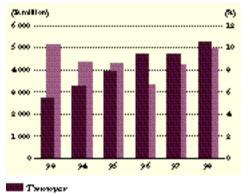




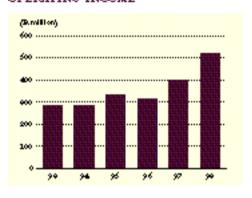
	1998 R000	1997 R000	% Change
Turnover	5 216 473	4 708 775	11
Operating income	516 562	395 085	31
Attributable earnings	181 107	114 951	58
Earnings per share (cents)	93,3	59,5	57
Headline earnings per share (cents)	78,3	63,8	23

### turnoyer and operating income to turnoyer «

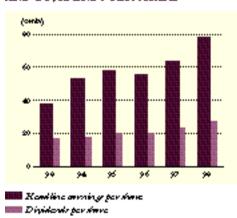


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### OPERATING INCOME

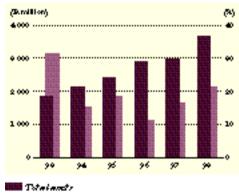


#### headline earnings per share AND DIVIDENDS PER SHARE



🌃 Titelendr 🚃 Ret van en kravele likert e grity

TOTAL ASSETS AND RETURN ON SHAREHOLDERS EQUITY &



# Six-year Financial Review **ALTRON**

	1998	1997	1996 R000	1995 R000	1994 R000	1993 R000
	R000	R000	KUUU	K000	RUUU	
Operating results						
Turnover	5 216 473	4 708 775	4 706 192	3 895 917	3 244 670	2 719 375
Operating income	516 562	395 085	312 829	331 754	282 303	281 195
Net interest received/(paid)	49 659	23 292	(12 486)	3 132	14 330	26 492
Income before exceptional items	566 221	418 377	300 343	334 886	296 633	307 687
Exceptional items	57 645	(24 295)	(85 590)	(26 769)	(38 527)	112 983
Income before tax	623 866	394 082	214 753	308 117	258 106	420 670
Taxation	(216 332)	(147 331)	(100 829)	(102 733)	(80 748)	(143 482)
Net income	407 534	246 751	113 924	205 384	177 358	277 188
Attributable to outside shareholders	(226 047)	(133 715)	(43 804)	(96696)	(93 674)	(121 494)
(Loss)/Income from associated companies	(000)	4.04.5	1 7 10	0.400	- 0	0 7 40
and non-consolidated subsidiaries	(380)	1 915	1 542	6 180	5 855	3 748
Preference dividends paid by subsidiaries				(1 837)	(6 556)	(10 413)
Earnings attributable to shareholders	181 107	114 951	71 662	113 031	82 983	149 029
Dividends*	54 127	44 446	38 432	38 297	33 732	32 415
BALANCE SHEETS						
Shareholders' equity	831 859	700 072	633 271	615 744	542 591	473 968
Outside shareholders' interest	980 914	808 969	730 706	718 679	644 896	519 924
Fixed capital	1 812 773	1 509 041	1 363 977	1 334 423	1 187 487	993 892
Long-term liabilities	182 364	238 785	314 073	2 128	3 697	8 257
Short-term loans	8 134	4 998	25 088	32 227	34 029	40 544
Redeemable preference shares	_	_	_	_	60 000	80 000
Borrowings	190 498	243 783	339 161	34 355	97 726	128 801
Total capital employed	2 003 271	1 752 824	1 703 138	1 368 778	1 285 213	1 122 693
Represented by:				·		
Fixed and non-current assets	1 110 116	1 002 176	1 126 135	730 828	692 670	629 434
Net cash and deposits	714 262	461 882	161 392	187 628	311 442	314 267
Other current assets	1 813 221	1 504 322	1 601 597	1 480 387	1 119 628	890 898
Total assets	3 637 599	2 968 380	2 889 124	2 398 843	2 123 740	1 834 599
Current liabilities and deferred taxation	(1 634 328)	(1 215 556)	(1 185 986)	(1 030 065)	(838 527)	(711 906)
Total employment of capital	2 003 271	1 752 824	1 703 138	1 368 778	1 285 213	1 122 693

<sup>\*</sup>Comparative figures have been adjusted to take into account the 5-for-1 sub-division of ordinary shares and the capitalisation issue of participating preference shares at 17 October 1994. This presentation makes comparison with prior years more meaningful.

### MARKET PRICE PER SHARE AND NET ASSET VALUE PER SHARE



Рифонала Антег

Material pelvic

### Capital employed

capital.

Borrowings ratio

DEFINITIONS
Borrowings

The total of fixed capital and borrowings which is equivalent to total assets less all liabilities which do not bear interest.

All interest-bearing liabilities, including

The percentage of borrowings to fixed

redeemable preference shares.

#### Current ratio

The ratio of current assets to current liabilities.

### Dividend cover

Earnings attributable to shareholders divided by the dividends for the year.

### Earnings

Earnings attributable to shareholders as disclosed in the income statement.

#### Fixed capital

Shareholders' equity interest, plus outside shareholders' equity interest in subsidiaries.

### Liabilities ratio

The percentage of total liabilities to fixed capital.

### Liquidity ratio

The ratio of current assets excluding inventory to current liabilities.

### Market value per share The sellers' price quote

The sellers' price quoted by the Johannesburg Stock Exchange at year end.





	1998 R000	1997 R000	1996 R000	1995 R000	1994 R000	1993 R000
RATIOS AND STATISTICS						
Earnings						
Ordinary shares in issue (000)*						
- at year end	96 795	96 603	96 466	96 142	95 930	95 295
<ul> <li>weighted average</li> </ul>	96 740	96 526	96 325	96 065	95 610	95 120
Participating preference shares in issue (000)*						
– at year end	99 862	96 603	96 463	96 142	95 930	95 295
<ul> <li>weighted average</li> </ul>	97 382	96 525	96 319	96 065	95 610	95 120
Earnings per share (cents)*	93,3	59,5	37,2	58,8	43,4	78,3
Headline earnings per share (cents)	78,3	63,8	55,4	57,5	53,2	37,9
Dividends per share (cents)	27,5	23,0	19,9	19,9	17,5	17,0
Dividend cover (times)	3,4	2,6	1,9	3,0	2,5	4,6
Profitability						
Operating income to turnover (%)	9,9	8,4	6,6	8,5	8,7	10,3
Return on shareholders' equity (%)	21,8	16,4	11,3	18,4	15,3	31,4
Return on capital employed (%)	25,8	22,5	18,4	24,2	22,0	25,0
Return on operating assets (%)	18,8	16,7	12,6	17,2	19,0	22,9
Consumer price index (percentage increase)	5,4	9,8	6,5	9,9	9,9	9,0
Financial						
Borrowings ratio (%)	10,5	16,2	24,9	2,6	8,2	13,0
Liabilities ratio (%)	100,7	96,7	111,8	79,8	78,8	84,6
Current ratio	1,6:1	1,7:1	1,5:1	1,6:1	1,7:1	1,7:1
Liquidity ratio	1,0:1	1,1:1	0,8:1	0,9:1	1,1:1	1,1:1
Shares						
Number of shareholders						
- ordinary shares	409	447	460	468	451	508
<ul> <li>participating preference shares</li> </ul>	307	367	412	430	_	_
Net asset value per share (cents)*	423,0	362,3	328,2	320,2	282,8	248,7
Price earnings ratio (times)			2112,11	2112,11	, .	,.
– ordinary shares	9,6	9,4	24,2	12,3	16,1	10,2
<ul> <li>participating preference shares</li> </ul>	8,7	8,4	26,9	13,2	<u>-</u>	_
Market value per share at year end (cents)*						
– ordinary shares	900	560	900	725	700	800
<ul> <li>participating preference shares</li> </ul>	810	500	1 000	775	_	_
Employees						
Number of employees	11 080	10 891	12 480	13 190	13 250	13 500

<sup>\*</sup>Comparative figures have been adjusted to take into account the 5-for-1 sub-division of ordinary shares and the capitalisation issue of participating preference shares at 17 October 1994. This presentation makes comparison with prior years more meaningful.

### **DEFINITIONS**

Net asset value per share Shareholders' equity divided by the number of shares in issue at year end.

Operating assets Total assets less investments, loans and cash.

Operating income Net income before adding interest received and deducting interest paid, exceptional items and taxation.

Price: earnings ratio The market value per share at year end divided by the earnings per share.

Return on capital employed The percentage of operating income to capital employed.

Return on operating assets The percentage of operating income to operating assets.

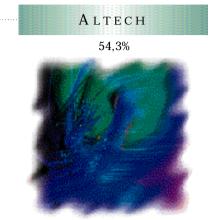
Return on shareholders' equity The percentage of attributable earnings to shareholders' equity.

Total assets

Fixed assets, investments and loans together with current assets.

Total liabilities The sum of all interest-bearing and noninterest-bearing debt.

## Group Structure



TELECOM MUNICATIONS
DIVISION

Alcatel Altech Telecoms

Alcatel Altech Swaziland

Alcatel Altech Lesotho

Comprehensive range
of sophisticated
professional
telecommunications
equipment and systems.

DISTRIBUTION
DIVISION

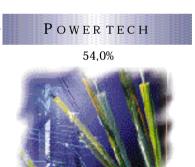
Arrow Altech
Distribution

Arrow Altech Holdings
Distributors of a vast
range of professional
electronic components
and products.

VENTRON

52,6%

ALTRON



POWER TRANSMISSION
AND DISTRIBUTION

ABB Powertech powerline a
capacitors; I
switched
protection
Transmission and
Distribution
Power and distribution
transformers. Fabrication
and erection of
powerline towers,

powerline accessories;
capacitors; high voltage
switchgear and
protection equipment
relay, projects.

Construction of medium
to high voltage
transmission lines.

FINTECH

62,9%



XEROX SOUTH NATIONAL DATA
AFRICA SYSTEMS

(50/50 partnership with Xerox Limited)

Sole distributor of Xerox office products and associated services. Exclusive distributor of NCR enterprise-wide information systems.





### MANUFACTURING DIVISION

African Capacitors; Alcom Radio Distributors; Alcom Systems

Micro Press Tool; STC Frequency Technology; telephony and vehicle **UEC** Commercial

Design and manufacture of digital satellite decoders, stored value meters, capacitors, crystals, and plastic components, as well as the design, installation and commissioning of two-way radio equipment and systems.

### WIRELESS COMMUNICATIONS DIVISION

Autopage Cellular; Autopage Paging; Netstar

Paging, cellular tracking and recovery systems.

### INFORMATION TECHNOLOGY **DIVISION**

Altech Smart Card Technologies; Isis Integrated computer systems solutions, electronic systems integration and smart card technology systems.

### DEFENCE DIVISION

Altech Defence Systems Integrated defence computer systems solutions and integration.

### MINING DIVISION

Altech Mining **Technologies Detonator Technologies** 

Manufacturer of electronic detonator systems and devices for the mining industry.

### CABLES

Aberdare Cables, **AIB Investments** Alcobre (Portugal)

Power, telecommunications and fibre optic cables and cable accessories.

### BATTERIES

Willard Batteries; Sabat Batteries Automotive, industrial and stationary batteries: solar panels and

miners' lamps.

### INDUSTRIAL GROUP

Litemaster/Crabtree EPC; Whiteleys; Strike Technologies Yelland Control Electrical wiring accessories; switches; earth leakage protection equipment; process control components; electrical monitoring; metering and lightning protection.

### LIGHTING

Lascon; Zumtobel; Lighting Structures; Lightech Luminaries, commercial, architectural, security, industry and street lighting, light

fittings; masts

and lamps.

### TRIDONIC

Chokes, ballasts and lighting control gear.

### INTERTECH

Sole distributor for Intergraph Corporation and distributor of Bentley's Microstation software.

Internet service provider and representative for Raptor Internet firewall systems.

### TRANS RSA

Exclusive distributor of Kenwood commercial land mobile radios.

### ALCATEL STC BUSINESS SYSTEMS

(50/50 partnership with Alcatel Business Systems) Distributor of Alcatel PABX systems and associated equipment

and services.

### RONEO AUTOMATION

Sole distributor of Neopost mailroom and Duplo duplicating and print finishing products. Non-exclusive distributor of the AB Dick/Itek range of printing products.

### FINTECH INFORMATICS

Sole distributor of JVC datavideo.

Projectors and CCTV cameras and recorders. Distributor of a range of multi-user products.

**TECHNOLOGIES** ACCEPTANCES

Leasing and rental services.

## PROFILES

### Altron's Chair man's Policy Committee:



Front row (from left): Deon Trollope, Gavin Rochussen, Dr David Jacobson, Dr Bill Venter, Dr Harold Serebro Back row (from left): Peter Curle, David Redshaw, Craig Venter, Robert Venter

### DR WP (BILL) VENTER OMSG

Date of birth: 29 July 1934

#### Qualifications:

DComm (hc); DSc (Eng) (hc); CEng; MIEE (UK); MIEE (SA); Hon Fellow of SAIEE

#### Titles:

Chairman of Ventron, Altron and Alcatel Altech

Director of Altech, Powertech, Fintech, Telemetrix PLC, ABB Powertech Transformers, Aberdare Cables and Xerox SA. Member of the Altron Audit Committee. External directorships and memberships: Director of Amic, Nedcor Bank Limited and Nedcor Limited. International Ambassador for the Institute of Electrical Engineers London.

Chairman of the board: Council for Scientific and Industrial Research (CSIR), Member of the Engineering Council of South Africa.

Trustee of President Mandela's Children's Trust Fund. Hon Professor in the faculty of Business Administration at the University of Potchefstroom. Voted Engineer of the Year 1995. Honorary patron of the Electronics Industries Federation.

Fellow of the Institute of Administration and Commee and the Institute of Marketing Management.

Hon Fellow of the South African Institute of Electrical Engineers.

### Experience:

Founder of Altron, through Allied Electric in 1965 and the formation of the Altech group in 1976. Engineered the establishment of the Powertech and Fintech groups which, together with Altech, were positioned under the control of Altron and ultimately Ventron.

In addition, also facilitated the formation of the Telemetrix/GTI groups overseas.

Some 30 years devoted to entrepreneurial endeavours and initiatives in the electronics, telecommunications and power electrical industries, both in South Africa and abroad, firstly as design engineer, then marketing manager and thereafter Chief Executive and latterly Chairman. Dr Venter has played a significant role in developing the South African electronics and electrical industry into the key component of the national economy that it is today.





### I M (I SMAIL) AYOB

Date of birth: 3 January 1942

Qualifications:

LLB (London), Barrister at Law; H Dip Tax Law;

H Dip Co Law (Wits)

Titles:

Non-Executive Director of Altron.

Director of several other South African companies. Senior partner in the law firm Ismail Ayob and Partners. Chairman of the Gauteng Law Council and member of Council of the Transvaal Law Society.

### L (Leslie) Boyd

Date of birth:

3 March 1937

Qualifications:

CEng; Fellow of the Institution of Metallurgists (UK)

Titles:

Non-Executive Director of Ventron, Altron and Powertech.

Non-Executive Chairman of Altech.

Chairman of Altron's Remuneration Committee.

Deputy Chairman of Anglo American Corporation.

Chairman of Amic, AECI, Amplats and Highveld Steel and Vanadium Corporation and Columbus joint venture.

Director of several other major South African companies.

President of the Board of Governors, SA Foundation.

Founding President of Sacob, immediate past Chairman of Business South Africa and a member of the board of the International Iron and Steel Institute.

### P M O (P ETER) CURLE

Date of birth:

19 May 1946

Qualifications:

MA (Oxon)

Titles:

Altron Executive Director: Corporate Finance.

Member of Altron Chairman's Policy Committee.

Re-joined the group with effect from 1 April 1997, having previously served the group in a senior executive capacity from 1979 to 1986.

### D A (BUDDY) HAWTON

Date of birth:

8 July 1937

Qualifications:

**FCIS** 

Titles:

Non-Executive Director of Altron.

Chairman of the Altron Audit Committee and member of the Altron Remuneration Committee.

Chairman and Chief Executive of Safren.

Executive Chairman of Kersaf.

Chairman of Rennies Group.

Director of Old Mutual, Standard Bank Investment Corporation and several other major South African companies.

### Dr D H (D AVID) JACOBSON

Date of birth:

23 February 1943

Qualifications:

PrEng; BSc (Eng) (Rand); PhD (London); Fellow of IEEE and SAIEE; MiMktM; MCSSA; MORSSA;

**FRSSAF** 

Titles:

Altron Group Executive Director: Science and

Technology

Director of Altron, Fintech and Powertech.

Alternate Director of Altech.

Member of Altron Chairman's Policy Committee.

Chairman of Altron Group Science and Technology Council.

Member of the Council of the University of the Witwatersrand.

Hon Professor at the University of the Witwatersrand.

Founder member of the South African Academy of Science.

Fellow of the Academy of Engineers.

Council member - Foundation for Research

Development (FRD).

Member of the State Tender Board and Council of the SABS.

### Experience:

Former Deputy President of the CSIR. Former Associate Professor at Harvard University and Professor at the University of the Witwatersrand. 32 years of involvement in management, science, technology and new product and services development. Past President of the SAIEE.

### Directorate Profiles (continued)

### F (FELICIA) MABUZA-SUTTLE

Date of birth:

3 June 1950

Qualifications:

BA; MA (Communications)

Titles:

Non-Executive Director of Altron.

Experience:

Marketing communications professional with more than 20 years' experience in corporate communications, media relations, marketing and customer service in South Africa and overseas. Extensive media experience, executive producer and television show host for South Africa's most popular television show. Has managed special projects in areas of training and programme development for the SABC and other television networks.

### P D (D AVID) REDSHA W

Date of birth:

29 January 1942

Qualifications:

BA (Hons); ACMA

Titles:

Executive Chairman of Fintech.

Director of Altron.

Alternate Director of Amic and Powertech.

Member of Altron Chairman's Policy Committee.

Experience:

34 years in senior financial and general management positions.

### DR H A (H AROLD) SEREBRO

Date of birth:

12 October 1938

Qualifications:

MB.B.Ch, MD(Rand), FRCP(Canada),

FACP(USA), MiktM

Titles:

Executive Director of Ventron.

Director of Altron, Altech, Autopage Holdings and Fintech.

Senior Altron Group Executive: Market Development, Strategic Planning and Corporate Development.

Chairman of Altron Group Purchasing and Manufacturing Council, Altron Group Export Council, Altron Group Security Council and of

Altron Group Medical Aid Council.

Member of Altron Chairman's Policy Committee, the Board of Trustees – University of the Free State, Unisa, Witwatersrand Technikon and of the President's Youth Empowerment Award Programme.

Experience:

16 years in the electronics industry with the ltron group.

### G M (G AVIN) ROCHUSSEN

Date of birth:

25 September 1959

Qualifications:

BComm; BAcc; CA(SA)

Titles

Financial Director of Altron, Director of Altech,

Powertech and Autopage Holdings.

Alternate Director of Fintech.

Member of the Altron Chairman's Policy Committee, Chairman of the Altron Group Pension Fund, the Altron Group Provident Fund and Deputy Chairman of the Altron Group Medical Aid Scheme.

Experience:

12 years financial management experience in the corporate environment and consulting to entrepreneurial business enterprises. Regional chairman of an international practice of business consultants, auditors and corporate advisors.

### A J (T ONY) TRAHAR

Date of birth:

1 June 1949

Qualifications:

BComm; CA(SA)

Titles:

Non-Executive Director of Ventron, Altron and Powertech.

Executive Director of Anglo American Corporation.

Deputy Chairman of Anglo American Industrial Corporation.

Executive Chairman of Mondi Limited, Chairman of South African Motor Corporation and director of several other major South African companies.





### C G (C RAIG ) VENTER

Date of birth:

4 July 1962

Qualifications:

BSc (Econ) (UCLA); BA (Psychology) (UCLA); MBA (USC); MSc (Mgmt Science) (USC)

Titles

Director of Altron and Ventron.

Chief Executive of Altech.

Director of Alcatel Altech Telecoms and Netstar.
Chairman of Autopage Holdings, Arrow Altech
Distribution and Detonator Technologies and a
member of the Altron Chairman's Policy Committee.
Honorary member of Altron's Young Presidents' Club.

Non-executive director of South African Aerospace Maritime and Defence Industries.

Experience:

11 years in senior management positions in the Altech group.

### R E (R OBERT) VENTER

Date of birth:

7 May 1960

Qualifications:

BSc (Econ) (UCLA); MBA (UCLA) Dean's List

Titles:

Director of Altron and Ventron.

Chief Executive of Powertech.

Director of ABB Powertech Transformers, ABB Powertech Transmission and Distribution, Telemetrix PLC and GTI Corporation.

Chairman of Aberdare Cables.

Member ofAltron Chairman's Policy Committee. Honorary member ofAltron's Young Presidents' Club. Member of the Board of Trustees – University of the Free State.

### Experience:

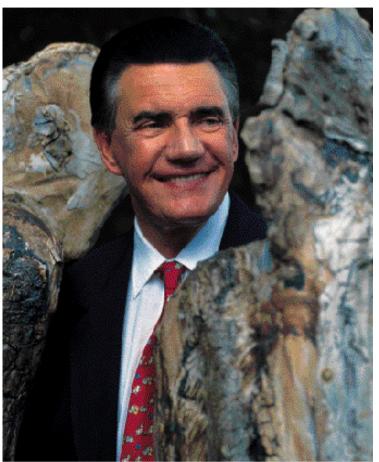
Four years merchant banking experience in the United States, latter two years as Vice-president, Bear Stearns, Inc. Eight years experience in senior management positions in the Powertech group.

### CORPORATE MISSION

Altron's mission is to manifest the continued development of a significant South Africancontrolled group, able to supply a wide range of high-technology products through:

- organic growth and by acquisition where appropriate, innovative technology, product line additions and response to market opportunities;
- a dynamic programme of technology development to ensure market leadership;
- improving productivity throughout the group's operations and honouring its commitment to quality;
- meeting customer needs. Customer satisfaction is taken personally and Altron is committed to providing superior value on a continuing basis;
- granting autonomy to managers of operating units, while centralised management provides direction and support. The result is a highly motivated and professional team;
- providing its employees with challenging but rewarding career and development opportunities;
- engendering a sense of pride, excitement and loyalty in all who are associated with the group;
- creating the best possible working conditions for all Altron's people;
- the promotion and expansion of export markets;
- import replacement and local manufacture, wherever viable; and
- being caring, responsible and supportive of the communities in which the group operates, responding meaningfully to thesocial responsibilities incumbent upon a large public corporation.

