems 95 110 60 Risk management systems 163 Channel systems 72 83 Customer information systems 49 76 1 710 1 730 2002 2003 accumuaccumulated lated amortiamortisation sation Amortisation and im-Carrying and Carrying Rm periods Cost pairments amount Cost losses amount Goodwill Maior subsidiaries 5 - 20 years Gerrard Private Bank/ 477 146 331 485 48 437 Fairbairn Trust Company MHF 87 16 71 Peoples Bank 198 198 83 2 81 Imperial Bank 283 25 189 15 174 Acturis 79 79 2 868 BoE Ltd 3 727 901 2 826 154 2 714 BoE (Pty) Ltd (formerly FTNiBAM) 4 4 149 148 Nedcor Investment Bank 375 375 375 375 NiB Securities Commercial Bank of Namibia 118 2 116 Other subsidiaries 5 - 20 years BoE Investment Management Ltd 43 31 74 60 74 14 Kwezi-BoE Asset Management (Pty) Ltd 16 2 14 Stenham Gestinor Ltd 381 183 198 372 39 333 Other 5 - 20 years 2 66 42 69 67 108 5 785 2 023 3 762 4 814 357 4 457

Currency representation of the balance sheet

Exchange rates



	Rand	UK£	US\$	Other	Total
31 December 2003	Rm	Rm	Rm	Rm	Rm
Total assets	276 856	9 161	24 827	10 585	321 429
Cash and short-term funds	10 464	604	766	393	12 227
Other short-term securities	7 351	1 533	232	1 494	10 610
Government and public					
sector securities	22 622	86	1 861	1 675 6 600	26 244
Advances and other assets Deferred taxation assets	217 550 3 222	4 398	20 761	3	249 309 3 225
Current taxation prepaid	256			"	256
Customers' indebtedness					
for acceptances	768	1	54	12	835
Other investments	6 695	2 467	1 117	288	10 567
Property, equipment and intangible assets	7 928	72	36	120	8 156
Total liabilities	270 524	6 240	21 437	8 127	306 328
Subordinated debt instruments Deposits, current accounts	9 699		386	1	10 086
and other liabilities	257 862	6 211	20 980	8 062	293 115
Deferred taxation liabilities	2 106			42	2 148
Current taxation liabilities	89 768	28 1	17 54	10	144 835
Liabilities under acceptances	700	I	54	12	033
Net assets	6 332	2 921	3 390	2 458	15 101
Capital	7 787	2 069	4 582	663	15 101
	1 455	(852)	1 192	(1 795)	-
21 December 2002 (Destated)	Rand Rm	UK£ Rm	US\$ Rm	Other Rm	Total Rm
31 December 2002 (Restated)	KIII	MIII	KIII	HIII	MIII
Total assets	280 198	10 801	25 919	7 849	324 767
Cash and short-term funds	9 372	1 037	5 681	517	16 607
Other short-term securities	11 306	2 296	427	958	14 987
Government and public sector securities	9 644	42	3 210	1 751	14 647
Advances and other assets	227 450	4 943	14 761	4 178	251 332
Deferred taxation assets	1 788				1 788
Current taxation prepaid	421				421
Customers' indebtedness					
for acceptances	1 037	5	72	6	1 120
Other investments Property, equipment and	10 389	2 389	1 719	327	14 824
intangible assets	8 791	89	49	112	9 041
Total liabilities	273 218	8 151	18 027	5 835	305 231
Subordinated debt instruments	7 067	0 101	501	3 300	
Deposits, current accounts	7 007		301		7 568
and other liabilities	265 114	8 146	17 454	5 829	296 543
Liabilities under acceptances	1 037	5	72	6	1 120
Net assets	6 980	2 650	7 892	2 014	19 536
Capital	14 346	2 775	2 064	351	19 536
	7 366	125	(5 828)	(1 663)	

This balance sheet provides a view of the currency in which group balance sheet items are represented, expressed in ZAR.