## Chair man's Statement



Dr Bill Venter (Chairman)

#### STATE OF THE ECONOMY

Reflecting on the operating environment of our businesses during the past year, one notes that South Africa is still in the midst of an extensive socio-political and economic transition. However, the achievements by the government to bring about a true democracy have been commendable.

With the elections of 1999 nearing, government is calling even more earnestly on commerce and industry to act with bold initiative to position South Africa as a major player, not only on the African continent, but also within the global economy.

This call is consistent with Altron's continuing strategy of local, regional and global development and expansion. Altron's companies are rising enthusiastically to this further challenge to ensure that the foundations that are now being laid for a successful economy and an equitable and open society, are sound and lasting.

Despite meaningful progress in reducing inflation and restructuring the economy, continuing high rates of violent crime and fraud are a real deterrent to overseas investment and a significant motivator for the emigration of so many of South Africa's skilled and

talented young people. As called for in my 1997 Chairman's Statement, one trusts that government is giving this serious attention and taking decisive and urgent action to curb these scourges which are affecting the nation so adversely.

On the other hand, there are many positive developments in the new South Africa and, that which inspires hope for the future, is the rapidly growing daily evidence of goodwill and co-operation in the workplace, in our desegregated schools and universities, in most sports and in our communities. I am especially encouraged by the stoic leadership of both President Mandela and Deputy President Thabo Mbeki, whose philosophy of dignity and respect for all, as a replacement for intolerance, retribution and violence, sets a good example which needs to be emulated by all South Africans.

I remain optimistic about the business outlook for South Africa and the following factors are particularly encouraging:

- South Africa's growing global acceptance;
- success of the government's democratisation programme, including increased transparency and innovative decision-making;
- political stability;
- growing tolerance between population groups;
- positive, albeit relatively slow economic growth;
- virtual elimination of discrimination and unjust laws;
- falling interest rates and inflation; and
- positive outlook on prospects for growth by big business.





Factors which are not encouraging and which require counter-initiatives are:

- unemployment, currently estimated at more than 4,2 million people, and increasing:
- poor and sometimes corrupt administration at various levels of provincial government and in public service;
- a number of labour policy initiatives that could entrench race consciousness and discrimination, thus increasing the cost of labour;
- declining levels of service in education, health, welfare and housing;
- high interest rates; and
- shortfall of targets by government in its GEAR strategy.

In this regard, I firmly believe that it is of utmost importance for the country to accept and implement the principles of GEAR. Everyone is now challenged to push forward aggressively with the implementation of this programme. When global markets improve, as they surely must, South Africa will thus be well positioned to take full advantage in the upturn of this momentum. Above all, the recent Asian experience must not tempt us to depart from the principles of GEAR, when many of the Asian countries departed from some of their avowed principles, they suffered dire consequences. They allowed their currencies to become over-valued and their domestic borrowing to mushroom. South Africa, however, has learnt from that crisis that our options to deviate from GEAR commitments could be drastically curtailed by foreign investors. These are the same investors who are the international "policemen" of any country's economic policies.

### BUSINESS INCENTIVES

Whilst the Altron group is firmly positioned in realising its dream of becoming a world player in its chosen markets, it operates under the difficult circumstances of inadequate export incentives and import tariffs, factors which do not hinder many countries in the industrialised world.

Consequently, many South African industries are at a major disadvantage when competing in foreign and local markets. Government needs to recognise that it has a vital role to play in enabling local industry to develop and expand. Many economists are of the opinion that a daring move would be for government to encourage domestic demand and, as such, create a growth climate, rather than focusing too strongly on exports alone. By introducing the appropriate incentives (export incentives, realistic import duties, training incentives, tax concessions or grants for realistic and well measured research, innovation and technology development), government will succeed in its vision of considerably enhancing our economic growth.

The international esteem for our government's priority in respect of the hightechnology industry is low, and this market is often seen as somewhat limited. The fact that many South African companies are themselves investing outside the country may be regarded as tacit confirmation of the lack of an investor-friendly economic climate for this industry. There is a strong feeling in industry against high customs tariffs for technology product imports, and there is definitely room for some improvement, especially in the telecoms arena.

Typical supply-side support measures should include:

- risk-sharing for research and development and high-tech manufacturing;
- promotion and support for scientific and technical education;
- low cost loans:
- venture capital;

## Chair man's Statement (continued)

- rewards for innovation;
- hi-tech business incubators; and
- massive support for SMME's and small "greenfields" start-up enterprises.

Furthermore, because South African companies are becoming increasingly involved globally, it is imperative that our government looks meaningfully and favourably at enhanced export incentives that will be enabling but that are not open to abuse. To level the playing fields, our export incentives in the form of tax "breaks", grants or long-term finance at attractive interest rates should at least endeavour to match those of our foreign competitors.

An expanding economy is the most effective way of creating jobs and thus of reducing crime – through greater levels of employment, increased prosperity and a sense of pride in being part of a "winning team". Industry must create the jobs, but this also means that industry must be given a platform by government from which it can be reasonably competitive. There is no suggestion here for support of the inefficient, the lack-lustre or the technology deficient enterprise – on the contrary, they will fall by the wayside when the race for markets at home and abroad gains full momentum.

In my view, foreign companies currently have it "too easy" in South Africa when transacting business. They benefit from low import tariffs here, which in many cases are lower than GATT binding levels. They enjoy significant export and other financial incentives from their home countries, not to speak of their ability to arbitrarily shift manufacture to low cost, low tax, emerging countries, especially in the Far East. Many foreign corporations operating in South Africa do not have local development, design and manufacturing facilities. Accordingly, they do not contribute meaningfully to reducing unemployment in South Africa, to training South Africans, or assisting with our balance of payments problem by either manufacturing locally or exporting products and goods being manufactured here as a result of gaining local business.

Altron's policy is to do our best to take on the global competition with the resources we have on hand and do as much as we can to capture the markets this country has to offer. In so doing, our group will be developing a skill base which, in turn, will substantially improve the quality and quantity of our workforce and consequently its productivity and competitiveness.

We aim to achieve ever-increasing export competitiveness and as soon as an export market reaches a level where it requires production at our own manufacturing facilities overseas, we will do so, but not at the expense of jobs at home. However, what our group will not do is to specifically establish factories in low-countries overseas to export to South Africa. We believe that would be unpatriotic and essentially detrimental to our economy.

### Focus on the electronics industry in South Africa

According to the latest statistics gathered in a recently published nation-wide survey, the South African electronics industry recorded revenues of almost R35 billion in 1996.

However, the industry experienced a rather pedestrian compound annual growth rate of around 5 percent a year between 1991 and 1996. Because of significant infrastructrural spending, the outlook to the end of the century is distinctly brighter with a much improved growth anticipated to the year 2000 and beyond.





#### ALTRON EMERGING AS A GLOBAL PLAYER

The past year has indisputably been one of Altron's most exciting and successful. I truly believe Altron now qualifies as a "best-in-class" company. One of the reasons for this distinction is that Altron pays as much attention to data about employee and customer satisfaction as it does to data on current financial performance. The investment community has reflected this impressive increase, in your group's share prices and its market capitalisation during the past two years.

New young, motivated and experienced management in our core business operations, together with our innovative corporate strategies, have ensured that Altron has retained its dominant position in its various fields of activities during the period under review.



The past year has been indisputably one of the most exciting and successful for Altron and, in fact, the investment community is regarding it as nothing less than spectacular. Powertech's proposed acquisition of the cable manufacturing operations of Voltex (main picture) has placed it among the world's 25 world-ranked companies in this field, while ABB Powertech Transformers (inset) was awarded a R66 million contract for the Namibia/RSA transmission inter-connection.

### Chair man's Statement (continued)

The group's relationship with its stakeholders, especially empowerment and international technology partners, coupled with its local development and manufacturing capabilities, position it as a leader on the South African scene with world-class expertise in its chosen areas of endeavour. The new joint venture alliances with Arrow Electronics (USA), the partnership with Thomson-CSF, the proposed acquisition of the Voltex cable interests and the purchase of Sabat Batteries are just a few recent significant initiatives in this regard.

These developments will significantly enhance our focus on achieving critical mass in key operations to compete more effectively, both locally and internationally, and to secure a good market position in the global village.

The aim of our transformation programme is to focus our organisation on creating greater value by meeting the expectations of our shareholders, our customers and our employees. We are achieving this through efficient utilisation of our capital, our people, and our innovative technologies. We have successfully instilled the qualities of a small company soul – and small company speed in decision making – inside Altron's big company body.

### ALTRON - "THE VIRTUAL ORGANISATION"

In the present economic scenario of constant flux and renewal, it is often impossible to be certain where the next major technological breakthroughs will occur. Altron has therefore set itself the objective of being pro-active, experimental, and open to challenge – collaborating with our alliance partners and government in the new paradigm of the "virtual organisation".

We realise that in order to prosper in the new South Africa, we will have to learn and react quicker than our competition and, in so doing, produce better and more reliable products, services and technologies. We aim to become the No 1 player in the areas of industry in which we operate, serving our nation and our continent, using management skills, technology and innovation as the levers with which to do so.

As pleasing as our results are, we remain humble and far from satisfied. We are only in the early stages of our journey towards becoming a truly cost-effective customer-driven company able to compete globally. It is interesting to note that currently Altron generates more than one-third of its sales revenue from products that did not exist three years ago. We intend maintaining this ratio well into the next millennium. We assure Altron shareholders of our unflagging commitment to strive for still higher performance levels by continually seeking to improve our standards of excellence.

### BLACK EMPOWERMENT

A visible highlight of the year was the emergence of our group as the industry leader in the field of black empowerment. In our first major deal, one of South Africa's fast growing black empowerment companies, the Rethabile group, acquired a 20 percent holding in Alcatel Altech Telecoms for R125 million.

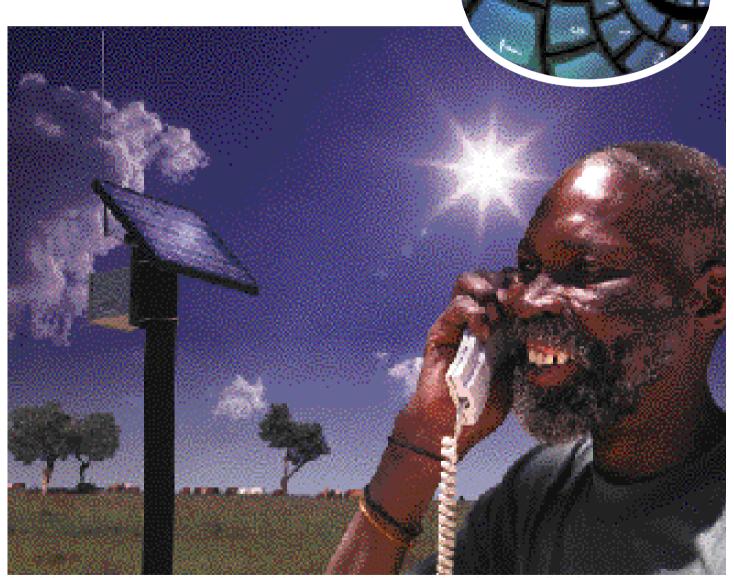
In two other empowerment deals, Alcom Systems, a member of the Altech Group and a direct business partner of Motorola's Radio Network Solutions Group, introduced a strategic black equity business consortium, headed by IT&T, as a 20 percent shareholder in Alcom Systems, and the Altech/Thomson-CSF alliance agreement provides for an empowerment partner to purchase a 20 percent stake in that new company. As a result, the chosen partner will become one of the first black empowerment groups to participate in South Africa's defence industry. This agreement has already been received with enthusiasm and has been acknowledged and positively endorsed by key defence customers.





The recent announcement of Aberdare Cables' R800 million contract to supply Telkom with optical fibre and telecommunications copper cable will also involve one or two black empowerment groups, who will become shareholders in Aberdare Cables, now ranked among the world's 25 leading cable manufacturers. During the coming year we expect to announce further black empowerment involvement in several other Altron group companies.

Altron's black empowerment programme gained further prominence with the publication of Altron's Manifesto for Economic and Employment Equity and Affirmative Action. I see this publication and its implementation as being yet another milestone in Altron's journey towards meaningful economic empowerment and employment equity.



One of Altron's major roles in the new South Africa is helping to improve the way people live and work, especially in the country's remote, rural areas. During the year under review, Powertech's Willard Batteries (main picture) was awarded a R75 million contract from Telkom for the supply of solar power systems for its telecommunications programmes, while Fintech's significant involvement in key areas of the information technology industry enabled Fintech to increase sales to more than R1 billion for the first time in its history

## Chairman's Statement (continued)

### SIGNIFICANT BUSINESS AND TECHNICAL HIGHLIGHTS

- A high point of the year was Telkom's appointment of Alcatel Altech Telecoms as the major supplier for its almost R2 billion urban and rural wireless access telephone network, which is part of its Vision 2000 programme. This contract was won in the face of competition against several world-renowned telecommunication companies and, consequently, I view this tender, which is the largest ever awarded by Telkom, as a vote of confidence in Altron's technical expertise, its excellent quality of products, and its superior customer care programme. Further major achievements are:
- Altron announced a joint venture alliance between Altech and Arrow
  Electronics, the world's largest distributor of electronic components. This new
  partnership, Arrow Altech Distribution, with expected revenues of more than
  R550 million, is the single largest electronic component distributor on the
  African continent.
- Aberdare Cables, by virtue of its excellent quality record and advanced design
  and manufacturing capabilities, won the major share of Telkom's R800 million
  contract to supply copper and optic fibre cable for the Vision 2000 programme.
- The signing of the multimillion-rand joint venture alliance between Altech and French-based Thomson-CSF, one of the world's most significant defence companies. A ground-breaking aspect of the deal is the guarantee from Thomson-CSF of additional annual export business for the local company, worth a minimum of R150 million over the next few years.
- Powertech announced that agreements had been reached to enable it to
  acquire the entire cable manufacturing interests, as well as a 25 percent stake
  in the distribution business of Voltex Holdings Limited. The R800 million to
  R1 billion deal is the largest ever concluded in the power-electrical industry in
  the Southern Hemisphere and, as a result, for the first time, South Africa will
  have a technology company ranked in the top 25 worldwide.
- The group's technological expertise and supremacy was recognised and acknowledged on a broad front when Altron companies won seven of this year's Technology Top 100 awards for technology development and innovation. The Minister of Arts, Culture, Science and Technology's Award for Overall Technological Excellence was made to Altech, which was also named South Africa's Technology Company of the Year. Altron companies collectively won more awards than any other high-tech group at this gala event.
- Subsequent to year-end, Powertech acquired the Sabat Battery Company
  which will increase Powertech's battery division's turnover to more than
  R400 million a year, and will position Willard Batteries as the leading
  battery manufacturer in South Africa, with major export potential to the
  UK and elsewhere.



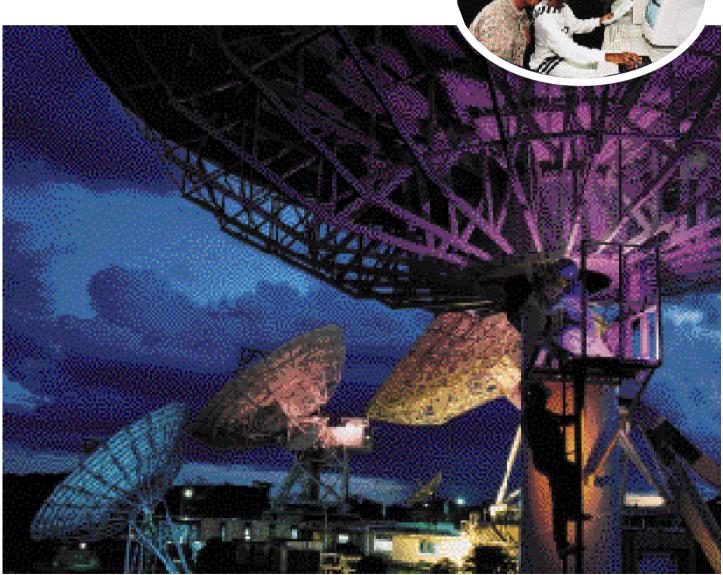


### **EXPORTS**

All participating companies in Altron's export drive exceeded their forecasts. As a result, the group's export sales topped the R350 million mark for the first time.

The group intensified its export thrust and has recorded the following major achievements:

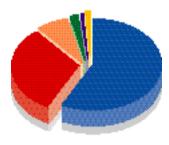
- 26 Altron group companies exported to 72 countries worldwide.
- 17 group companies achieved record export sales. Some of these are Alcatel Altech Telecoms, Altech Defence Systems, African Capacitors, ABB Powertech Transformers, Aberdare Cables, Strike Technologies, Trans RSA, Tridonic, U-Lite and Willard Batteries.



The Altech group performed extremely well over the past year, further consolidating its position as one of South Africa's leading telecommunications and network operators. The latest satellite (main picture) and defence technology has been made available to it through its strategic relationship with Alcatel and Thomson-CSF, while disadvantaged communities (inset) continue to benefit from funding provided by both the group's "Massiszane" programme and the Bill Venter Foundation.

## Chairman's Statement (continued

#### ALTRON GROUP EXPORT DESTINATION



- Altron expanded its exports into diverse new markets, including Benin, Brunei, Columbia, Ethiopia, Eritrea, Indonesia, Maldives, Malta, Pakistan, United Kingdom, South Korea, Sierra Leone, Sri Lanka, Saudi Arabia and Portugal.
- Exports to the African continent represent 58 percent of the group's total exports, an increase of 23 percent compared with the previous year.
- Aberdare Cables exported power and telecommunication cable, mainly to Africa and the Far East, in excess of R76 million – an improvement of 35 percent compared with the previous year.
- In conjunction with its international subsidiary, Alcobre Cables of Portugal, Aberdare Cables exported to several Mediterranean countries including Crete, Cyprus, Morocco, Tunisia and Turkey.
- ABB Powertech Distribution Transformers was awarded a R430 million contract to supply high-voltage transmission lines to the Namibian Electricity Utility.
- ABB Powertech Transformers was awarded a R12 million order to supply generator transformers to Bahrain in the Middle East.
- Strike Technologies' export turnover increased by 190 percent with the export of electrical relays, surge arrestors and metering equipment, mainly to Africa and the Far East.
- UEC Commercial has secured an export order valued at R26 million from Greece for locally developed and manufactured digital satellite television (DSTV) decoders. UEC Commercial's digital satellite decoder has been hailed as a leader in its field, garnering several awards, including the Engineering Association of South Africa's prestigious Top Product Award.
- U-Lite/Lascon has been appointed as one of the "officially approved international suppliers" to the McDonald's restaurant chain. Luminaires have already been exported to McDonald's outlets in Jordan, Israel, Greece, Cyprus and Pakistan.
- Alcatel Altech Telecoms was awarded a multi-million rand contract by the Lesotho Highlands Development Authority for the expansion of its telecommunications network.
- Altech Defence Systems exported artillery fire control systems to Oman and Pilatus cockpit procedural training equipment to Brunei.
- The third edition of the group's export manual, listing over 200 innovative
  products designed for international niche markets, was recently published and
  widely distributed. The export manual has its own web site which can be accessed
  on the Internet at the following address: http://www.exports.altron.co.za

### INNOVATION AND TECHNOLOGY DEVELOPMENT

Altron continues to emphasise its dedicated programme of technology development which is market focused and embodies the very latest technological innovations.

Having designated 1998 as The Year of Science and Technology, the government has clearly confirmed its major commitment to advancing science and technology in South Africa.

Altron unequivocally supports this first nation-wide initiative to promote, emphasise and popularise science, engineering and technology throughout all sections of the community.

During the year Altron will help raise significant public awareness in this field with the key message being: "science, engineering and technology are integral to our daily lives through their direct influence on business, government and recreation".





The competitive edge of the future belongs to the innovators who transcend the existing parameters of their competitors. In this regard, the high-technology industry has a dual role to play.

On the one hand, this industry is a vital development and manufacturing component of the national economy, seeking continued growth and expansion through entrepreneurial endeavour. On the other hand, its products and systems are facilitators, enabling other industries and commerce to expand and become more effective. Indeed, economic prosperity in South Africa is fundamentally dependent on the "enabling technologies" of electronics, telecommunications, electrical and information technology.

Altron regards technology leadership as an absolute requirement for business success and for contributing to South Africa's necessary development.

This fact drives our substantial commitment to technology development, our dedication to the state-of-the-art, and our need for optimal international partnerships. Anything less than leadership is inadequate for the role which we have envisaged for Altron in the market-place.

Altron has forged ahead with its successful dual-technology strategy, regarded as being unique among high-tech companies in South Africa. It has already established partnerships and co-operative agreements with many of the world's leading high-tech companies such as ABB, Alcatel, Arrow, Xerox, Thomson-CSF, Intel, Motorola, Texas Instruments, Harris, SGS Thomson and Varta. It also has in place a comprehensive programme of local technology development and a number of innovative and exciting products and systems are developed each year by the group's engineering teams.

Technological leadership is essential, but requires rapid and effective conversion of technology into saleable products and services, as valued by our customers, to produce market leadership.

Altron encourages its employees to be both creative and innovative. Thus its flexible and adaptable approach is the formula for success. We have become the developer, the simplifier, the integrator, the exploiter of technologies and their practical applications. This is substantiated by the solid contributions of our engineering teams, which, during the period under review, initiated numerous sophisticated and innovative programmes. Some of the results are:

- Netstar remains at the pinnacle of vehicle tracking and recovery systems.
- UEC Commercial has achieved prominence through new technologies which are rapidly becoming a part of everyday life. These include digital satellite television decoders, pre-payment electricity meters, toll road systems, two-way radios, remote control systems and solar products. A prestigious UEC project is the joint development of satellite digital decoders with a leading Japanese manufacturer, Kenwood, and the consequent transfer of UEC's locally developed technology to that company under a license agreement. This is the first time a South African high-tech company has licensed a world ranking Japanese company to use its technology.
- Electrodet <sup>™</sup>, Altech's locally designed and developed electronic detonating system for the mining industry, has made significant progress this past year, with more than 12 000 blasts daily in South African mines. This world-leading technology is now attracting international interest.

## Chair man's Statement (continued)

- Isis Information Systems, as part of a consortium, is supplying a world quality
  enterprise-encompassing integrated information system, for the Saldanha Steel
  Mill. A R45 million design and systems integration project for the Revenue
  Services is a further example of Isis prowess in the IT Field.
- Alcatel Altech Telecoms, having been awarded Telkom's R1,3 billion tender for DECT wireless telecommunications systems, has adapted and enhanced the chosen DECT technology for local use, thus meeting Telkom's Vision 2000 project specifications.
- U-Lite now offers a new range of industrial bulkhead luminaires developed specifically for use in the highly corrosive atmospheres that are common in industrial environments.
- Aberdare Cables has invested heavily in high-speed extrusion, twinning and lay-up facilities in order to manufacture cable as part of a complete structured wiring system, using both copper and optical fibre.
- Willard Batteries improved product performance during the year while simultaneously reducing costs. To enhance its position internationally, Willard Batteries invested some R30 million and embarked on the development of a fully maintenance-free automotive battery using advanced calcium-grid technology. Willard Batteries has, as a result, been awarded the Ford Fiesta, Ford Mondeo and Hyundai battery supply contracts.

### ALTRON AND THE "SOUTH AFRICAN DREAM"

One often hears of the "American Dream" – we at Altron are more concerned with the "South African Dream", a dream which we are dedicated to bring into reality by firstly assisting, and then enabling all of Altron's people, especially those previously denied equal opportunities, to reach into unfathomable deep pools of resources, resilience, courage and dedication and, in so doing, find the drive to succeed and create a better life, not only for themselves, but also for their families. This, then, is the essence of Altron's "South African Dream".

Altron has long held the philosophy that, to function as a caring corporate citizen, it needs to move beyond its basic business role of shareholder wealth creation and also invest in projects and initiatives that do not, on the face of it, contribute immediately to its profitability.

The group recognises its corporate responsibilities to all its stakeholders, including its shareholders, its customers, its staff and the community as a whole. Altron rewards its shareholders with a solid return on their investment; its customers with committed service and top-quality products, and its staff with inspiring and equal opportunities. It also provides access to training and development, thus creating promotion and market-related rewards. Being a dependable corporate partner to the community also means addressing deficits across the social spectrum. In this regard the group contributes to a broad range of charitable, educational and social investment projects, all of which have contributed to the creation of a more stable social environment in South Africa.

The principle tools of Altron's social responsibility contribution are its award-winning "Masisizane" programme; and the group's recently published Manifesto for Economic and Employment Equity and Affirmative Action.





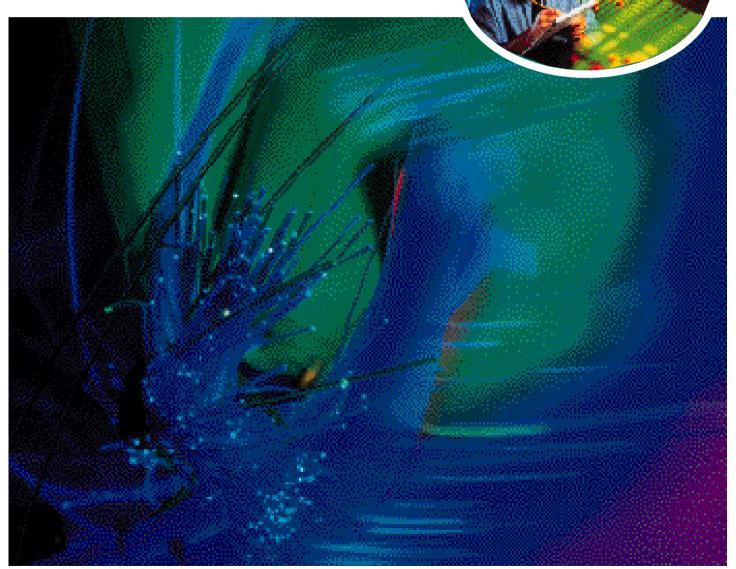
Our group's vision for South Africa's metamorphosis to the 21st century, inextricably links Altron to the establishment of a healthy, just society, and this within the framework of a growing economy.

The group supports these ideals in:

meeting the basic needs of its people, directly or indirectly, through its
products in such critical areas as jobs, housing, water, electricity,
communications, transport, a healthy environment, nutrition, health care and
social welfare;

 developing human resources by creating new job opportunities aimed at empowering the group's current and future employees, as well of those of our suppliers of products and services; and

• contributing wherever it can to the new democratic order in national, regional and local government to facilitate socio-economic development.



Young, enthusiastic and dedicated managers (inset) in our core business operations, together with the group's continually expanding technological base in areas such as fibre optics communications (main picture) have ensured that Altron has retained its dominant position in its various fields of activities.

### Chair man's Statement (continued)

As is evident from my review of our activities during the past year, the group wholeheartedly supports the objectives of the government's black empowerment and affirmative action programmes. There is no doubt that black empowerment remains one of the cornerstones on which our nation, to be successful, must be built. This will ensure that black-owned and black-managed companies will be in a position to assist in the expansion of the country's various networks and infrastructure.

Through our long-term alliances with our numerous overseas principals, Altron continues to attract increasing foreign investment to the economy from international leaders in high technology. Our black empowerment programme has shown considerable progress and has set the pace for others to follow.

During the year under review, Altron contributed significantly to the community by enhancing educational facilities in rural areas. Altron, working in conjunction with The Bill Venter Foundation, has been responsible for refurbishing and upgrading a number of secondary schools under the group's "Adopt-a-School" programme. More recently, a significant donation supported a FutureKids teacher computer training project in Soweto, resulting in the training of 24 newly computer-literate teachers. Also, a R2 million grant to the University of Pretoria (now educating more than 8 000 black students) is enabling it to train and develop black electronic engineers.

Through its various programmes in support of the arts, Altron has enabled disadvantaged young students to further their studies in the field of music, while the esteemed Bill Venter Literary Award, carrying prize money of R35 000, bestows recognition each year upon outstanding contributions in published book form written by university personnel.

Substantial investment in our employees remains one of our priorities. Technical and non-technical training programmes offer them the opportunity to explore the wealth of their skills.

Altron's prestige bursary scheme now has a complement of 76 students (of which the majority are black) at technikons and universities throughout southern Africa.

The group's unique management trainee scheme provides further opportunities to management-orientated young graduates and certain staff members to undergo on-the-job management training at Altron's many facilities countrywide. The aim is to equip them for fast-track management appointments.

### FINANCIAL REVIEW

Altron's financial performance during the period under review reflected an outstanding year for the group. As was predicted in 1997, the 1998 results were a significant improvement. Particularly pleasing is that performance and earnings growth exceeded forecasts in an economy in which growth was lower than expected.

Attributable earnings increased by 58 percent to R181 million from R115 million translating to a 57 percent increase in earnings per share from 59,5 cents to 93,3 cents. These earnings were achieved on a turnover increase of 11 percent from R4,71 billion to R5,22 billion.

All operations within the group reflected significant growth in turnover and headline earnings. There has also been a notable improvement in the earnings "quality" of the group, with a 23 percent increase in group headline earnings per share, from 63,8 cents to 78,3 cents. Underscoring this pleasing increase to group headline earnings were headline earnings increases of 26 percent for





Altech, 20 percent for Powertech and 20 percent for Fintech. The earnings increase should be viewed in the context of the local economy where an average inflation rate of 5,4 prevailed during the year.

In view of the exceptional earnings growth and earnings "quality" backed by full order books in all operating companies, the dividend has been increased by 20 percent to 27,5 cents per share. It is gratifying to note that the group has never missed a dividend payment in its 17-year history.

The balance sheet has strengthened as a result of improved cash flows and working capital management. Net asset value per share increased by 17 percent from 362 cents to 423 cents. Net assets increased by 19 percent with cash on hand at year end of R714 million, up from R462 million at the previous year end.

- Altech reported increased turnover to R2,1 billion compared to the previous year's R1,92 billion. Operating income increased by 46,5 percent to R181 million and attributable earnings increased from R76 million to R152 million. Headline earnings per share increased by 26 percent from 700 cents to 882 cents. The balance sheet remained strong with cash and cash equivalents up from R396 million to R501 million and net asset value per share up 19,7 percent from 5 260 cents to 6 297 cents.
- Autopage recorded pleasing results for the year under review. Turnover rose by 22,2 percent to R306,1 million from R250,4 million and attributable earnings increased by 25,6 percent to R4,8 million from R3,8 million. Headline earnings per share were 26 percent higher at 13,3 cents and the dividend per share was increased by 25 percent to 5 cents from 4 cents. Cash on hand increased significantly to R53 million from R37 million, the increase being largely derived from improved working capital control at Autopage Cellular. Operating income before depreciation remains at R12,3 million due to increased marketing costs for the "Minicall" Caller Pays Paging (CPP) launch during the year.
- Powertech also reported pleasing results and recorded a 20 percent improvement in headline earnings per share of 67,3 cents from 56,0 cents. Turnover rose to R1,95 billion from R1,81 billion with operating income increasing by 12 percent from R172 million to R193 million. Powertech's balance sheet remains strong with net cash resources at year end of R187 million compared to R90 million at the previous year end.
- Once again Fintech reported excellent results and achieved solid growth during the year. Turnover increased by 25% from R973 million to R1,2 billion. Headline earnings per share increased by 20 percent to 680,2 cents from 564,7 cents and the dividend per share was increased by 20 percent to 220 cents from 185 cents. The ongoing strategic emphasis on providing solutions rather than selling "boxes" continued, with hardware sales now forming less than one-third of total revenues and a significantly lesser portion of profitability, thus resulting in a further improvement in operating margins. Another good cash performance reduced borrowings (including the financing of rentals to customers) to R167 million from R239 million. Net asset value per share rose by 29 percent to R22,23 from R17,27.

The group has now positioned itself to become a global player in several niche areas and many operating companies have demonstrated truly world-class competence. These competencies reside mainly in our electrical and telecoms cable manufacture skills, the production of automotive batteries, transformers, telecommunications products, electrical components and digital satellite decoders.

## Chair man's Statement (continued)

#### ALTRON AND THE FUTURE

Altron reflects on the past financial year with pride and satisfaction. As previously mentioned, turnover exceeded R5 billion for the first time and headline earnings increased by 23 percent. We enter 1998 with the largest order book in the history of the group. Net assets increased by 19 percent and total group market capitalisation increased from R2 billion to R5,6 billion. Valuable new strategic alliances were put in place during the year; substantial order books were obtained; significant contracts were secured and margins were preserved through diligent attention to cost reduction. With a young, dedicated and enthusiastic management team concentrating on industries and technologies we know best, I believe we have a solid platform for even further real growth this year. We strongly believe that strategic alliances are more beneficial than innovation as the growth strategy for the future. No other South African technology company has more alliances with top 10 world leaders in technology than we do.

Our superior technological resources and comprehensive expertise are key assets in all major areas of our business. Whether in electronics, communications, energy or information technology, our products and systems provide state-of-the-art solutions to virtually every high-tech need of the nation as well as targeted export markets.

Significant management attention has and will be focused on:

- strict financial management controls;
- strategic investment in fast-growing market sectors;
- improved internal efficiencies, particularly in terms of cost control;
- attainment of our goal to reduce the average cost of goods sold by 4 percent during each of the coming years;
- programmes to increase market share in established and new markets;
- rationalisation and consolidation, particularly where synergy and increased productivity generate cost savings;
- increased export activity to both the African market and to other international markets:
- the introduction of innovative products, systems and services to leapfrog the competition;
- further emphasis on quality in terms of both products and customer service;
- enhanced commitment by all of our people to "Team Altron"; and
- further alliances with world leaders in our chosen areas of business.

Altron's excellent mix of electronics, telecommunications, power-electrical and information technology skills, with its powerful and established ties with the world's leading technology corporations, ensures that the group plays a pivotal role in the country's fast-growing high-tech industry as we move into and beyond the year 2000.





The group has entered the current financial year with confidence, and it is well prepared for a continually changing and dynamic environment. In so doing, Altron will continue to build on its recognised professionalism, its leadership in serving customers, its dealings with its employees, its relationship with suppliers and with the communities in which we operate, as well as its commitment to shareholder value. For us at Altron, our real growth has only just begun. We believe the Internet's growth prospects are so huge and so open-ended, and the Net is evolving so rapidly, that ordinary growth expectations do not apply – for this reason Altron must seriously consider investment in this and other IT related business sectors. Steps will soon be taken to bring this about.

#### APPRECIATION

To our suppliers and customers in government, commerce and industry, and to our principals and associates internationally, I extend my sincere appreciation for helping to make the past financial year one to remember with pride and satisfaction.

The Chairman's Committee has been a real pillar of support to me and must carry much of the credit for the Altron group's outstanding results. We need to give thanks to our shareholders who have demonstrated confidence in us, both during good times and bad. We would be nothing without the support of our customers and we thank you for allowing us to provide you with a vast variety of competitively priced "best available" technological products and services.

We are grateful for the wise counsel of our non-executive directors, who in their own right, are brilliant leaders of other large South African enterprises and service groups. This message of appreciation will be incomplete without expressing a sense of overwhelming gratitude for the commitment, dedication and loyalty of our employees, who once again helped Altron remain a winning company. Without them, our "South African Dream" could never be realised.

Dr Bill Venter CHAIRMAN

29 May 1998

### Operational Review

Alcatel Altech Telecoms (AAT) delivered a solid performance and was appointed by Telkom as one of two suppliers for its Digital Enhanced Cordless Telecommunications (DECT) wireless local loop contract, securing the major portion of the business amounting to R1,3 billion. This is the largest order ever placed by Telkom.

#### ALTECH GROUP

	1998	1997
	R million	R million
Turnover	2 056	1 921
Income before tax	318	171
Attributable earnings	152	76
Total assets	1 594	1 128

Altron group currently has a 54,3 percent shareholding in Altech

#### ALTECH BOARD OF DIRECTORS

Leslie Boyd – Non-Executive Chairman
Craig Venter – Chief Executive
(alternate Deon Trollope)
Bill Bragg
John Carstens
Dr Hilton Davies
Gavin Rochussen
Dr Harold Serebro

Dr Bill Venter (alternate Dr David Jacobson)

### ALTECH EXECUTIVE COMMITTEE

Craig Venter - Chief Executive John Carstens - Financial Director Dr David Jacobson

Gert Labuschagne – Managing Director: Arrow Altech Distribution

Colyn Levin – Group Executive: Commercial Hugh McCluskey – Group Executive:

Altech Manufacturing
Graham Passmoor – Chief Executive:

Autopage Holdings John Pitout – Managing Director: Alcatel Altech Telecoms

Peter Riley – Managing Director: Detonator Technologies

> Gavin Rochussen Dr Harold Serebro

Deon Trollope Dr Bill Venter The Distribution division performed well during the year under review and the joint venture entered into with Arrow Electronics Inc. of the USA culminated in the formation of Arrow Altech Distribution (AAD). As a result AAD has become the largest player in the African electronic component distribution market. The benefits of the association with Arrow will include access to global markets and to Arrow's considerable purchasing power and worldwide inventory.

The Manufacturing division recorded major export sales increases and in particular, UEC Commercial established itself as one of the 10 leading suppliers of digital satellite television decoders worldwide. More than 60 000 decoders have now been manufactured by UEC Commercial with some 34% being exported to Greece, Australia and elsewhere. Alcom Systems renewed its exclusive distributorship with Motorola Network Solutions group for another 7 years and successfully commissioned and completed the R96 million SAPS Tafelberg, Cape Peninsula Public Safety Trunking System. An order totalling R100 million for implementation at a future date was secured from the Tygerberg Metropolitan Council.

The importance of global alliances was emphasised by the creation of a joint venture with Thompson-CSF, the world's largest exporter of defence electronic systems and Altech Defence Systems (ADS). Of significance is the commitment by Thompson-CSF to place with ADS additional export orders totalling R150 million

The Mining division was recapitalised by it shareholders, Altech and Denel during the year and blasting volumes of the Electrodet<sup>™</sup> increased to 12 000 units per day. The Electrodet<sup>™</sup> has received global interest notably from Canada and North America. More than 3,5 million incident-free detonations have taken place; however, the company is still operating below break-even.



Altech will continue to focus on its globalisation strategy through the identification and implementation of strategic mergers and acquisitions. In realising the current importance of information technology in these times Altech has issued a cautionary statement concerning the possible formation of a listed entity managed by experienced IT professionals. A further announcement will be made shortly. Altech's export drive is anticipated to grow rapidly from its already strong base of 15% of turnover. The order books are at an all time high and this positively positions Altech to achieve similar increased growth in headline earnings during this year.



In the fast-paced high technology industry, excellence depends not only on providing high quality products and outstanding service, but on an ability to meet customer needs, along with the foresight and flexibility to recognise and react quickly to changing market trends. Altron has assisted the aircraft and the vehicle industries through its simulation testing and tracking programmes (main picture) while its "Mini-Call" pagers have filled a market niche for effective and affordable pagers in the youth market (inset).

## Operational Review POWERTECH

ABERDARE CABLES EXPERIENCED A VERY GOOD YEAR WITH ITS TELE-COMMUNICATION CABLE DIVISION REFLECTING GROWTH, MAINLY ATTRIBUTABLE TO INCREASED EXPORTS AND DEMAND FROM TELKOM. THE AWARD OF A SIGNIFICANT PORTION OF TELKOM'S TELECOMS CABLE CONTRACT, WORTH APPROXIMATELY R1 BILLION FOR THE SUPPLY OF COPPER AND OPTICAL FIBRE CABLE OVER THE NEXT THREE YEARS WILL PROVIDE A SATISFACTORY INCOME STREAM DURING THIS PERIOD.

THE POWER CABLES DIVISION ACHIEVED SATISFACTORY RESULTS AND EXPANDED ITS EXPORT MARKETS INTO SUB-SAHARA AFRICA AND THE FAR EAST.

#### POWERTECH GROUP

	1998	1997
	R million	R million
Turnover	1 949	1 814
Income before tax	199	141
Attributable earnings	113	79
Total assets	1 129	987

Altron group currently has a 54,0 percent shareholding in Powertech

### POWERTECH BOARD OF DIRECTORS

Dr John Maree – Chairman Robert Venter – Chief Executive Leslie Boyd (alternate Lindl Hauptfleisch)

Dr David Jacobson

Dr Len Konar

Bill McCarroll

Gavin Rochussen

Tony Trahar

Deon Trollope

Dr Bill Venter

### POWERTECH EXECUTIVE COMMITTEE

Robert Venter - Chief Executive

Norbert Claussen – Managing Director: Willard Batteries

Drew Donald - Chief Executive: U-Lite Holdings

Bill McCarroll - Financial Director

John Myers – Chief Executive: Industrial Group

Keith Plowden – Chief Executive:

ABB Powertech Transformers

Richard Seymour – Chief Executive: Aberdare Cables

Gavin Rochussen

Deon Trollope

Dr Bill Venter

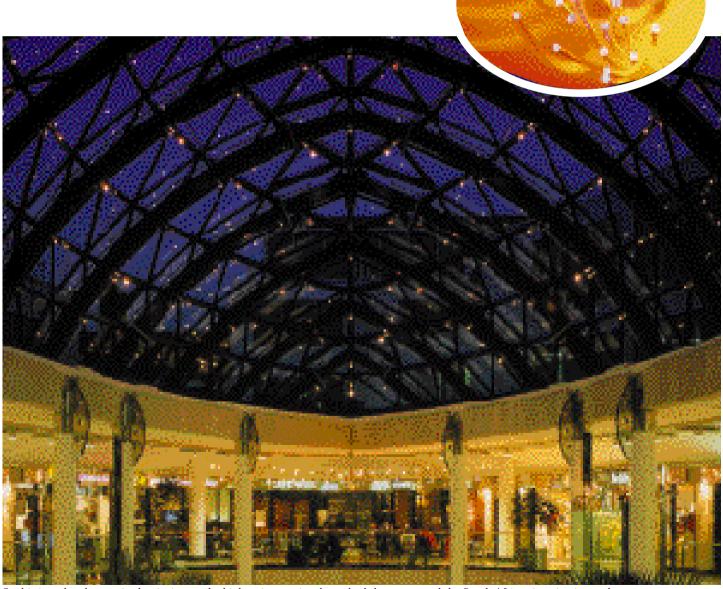
ABB Powertech Transformers performed well with increasing export volumes and was awarded a R66 million contract for the transformer requirements of the Namibia/South Africa transmission line. The Distribution Transformer division has been rationalised and an improvement in performance is already evident. ABB Powertech Transmission and Distribution posted disappointing results due to the loss of a number of large contracts early in the year as subsidised foreign competition entered the market. However, recently secured exports to sub-Sahara Africa and the Middle East are encouraging and the R366 million contract from NamPower will ensure an improvement in the company's results.

Willard Batteries continued its pleasing performance and increased both its local and export sales especially in the Automative division. It concluded a R30 million capital expenditure programme which will increase production capacity and improve its competitiveness significantly. Demand for solar power has increased and Willard Batteries was recently awarded a R75 million Telkom contract for the supply of DC solar power systems to power telecommunications installations over a three year period. Subsequent to year end, Powertech acquired the Sabat Battery company with effect from 1 March 1998 and together with Willard Batteries this transaction has placed the Powertech Group at the forefront of battery manufacturing in Southern Africa. Both the Industrial Group and the Lighting Group experienced difficult market conditions mainly due to prevailing conditions in the construction industry.