Assets under management



as at 31 December 2003 2002 2001 Rm Managed funds Fair value of funds under management - by type Unit trusts 18 765 18 583 12 696 8 070 Third party 28 482 55 174 Private clients 29 046 25 400 5 909 Other financial services 25 797 25 186 12 249 102 090 124 343 38 924 Fair value of funds under management - by geography 43 393 61 860 13 819 South Africa Rest of Africa 348 556 United Kingdom 40 702 43 187 605 **United States** 4 281 168 Rest of world 17 995 14 667 23 776 102 090 124 343 38 924 Other Unit Third financial Rm trusts services Total party Reconciliation of movement in funds under management - by type 18 583 80 574 25 186 124 343 Opening balance 4 629 Acquisitions 1 339 1 119 2 171 Disposals (1877)(17806)(19 683) Inflows 11 276 8 800 1 307 21 383 Outflows (9994)(13544)(539)(24 077) Fair value adjustment 696 2 595 1 275 4 566 (1 258) (4 210) (3 603) (9 071) Foreign currency translation differences Closing balance 18 765 57 528 25 797 102 090 South Rest of United United Rest of Africa Africa Kingdom States world Total Reconciliation of movement in funds under management by geography Opening balance 61 860 348 43 187 4 281 14 667 124 343 Acquisitions 1 339 2 358 932 4 629 Disposals (18 751) (932)(19383)Inflows 16 773 8 139 (3529)21 383 Outflows $(21\ 312)$ (297)(7397)(3649)8 578 (24077)Fair value adjustment 3 484 1 692 (610)4 566 Foreign currency

(51)

43 393

(7277)

40 702

(632)

(1 111)

17 995

(9071)

102 090

translation differences

Closing balance

AC133

Notes

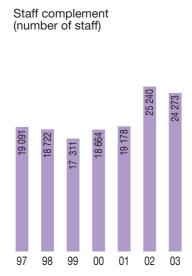
Change in basis of accounting

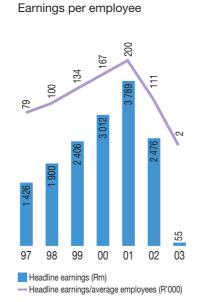
During the year the group changed its basis of accounting and implemented AC133 in line with changes required in terms of South African Generally Accepted Accounting Practice. AC133 impacts on the recognition and measurement of financial instruments, including credit impairments against advances. To address the prospective nature of the statement the transitional adjustments to carrying values at 1 January 2003 are recognised in opening retained income or equity. AC133 is based on International Accounting Standard 39 (IAS39) which is still under construction. The treatment adopted by Nedcor in these annual financial statements accords with the current interpretation of recommended practice.

Impact on reserves at 1 January 2003 Rm	Distributable reserves	Non- distributable reserves	Total
Credit impairment adjustments Release of general provision Additional specific impairments Creation of portfolio impairment	1 625 (2 533) (792)		1 625 (2 533) (792)
Taxation	(1 700) 510		(1 700) 510
Attributable to minority shareholders	(1 190) 2		(1 190) 2
	(1 188)		(1 188)
Fair-value adjustments Revaluation of held-for-trading portfolios Revaluation of available for sale Adjustment in respect of leases – AC105 Non-qualifying foreign exchange hedges	(570) (199) (436)	28	(570) 28 (199) (436)
Taxation	(1 205) 285	28 (8)	(1 177) 277
Attributable to minorities	(920) (1)	20 (5)	(900) (6)
	(921)	15	(906)
	ν ,		
Total impact at 1 January 2003	(2 109)	15	(2 094)
Total impact at 1 January 2003 Impact on reserves for the year ended 31 December 2003	. ,	Non- distributable reserves	
Impact on reserves for the year ended	(2 109) Distributable	Non- distributable	(2 094)
Impact on reserves for the year ended 31 December 2003 Impact on headline earnings Release of portfolio impairments	(2 109) Distributable reserves	Non- distributable	(2 094) Total
Impact on reserves for the year ended 31 December 2003 Impact on headline earnings Release of portfolio impairments Release of specific impairments	(2 109) Distributable reserves 142 (86) 56	Non- distributable	(2 094) Total 142 (86) 56
Impact on reserves for the year ended 31 December 2003 Impact on headline earnings Release of portfolio impairments Release of specific impairments Taxation	(2 109) Distributable reserves 142 (86) 56 (17) 39	Non- distributable	(2 094) Total 142 (86) 56 (17) 39
Impact on reserves for the year ended 31 December 2003 Impact on headline earnings Release of portfolio impairments Release of specific impairments Taxation	(2 109) Distributable reserves 142 (86) 56 (17) 39 38	Non- distributable	(2 094) Total 142 (86) 56 (17) 39 38
Impact on reserves for the year ended 31 December 2003 Impact on headline earnings Release of portfolio impairments Release of specific impairments Taxation Attributable to minority shareholders Fair-value adjustments Revaluation of held-for-trading portfolios Realised loss on available for sale portfolios	(2 109) Distributable reserves 142 (86) 56 (17) 39 38 77 409 (1)	Non- distributable reserves	(2 094) Total 142 (86) 56 (17) 39 38 77 409 (29)
Impact on reserves for the year ended 31 December 2003 Impact on headline earnings Release of portfolio impairments Release of specific impairments Taxation Attributable to minority shareholders Fair-value adjustments Revaluation of held-for-trading portfolios Realised loss on available for sale portfolios Adjustment in respect of leases – AC105	(2 109) Distributable reserves 142 (86) 56 (17) 39 38 77 409 (1) 104 512	Non- distributable reserves (28)	(2 094) Total 142 (86) 56 (17) 39 38 77 409 (29) 104 484
Impact on reserves for the year ended 31 December 2003 Impact on headline earnings Release of portfolio impairments Release of specific impairments Taxation Attributable to minority shareholders Fair-value adjustments Revaluation of held-for-trading portfolios Realised loss on available for sale portfolios Adjustment in respect of leases – AC105 Taxation	(2 109) Distributable reserves 142 (86) 56 (17) 39 38 77 409 (1) 104 512 (153)	Non-distributable reserves (28) (28) (28) (20)	(2 094) Total 142 (86) 56 (17) 39 38 77 409 (29) 104 484 (145) 339