28



Telkom's Vision 2000 programme is gaining momentum and Aberdare Cables, Willard Batteries and Lighting Structures will all play a meaningful role in supporting this ambitious infrastructural development initiative. The low inflation rate and reduction in interest rates will stimulate economic growth, particularly, in the building industry and this should benefit both the Industrial and Lighting Groups. Powertech's export drive will gain momentum. It is expected that Powertech will show real earnings growth in the year ahead.



Sophisticated and attractive luminaires to the highest international standards have captured the South African imagination and the more futuristic lighting is becoming "de rigueur" at hotels, office parks and shopping centres (main picture) countrywide. Through its Powertech/U-Lite operation, Altron is playing a vital role in helping architects and builders of such structures to realise their dreams while the group's use of optical fibre technology remains one of the most fascinating and successful applications of this century (inset).

## Operational Review

ALL OF FINTECH'S OPERATIONS, PARTICULARL Y NDS
CONTRIBUTED HANDSOMEL Y TO ITS IMPROVEMENT IN
TURNOVER. TWO KEY FACTORS CONTRIBUTED TO NDS'S
SUCCESS IN THIS REGARD - ONE WAS THE LAUNCH BY NCR OF
ITS NEW PERSONA RANGE OF SELF-SERVICE CASH TERMINALS
AND THE OTHER WAS THE DECISION BY ONE OF THE MAJOR
BANKS TO ABANDON ITS DUAL VENDOR POLICY TO SOURCE
EXCLUSIVEL Y FROM NDS.

### FINTECH GROUP

	1998	1997
	R million	R million
Turnover	1 212	973
Income before tax	127	102
Attributable earnings	85	76
Total assets	921	871

Altron group currently has a 62,9 percent shareholding in Fintech

### FINTECH BOARD OF DIRECTORS

David Redshaw – Executive Chairman

Bill Bragg

Humphrey Borkum

Nkuli Gobodo

Dr David Jacobson

Dr Harold Serebro

Dr Bill Venter (alternate Gavin Rochussen)

### FINTECH EXECUTIVE COMMITTEE

David Redshaw - Chief Executive

Martin Baak - Managing Director: Alcatel STC Business Systems

Jim Beatty – Fintech Informatics/Roneo Automation

Frank Gartland – Group Executive: Corporate Marketing and Communications

Jack Horton – Managing Director: National Data Systems

John Mills – Group Financial Director

Pierre Nothard - Managing Director: Xerox SA

Ian Pennel – Managing Director: Technologies Acceptances

Gavin Rochussen

Dr Harold Serebro

Rex van Olst – Managing Director: Intertech Systems

Dr Bill Venter

Paul Werner – Managing Director: Trans RSA Alcatel STC recorded a major increase in turnover with the introduction of the "One Touch Easy" Alcatel cellular phone and in addition several large installations of its state-of-the-art Alcatel 4 400 PABX call centres have been ordered. Apart from addressing the basic requirements of the upper end of the market, the 4 400 meets market demand for mobility, multimedia applications and computer and telephony integration.

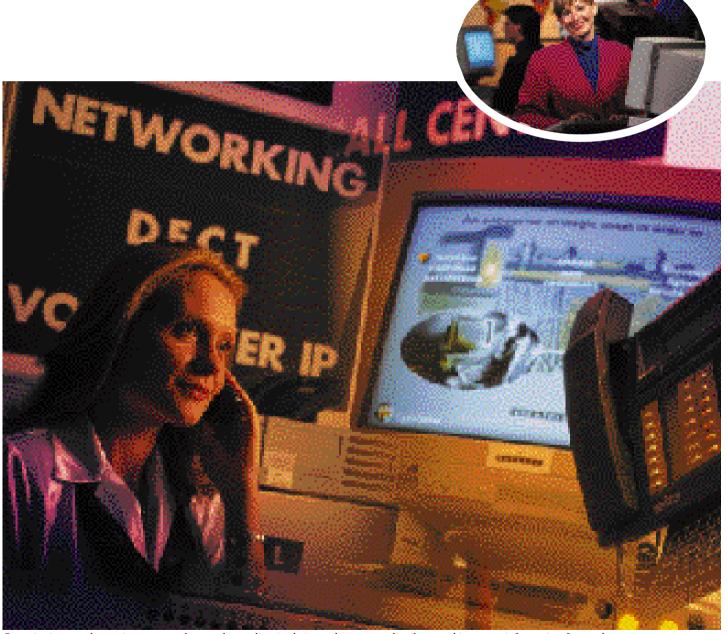
Xerox SA made remarkable inroads in its markets and this trend is expected to continue with the advent of its new "channels" business encompassing printers and desktop products. One of the more exciting projects facing Fintech in the coming year will be the formation of an entirely new division of Xerox SA called Xerox Channels. This operation will be tasked with acquiring a major presence in the small office home office (soho) market for scanners, copiers, faxes and printers. These plans which involve some exciting new Xerox products are in line with Xerox's world-wide strategy for this sector of the market.

Technologies Acceptances, Fintech's financial services group, broadened its markets and introduced several new packages without any increase in credit exposure. Forward growth strategies envisage an ever-increasing role for Fintech's finance operation in a wide range of activities.



During the year under review Intertech developed further its role as an Internet service provider and is currently expanding its range of value added services in this rapidly growing market.

Fintech intends to pursue an aggressive service and outsourcing strategy and together with its high order book expects to show real earnings growth in the year ahead.



Organisations are becoming more and more demanding in their need to access, distribute and integrate information faster, cheaper and more efficiently. Through Altron's IT operation, Fintech, the group's Alcatel 4 000 PABX system is meeting market demand for mobility, multimedia applications, as well as computer and telephony integration (main picture), while one of Xerox's more exciting projects in the coming year will be to acquire a dominant presence in the 'desk top' market for scanners, copiers, faxes and printers (inset).

# Shar eholders' Analysis as at 28 February 1998

		Ordinar	y shares		Part	icipating p	oerference share	es
	Number of		Number of	% of shares	Number of		Number of	% of shares
Size of holdings	shareholders	%	shares	in issue	shareholders	%	shares	in issue
1 - 500 shares	157	38,2	48 882	_	103	33,6	33 515	_
501 - 1 000 shares	71	17,3	64 065	0,1	53	17,2	47 815	_
1 001 - 5 000 shares	111	27,5	308 225	0,3	85	27,7	212 325	0,2
5 001 - 10 000 shares	21	5,1	170 510	0,2	15	4,9	128 060	0,1
10 001 - 50 000 shares	16	3,9	427 635	0,4	14	4,6	305 285	0,3
50 001 - 100 000 shares	8	2,0	618 860	0,7	6	1,9	382 020	0,3
Over 100 000 shares	25	6,0	95 156 638	98,3	31	10,1	98 752 495	99,1
	409	100,0	96 794 815	100,0	307	100,0	99 861 515	100,0
	Categor	ry of ordin	ary shareholde	rs	C	0 0	participating nce shares	
	Categor Number of	ry of ordin	ary shareholde Number of	rs	C. Number of	0 0		
		ry of ordin %		rs %		0 0	nce shares	%
Holding companies	Number of		Number of		Number of	preferer	Number of	% 51,0
Holding companies Individuals	Number of shareholders	%	Number of shares	%	Number of shareholders	preferer	Number of shares	
	Number of shareholders	% 0,5	Number of shares 50 904 035	% 52,6	Number of shareholders	preferer % 0,6	Number of shares 50 904 035	51,0
Individuals	Number of shareholders 2 304	% 0,5 74,3	Number of shares 50 904 035 1 940 662	% 52,6 2,0	Number of shareholders 2 227	% 0,6 74,0	Number of shares 50 904 035 972 525	51,0 1,0
Individuals Banks and nominee companies	Number of shareholders 2 304 48	% 0,5 74,3 11,8	Number of shares 50 904 035 1 940 662 19 263 487	% 52,6 2,0 19,9	Number of shareholders 2 227 35	% 0,6 74,0 11,5	Number of shares 50 904 035 972 525 18 411 342	51,0 1,0 18,4
Individuals  Banks and nominee companies Insurance companies	Number of shareholders 2 304 48 6	% 0,5 74,3 11,8 1,5	Number of shares 50 904 035 1 940 662 19 263 487 9 951 010	% 52,6 2,0 19,9	Number of shareholders 2 227 35 5	% 0,6 74,0 11,5 1,6	Number of shares 50 904 035 972 525 18 411 342 13 534 470	51,0 1,0 18,4
Individuals Banks and nominee companies Insurance companies Investment companies	Number of shareholders 2 304 48 6 7	% 0,5 74,3 11,8 1,5	Number of shares 50 904 035 1 940 662 19 263 487 9 951 010 13 150	% 52,6 2,0 19,9 10,3	Number of shareholders 2 227 35 5 3	9,6 74,0 11,5 1,6 1,0	Number of shares 50 904 035 972 525 18 411 342 13 534 470 3 040	51,0 1,0 18,4 13,6

SHAREHOLDER	SPREAD	Public	Non-public
		%	%
Ordinary shares		33,5	66,5
Participating preferer	nce shares	49,1	50,9

Major shareholders holding 5 percent or more of the company's listed securities as at  $28\ F$  ebruar y 1998

Name of shareholders	Ordina	ry	Participating pre	ference
	Number of		Number of	
	shares	%	shares	%
Ventech (Pty) Limited	38 517 700	39,8	38 517 700	38,6
Ventron Corporation Limited	12 383 335	12,8	12 383 335	12,4
Standard Bank Nominees (Tvl) (Pty) Limited	10 692 772	11,0	7 796 997	7,8
South African Mutual Life Assurance	6 693 200	6,9	9 102 800	9,1
Anglo American Industrial Corporation Limited	6 283 815	6,5	_	_

### Stock Exchange Per for mance as at 28 February 1998

	199	8	199	)7	19	96	1995	1994	1993
	Ordinar y j	Partici- pating preference	Ordinary ]	Partici- pating preference	Ordinary	Partici- pating preference	Ordinary	Ordinary	Ordinary
Market value per share (cents)									
– at year end	900	810	560	500	900	1 000	725	700	800
– highest	1 100	975	960	810	1 225	1 150	1 000	880	800
– lowest	560	505	500	475	650	650	650	650	570
Number of shares traded (000)	10 869	7 546	5 773	5 715	5 281	4 213	4 213	5 110	2 605
Value of shares traded (R000)	94 690	60 942	36 448	34 649	48 915	48 048	57 150	84 976	36 010
Total volume traded as percentage of total issued shares (%)	11,2	7,5	6,0	5,9	5,5	5,7	4,4	5,3	2,7



### Value Added Statement

Value added is the measure of wealth the group has created in all its operations by "adding value" to the cost of raw materials, products and services purchased. The statement below summarises the total wealth created and shows how it was shared by employees and other parties who contribute to its creation. Also set out below is the amount retained and re-invested in the group for the replacement of assets and the further development of operations.

	1998		1997	
	R million	%	R million	%
Turnover (including VAT)	5 913		5 331	
Suppliers of materials and services	(4 336)		(3 949)	
	1 577		1 382	
Non-operating income	131		87	
Total value added	1 708		1 469	
Applied as follows:				
To remunerate employees	973	57,0	914	62,2
Salaries, wages, pensions and other benefits				
To reward providers of capital	136	8,0	120	8,2
Interest on loans	18		3	
Dividends to shareholders	118		117	
To the State	393	23,0	287	19,5
Company tax	187		134	
Value added tax	177		141	
Secondary tax on companies	29		12	
To replace assets	80	4,7	76	5,2
Depreciation				
To expand the group	126	7,3	72	4,9
Net earnings retained				
	1 708	100,0	1 469	100,0



# Corporate GOVERNANCE

### CORPORATE CODE OF CONDUCT

Altr on is committed to excellence, integrity, professionalism and the growth and development of all its operations. The people of Altron ar e its most important asset and we expect our people to share in Altr on's values and beliefs, in a manner which demonstrates:

- respect for one another;
- honesty and integrity in dealings, not only with one another, but with all the Altron groups' stakeholders;
- confidentiality and discretion in the use of information proprietary to the Altron goup;
- avoidance of any conflict of interest which may interest with the independent exercise of their judgement in the best interests of the Altron goup;
- adherence to all laws and regulations determining the Altron groups legal and moral obligations;
- fostering a non-racial, nondiscriminatory work and business environment in promoting a climate of harmony and tolerance.

The Corporate Code of Conduct has the total commitment of the Altm board and we believe that it commits the group to the highest standards of behaviour expected by all its stakeholders. In response to the obligations this places on Altron as the controlling sharholderit retains absolute authority over certain primary functions as the holding company:

- policy and strategy;
- key operating standards; and
- acquisitions and disposals.

The board of Altron subscribes to the values of good corporate governance espoused in the King Report. In so doing, the directors recognise the need to conduct the enterprise with integrity and in accordance with generally acceptable corporate practices. This is entrenched in the Altron group's established systems of internal control, procedures and policies governing corporate conduct.

All the key principles underlying the King recommendations have been reflected in Altron's Corporate Governance structures which are reviewed from time to time to take into account corporate changes and international developments in regard to corporate governance. The directors specifically report as follows:

### RESPONSIBILITY FOR ANNUAL FINANCIAL STATEMENTS

Shareholders are referred to the statement of approval of the annual financial statements set out on page 41 of the directors' report.

### CHAIRMAN AND BOARD OF DIRECTORS

The board comprises eight non-executive directors, three of whom are chief executives of Altron's listed sub-holding companies, and five executive directors. The non-executive directors are of sufficient calibre and number for their views to carry significant weight in the board's decisions.

The board under the Chairmanship of Dr Bill Venter meets regularly, retains full and effective control over the group and monitors the executive management.

All directors have access to the advice and services of the group company secretary, who is responsible to the board for ensuring that procedures and applicable statutes and regulations are complied with. The board has established a number of committees in which the non-executives play an active role and which operate within the defined terms of reference laid down by the board:

### Chairman's Policy Committee

This committee comprises the Chairman and certain senior executives of the group. It is responsible for the development of strategy and policy proposals for consideration by the board and the implementation of the board's directives.

### Audit Committee

The Audit Committee which is chaired by a non-executive director, Mr D A Hawton, meets periodically with the group's external and internal auditors and Altron's executive management to review accounting, auditing and financial reporting matters so as to ensure that an effective control environment in the group is maintained. The committee also monitors proposed changes in accounting policy, reviews the internal audit functions and discusses the accounting implications of major transactions.

### Remuneration Committee

A Remuneration Committee consisting of a majority of non-executive directors is chaired by Mr L Boyd, a non-executive director. This committee in consultation, where necessary, with management ensures that the group's directors and senior





executives are fairly rewarded for their individual contributions to the group's overall performance. This Remuneration Committee also reviews the remuneration of executive directors and senior management of the sub-holding groups Altech, Powertech and Fintech.

### Internal controls and internal audit

Internal controls comprise methods and procedures adopted by management to assist in achieving the objectives of safeguarding assets, preventing and detecting error and fraud, ensuring the accuracy and completeness of accounting records and preparing reliable financial statements. The group's approach in this regard is further set out on page 41 of the directors' report dealing with the approval of the annual financial statements.

The internal audit function serves management and the board of directors by performing independent evaluations of the adequacy and effectiveness of group companies' controls, financial reporting mechanisms and records, information systems and operations and in the reporting on the adequacy of these controls, provides additional assurance regarding the safeguarding of group assets and financial information.

The internal audit department is designed to respond to management's requirements while maintaining an appropriate degree of independence to render impartial and unbiased judgements in performing its service. The department is organised into two units, one at head office and another at a regional office in the Cape which enables the department to cover the group's extensive activities and locations more adequately. It also enables the internal audit staff to obtain a broad range of diverse, group-wide experience and provides them with an opportunity to share their experience with other team members. The internal and external auditors have unrestricted access to the Chairman of the Audit Committee.

#### ANNUAL FINANCIAL STATEMENTS

The directors are responsible for the preparation of the annual financial statements. Management fulfils its responsibilities by maintaining adequate accounting records to ensure the integrity of these annual financial statements. This is accomplished by systems of internal controls designed to provide reasonable, but not absolute, assurance as to the reliability of these financial statements. Such controls provide assurance that the group's assets are safeguarded, that transactions are executed in accordance with management's authorisations and that the financial records are reliable. This is augmented by the Altron Group Policy Manual which outlines the Altron ethic and prescribed fundamental group policies and procedures and is regularly updated to take cognisance of changing circumstances in the financial and operational environment.

### WORKER PARTICIPATION AND AFFIRMATIVE ACTION

Altron continues to promote a climate which encourages its employees to reach their maximum potential and to provide a shift from prescriptive to a more participative management style environment. The group has a variety of participative structures, at the various operating company levels, for handling issues which affect employees directly and significantly. These structures, which have been set up with trade unions and other employee representatives, are designed to achieve good employer/employee relations through effective sharing of relevant information, consultation and resolution of conflict. An affirmative action programme is in place and forms part of the group's business plan. Promotion shall, where possible, take place from within Altron and employees are given the opportunity to develop their potential.

### CORPORATE CODE OF CONDUCT

Altron is committed to promoting the highest standards of behaviour and the group's Corporate Code of Conduct, which is outlined on page 34 of this report, gives a clear guide as to the expected behaviour of all employees in their dealings with the group's stakeholders. This is further augmented by a detailed Code of Conduct, which forms part of the Altron Group Policy Manual and outlines the Altron ethos. All employees are required to maintain the highest ethical standards in ensuring that the group's business practices are conducted in a manner which in all reasonable circumstances is above reproach.

## Annual Financial Statements VENTRON AND ALTRON

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### Report of the Independent Auditors

TO THE MEMBERS OF VENTRON
CORPORATION LIMITED AND ALLIED
ELECTRONICS CORPORATION LIMITED

We have examined the annual financial statements and group annual financial statements set out on pages 37 to 73. These financial statements are the responsibility of the companies' directors. Our responsibility is to express an opinion on these financial statements based on our audit.

### Scope

We conducted our audit in accordance with statements of South African Auditing Standards. Those standards require that we plan and perform the audit to obtain reasonable assurance that the financial statements are free of material misstatement.

An audit includes:

- examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements,
- assessing the accounting principles used and significant estimates made by management, and
- evaluating the overall financial statement presentation.

We believe that our audit provides a reasonable basis for our opinion.

### Audit opinion

In our opinion these financial statements fairly present the financial position of the companies and the groups at 28 February 1998, and the results of their operations and cash flow information for the year then ended, in accordance with generally accepted accounting practice and in the manner required by the Companies Act.

**KPMG** 

CHARTERED ACCOUNTANTS (SA)
Registered Accountants and Auditors

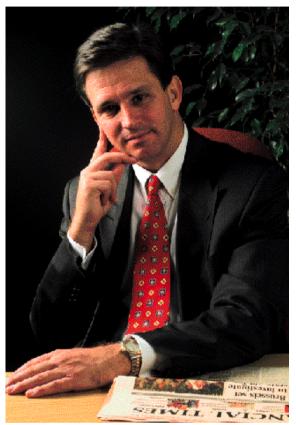
Fisher Hoffman Sithole

Fisher Hoffman Sithole
CHARTERED ACCOUNTANTS (SA)
Registered Accountants and Auditors

Johannesburg 29 May 1998



### Directors' Report



Gavin Rochussen (Group financial director)

TO THE MEMBERS OF VENTRON

CORPORATION LIMITED AND ALLIED

ELECTRONICS CORPORATION LIMITED

The directors have pleasure in submitting the annual financial statements of the group for the year ended 28 February 1998.

#### NATURE OF BUSINESS

Ventron Corporation Limited (Ventron), incorporated in the Republic of South Africa, is an investment holding company and its sole income is derived from its 52,6 percent listed subsidiary, Allied Electronics Corporation Limited (Altron).

Altron is an investment holding company. Its principal listed subsidiaries, Allied Technologies Limited, Power Technologies Limited and Fintech Limited, are invested in the professional electronics, telecommunications, power electrical and electrical appliances, and information technology industries.

#### FINANCIAL RESULTS

Group attributable earnings in respect of Ventron for the year ended 28 February 1998 were R101 million (1997: R61 million), representing earnings per share of 372,9 cents (1997: 225,5 cents).

Group attributable earnings in respect of Altron for the year ended 28 February 1998 were R181 million (1997: R115 million), representing earnings per share of 93,3 cents (1997: 59,5 cents).

Full details of the financial position and results of the group are set out in these financial statements.

#### **DIVIDENDS**

The following dividends were declared in respect of the year ended 28 February 1998:

#### VENTRON

Dividend No 60 of 97,5 cents per share (1997: 82 cents).

#### ALTRON

- ordinary dividend No 50 of 27,5 cents per share (1997: 23 cents); and
- participating preference dividend No 4 of 27,5 cents per share (1997: 23 cents).

These dividends are payable on Monday 6 July 1998 to shareholders registered in the books of the companies at the close of business on Friday 22 May 1998.

It remains policy to declare dividends annually at the time of announcing the group's results in May of each year.

## Directors' Report (continued)

### SUBSIDIARIES , ASSOCIATE COMPANIES AND OTHER INVESTMENTS

Particulars of the principal subsidiaries of the group are given in Annexure 2 on page 71 whilst particulars of the associate companies and other investments are provided in Annexure 3 on page 72.

The attributable interest of the companies in the income and losses of their subsidiaries for the year ended 28 February 1998 is:

	1998 R000	1997 R000
VENTRON		
Aggregate amount of income after taxation Aggregate amount of	126 369	81 744
losses after taxation	25 901	21 230
ALTRON		
Aggregate amount of income after taxation	231 386	153 321
Aggregate amount of losses after taxation	50 032	40 288

#### Rethabile transaction

It was announced on 9 June 1997 that the Rethabile Group would acquire a 20 percent interest in Alcatel Altech Telecoms (Pty) Limited (AAT). Pursuant to these arrangements, Altech and Alcatel CIT each sold 10 percent of AAT's issued shares to a special purpose holding company, Rethabile Telecoms Investment (Pty) Limited (Rethabile Telecoms). In consideration therefor, Altech and Alcatel CIT each received cumulative redeemable preference shares in Rethabile Telecoms to the value of R63 000 000.

#### Arrow Altech Distribution

An agreement was concluded with Arrow Electronics Inc. (Arrow) for the restructure of Altech's electronic components distribution businesses consisting of Allied Electronic Components (incorporating Contelec), Electronic Building Elements, Fairmont Electronics and Pace Electronics. The restructure involved the sale

by Altech of its electronic component distribution businesses to a joint venture company now known as Arrow Altech Distribution (Pty) Limited. The cash consideration payable by Arrow was a maximum of R116 650 000 for 50 percent of the company, subject to adjustment in respect of earnings before interest and tax of the joint venture company for the financial years ended 28 February 1999 and 29 February 2000. The effective date for accounting for this joint venture was 1 March 1997.

#### Proposed Powertech acquisition

On Tuesday 24 March 1998 a press announcement was published which contained preliminary information concerning the proposed acquisition by Powertech of the cable manufacturing interests of the Voltex Group together with a 25% shareholding in that group's electrical wholesale distribution activities.

These transactions will involve the acquisition by Altron of additional shares in Powertech. In addition, it is proposed that Altron will undertake a cash issue of participating preference shares and will place additional new participating preference shares to fund its acquisition of the Powertech shares.

The institutional share placing exercise relating to the funding of these transactions is in progress and shareholders will be advised as soon as possible of the full terms relating to these transactions together with their financial effects.

#### SHARE CAPITAL

Full details of the authorised, issued and unissued capital of the companies at 28 February 1998 are contained in note 7 to the financial statements.

#### VENTRON

10 800 ordinary shares were allotted and issued during the past financial year in terms of Ventron Corporation Limited Share Trust.

Particulars relating to The Ventron Corporation Limited Share Trust are set out in note 7.4 to the annual financial statements.





The remaining unissued Ventron ordinary shares are subject of a general authority granted to directors in terms of the Companies Act, 1973, as amended, and which authority remains valid only until the next annual general meeting which will be held on Wednesday 8 July 1998. At that meeting, shareholders will be asked to continue to place the unissued ordinary shares under the control of the directors. Shareholders will also be asked to waive their pre-emptive rights in favour of the directors to allot and issue ordinary shares for cash as and when suitable situations arise.

#### ALTRON

In order to raise funds for additional working capital requirements, 3 000 000 participating preference shares were issued for cash in terms of section 5.82 of the Listings Requirements of the Johannesburg Stock Exchange. The net proceeds so raised was R23,9 million.

Particulars relating to the Altron Executive Share Option Scheme and The Allied Electronics Corporation Limited Share Trust are set out in note 7.4 to the financial statements. Subsequent to the year end, 7 000 ordinary shares and 8 400 participating preference shares were allotted and issued pursuant to such schemes.

At the date of this report, a total of 5 219 755 ordinary shares and 36 126 660 participating preference shares remain reserved for the purposes of the company's employee share schemes.

The remaining unissued ordinary shares and participating preference shares are the subject of a general authority granted to the directors in terms of section 221 of the Companies Act, 1973, as amended, and which authority remains valid only until the next annual general meeting which will be held on Wednesday 8 July 1998. At that meeting, shareholders will be asked to continue to place the unissued

ordinary and participating preference shares under the control of the directors. Shareholders will also be asked to waive their pre-emptive rights in favour of the directors to allot and issue ordinary and/or participating preference shares for cash as and when suitable circumstances arise.

#### DIRECTORATE

The names of the directors of the companies in office at the date of this report appear from pages 6 to 9.

The following changes occurred to the composition of the board of directors from the beginning of the accounting period up to date of this report:

#### Appointments

#### ALTRON

1 April 1997	G N Sproule

P M O Curle

15 May 1997 C G Venter

R E Venter

1 March 1998 G M Rochussen

Resignations/withdrawals

31 March 1997 C J de Jager

P A Watt

28 February 1998 G N Sproule

In terms of Ventron's company articles of association, Mr L Boyd and Dr W P Venter retire at the forthcoming annual general meeting by rotation. All the retiring directors are eligible and available for re-election.

In terms of Altron's articles of association, Mr G M Rochussen retires at the forthcoming annual general meeting and Messrs I M Ayob, L Boyd and Drs H A Serebro and W P Venter retire by rotation. All the retiring directors are eligible and available for re-election.

### Directors' Report (continued)

#### SECRETARIES

Altron Management Services (Pty) Limited act as secretaries to the companies. The secretaries' business and postal addresses appear on page 76.

#### SEGMENTAL REPORTING

Segmental information is included in this annual report as part of the operational reviews.

Attributable earnings contributions to Altron were as follows:

	1998	1997
	R000	R000
Altech	77 646	42 110
Powertech	60 138	42 101
Fintech	53 419	49 269
Altron corporate	(10 096)	(18 529)
	181 107	114 951

#### Insurance risk management

The group's risk management programme incorporates the integral elements of risk control and risk finance wherein conventional insurance protects its assets against high value losses which is substantiated by comprehensive levels of self-insurance. Fixed assets at all levels are insured on a replacement value basis.

The effectiveness of the group's policy on risk management is reflected in the keen rates currently charged by its insurers in return for a relatively low claims experience. A sophisticated risk appraisal and review programme, incorporating a system of performance measurement, not only serves to identify hazards and minimise losses but provides an equitable method of premium allocation based on practical achievement.

Operating sites are graded according to size/value and risk control audits are conducted on a regular basis – for the larger operations twice a year and the remainder averaging once a year.

#### Inflation accounting

The group's annual financial statements are prepared on the historical cost basis, other than properties which are revalued at regular intervals, and as such do not disclose the effects of inflation on profits.

The fields of high technology in which the group is substantially involved include two features which have dominant effects on the way in which inflation affects the group, namely:

- rapid technology change, ensuring that equipment is rarely replaced in its existing form; and
- a tendency for unit costs of certain group products to reduce, despite general price rises and the fact that new products usually include enhanced features.

We do not, therefore, believe that in our circumstances there is an acceptable method of accounting for inflation which will clearly indicate the impact of inflation on the group. However, the earnings per share can be compared with inflation as measured by the Consumer Price Index (CPI) which forms part of the Altron group's Six-year Financial Review on page 3.

We are satisfied that our financial objectives and conservative accounting policies make adequate provision for the maintenance of capital and sustainable growth in real terms at an acceptable level.

#### DIRECTORS 'INTERESTS

#### VENTRON

At 28 February 1998 the present directors of the company held direct and indirect beneficial interests, including family interests, in 2 033 of the company's issued ordinary shares (1997: 1 233). A total of 95 000 options are allocated to directors in terms of the company's employee share scheme.

Chairman and director, Dr W P Venter, through his family and related trusts is the controlling shareholder of the company and in accordance with the definition contained in the Listings Requirements of the Johannesburg Stock Exchange, has a 59,8 percent beneficial interest in the company in respect of 16 177 870 (1997: 16 177 870) ordinary shares.





#### ALTRON

At 28 February 1998 the present directors of the company held direct and indirect beneficial interests, including family interests, in 2 753 050 of the company's issued ordinary shares (1997: 2 734 150 ordinary shares) and 10 850 of the company's issued participating preference shares (1997: 10 500). A total of 545 000 ordinary and 652 000 participating preference share options are allocated to executive directors in terms of the company's employee share schemes.

At the date of this report, these interests remain unchanged.

#### VENTRON MAJOR SHAREHOLDERS

Listed below are the major shareholders of Ventron holding 5 percent or more of Ventron's listed securities as at 28 February 1998.

	Number of	
Name of shareholders	ordinary shares	%
Biltron (Pty) Limited	16 177 870	59,8
Anglo American Industrial		
Corporation Limited	7 860 741	29,0

### APPROVAL OF THE ANNUAL FINANCIAL STATEMENTS

The annual financial statements set out in this report have been prepared in accordance with generally accepted accounting practices and are based on appropriate accounting policies, which are supported by reasonable and prudent judgements and estimates. These have been consistently applied except that Fintech Limited, a subsidiary of the companies, has deemed it prudent to provide for a tax equalisation reserve and its effect on the group financial statements is not material.

The directors of Ventron and Altron are responsible for the preparation of the annual financial statements and related financial information that fairly present the state of affairs and the results of the companies and the group. These financial statements have been prepared on the going-concern basis, since the directors of Ventron and Altron have every reason to believe that the companies and the group have adequate resources in place to continue in operation for the foreseeable future.

The auditors have concurred with the directors' going-concern statement. The annual financial statements of Ventron and Altron for the year ended 28 February 1998 which appear on pages 37 to 73 were approved by the board and signed on its behalf on 29 May 1998.

for: Ventron Corporation Limited

Dr Bill Venter

Dr Harold Serebro EXECUTIVE DIRECTOR

Harld Serebro.

for: Allied Electronics Corporation Limited

Dr Bill Venter

Low

Gavin Rochussen

GROUP FINANCIAL DIRECTOR

### Principal Accounting Policies

This summary of principal accounting policies of the group is presented to assist in the evaluation of the annual financial statements. These policies have been consistently applied.

#### Basis of accounting

The financial statements are prepared on the historical cost basis, modified by the periodic revaluation of land and buildings, and in accordance with Generally Accepted Accounting Practice.

#### Basis of Consolidation

The consolidated financial statements include the financial statements of the company and its subsidiaries. Where an investment in a subsidiary is acquired or disposed of during the financial year, its results are included from, or to, the date control became, or ceased to be, effective.

Accumulated depreciation of fixed assets relating to subsidiaries acquired is not set off against the original cost on acquisition.

Where an investment in a subsidiary is made during the financial year, any excess or shortfall of the purchase price compared with the fair value of the attributable net assets is recognised as goodwill and immediately charged directly to distributable reserves.

### ADVANCES TO RENTAL FINANCE COMPANIES

Advances to rental finance customers are regarded as financing transactions and are supported by operating and finance leases and are stated at the outstanding capital balances.

Finance income earned is computed at the interest rates inherent in the contracts and is brought to income in proportion to the balance outstanding under each contract, by reference to the net present value of payments outstanding and is included in turnover.

#### CAPITALISATION OF BORROWINGS COSTS

Interest on borrowings raised specifically to finance the construction of assets to prepare them for sale or use, is capitalised up to the date that the assets are substantially complete.

#### DEFERRED TAXATION

Deferred taxation is provided using the liability method on the comprehensive basis, whereby current rates of tax are applied to items of income and expenditure which are recognised for tax purposes in periods different from those used for accounting purposes, reduced by computed tax losses carried forward.

Deferred tax assets are not created unless their future recovery is assured beyond reasonable doubt.

#### DISCONTINUED OPERATIONS

Discontinued operations are significant, distinguishable components that have been sold or abandoned or are subject to a formal plan of disposal.

Discontinued operations are separately recognised in the financial statements once management has made a commitment to discontinue the operation without a realistic possibility of withdrawal. Assets and liabilities of a discontinued operation are measured at realisable value and are presented as a single net amount. The operating profit or loss of discontinued operations up until the date of discontinuance is included in normal operating results and separately disclosed. The profit or losses on discontinuance includes incremental costs directly related to the discontinuance.

#### EARNINGS PER SHARE

Earnings per share is the earnings attributable to shareholders for the period, in cents, divided by the weighted average number of shares in issue.

Fully diluted earnings per share are calculated on the maximum number of shares that would have been in issue at year end had all share options been exercised and other potential dilutions taken place at the beginning of the year.

#### EXCEPTIONAL ITEMS

Exceptional items are items of income or expenditure that arise from the ordinary activities of the group but are of such a size or nature that they are separately disclosed in order to assist in evaluating the group's performance.

#### FOREIGN CURRENCIES

Foreign currency transaction risks are eliminated, where possible, by entering into forward exchange contracts. Assets and liabilities in foreign currencies are translated at the hedged rates of exchange.

Gains and losses arising from currency related transactions during the year are included in operating income.

#### INVENTORIES

Inventories are valued at the lower of cost and net realisable value taking account of market conditions and technology changes. Cost is determined on the first-in, first-out and average cost methods. Work and contracts in progress and finished goods include direct costs and an appropriate portion of manufacturing overhead expenditure, and are shown net of any payments received in advance. Where contracts in progress extend over more than one accounting period, interim profits are taken, based on the stage of completion of each contract, less provisions for anticipated losses.





#### **INVESTMENTS**

An investment in an associate is a long-term investment in a company in which the group has significant influence but not control. Such an investment is initially recorded at cost and adjusted thereafter for the post-acquisition change in the group's share of net assets of the associate. Other investments are reflected at cost less amounts written off and provision for any permanent diminution in value. Income from other investments is brought to account when the right to receive payment is established.

#### LEASED ASSETS

Leases are classified as finance leases where substantially all the risks and rewards associated with ownership of an asset are transferred from the lessor to the group as lessee. Assets subject to finance lease agreements are capitalised, where material, at the cash cost equivalent and the corresponding liability to the lessor is raised. Lease payments are allocated using the effective interest rate method to determine the lease finance cost, which is charged against income, and the capital repayment, which reduces the liability to the lessor. These assets are depreciated on the same basis as similar categories of assets owned by the group. Operating leases are those leases which are not finance leases. Costs of leasing vehicles and equipment held under operating leases are charged to income as incurred. The cost of the assets and the outstanding commitments are not recorded in the balance sheet.

### PROPERTY, PLANT, VEHICLES AND EQUIPMENT

Land and buildings are included at cost to the group or subsequent valuation. It is group policy to have land and buildings valued by certified valuers at regular intervals not exceeding five years. Surpluses and deficits on revaluation are dealt with via the non-distributable reserve.

Plant, vehicles and equipment are stated at cost less accumulated depreciation.

Patents, trademarks and copyrights are written off on acquisition. No valuation is made of internally developed patents, trademarks and copyrights.

The cost of property, plant, vehicles and equipment acquired under finance leases is capitalised. Lease finance charges are charged to operating income on a systematic basis over the period of the leases. The cost of assets acquired under operating leases is not capitalised and the outstanding commitments are not recorded in the balance sheet. Operating lease charges are charged to income as incurred.

Land is not depreciated. Buildings, plant, vehicles and equipment and vehicles are depreciated at varying rates, on a straight-line basis over their expected useful lives, to estimated residual values.

Surpluses and losses arising on disposal of property, plant, vehicles and equipment in the normal course of business are included in operating income.

#### RESEARCH AND DEVELOPMENT

Research and development costs are written off in the year in which they are incurred.

#### RETIREMENT FUNDING

All eligible employees are either members of pension schemes administered by Allied Electronics
Corporation Limited, which are funded in accordance with recommendations of the actuary, or schemes within the various industries in which they are employed. These schemes are defined contribution or defined benefit plans. The group's contributions for current service costs, past service and any supplemental benefits or enhanced contributions are charged against income when due in accordance with the actuary's recommendations.

#### Turnover

Turnover comprises the invoiced sales value of goods and services sold to customers, net of trade discounts and value added tax (and includes finance income earned by the group's rental finance subsidiary). On consolidation, turnover between group companies is eliminated except for sales between group companies on an arm's length basis. Other sales and transfers of a non-trading nature between group companies are excluded, as well as turnover of associate companies, commission, dividends and interest income.

#### PRESENT ATION

Unless otherwise stated, all amounts in the annual financial statements are shown rounded off to the nearest R1 000. Comparative figures are restated or regrouped where necessary.

# Consolidated Income Statements for the year ended 28 February 1998

		V en'	VENTRON		Allied Electronics	
		Corporation	ON LIMITED	CORPORATION	LIMITED	
		1998	1997	1998	1997	
	Notes	R000	R000	R000	R000	
Turnover	1	5 216 473	4 708 775	5 216 473	4 708 775	
Operating income before interest		516 408	395 004	516 562	395 085	
Net interest income	2	50 522	24 171	49 659	23 292	
Income before exceptional items	3	566 930	419 175	566 221	418 377	
Exceptional items	4	57 645	(24 295)	57 645	(24 295)	
Income before taxation		624 575	394 880	623 866	394 082	
Taxation	5	216 623	147 660	216 332	147 331	
Income after taxation		407 952	247 220	407 534	246 751	
Attributable to outside shareholders		(306 873)	(187 255)	(226 047)	(133 715)	
- normal operations		(268 516)	(205 947)	(201 738)	(148 553)	
- exceptional items		(38 357)	18 692	(24 309)	14 838	
Share of income of associate companies		(197)	1 009	(380)	1 915	
Earnings attributable to shareholders		100 882	60 974	181 107	114 951	
Dividends		(26 378)	(22 176)	(54 127)	(44 446)	
Transfers (to)/from non-distributable re	eserves	(409)	1 209	(790)	2 295	
Retained income for the year		74 095	40 007	126 190	72 800	
Distributable reserves – opening balance	)	123 046	90 329	477 794	418 828	
Write down of associates and off-shore						
investments		(4 839)	_	(9 348)	_	
Goodwill written off on acquisition		(942)	(7 290)	(1 819)	(13 834)	
Distributable reserves						
<ul> <li>closing balance</li> </ul>	8	191 360	123 046	592 817	477 794	
Caminga non degue (conta)	e	272.0	995 5	02.2	50 F	
Earnings per share (cents)	6	372,9	225,5	93,3	59,5	
Headline earnings per share (cents)	6	317,2	241,3	78,3	63,8	
Dividend per share (cents)		97,5	82,0	27,5	23,0	



### Consolidated Balance Sheets at 28 February 1998

		VEN	ΓRON	Allied Elec	TRONICS
		Corporation	ON LIMITED	CORPORATION	Limited
		1998	1997	1998	1997
	Notes	R000	R000	R000	R000
CAPITAL EMPLOYED					
Share capital and premium	7	221 239	221 085	190 614	165 110
Reserves	8	217 228	153 438	641 245	534 962
Shareholders' equity		438 467	374 523	831 859	700 072
Outside shareholders' interests	9	1 382 118	1 140 139	980 914	808 969
Long-term liabilities	10	182 364	238 785	182 364	238 785
Deferred taxation	11	25 487	32 765	25 487	32 765
		2 028 436	1 786 212	2 020 624	1 780 591
EMPLOYMENT OF CAPITAL					
Fixed assets	12	443 702	400 955	443 702	400 955
Advances to rental finance customers	13	486 667	466 818	486 667	466 818
Investments and loans	13	179 747	134 403	179 747	134 403
Net current assets	10	918 320	784 036	910 508	778 415
Current assets		2 530 553	1 968 206	2 527 483	1 966 753
Inventories	14	845 065	692 872	845 065	692 872
Accounts receivable		968 156	811 450	968 156	811 450
Cash and cash equivalents	15	717 332	463 884	714 262	462 431
Current liabilities		1 612 233	1 184 170	1 616 975	1 188 338
Short-term loans	10	4 749	1 704	8 134	4 998
Accounts payable		1 188 017	859 793	1 187 981	859 762
Provisions	16	120 334	96 982	120 334	96 982
Bank overdraft	10	_	549	_	549
Taxation payable		183 197	109 280	182 971	108 946
Dividends recommended		26 378	22 176	54 080	44 437
Outside shareholders for dividends		89 558	93 686	63 475	72 664
		2 028 436	1 786 212	2 020 624	1 780 591
Net asset value per share (cents)		1 620,7	1 384,9	423,0	362,3

## Consolidated Cash Flow Statements FIRALS

		VENT	CRON	Allied Ele	ECTRONICS
		Corporatio	N LIMITED	Corporation	N LIMITED
		1998	1997	1998	1997
	Notes	R000	R000	R000	R000
Cash retained from operating activities		510 696	272 820	485 568	271 847
Cash generated by operations	A	645 538	463 068	635 526	463 150
Investment income		94 552	46 062	93 689	45 183
Decrease/(Increase) in working capital	В	26 827	(43 752)	26 822	(43 750)
Cash generated by operating activities		766 917	465 378	756 037	464 583
Interest paid		(18 399)	(3 167)	(18 399)	(3 167)
Taxation paid	С	(149 984)	(104 109)	(149 585)	(104 036)
Cash available from operating activities Dividends paid		598 534	358 102	588 053	357 380
– to shareholders		(22 176)	(20 012)	(44 484)	(38 403)
<ul> <li>to outside shareholders</li> </ul>		(65 662)	(65 270)	(58 001)	(47 130)
Cash generated by/(utilised) in investing activities		(195 787)	98 086	(195 787)	98 086
Investment to maintain operations		(38 486)	208 569	(38 486)	208 569
Replacement of fixed assets		(53 661)	(69 721)	(53 661)	(69 721)
Proceeds on disposal of fixed assets		9 665	18 764	9 665	18 764
Proceeds on disposal of interest in subsidiary	D	1 288	65 000	1 288	65 000
Proceeds on disposal of investments	E	_	162 297	- 1	162 297
Proceeds on disposal of operations	F	4 222	23 229	4 222	23 229
Proceeds on disposal of discontinued operations	G		9 000		9 000
Investment to expand operations		(157 301)	(110 483)	(157 301)	(110 483)
Additions to fixed assets		(71 020)	(15 289)	(71 020)	(15 289)
Acquisition of operations	Н	(21 088)	(33 206)	(21 088)	(33 206)
Increase in advances to rental finance customers		(19 849)	(41 743)	(19 849)	(41 743)
Increase in investments		(45 344)	(24 603)	(45 344)	(24 603)
Decrease in long-term					4 358
loans receivable			4 358		
Cash effects of financing activities		(53 103)	(70 870)	(29 592)	(70 416)
Decrease in long-term borrowings		(50.401)	(1 342)	(50.401)	(1 342)
Decrease in long-term liabilities Increase/(Decrease) in short-term loans		(56 421) 3 045	(73 065)	(56 421) 3 136	(73 065) 77
Proceeds on share issue in holding compa	inv	3 045 154	(377)	25 504	779
Increase/(Decrease) in outside	шу	134		23 304	'''
shareholders' interest		119	3 914	(1 811)	3 135
Cash resources					
Net funds generated		261 806	300 036	260 189	299 517
Cash and cash equivalents in disposals		(7 809)	973	(7 809)	973
Cash and cash equivalents		400.007	100.000	401.000	101 000
- at beginning of year		463 335	162 326	461 882	161 392
– at end of year		717 332	463 335	714 262	461 882