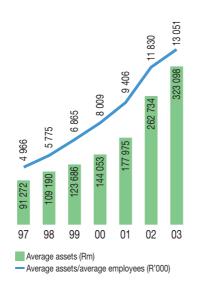


Employees: Complement and productivity



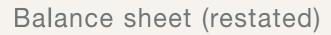


Assets per employee



Income statement (restated)

for the year ended 31 December 2002			
Rm	2002	2002 Restatements	2002 Restated
Interest income Interest expense	23 822 17 522	(215) 130	23 607 17 652
Net interest income Non-interest revenue Foreign exchange translation losses	6 300 6 929 (1 011)	(345) (107) (205)	5 955 6 822 (1 216)
Total income Impairment of advances Specific and general provisions Exceptional general provision reversed	12 218 1 778 (400)	(657) (311)	11 561 1 467 (400)
Income after specific and general provisions Operating expenses Merger and reorganisation expenses	10 840 7 334 193	(346) 32	10 494 7 366 193
Profit from operations before exceptional items Exceptional items	3 313 (1 793)	(378)	2 935 (1 793)
Net capital loss on investment in Dimension Data Amortisation of goodwill Impairment of goodwill Profit/(loss) on sale of subsidiaries, investments and fixed assets Merger and reorganisation costs Net impairment of investments and fixed assets	(1 080) (426) (75) (58) (35) (119)		(1 080) (426) (75) (58) (35) (119)
(Loss)/profit from operations Attributable earnings of associates	1 520 162	(378)	1 142 162
(Loss)/profit before taxation Taxation Taxation on merger and reorganisation expenses Taxation on exceptional items	1 682 580 (23) (192)	(378) (139)	1 304 441 (23) (192)
(Loss)/profit after taxation Minority interest attributable to ordinary shareholders Minority interest attributable to preference shareholders	1 317 (333)	(239) 130	1 078 (203)
(Loss)/income attributable to shareholders	984	(109)	875
Adjusted for: Exceptional items Taxation on exceptional items	1 793 (192)		1 793 (192)
Headline earnings	2 585	(109)	2 476
· · · · · · · · · · · · · · · · · · ·			