### Notes to the Consolidated Cash Flow Statements

		VENT Corporation		ALLIED ELE	
_		1998	1997	1998	1997
		R000	R000	R000	R000
A	Cash generated by operations				
	Income before exceptional items	566 930	419 175	566 221	418 377
	Dividend income	(25 631)	(18 724)	(25 631)	(18 724)
	Interest received	(68 921)	(27 338)	(68 058)	(26 459)
	Interest paid	18 399	3 167	18 399	3 167
		490 777	376 280	490 931	376 361
	Adjustments for:				
	Depreciation	80 439	75 736	80 439	75 736
	Surplus on disposal of fixed assets	(4 569)	(3 681)	(4 569)	(3 681)
	Movement in provisions and other				
	non-cash items	78 891	17 422	68 725	17 423
	Cash movement in exceptional items		(2 689)		(2 689)
		645 538	463 068	635 526	463 150
В	DECREASE / (INCREASE ) IN WORKING CAPITAL				
	Increase in inventories	(152 193)	(17 543)	(152 193)	(17 543)
	Increase in accounts receivable	(149 532)	(97 774)	(149 532)	(97 774)
	Increase in accounts payable	328 552	71 565	328 547	71 567
		26 827	(43 752)	26 822	(43 750)
С	TAXATION PAID				
	Amounts unpaid at beginning of year	(109 280)	(66 561)	(108 946)	(66 483)
	Amounts charged to the income statement	(223 901)	(146 828)	(223 610)	(146 499)
	Amounts unpaid at end of year	183 197	109 280	182 971	108 946
		(149 984)	(104 109)	(149 585)	(104 036)
D	PROCEEDS ON DISPOSAL OF INTEREST IN SUBSIDIAR Y				
	Book value of interest	184	37 000	184	37 000
	Surplus on disposal	1 104	28 000	1 104	28 000
		1 288	65 000	1 288	65 000

#### (continued)

# Notes to the Consolidated Cash Flow Statements FINALS

			VENTRON CORPORATION LIMITED		ECTRONICS N LIMITED
		1998 R000	1997 R000	1998 R000	1997 R000
Е	PROCEEDS ON DISPOSAL OF INVESTMENTS				
	Book value of investments		156 805	<del></del> -	156 805
	Surplus on disposal		5 492		5 492
		<u></u> -	162 297		162 297
F	PROCEEDS ON DISPOSAL OF OPERATIONS				
	Fixed assets	_	3 173		3 173
	Net working capital	(328)	7 622	(328)	7 622
	Net cash at bank	7 809	3 427	7 809	3 427
	Minority shareholders	(3 479)	_	(3 479)	_
	Surplus on disposal	220	9 007	220	9 007
		4 222	23 229	4 222	23 229
G	PROCEEDS ON DISPOSAL OF DISCONTINUED OPERATIONS				
	Fixed assets	<u></u>	13 351	<u></u>	13 351
	Net working capital		51 812	<del></del>	51 812
	Net loans	<u>—</u>	(21 048)	<u> </u>	(21 048)
	Net overdraft	<del></del>	(4 400)	_	(4 400)
	Exceptional write-offs	<u> </u>	(25 715)	<u> </u>	(25 715)
	Loss on disposal	<u> </u>	(5 000)	_	(5 000)
			9 000	_	9 000
Н	A CQUISITION OF OPERATIONS				
	Fixed assets	(2 870)	_	(2 870)	_
	Net working capital	(7 358)	(8 110)	(7 358)	(8 110)
	Premium on acquisition	(10 860)	(25 096)	(10 860)	(25 096)
		(21 088)	(33 206)	(21 088)	(33 206)





### Notes to the Consolidated Financial Statements

		V ENT Corporatio		ALLIED ELE	
		1998 R000	1997 R000	1998 R000	1997 R000
1	Turnover				
	Sales to customers	5 216 473	4 708 775	5 216 473	4 708 775
	The following are excluded from turnover:				
	Value added tax	696 784	621 943	696 784	621 943
	Dividends and interest income, which are	***************************************			
	shown in notes 2 and 3.7	94 552	46 062	93 689	45 183
2	Interest				
	Interest income	68 921	27 338	68 058	26 459
	Interest expense	(18 399)	(3 167)	(18 399)	(3 167)
	Net interest income	50 522	24 171	49 659	23 292
3	INCOME BEFORE EXCEPTIONAL ITEMS This is stated after taking account of the				
	following items:				
	3.1 Operating costs				
	Material and services	3 208 143	3 058 390	3 208 143	3 058 390
	Employees remuneration	973 289	914 500	973 135	914 419
	Net change in inventories	152 193	17 543	152 193	17 543
	Other operating costs	366 440	323 338	366 440	323 338
		4 700 065	4 313 771	4 699 911	4 313 690
	3.2 Auditors' remuneration				
	Audit fees	6 462	6 619	6 462	6 619
	Fees for other services	468	226	468	226
		6 930	6 845	6 930	6 845
	3.3 Depreciation of fixed assets	4.040	4 404	4 0 4 0	4 404
	Property	1 343	1 484	1 343	1 484
	Plant, equipment and vehicles	78 424	71 606	78 424	71 606
	Industrialisation expenditure	672	2 646	672	2 646
		80 439	75 736	80 439	75 736

#### (continued)

## Notes to the Consolidated Financial Statements FINALS

			TRON ON LIMITED	ALLIED EL	ECTRONICS ON LIMITED
		1998 R000	1997 R000	1998 R000	1997 R000
3.4	Fees payable				
	Management fees	4 413	2 555	4 413	2 555
	Technical, consultancy and				
	"know-how" fees	28 664	20 853	28 664	20 853
		33 077	23 408	33 077	23 408
3.5	Increase in provisions	23 352	26 182	23 352	26 182
3.6	Operating lease charges				
	Property	43 511	37 704	43 511	37 704
	Plant, equipment and vehicles	23 196	26 206	23 196	26 206
		66 707	63 910	66 707	63 910
3.7	Other income				
	Dividends from investments	25 631	18 724	25 631	18 724
	Government grants and other				
	allowances	9 092	11 938	9 092	11 938
		34 723	30 662	34 723	30 662
3.8	Research and development				
	expenditure	24 345	30 753	24 345	30 753
3.9	Surplus on disposal of fixed assets				
	Property	(6)	1 405	(6)	1 405
	Plant, equipment and vehicles	4 574	2 276	4 574	2 276
		4 568	3 681	4 568	3 681





		VENTRON CORPORATION LIMITED		ALLIED ELECTRONICS CORPORATION LIMITED	
		1998 R000	1997 R000	1998 R000	1997 R000
4	Exceptional items	1000	10000	1000	
	Surplus on disposal of equity in businesses	90 097	5 107	90 097	5 107
	Deficit on disposal of equity in businesses	_	(37 298)	_	(37 298)
	Surplus on disposal of other operations		37 007		37 007
	Trademarks and copyrights written off	(550)	(24 431)	(550)	(24 431)
	Group restructuring costs (incurred				
	and provided)	(31 902)	(4 680)	(31 902)	(4 680)
	Gross exceptional items	57 645	(24 295)	57 645	(24 295)
	Tax relief on discontinuance costs	(4 208)	1 310	(4 208)	1 310
	Attributable to outside shareholders	(38 357)	18 692	(24 309)	14 838
	Net effect on attributable earnings	15 080	(4 293)	29 128	(8 147)

#### (continued)

# Notes to the Consolidated Financial Statements FINALS

			VENTRON CORPORATION LIMITED		ALLIED ELECTRONICS CORPORATION LIMITED	
			1998 R000	1997 R000	1998 R000	1997 R000
5	Тах	KATION				
	5.1	South African taxation charge				
		Normal taxation – current	191 355	138 275	191 064	137 976
		Deferred taxation – current	(1 156)	3 879	(1 156)	3 879
		Normal taxation – prior	3 698	(4 229)	3 698	(4 259)
		Deferred taxation – prior	141	623	141	623
		Transfer from tax equalisation account	(6 263)	(3 670)	(6 263)	(3 670)
			187 775	134 878	187 484	134 549
		Secondary tax on companies	28 848	12 444	28 848	12 444
		Transition levy	_	338	_	338
			216 623	147 660	216 332	147 331
	5.2	Reconciliation of rate of taxation				
		South African normal tax rate	35,0 %	35,0 %	35,0 %	35,0 %
		Adjusted for:				
		Disallowable expense	0,2 %	4,1 %	0,2 %	4,1 %
		Non-taxable income	(7,9)%	(8,1)%	(7,9)%	(8,1)%
		(Decrease)/Increase in deferred tax				
		assets not raised	0,2 %	(0,4)%	0,2 %	(0,4)%
		Creation/(Utilisation) of tax losses	2,0 %	(0,2)%	2,0 %	(0,2)%
		Abnormal write-offs	<del></del>	5,1 %		5,1 %
		Investment and other allowances	(0,3)%	(0,1)%	(0,3)%	(0,1)%
		Transfer from tax equalisation account	1,0 %	(0,9)%	1,0 %	(0,9)%
		Prior year adjustments	1,0 %	(0,4)%	1,0 %	(0,4)%
			(3,8)%	(0,9)%	(3,8)%	(0,9)%
		Secondary tax on companies	4,6 %	3,2 %	4,6 %	3,2 %
		Transition levy	<del></del>	0,1 %	<del></del>	0,1 %
		Net increase	0,8 %	2,4 %	0,8 %	2,4 %
		Effective tax rates	35,8 %	37,4 %	35,8 %	37,4 %
	5.3	Tax losses				
		The estimated tax losses available for set-off against future taxable income are as follows:				
		Total available tax losses	141 974	105 029	141 974	105 029
		Applied to reduce deferred taxation	(13 833)	(1 410)	(13 833)	(1 410)
			128 141	103 619	128 141	103 619





#### 6 Earnings per share

VENTRON CORPORATION LIMITED

#### 6.1 Actual

Earnings per share of 372,9 cents (1997: 225,5 cents) is calculated using the weighted average number of shares in issue during the year of 27 051 624 (1997: 27 043 647), based on earnings attributable to shareholders.

#### 6.2 Diluted

Fully diluted earnings per share based on 27 097 647 (1997: 27 138 647) shares is 372,3 cents (1997: 225,2 cents) calculated on the earnings attributable to shareholders for the year ended 28 February 1998, representing a dilution of 0,2% on the actual earnings stated in 6.1 above. This calculation thus does not recognise any funds to be received from such issues or any projected growth in attributable earnings arising from such additional funds, which could compensate for any dilution in earnings.

#### 6.3 Headline earnings per share

Headline earnings per share is 317,2 cents (1997: 241,3 cents) based on the earnings attributable to shareholders before exceptional items, and calculated using the weighted average number of shares in issue during the year of 27 051 624 (1997: 27 043 647).

6.4	Reconciliation between earnings and headline earnings	1998	1997
		R000	R000
	Attributable earnings	100 882	60 974
	Exceptional item – gross	(57 645)	24 295
	Tax on exceptional items	4 208	(1 310)
	Outside shareholders' interests – Altron	24 309	(14 838)
	– Ventron in Altron	14 048	(3 854)
	Headline earnings	85 802	65 267

#### ALLIED ELECTRONICS CORPORATION LIMITED

#### 6.5 Actual

Earnings per share of 93,3 cents (1997: 59,5 cents) is calculated using the weighted average number of shares in issue during the year of 194 122 226 (1997: 193 050 391), based on earnings attributable to shareholders.

#### 6.6 Diluted

Fully diluted earnings per share based on 202 326 030 (1997: 196 535 930) shares is 89,5 cents (1997: 58,5 cents) calculated on the earnings attributable to shareholders for the year ended 28 February 1998, representing a dilution of 4,25% on the actual earnings stated in 6.5 above. This calculation thus does not recognise any funds to be received from such issues or any projected growth in attributable earnings arising from such additional funds, which could compensate for any dilution in earnings.

#### 6.7 Headline earnings per share

Headline earnings per share is 78,3 cents (1997: 63,8 cents) based on the earnings attributable to shareholders before exceptional items, and calculated using the weighted average number of shares in issue during the year of 194 122 226 (1997: 193 050 391).

6.8	Reconciliation between earnings and headline earnings	1998	1997
		R000	R000
	Attributable earnings	181 107	114 951
	Exceptional item – gross	(57 645)	24 295
	Tax on exceptional items	4 208	(1 310)
	Outside shareholders' interests	24 309	(14 838)
	Headline earnings	151 979	123 098

## Notes to the Consolidated Financial Statements FINALS

VENTRON					
CORPORATION	LIMITED				

ALLIED ELECTRONICS
CORPORATION LIMITED

			CORPORATION LIMITED		CORPORATION LIMITED	
			Numl	ber of shares	Num	ber of shares
			1998	1997	1998	1997
7	SHA	ARE CAPITAL				
	7.1	Authorised				
		VENTRON CORPORATION LIMITED				
		Ordinary shares of 500 cents each	31 700 000	31 700 000		
		ALLIED ELECTRONICS				
		CORPORATION LIMITED				
		Ordinary shares of 2 cents each			247 500 000	247 500 000
		Participating preference shares of				
		0,01 cent each			500 000 000	500 000 000
	7.2	Issued				
		Ordinary shares				
		In issue at beginning of year	27 043 647	27 043 647	96 602 575	96 465 975
		Issued in terms of share schemes	10 800	_	192 240	136 600
		In issue at end of year	27 054 447	27 043 647	96 794 815	96 602 575
		Participating preference shares		<del></del>		
		In issue at beginning of year			96 602 575	96 463 075
		Issued in terms of share schemes			3 258 940	139 500
		In issue at end of year			99 861 515	96 602 575

Refer to note 5 of the notes to the company financial statements for further details of the companies authorised and issued share capital.

#### 7.3 Unissued

VENTRON CORPORATION LIMITED

 $600\ 506\ (1997:\ 611\ 306)$  ordinary shares reserved to meet the requirements of The Ventron Corporation Limited Share Trust.

4 045 047 (1997: 4 045 047) ordinary shares under the control of the directors until the forthcoming annual general meeting.

ALLIED ELECTRONICS CORPORATION LIMITED

#### Ordinary shares

5 226 755 (1997: 5 418 995) ordinary shares reserved to meet the requirements of the Altron Executive Share Option Scheme and The Allied Electronics Corporation Limited Share Trust.

145 478 430 (1997: 145 478 430) ordinary shares under the control of the directors until the forthcoming annual general meeting.

#### Participating preference shares

36 135 060 (1997: 37 016 600) participarting preference shares reserved to meet the requirements of the Altron Executive Share Option Scheme and The Allied Electronics Corporation Limited Share Trust. 364 003 425(1997: 366 380 825) participating preference shares under the control of the directors until the forthcoming annual general meeting.





#### Employee share schemes

VENTRON CORPORATION LIMITED

#### Options allocated

Scheme	Number of options	Number of options				
	allocated as at	options	options	options	options	allocated as at
	1 March 1997	granted	lapsed	forfeited	exercised	28 Febr uar y 1998
Share trust	95 000			41 000	10 800	43 200

- Note: 1. No share options were granted to, or lapsed by directors during the year.
  - 2. The subscription price of the 10 800 shares exercised by directors during the year was R153 900. The market price of these shares was R254 650.

#### ALLIED ELECTRONICS CORPORATION LIMITED

Scheme	Number of options allocated as at 1 March 1997	Number of options granted	Number of options lapsed	Number of options forfeited	Number of options exercised	Number of options allocated as at 28 February 1998
	Ordinary Part. pref.	Ordinary Part. pref.	Ordinary Part. pref.	Ordinary Part. pref.	Ordinary Part. pref	Ordinary Part. pref.
Share option	179 700 180 000		5 100 5 100	4 800 4 800	137 800 138 100	32 000 32 000
Share trust	481 940 5 247 840	<b>—</b> 978 000	8 000 8 000	68 400 823 800	48 040 115 840	357 500 5 278 200
Total	661 640 5 427 840	_ 978 000	13 100 13 100	73 200 828 600	185 840 253 940	389 500 5 310 200

- Note 1. 484 500 participating preference share options were granted to directors during the year. No share options were lapsed by directors; however, directors of the company who resigned during the year forfeited 50 000 ordinary and 286 700 participating preference shares on resignation.
  - 2. The market price of share options exercised during the year ranged from R6,10 to R10,80. The subscription price of these options ranges from R5,00 to R13,00.
  - 3. The subscription price of the 31 900 ordinary share options exercised by the directors during the year amounted to R215 910. The market price of these ordinary shares exercised amounted to R273 710 and the participating preference shares amounted to R255 560.

#### Options available for allocation

2 963 260 ordinary shares are available for future allocation in terms of the Altron Executive Share Option Scheme with a further 1 873 995 ordinary shares available for future allocation in terms of The Allied Electronics Corporation Limited Share Trust.

2 963 260 participating preference shares are available for future allocation in terms of the Altron Executive Share Option Scheme with a further 27 861 600 participating preference shares available for future allocation in terms of The Allied Electronics Corporation Limited Share Trust.

## Notes to the Consolidated Financial Statements FINALS

			VENTRON		Allied Electronics	
			Corporation	ON LIMITED	Corporation	N LIMITED
			1998	1997	1998	1997
			R000	R000	R000	R000
8	RES	SERVES				
	8.1	Non-distributable reserves				
		Balance at beginning of year	30 392	26 674	57 168	50 112
		Movement for the year				
		Deficit on revaluation of assets				
		and investments	(688)	(221)	(1 332)	(420)
		Equity accounted income/(loss)	478	(988)	924	(1 875)
		Loss on disposal of land, buildings				
		and investments	(25)	_	(48)	_
		Unrealised surplus on translation				
		of foreign currency reserves	(9 234)	4 927	(17 836)	9 351
		Share premium arising in subsidiary				
		on the issue of shares	4 945		9 552	
		Balance at end of year	25 868	30 392	48 428	57 168
		Surplus on revaluation of assets				
		and investments	12 982	13 670	24 135	25 467
		Capital redemption reserve fund	710	710	1 346	1 346
		Equity accounted income	2 777	2 299	5 278	4 354
		Transfer on repayment of				
		preference shares	(198)	(198)	(375)	(375)
		Surplus on disposal of land and				
		buildings and investments	4 598	4 623	8 713	8 761
		Unrealised surplus on translation				
		of foreign currency reserves	54	9 288	(221)	17 615
		Share premium arising in subsidiary				
		on the issue of shares	4 945	_	9 552	_
	8.2	Distributable reserves				
		Retained income	191 360	123 046	592 817	477 794
	8.3	Total reserves	217 228	153 438	641 245	534 962

The accumulated distributable reserves, if declared as a cash dividend, would be subject to secondary tax on companies.

In the normal course of business, it is not expected that such a distribution from past distributable reserves will arise.

### 9 Outside shareholders ' INTEREST

IIVI EIVEDI				
Equity interest	1 340 018	1 125 839	938 814	794 669
Interest free loans	42 100	14 300	42 100	14 300
	1 382 118	1 140 139	980 914	808 969
	1111			





		VENTRON CORPORATION LIMITED		ALLIED ELECTRONICS  CORPORATION LIMITED	
		1998 R000	1997 R000	1998 R000	1997 R000
10 B of	RROWINGS				
	Long-term liabilities				
10.1	and short-term loans				
	Long-term liabilities – other	14 967	_	14 967	_
	Funding of rental finance book	167 397	238 785	167 397	238 785
		182 364	238 785	182 364	238 785
	Short-term loans (including the portion	102 001	200 700	102 001	200.00
	of long-term liabilities repayable			******	
	within one year)	4 749	1 704	8 134	4 998
	Bank overdraft	<del></del> -	549	<del></del> .	549
	Aggregate borrowings	187 113	241 038	190 498	244 332
	In terms of the articles of association,				
	the borrowing powers of the companies				
	are unlimited.				
	Refer to Annexure 1 for details.				
10.2	Guarantees	590 595	587 822	590 595	587 822
	Borrowing facilities	409 000	321 530	409 000	321 530
	Operating guarantees	181 595	266 292	181 595	266 292
11 D pp	TERRED MAYATION				
	FERRED TAXATION				
11.1	Deferred taxation movement	32 765	31 933	32 765	31 933
	Balance at beginning of year Charged/(Credited) to the	32 703	31 933	32 703	31 933
	income statement				
	- current year	(1 156)	3 879	(1 156)	3 879
	– prior year	141	623	141	623
	Transfer from tax equalisation account	(6 263)	(3 670)	(6 263)	(3 670)
	Balance at end of year	25 487	32 765	25 487	32 765
11.2	Deferred taxation balance				
	Provisions for taxation on timing				
	differences resulting from:				
	Fixed asset allowances	55 920	38 293	55 920	38 293
	Debtors' allowances	(5 327)	(3 658)	(5 327)	(3 658)
	Consumable stores	274	252	274	252
	Receipts in advance		1 188		1 188
	Construction work in progress	9 316	6 583	9 316	6 583
	Provisions	(32 426)	(19 164)	(32 426)	(19 164)
	Tax equalisation reserve	1 958	8 221	1 958	8 221
	Tax losses	(10 370)		(10 370)	
	Other timing differences	6 142	1 050	6 142	1 050
		25 487	32 765	25 487	32 765
	The above balance has been reduced				
	by deferred tax assets of subsidiaries amounting to	21 323	7 711	21 323	7 711

## Notes to the Consolidated Financial Statements FINALS

(continued)

	Land and buildings R000	Plant, equipment and vehicles R000	Industrial- isation expenditure R000	Total R000
12 FIXED ASSETS - GROUP				
Cost or valuation				
Balance at 28 February 1997	158 748	690 745	8 061	857 554
Additions at cost	3 602	123 949	_	127 551
Revaluations	900	_	_	900
Disposals and exceptional write-offs	(1 196)	(50 444)	(8 061)	(59 701)
Other movements	(10)	(159)	_	(169)
Balance at 28 February 1998	162 044	764 091		926 135
Accumulated depreciation				
Balance at 28 February 1997	13 732	435 478	7 389	456 599
Depreciation for the year	1 343	78 474	672	80 439
Disposals	(435)	(46 109)	(8 061)	(54 605)
Balance at 28 February 1998	14 640	467 793		482 433
Carrying amount at 28 February 1998	147 404	296 298	_	443 702
Carrying amount at 28 February 1997	145 016	255 267	672	400 955

Land and buildings held by the group were valued during 1994 on an open-market value basis, in continuation of existing use, by certified valuers Raymond Reinertsen (Pty) Limited and Taverner and Associates.

Details of land and buildings are available to shareholders, on request, for inspection at the registered office of the company.





	VENTRON		Allied Electronics	
	Corporation	on Limited	CORPORATION LIMITED	
	1998	1997	1998	1997
	R000	R000	R000	R000
13 Investments and loans				
13.1 Associate companies				
Unlisted	7 859	28 304	7 859	28 304
13.2 Other investments				
Unlisted	153 786	87 997	153 786	87 997
Refer to Annexure 3 for details.				
13.3 Loans				
Other loans	18 102	18 102	18 102	18 102
13.4 Total investments and loans	179 747	134 403	179 747	134 403

13.5 Advances to rental finance customers

A subsidiary, Technologies Acceptances (Pty) Limited, provides finance to customers who wish to rent certain of the group's products.

#### 14 Inventories

11111211120				
Raw materials	250 423	197 514	250 423	197 514
Work in progress	171 619	130 844	171 619	130 844
Contracts in progress	(43)	4 381	(43)	4 381
Finished goods	341 670	180 893	341 670	180 893
Merchandise	76 279	173 946	76 279	173 946
Consumable stores and spares	5 117	5 294	5 117	5 294
	845 065	692 872	845 065	692 872
Deducted from contracts in progress are			<u> </u>	
receipts in advance amounting to	11 319	17 629	11 319	17 629
Inventory valued at cost	768 397	486 125	768 397	486 125
Inventory valued at net realisable value	76 668	206 747	76 668	206 747
	845 065	692 872	845 065	692 872
15 Cash and cash equivalents				
Cash at bank and on deposit	717 332	463 884	714 262	462 431
16 Provisions				
Warranty	60 153	65 013	60 153	65 013
Provision for restructuring costs	27 420	_	27 420	_
Other	32 761	31 969	32 761	31 969
	120 334	96 982	120 334	96 982

#### (continued)

## Notes to the Consolidated Financial Statements FINALS

#### 17 R ETIREMENT BENEFIT INFORMATION

The majority of non-scheduled employees are members of either the Altron Group Pension Fund or the Altron Group Retirement Fund. The first is a defined contribution pension fund, while the latter was converted from a defined benefit provident fund to a defined contribution provident fund on 28 February 1998. Both these funds are governed by the Pension Funds Act, 1956 as amended. The net amount charged against income in respect of contributions amounted to R44 926 000 (1997: R37 055 461).

The funds are actuarially valued at intervals of not more than three years with interim valuations on a yearly basis as at the end of February. The results of the valuations are only available in July of each year. The contribution rate by the employers to the Altron Group Pension Fund was 9,25% to 28 February 1998, which was increased to 9,5% on 1 March 1998 and is calculated on the pensionable emoluments of members.

The actuary indicated at the last valuation dated 28 February 1997 that the benefits were fully funded and adequate reserves exist in the funds.

The remaining employees participate in other benefit plans or pension fund arrangements, set up in terms of industry requirements and the group's contribution to these funds amounted to R7 207 000 (1997: R11 454 000).

The group has commissioned an actuarial valuation of the potential liabilities for post-retirement medical benefits, principally in connection with contributions to the Altron medical aid scheme relative to current employees and retirees. This report indicates that there are sufficient reserves to cover the past-service contractual liability for postretirement medical benefits.

	VEN	ΓRON	Allied Electronics	
	Corporation	ON LIMITED	CORPORATION LIMITE	
	1998	1997	1998	1997
	R000	R000	R000	R000
18 C OMMITMENTS				
18.1 Capital expenditure				
Contracts for capital expenditure not				
provided for in the financial statements	17 710	11 743	17 710	11 743
Capital expenditure authorised but				
not contracted for	7 818	3 816	7 818	3 816
	25 528	15 559	25 528	15 559
18.2 Amounts outstanding under operating lease agreements				
Payable within the next year:				
Property	38 891	32 933	38 891	32 933
Plant, equipment and vehicles	29 844	22 676	29 844	22 676
	68 735	55 609	68 735	55 609
Payable thereafter:				
Property	127 665	88 216	127 665	88 216
Plant, equipment and vehicles	34 782	28 114	34 782	28 114
	162 447	116 330	162 447	116 330
Total	231 182	171 939	231 182	171 939





	<b>V</b> ENTRON		Allied Electronics	
	CORPORATION	on Limited	CORPORATION LIMITED	
	1998	1997	1998	1997
	R000	R000	R000	R000
19 CONTINGENT LIABILITIES				
Balance of consideration for acquisition				
of subsidiary	<del>-</del>	16 250	—	16 250
Guarantees of housing loans to employees				
– Powertech		12		12

#### 20 Foreign currency commitments

The group has entered into certain forward exchange contracts, which do not relate to specific items appearing in the balance sheet, but were entered into to cover foreign commitments not yet due. The contracts will be utilised for purposes of trade during 1998/99.

Details are as follows:

Foreign	Rand
amount	amount
(000)	(000)
British pounds 11 663	96 604
US dollars 33 099	164 679
German marks 3 441	9 687
French francs 138 224	116 385
European currency units 15 072	81 938
Japanese yen 24 035	928
Other 4 532	2 576
	472 797

## Company Income Statements for the year ended 28 February 1998

		V en'	TRON	Allied Electronics	
		Corporation	ON LIMITED	CORPORATION LIMITED	
		1998	1997	1998	1997
	Notes	R000	R000	R000	R000
Turnover	1	<u></u>			
Operating income before interest		27 844	23 333	61 942	53 300
Interest income/(expense)		856	868	<u>—</u>	(9)
Income before taxation	2	28 700	24 201	61 942	53 291
Taxation	3	289	325	_	_
Earnings attributable					
to shareholders		28 411	23 876	61 942	53 291
Dividends	4	(26 378)	(22 176)	(54 127)	(44 446)
Retained income for the year		2 033	1 700	7 815	8 845
Distributable reserves – opening balance		3 807	2 107	13 986	5 141
Distributable reserves					
- closing balance	6	5 840	3 807	21 801	13 986



### Company Balance Sheets at 28 February 1998

			VENTRON		ECTRONICS
		Corporation	ON LIMITED	CORPORATIO	n Limited
		1998	1997	1998	1997
	Notes	R000	R000	R000	R000
CAPITAL EMPLOYED					
Share capital and premium	5	221 239	221 085	190 614	165 110
Reserves	6	5 840	3 807	26 861	19 046
Shareholders' equity		227 079	224 892	217 475	184 156
EMPLOYMENT OF CAPITAL					
Fixed assets	7	—	_	50	50
Interest in subsidiaries	8	222 649	222 564	208 883	176 752
Net current assets		4 430	2 328	8 542	7 354
Current assets		31 066	24 869	62 658	51 812
Accounts receivable		27 997	23 415	62 644	51 812
Cash and cash equivalents	9	3 069	1 454	14	
Current liabilities		26 636	22 541	54 116	44 458
Accounts payable		36	32	36	21
Taxation payable		222	333	_	
Dividends recommended		26 378	22 176	54 080	44 437
		227 079	224 892	217 475	184 156

## Company Cash Flow Statements FINALS

		VENTRON CORPORATION LIMITED		ALLIED ELECTRONICS  CORPORATION LIMITED	
		1998	1997	1998	1997
	Notes	R000	R000	R000	R000
Cash retained from operating activities		4 796	520	9 949	951
Cash generated by/(utilised in)					
operations	A	1 559	(83)	(247)	339
Investment income		27 997	24 284	62 189	51 373
Increase in working capital	В	(1 328)	(3 600)	(7 509)	(12 349)
Cash generated by operating activities		28 228	20 601	54 433	39 363
Interest paid		(856)	_	_	(9)
Taxation paid	C	(400)	(69)	_	_
Cash available from operating activities		26 972	20 532	54 433	39 354
Dividends paid to shareholders		(22 176)	(20 012)	(44 484)	(38 403)
Cash utilised in investing activities		_	_	<u>—</u>	1 788
Proceeds on disposal of fixed assets		_	_	_	1 588
Proceeds on disposal of investments		—	_	<u></u> -	200
Cash effects of financing activities		(3 181)		(9 935)	(2 739)
Increase in interest in subsidiaries		(3 335)	_	(35 439)	_
Decrease in short-term borrowings		_	_	_	(3 518)
Proceeds on share issue to shareholders		154	_	25 504	779
Cash resources					
Net funds generated		1 615	520	14	_
Cash and cash equivalents					
– at beginning of year		1 454	934		_
- at end of year		3 069	1 454	14	



### Notes to the Company Cash Flow Statements

		VENTRON CORPORATION LIMITED		ALLIED ELECTRONICS CORPORATION LIMITED	
		1998 R000	1997 R000	1998 R000	1997 R000
A	Cash generated by/ (utilised in) operations				
	Income before taxation	28 700	24 201	61 942	53 291
	Dividend income	(27 997)	(23 416)	(62 189)	(51 373)
	Surplus on disposal of fixed assets	_	_	_	(1 588)
	Interest expense/(income)	856	(868)	_	9
		1 559	(83)	(247)	339
В	Increase in working capital				
	Increase in accounts receivable	(1 332)	(3 603)	(7 524)	(12 313)
	Increase/(Decrease) in accounts payable	4	3	15	(36)
		(1 328)	(3 600)	(7 509)	(12 349)
С	TAXATION PAID				
	Amounts unpaid at beginning of year	(333)	(77)	_	_
	Amounts charged to the income statement	(289)	(325)	_	_
	Amounts unpaid at end of year	222	333	_	_
		(400)	(69)		

# Notes to the Company Financial Statements FINANCIALS

			VENTRON CORPORATION LIMITED		ALLIED ELECTRONICS CORPORATION LIMITED	
			1998 R000	1997 R000	1998 R000	1997 R000
1	Tu	RNOVER				
	as th	re is no turnover in the companies heir main source of income is lends from their subsidiaries which sclosed below.				
2	Inc	COME BEFORE TAXATION				
		is stated after taking account of following items:				
	2.1	Income from subsidiaries				
		Dividends	27 997	23 416	62 189	51 373
	2.2	Surplus on disposal of fixed assets				
		Part expropriation of property	_	<u> </u>	_	1 588
	2.3	Directors' emoluments				
		Executive directors				
		<ul> <li>salaries and bonuses</li> </ul>	4 131	3 383	8 125	4 772
		- retirement, medical and other benefits	1 007	553	1 466	1 026
			5 138	3 936	9 591	5 798
		Non-executive directors				
		– fees			57	52
		Total directors' emoluments	5 138	3 936	9 648	5 850
		Less: paid by subsidiaries	(5 138)	(3 936)	(9 591)	(5 798)
		Emoluments paid by the company			57	52
		Number of executive directors in office				
		during the year	2	2	8	5
		Benefits from share options exercised by directors during the year amounted to	101		313	42





			VENTRON  CORPORATION LIMITED		CTRONICS  N LIMITED
		1998 R000	1997 R000	1998 R000	1997 R000
3	TAXATION				
	3.1 South African taxation charge				
	Normal taxation - current	289	296	<del></del>	_
	Normal taxation – prior year adjustmen	t —	29	<del>-</del>	_
		289	325	<u> </u>	
	3.2 Reconciliation of rate of taxation				
	South African normal tax rate	35,0 %	35,0 %	35,0 %	35,0 %
	Adjusted for:		<del></del>		
	Disallowable expenses	(0,1)%	0,1 %	0,1 %	0,1 %
	Non-taxable income	(33,9)%	(33,9)%	(35,1)%	(35,1)%
	Prior year adjustments	<del></del>	0,1 %	_	_
	Net reduction	(34,0)%	(33,7)%	(35,0)%	(35,0)%
	Effective tax rate	1,0 %	1,3 %	<u> </u>	
4	Dividends				
	Dividend No. 60 of 97,5 cents (1997: 82 cents per share	) 26 378	22 176		
	Balance of ordinary dividend No. 49			47	5
	Balance of preference dividend No. 3			<u> </u>	4
	Ordinary dividend No. 50 of 27,5 cents				
	(1997: 23 cents) per share			26 618	22 218
	Preference dividend No. 4 of 27,5 cents (1997: 23 cents) per share			27 462	22 219
	•	26 378	22 176	54 127	44 446

# Notes to the Company Financial Statements FINALS

(continued)

		VEN	TRON	Allied Electronics	
		Corporation	ON LIMITED	Corporation	on Limited
		1998	1997	1998	1997
		R000	R000	R000	R000
5 Sн	ARE CAPITAL AND PREMIUM				
5.1	Authorised				
	Ordinary shares	158 500	158 500	4 950	4 950
	Participating preference shares			50	50
		158 500	158 500	5 000	5 000
5.2	Issued				
	Ordinary shares				
	In issue at beginning of year	135 218	135 218	1 932	1 929
	Issued in terms of share schemes	54	_	4	3
	In issue at end of year	135 272	135 218	1 936	1 932
	Participating preference shares				
	In issue at beginning of year			10	10
	Issued in terms of share schemes				_
	In issue at end of year			10	10
5.3	Share premium				
	Balance at beginning of year	85 867	85 867	163 168	162 392
	Share premium arising from issue of				
	new shares	100		25 500	776
	Balance at end of year	85 967	85 867	188 668	163 168
	Total issued share capital and premium	221 239	221 085	190 614	165 110
	Refer to note 7 of the notes to the conso and issued shares.	lidated financia	l statements for deta	ails of the numb	er of authorised





VENTRON ALLIED ELECTRONICS CORPORATION LIMITED CORPORATION LIMITED 1998 1997 1998 1997 R000 R000 R000 R000 RESERVES 6.1 Non-distributable reserves Revaluation of assets and investments 50 50 Surplus on disposal of assets and investments 5 010 5 010 5 060 5 060 6.2 Distributable reserves Retained income 5 840 3 807 21 801 13 986 5 840 3 807 26 861 19 046 6.3 Total reserves

The accumulated distributable reserves, if declared as a cash dividend, would be subject to secondary tax on companies.

In the normal course of business, it is not expected that such a distribution from past distributable reserves will arise.

#### 7 FIXED ASSETS

	Land	<u></u> -		50	50
	This consists of undeveloped land which				
	due to its nature has not been revalued.				
8	Interest in subsidiaries				
	Shares at cost less amounts written off	219 314	219 314	173 444	173 444
	Amounts payable by subsidiaries	3 335	3 250	35 439	3 308
		222 649	222 564	208 883	176 752
	Refer to Annexure 2 for details.				
9	Cash and cash equivalents				
	Cash at bank	3 069	1 454	14	

## Annexur es to the Financial Statements

#### Annexur e 1

Information in respect of long-term liabilities

AND SHORT-TERM LOANS	OF LONG-TERM LIAL	TETTIES	(	GROUP
	Terms of repayment	Rate of interest p.a.	1998 R000	1997 R000
Long-term liabilities				
Unsecured				
Industrial Development Corporation of South Africa	Monthly amounts of R1 041 670 to terminate June 2000	10,5%	14 967	_
Other unsecured loans	None	None	4 749	1 704
Ventron group			4 749	1 704
Ventron Corporation Limited	No fixed terms	Variable	3 334	3 250
Ventech (Pty) Limited	No fixed terms	Variable	51	44
Altron group			8 134	4 998
Funding of rental book				
Various commercial banks	Various	15,62 - 17,66%	166 893	231 333
Other	Various	15,62 - 17,66%	504	7 452
			167 397	238 785



Annexur e 2

Information in respect of interest in principal subsidiaries

	Issued	Effectiv	ve holding	less a	es at cost amounts en off	Net indebtedness	
	capital	1998	1997	1998	1997	1998 1997	
	R000	%	%	R	R	R	R
VENTRON CORPORATION							
LIMITED							
Ventech (Pty) Limited							
– ordinary	16	100	100	161 791	161 791		_
- 8% cumulative preference	2	100	100	2	2		_
Allied Electronics Corporation Limited (Altron)							
– ordinary	1 936	53	53	57 521	57 521	—	_
<ul> <li>participating preference</li> </ul>	10	53	53	—	_	_	_
Allied Technologies Limited	F 177	0.0	00				
(Altech)	517	28	29	_	_	0.005	3 250
Altron Finance (Pty) Limited	5	52	53	_	_	3 335	3 230
Fintech Limited (Fintech)	6 202	33	34	_	_		_
Power Technologies Limited (Powertech)	212 209	28	28				
(i ower teen)	212 200	20	2.0				
				219 314	219 314	3 335	3 250
ALLIED ELECTRONICS							
CORPORATION LIMITED							
Allied Technologies Limited							
(Altech)	517	54	55	13 361	13 361	_	_
Altron Finance (Pty) Limited	5	100	100	235	235	35 439	3 308
Altron Investment Holdings							
(Pty) Limited	_	100	100	_	_	_	_
Altron Management Services	10	100	100				
(Pty) Limited	10	100	100		_	-	_
Altron Properties (Pty) Limited	200	100	100	10.000	10.000		_
Bilven (Pty) Limited	100	100	100	13 263	13 263		_
Fintech Limited (Fintech)	6 202	63	65	67 853	67 853		_
Power Technologies Limited (Powertech)	212 209	53	53	78 732	78 732		
(I OWELLECH)	616 6UJ	33	55				
				173 444	173 444	35 439	3 308

Notes: The above details are given in respect of interest in subsidiaries, where material. A full list of South African subsidiaries is available to shareholders, on request, at the registered office of the company.

Details of indirect investments in subsidiaries of Altech, Fintech and Powertech may be found in the annual reports of those listed companies.

# Annexur es to the Financial Statements (continued)

#### Annexur e 3

Information in respect of interest in associate companies AND OTHER INVESTMENTS

								A	ABB Pow	ertech	Aeror	naritime
									Transn			national
								D	istributio	and		agement ices (Pty)
							Т	otal		imited		Limited
								000		R000		R000
Associated companies – 1	unlisted											
At 28 February 1998												
Ventron effective interes	t									6%		26%
Altron effective interest										11%		50%
Investment at cost less a	mounts v	vritten of	f				3 (	068		3 066		2
Attributable share retain	ed (loss)	/income					(2 5	(40)	(4	1 569)		2 029
Indebtedness							7 3	31		7 331		
Total investment							7 8	359		5 828		2 031
Directors' valuation							7 8	359		5 828		2 031
At 28 February 1997												
Ventron effective interes	t									6%		26%
Altron effective interest										11%		50%
Investment at cost less a	mounts v	vritten of	f				19 2	221	1	9 219		2
Attributable share of reta	ained inco	ome					1 ′	752		_		1 752
Indebtedness							7 :	331		7 331		
Total investment							28 3	304	2	6 550		1 754
Directors' valuation							28	304	2	6 550		1 754
				stment	Attrib							
		ron	at co		share							itron
		ctive		unts	retai		Turdobto	d		otal	effec	
	000000000000000000000000000000000000000	erest	writte		inco		Indebte		investm	ı	interest	
	1998	1997 %	1998 R000	1997 R000	1998 R000	1997 R000	1998 R000	1997 R000	1998 R000	1997 R000	1998 %	1997 %
Other – unlisted												
Alustang (Pty) Limited	8	8	150	150		_		_	150	150	4	4
Offshore trust			13 067	14 260	75 866	73 587	<u> </u>	_	88 933	87 847	<u>—</u>	_
Rethabile Telecoms												
Investment (Pty) Limited	9000000000				9000900		8000800					
(cumulative redeemable												
preference shares)												
<ul> <li>preference shares</li> </ul>			63 000	_		_		_	63 000	_		
Puisano Investment												
Holdings (Pty) Limited			1 700	_	<u>—</u>	_	—	_	1 700	_		
(cumulative redeemable												
preference shares)												
EDI (Di ) III			بر ا									
E.P.I. (Pty) Limited			3						3			