Rm Restate Assets 16 607 Cash and short-term funds 16 607 Other short-term securities 14 987 Government and public sector securities 14 647 Derivative instruments 553 Advances 194 862 Sundry debtors 6 124 Deferred taxation asset 690 Current taxation prepaid 421 Investments	50 233 (440) 1 098	16 607 14 987 14 647 50 786 194 862
Cash and short-term funds 16 607 Other short-term securities 14 987 Government and public sector securities 14 647 Derivative instruments 553 Advances 194 862 Sundry debtors 6 124 Deferred taxation asset 690 Current taxation prepaid 421	(440)	14 987 14 647 50 786
Other short-term securities 14 987 Government and public sector securities 14 647 Derivative instruments 553 Advances 194 862 Sundry debtors 6 124 Deferred taxation asset 690 Current taxation prepaid 421	(440)	14 987 14 647 50 786
Government and public sector securities14 647Derivative instruments553Advances194 862Sundry debtors6 124Deferred taxation asset690Current taxation prepaid421	(440)	14 647 50 786
Derivative instruments 553 Advances 194 862 Sundry debtors 6 124 Deferred taxation asset 690 Current taxation prepaid 421	(440)	50 786
Advances 194 862 Sundry debtors 6 124 Deferred taxation asset 690 Current taxation prepaid 421	(440)	
Sundry debtors 6 124 Deferred taxation asset 690 Current taxation prepaid 421	, ,	194 862
Deferred taxation asset 690 Current taxation prepaid 421	, ,	
Current taxation prepaid 421	1 002	5 684
	1 030	1 788
Investments		421
Investments in associate companies 1 504		1 504
Other investments 5 429		5 429
Insurance assets 7 891		7 891
Property and equipment 2 854		2 854
Intangible assets:		
Computer software and capitalised development costs 1 638	92	1 730
Goodwill 4 457		4 457
Customers' indebtedness for acceptances 1 120		1 120
Total assets 273 784	50 983	324 767
Shareholders' equity and liabilities		
Ordinary share capital 271		271
Ordinary share premium 4 536		4 536
Non-distributable reserves 216		216
Distributable reserves 12 023		12 023
Ordinary shareholders' equity 17 046		17 046
Minority shareholders' equity		
Attributable to preference shareholders 1 987		1 987
Attributable to ordinary shareholders 1 089	(586)	503
Total shareholders' equity and minority interest 20 122	(586)	19 536
Deposit, current accounts and other creditors 235 449	1 077	236 526
Derivative instruments	50 233	50 233
Deferred taxation liabilities 1 451	259	1 710
Current taxation liabilities 183		183
Insurance funds 7 891		7 891
		7 568
Long-term debt instruments 7 568		1 120
Long-term debt instruments 7 568 Liabilities under acceptances 1 120		20

Credit ratings

Notes

Fitch	Nedbank Dec 2003	Absa Bank Mar 2003	FirstRand Bank Jun 2003	Standard Bank Dec 2003
Individual	C/D	С	B/C	B/C
Support	2	2	2	2
Foreign currency				
Short-term	F3	F3	F3	F3
Long-term	BBB -	BBB	BBB	BBB
Long-term rating outlook	Stable	Stable	Stable	Stable
Local currency				
Long-term senior	BBB +	Not available	A-	A-
National				
Short-term	F1 + (zaf)	F1 + (zaf)	F1 + (zaf)	F1 + (zaf)
Long-term	AA - (zaf)	AA (zaf)	AA (zaf)	AA (zaf)

Individual and support

- B = A strong bank. There are no major concerns regarding the bank.
- C = An adequate bank which, however, possesses one or more troublesome aspects.
- D = A bank, which has weaknesses of internal and/or external origin.
- = A bank for which there is a high probability of external support

Foreign and local currency (capped by sovereign limits)

- F3 = Fair credit quality and indicates the capacity for timely payment of financial commitments is adequate; however, near-term adverse changes could result in a reduction to non-investment grade.
- BBB = Good credit quality and indicates that there is currently a low expectation of credit risk. The capacity for timely payment of financial commitments is considered adequate, but adverse changes in circumstances and in economic conditions are more likely to impair this capacity.

- F1 = Indicates the strongest capacity for timely payment of financial commitments relative to other issuers or issues in the same country.
- AA = Denotes a very strong credit risk relative to other issuers or issues in the same country.

CA-Ratings	Nedbank Jan 2004	Absa Bank Mar 2003	FirstRand Bank Jun 2003	Standard Bank Dec 2003
Long-term	zaAA-	zaAA	zaAA-	not rated
Short-term	zaA1+	zaA1+	zaA1+	by
Outlook	Stable	Stable	Positive	CA-Ratings

zaAA = Indicates very strong capacity of the issuer to pay interest and repay capital relative to other South African obligors.

zaA1 = Indicates that the degree of safety regarding timely payment is either overwhelming or very strong, relative to other South African obligors. Issues determined to possess overwhelming safety characteristics are denoted with a plus (+) sign.



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