#### Annexur e 4

#### Information in respect of interest in equity ACCOUNTED ASSOCIATES

A. The group made an investment in 40% of ABB Powertech Transmission and Distribution (Pty) Limited effective from 31 December 1996.  The company is involved in overhead power transmission lines and erection, substation projects and equipment, network control and protection and reactive power compensation.  The financial year end for ABB Powertech Transmission and Distribution (Pty) Limited is 31 December, however, account has been taken of the movements for the two months to February 1998. The attributable carnings of shareholders for the 14 months to 28 February 1998 was R11 422 000. This covers the entire period since the group's investment.  The company balance sheets are summarised as follows  Non-current assets  102 182 208  Total assets  1137 691  123 206  Total assets  114 574  1155 864  Interest-free liabilities (include deferred tax)  Interest-bearing funding  304 908  31 252)  14 574  25 993  Shareholders' equity  Shareholders' interest-free loans  B. The group made an investment in 50% of Aeromaritime International Management Services (Pty) Limited effective from 1 July 1990.  The company provides shipping and freight services. This service covers seafreight, airfreight, imports, exports, transport and freight audit.  The financial year end for ABB Powertech Transmission and Distribution and provides shipping and freight services. This service covers seafreight, airfreight, imports, exports, transport and freight audit.  The financial year end for Aeromaritime International Management Services (Pty) Limited is 30 June, however, account has been taken of the movements for the eight months to 28 February 1998. The company's balance sheets are summarised as follows:  Non-current assets  713 666  Current assets  31 583 27 817  Total assets			(Unaudited) February	Audited June
Distribution (Pty) Limited effective from 31 December 1996. The company is involved in overhead power transmission lines and erection, substation projects and equipment, network control and protection and reactive power compensation. The financial year end for ABB Powertech Transmission and Distribution (Pty) Limited is 31 December, however, account has been taken of the movements for the two months to February 1998. The attributable earnings of shareholders for the 14 months to 28 February 1998 was R11 422 000. This covers the entire period since the group's investment. The company balance sheets are summarised as follows  Non-current assets  Current assets  137 691  123 206  Total assets  Interest-free liabilities (include deferred tax)  Interest-bearing funding  (34 908)  Shareholders' equity  Shareholders' equity  Shareholders' interest-free loans  B. The group made an investment in 50% of Aeromaritime International Management Services (Pty) Limited effective from 1 July 1990. The company provides shipping and freight services. This service covers seafreight, airfreight, imports, exports, transport and freight audit. The financial year end for Aeromaritime International Management Services (Pty) Limited is 30 June, however, account has been taken of the movements for the eight months to 28 February 1998. The company's balance sheets are summarised as follows:  Non-current assets  713  666  Current assets  31 583  27 817  Total assets  32 296  28 483  Interest-free liabilities (include deferred tax)  50 83  3 3 35			1998	
movements for the two months to February 1998. The attributable earnings of shareholders for the 14 months to 28 February 1998 was R11 422 000. This covers the entire period since the group's investment. The company balance sheets are summarised as follows  Non-current assets  Current assets  Current assets  162 873 155 864 Interest-free liabilities (include deferred tax) Interest-bearing funding  Shareholders' equity  Shareholders' interest-free loans  B. The group made an investment in 50% of Aeromaritime International Management Services (Pty) Limited effective from 1 July 1990.  The company provides shipping and freight services. This service covers seafreight, airfreight, imports, exports, transport and freight audit.  The financial year end for Aeromaritime International Management Services (Pty) Limited is 30 June, however, account has been taken of the movements for the eight months to 28 February 1998. The company's balance sheets are summarised as follows:  Non-current assets  713 666 Current assets  31 583 27 817  Total assets  32 296 28 483 Interest-free liabilities (include deferred tax)  5 083 3 035	A.	Distribution (Pty) Limited effective from 31 December 1996.  The company is involved in overhead power transmission lines and erection, substation projects and equipment, network control and protection and reactive power compensation.  The financial year end for ABB Powertech Transmission and Distribution		
Current assets		movements for the two months to February 1998. The attributable earnings of shareholders for the 14 months to 28 February 1998 was R11 422 000. This covers the entire period since the group's investment.		
Total assets Interest-free liabilities (include deferred tax) Interest-free liabilities (include deferred tax) Interest-bearing funding Interest-free loans Inter		Non-current assets	25 182	32 658
Interest-free liabilities (include deferred tax)  Interest-bearing funding  (34 908)  (31 252)  14 574  25 993  Shareholders' equity  Shareholders' interest-free loans  (3 754)  Total assets  Interest-free liabilities (include deferred tax)  (113 391) (98 619) (34 908) (31 252)  25 993  (3 754)  7 665  18 328  14 574  25 993  B. The group made an investment in 50% of Aeromaritime International Management Services (Pty) Limited effective from 1 July 1990.  The company provides shipping and freight services. This service covers seafreight, airfreight, imports, exports, transport and freight audit.  The financial year end for Aeromaritime International Management Services (Pty) Limited is 30 June, however, account has been taken of the movements for the eight months to 28 February 1998. The company's balance sheets are summarised as follows:  Non-current assets  713 666 Current assets 31 583 27 817  Total assets 32 296 28 483 Interest-free liabilities (include deferred tax) 5 083 3 3 035		Current assets	137 691	123 206
Interest-bearing funding (34 908) (31 252)  Shareholders' equity (3 754) 7 665 Shareholders' interest-free loans 18 328 18 328  It 574 25 993  B. The group made an investment in 50% of Aeromaritime International Management Services (Pty) Limited effective from 1 July 1990. The company provides shipping and freight services. This service covers seafreight, airfreight, imports, exports, transport and freight audit. The financial year end for Aeromaritime International Management Services (Pty) Limited is 30 June, however, account has been taken of the movements for the eight months to 28 February 1998. The company's balance sheets are summarised as follows:  Non-current assets 713 666 Current assets 713 666 Current assets 31 583 27 817 Total assets 32 296 28 483 Interest-free liabilities (include deferred tax) (27 213) (25 430)				
Shareholders' equity  Shareholders' interest-free loans  18 328  18 328  14 574  25 993  B. The group made an investment in 50% of Aeromaritime International Management Services (Pty) Limited effective from 1 July 1990.  The company provides shipping and freight services. This service covers seafreight, airfreight, imports, exports, transport and freight audit.  The financial year end for Aeromaritime International Management Services (Pty) Limited is 30 June, however, account has been taken of the movements for the eight months to 28 February 1998. The company's balance sheets are summarised as follows:  Non-current assets  713 666 Current assets  31 583 27 817  Total assets  13 296 28 483 Interest-free liabilities (include deferred tax)  5 083 3 035				, ,
Shareholders' equity Shareholders' interest-free loans  B. The group made an investment in 50% of Aeromaritime International Management Services (Pty) Limited effective from 1 July 1990. The company provides shipping and freight services. This service covers seafreight, airfreight, imports, exports, transport and freight audit. The financial year end for Aeromaritime International Management Services (Pty) Limited is 30 June, however, account has been taken of the movements for the eight months to 28 February 1998. The company's balance sheets are summarised as follows:  Non-current assets  713 666 Current assets 713 666 Total assets 32 296 28 483 Interest-free liabilities (include deferred tax) 5 083 3 035		Interest-bearing funding	(34 908)	(31 252)
Shareholders' interest-free loans  18 328 18 328 14 574 25 993  B. The group made an investment in 50% of Aeromaritime International Management Services (Pty) Limited effective from 1 July 1990. The company provides shipping and freight services. This service covers seafreight, airfreight, imports, exports, transport and freight audit. The financial year end for Aeromaritime International Management Services (Pty) Limited is 30 June, however, account has been taken of the movements for the eight months to 28 February 1998. The company's balance sheets are summarised as follows:  Non-current assets  713 666 Current assets 713 666 Total assets 31 583 27 817 Total assets Interest-free liabilities (include deferred tax) 5 083 3 035			14 574	25 993
B. The group made an investment in 50% of Aeromaritime International Management Services (Pty) Limited effective from 1 July 1990. The company provides shipping and freight services. This service covers seafreight, airfreight, imports, exports, transport and freight audit. The financial year end for Aeromaritime International Management Services (Pty) Limited is 30 June, however, account has been taken of the movements for the eight months to 28 February 1998. The company's balance sheets are summarised as follows:  Non-current assets 713 666 Current assets 714 578 7817 Total assets 31 583 27 817 Total assets Interest-free liabilities (include deferred tax) 5 083 3 035		Shareholders' equity	(3 754)	7 665
B. The group made an investment in 50% of Aeromaritime International Management Services (Pty) Limited effective from 1 July 1990. The company provides shipping and freight services. This service covers seafreight, airfreight, imports, exports, transport and freight audit. The financial year end for Aeromaritime International Management Services (Pty) Limited is 30 June, however, account has been taken of the movements for the eight months to 28 February 1998. The company's balance sheets are summarised as follows:  Non-current assets  713 666 Current assets 714 751 Total assets 31 583 27 817 Total assets 11 583 296 28 483 Interest-free liabilities (include deferred tax) 5 083 3 035		Shareholders' interest-free loans	18 328	18 328
Management Services (Pty) Limited effective from 1 July 1990.  The company provides shipping and freight services. This service covers seafreight, airfreight, imports, exports, transport and freight audit.  The financial year end for Aeromaritime International Management Services (Pty) Limited is 30 June, however, account has been taken of the movements for the eight months to 28 February 1998. The company's balance sheets are summarised as follows:  Non-current assets  713 666 Current assets  714 715 666 Current assets  715 27 817  Total assets  Interest-free liabilities (include deferred tax)  718 629 628 483  719 73 74 75 75 75 75 75 75 75 75 75 75 75 75 75			14 574	25 993
Current assets       31 583       27 817         Total assets       32 296       28 483         Interest-free liabilities (include deferred tax)       (27 213)       (25 430)         5 083       3 035	B.	Management Services (Pty) Limited effective from 1 July 1990.  The company provides shipping and freight services. This service covers seafreight, airfreight, imports, exports, transport and freight audit.  The financial year end for Aeromaritime International Management Services (Pty) Limited is 30 June, however, account has been taken of the movements for the eight months to 28 February 1998. The company's		
Total assets       32 296       28 483         Interest-free liabilities (include deferred tax)       (27 213)       (25 430)         5 083       3 035		Non-current assets	713	666
Interest-free liabilities (include deferred tax)         (27 213)         (25 430)           5 083         3 035		Current assets	31 583	27 817
5 083 3 035		Total assets	32 296	28 483
<del></del>		Interest-free liabilities (include deferred tax)	(27 213)	(25 430)
Shareholders' equity 5 083 3 035			5 083	3 035
		Shareholders' equity	5 083	3 035

## Notice of Annual General

#### VENTRON CORPORATION LIMITED

Notice is hereby given that the forty-sixth annual general meeting of members of Ventron Corporation Limited will be held at its corporate headquarters in the Wildman Room, 1st Floor, Altron House, 4 Sherborne Road, Parktown, Johannesburg on Wednesday 8 July 1998 immediately following the conclusion of the preceding Altron annual general meeting, which commences at 09:00 to conduct the following business:

- To receive and consider the annual financial statements for the year ended 28 February 1998.
- 2. To elect directors in accordance with the provisions of the company's articles of association.
- 3. To renew the general authority granted to directors to allot and issue the unissued ordinary shares of the company, after providing for the allotment and issue of ordinary shares in terms of the company's share scheme, upon such terms and conditions as they in their sole discretion may determine; subject to the provisions of the Companies Act, 1973, as amended, and the requirements of the Johannesburg Stock Exchange ("JSE").
- 4. Subject to the renewal of the general authority proposed in terms of 3 above and in terms of the requirements of the JSE, shareholders to grant a waiver in favour of the directors for the allotment and issue of ordinary shares in the capital of the company for cash other than in the normal course by way of a rights offer or pursuant to the company's share schemes or acquisitions utilising such securities.

The allotment and issue of shares for cash, as and when suitable situations arise, shall be subject to the following limitations:

- this authority shall only be valid until the next annual general meeting of the company, but shall not endure beyond the period of 15 months from the date set down for the forty-sixth annual general meeting;
- a paid press announcement giving details, including the impact on net asset value and earnings per share, will be published at the time of any such allotment and issue of shares representing, on a cumulative basis within one

- year, 5 percent or more of the number of shares in issue prior to any such issues;
- that issues in the aggregate in any one year shall not exceed 10 percent of the number of shares of the company's issued share capital, provided further that such issues shall not in aggregate in any three-year period exceed 15 percent of the company's issued share capital; and
- that, in determining the price at which an allotment and issue of shares will be made in terms of this authority, the maximum discount permitted will be 10 percent of the average closing price of the shares to be issued as determined over the 30 days prior to the date of the paid press announcement or, where no press announcement is required and none has been made, the date of issue of such shares.

As less than 35 percent of the company's issued shares are in the hands of the public as defined by the JSE, the approval of a 90 percent majority of the votes cast by shareholders present in person or represented by proxy at this annual general meeting will be required for this authority to become effective.

A member entitled to attend and vote at the meeting may appoint a proxy to attend, speak and vote in his stead. A proxy need not be a member of the company. Proxy forms should be forwarded to reach the company's transfer secretaries by not later than 09:00 on Monday 6 July 1998. The completion of a proxy form will not preclude a member from attending the meeting.

By order of the Board

Altron Management Services (Pty) Limited SECRETARIES

per: Sandi Linford

GROUP SECRETARY

29 May 1998





#### ALLIED ELECTRONICS CORPORATION LIMITED

Notice is hereby given that the fifty-second annual general meeting of shareholders of Allied Electronics Corporation Limited will be held at its corporate headquarters in the Wildman Room, 1st Floor, Altron House, 4 Sherborne Road, Parktown, Johannesburg on Wednesday 8 July 1998 at 09:00 to conduct the following business:

- 1. To receive and consider the annual financial statements for the year ended 28 February 1998.
- 2. To elect directors in accordance with the provisions of the company's articles of association.
- 3. To confirm the remuneration of non-executive directors for the past financial year.
- 4. To renew the general authority granted to directors to allot and issue the unissued ordinary and participating preference shares of the company, after providing for the allotment and issue of ordinary and participating preference shares in terms of the company's share schemes, upon such terms and conditions as they in their sole discretion may determine; subject to the provisions of the Companies Act, 1973, as amended, and the requirements of the Johannesburg Stock Exchange ("JSE").
- 5. Subject to renewal of the general authority proposed in terms of 4 above and in terms of the requirements of the JSE, shareholders to grant a waiver in favour of the directors for the allotment and issue of ordinary and/or participating preference shares in the capital of the company for cash other than in the normal course by way of a rights offer or pursuant to the company's share schemes or acquisitions utilising such securities.

The allotment and issue of shares for cash, as and when suitable situations arise, shall be subject to the following limitations:

- this authority shall only be valid until the next annual general meeting of the company but shall not endure beyond the period of 15 months from the date set down for the fifty-second annual general meeting;
- a paid press announcement giving details, including the impact on net asset value and earnings per share, will be published at the time of any such allotment and issue of shares representing, on a cumulative basis within one

- year, 5 percent or more of the number of shares of that class in issue prior to any such issues;
- that issues in the aggregate in any one year shall not exceed 10 percent of the number of shares of any class of the company's issued share capital, in each case, provided further that such issues shall not in aggregate in any three-year period exceed 15 percent of the company's issued share capital of each such class; and
- that, in determining the price at which an allotment and issue of shares will be made in terms of this authority, the maximum discount permitted will be 10 percent of the average closing price of the class of shares to be issued as determined over the 30 days prior to the date of the paid press announcement or, where no press announcement is required and none has been made, the date of issue of such class of share.

As less than 35 percent of the company's issued shares are in the hands of the public as defined by the JSE, the approval of a 90 percent majority of the votes cast by shareholders present in person or represented by proxy at this annual general meeting will be required for this authority to become effective.

Ordinary and participating preference shareholders are entitled to attend and speak at the meeting, but only ordinary shareholders are entitled to vote.

Ordinary and participating preference shareholders may appoint a proxy to attend, speak and in respect of an ordinary shareholder, vote in their stead. A proxy need not be a shareholder of the company. Proxy forms should be forwarded to reach the company's transfer secretaries by not later than 09:00 on Monday 6 July 1998. The completion of a proxy form will not preclude a shareholder from attending the meeting.

By order of the Board

Altron Management Services (Pty) Limited SECRETARIES

Digd

per: Sandi Linford GROUP SECRETARY

29 May 1998

### Corporate

#### Corporate Administration

Business address

Altron House

4 Sherborne Road

Parktown 2193

PO Box 935, Boksburg 1460, South Africa

Telephone: National (011) 726-3060/9

International 27 11 726-3060/9

Telefax: (011) 726-5778

Web site: http\\www.altron.co.za

Secretaries and registered office

Altron Management Services (Pty) Limited

corner Brakpan and Van Dyk Roads

Boksburg East 1459

PO Box 935, Boksburg 1460, South Africa

Telephone: National (011) 899-6111

International 27 11 899-6111

Telefax: (011) 914-3910

E-mail: ams@ams.altron.co.za

Transfer secretaries

Mercantile Registrars Limited

94 President Street

Johannesburg 2001

PO Box 1053, Johannesburg 2000, South Africa

Telephone: National (011) 333-8181

Joint auditors

**KPMG** 

Fisher Hoffman Sithole

**Bankers** 

**ABSA Bank Limited** 

First National Bank of Southern Africa Limited

Nedbank, a division of Nedcor Bank Limited

The Standard Bank of South Africa Limited

#### Currency Conversion Guide

To facilitate the interpretation of this report by readers not familiar with the South African rand, we provide the following conversion guide:

At 28 February 1998, one rand was equal to:

	1998	1997	
£	0,1231	0,1371	
US\$	0,2025	0,2233	
DM	0,3670	0,3778	
Fr.F	1,2307	1,2752	
Yen	25,5820	26,9300	





### Allied Electronics Corporation Limited

(Incorporated in the Republic of South Africa) (Registration No 05/24583/06)

PROXY				
FOR THE FIFTY-SECOND ANN	nual General Meeting			
– FOR USE BY ORDINAR Y SHA	REHOLDERS			
I/We				
(PLEASE PRINT)				
of				
being the holder(s) of	ordinary shares in the	ne capital of tl	ne company do	hereby appoint:
1.				or failing him,
2.				or failing him,
the Chairman of the annual general me annual general meeting of the company				y-second
		Num	ber of ordinary	shares
		For	Against	Abstain
1. Annual financial statements				
2. Election of directors				
3. Remuneration of non-executive dia	rectors			
4. Unissued shares				
5. Waiver of pre-emptive rights				
Signed at	on			1998
Signature			Assisted by m	e
<u> </u>			(WHERE APPLICABI	LE)

#### Notes

- 1. An ordinary shareholder may insert the name of a proxy or the names of two alternative proxies of the ordinary shareholder's choice in the space provided and any such proxy need not be a shareholder of the company. Should a proxy not be specified, this will be exercised by the Chairman of the annual general meeting.
- 2. An ordinary shareholder is entitled to one vote on a show of hands and, on a poll, one vote in respect of each ordinary share held. An ordinary shareholder's instructions to the proxy must be indicated by inserting the relevant number of votes exercisable by the ordinary shareholder in the appropriate box(es). An ordinary shareholder or his proxy is not obliged to use all the votes exercisable by the ordinary shareholder, or to cast all those votes exercised in the same way, but the total of the votes cast and in respect whereof abstention is recorded may not exceed the total of the votes exercisable by the ordinary shareholder.
- 3. If an ordinary shareholder does not indicate on this instrument that his proxy is to vote in favour of or against any resolution or to abstain from voting, or give contradictory instructions, or should any further resolution(s) or any amendment(s) which may be properly put before the annual general meeting be proposed, the proxy shall be entitled to vote as he thinks fit.
- 4. Documentary evidence establishing the authority of a person signing the proxy form in a representative capacity must be attached to this form, unless previously recorded by the company or waived by the Chairman of the annual general meeting.
- 5. This proxy form should be completed and returned to the company's transfer secretaries, Mercantile Registrars Limited, 6th Floor, Mercantile Building, 94 President Street, Johannesburg 2001 (PO Box 1053, Johannesburg 2000), so as to reach them by not later than 09:00 on Monday 6 July 1998.





### Allied Electronics Corporation Limited

(Incorporated in the Republic of South Africa) (Registration No 05/24583/06)

PROXY		
FOR THE FIFTY-SECOND	Annual General Meeting	
- For use by particip A	ATING PREFERENCE SHAREHOLDERS	
I/We		
(PLEASE PRINT)		
of		
being the holder(s) of	participating preference shares in the capita	l of the company do hereby appoint
1.		or failing him
2.		or failing him
	ral meeting as my/our proxy to attend and speak f to be held on Wednesday 8 July 1998 at 09:00 and	
Signed at	on	1998
Signature		Assisted by me
		(WHERE APPLICABLE)

#### Notes

- 1. A participating preference shareholder may insert the name of a proxy or the names of two alternative proxies of the participating preference shareholder's choice in the space provided and any such proxy need not be a shareholder of the company. Should a proxy not be specified, this will be exercised by the Chairman of the annual general meeting.
- 2. A participating preference shareholder or his proxy is entitled to attendance at the annual general meeting, and to speak but not vote thereat in terms of the company's articles of association.
- 3. Documentary evidence establishing the authority of a person signing the proxy form in a representative capacity must be attached to this form, unless previously recorded by the company or waived by the Chairman of the annual general meeting.
- 4. This proxy form should be completed and returned to the company's transfer secretaries, Mercantile Registrars Limited, 6th Floor, Mercantile Building, 94 President Street, Johannesburg 2001 (PO Box 1053, Johannesburg 2000), so as to reach them by not later than 09:00 on Monday 6 July 1998.





(Incorporated in the Republic of South Africa) (Registration No 51/03937/06)

PROXY						
For the forty-sixth Annual General Meeting						
I/We						
(PLEASE PRINT)						
of						
being the holder(s) of	ordinary shares in	the capital of tl	ne company do	hereby appoint:		
1.				or failing him,		
2.				or failing him,		
general meeting of the company to be h Altron annual general meeting which co my/our behalf or to abstain from voting	mmences at 09:00 and at any adj	ournment ther		e for me/us on		
		For	Against	Abstain		
Annual financial statements		101	Aganist	Abstani		
2. Election of directors						
3. Unissued ordinary shares						
4. Waiver of pre-emptive rights						
Signed at	on			1998		
U						
Signature	<u></u>		Assisted by m	e		
0			(WHERE APPLICAB			

#### Notes

- 1. A member may insert the name of a proxy or the names of two alternative proxies of the member's choice in the space provided and any such proxy need not be a member of the company. Should a proxy not be specified, this will be exercised by the Chairman of the annual general meeting.
- 2. A member is entitled to one vote on a show of hands and, on a poll, one vote in respect of each share held. A member's instructions to the proxy must be indicated by inserting the relevant number of votes exercisable by that member in the appropriate box(es). A member or his proxy is not obliged to use all the votes exercisable by the member, or to cast all those votes exercised in the same way, but the total of the votes cast and in respect whereof abstention is recorded may not exceed the total of the votes exercisable by the member.
- 3. If a member does not indicate on this instrument that his proxy is to vote in favour or against any resolution or to abstain from voting, or give contradictory instructions, or should any further resolution(s) or any amendment(s) which may be properly put before the annual general meeting be proposed, the proxy shall be entitled to vote as he thinks fit.
- 4. Documentary evidence establishing the authority of a person signing the proxy form in a representative capacity must be attached to this form, unless previously recorded by the company or waived by the Chairman of the annual general meeting.
- 5. This proxy form should be completed and returned to the company's transfer secretaries, Mercantile Registrars Limited, 6th Floor, Mercantile Building, 94 President Street, Johannesburg 2001 (PO Box 1053, Johannesburg 2000), so as to reach them by not later than 09:00 on Monday 6 July 1998.





## Shareholders' DIARY

Financial year end	28 February 1998
Annual general meetings	8 July 1998
Reports and financial statements	
Preliminary reports and dividend announcements (published)	7 May 1998
Annual financial statements (mailed to shareholders)	29 May 1998
Interim reports	October 1998
Dividend details	
Dividends declared	7 May 1998
Last day to register	22 May 1998
Payable	6 July 1998