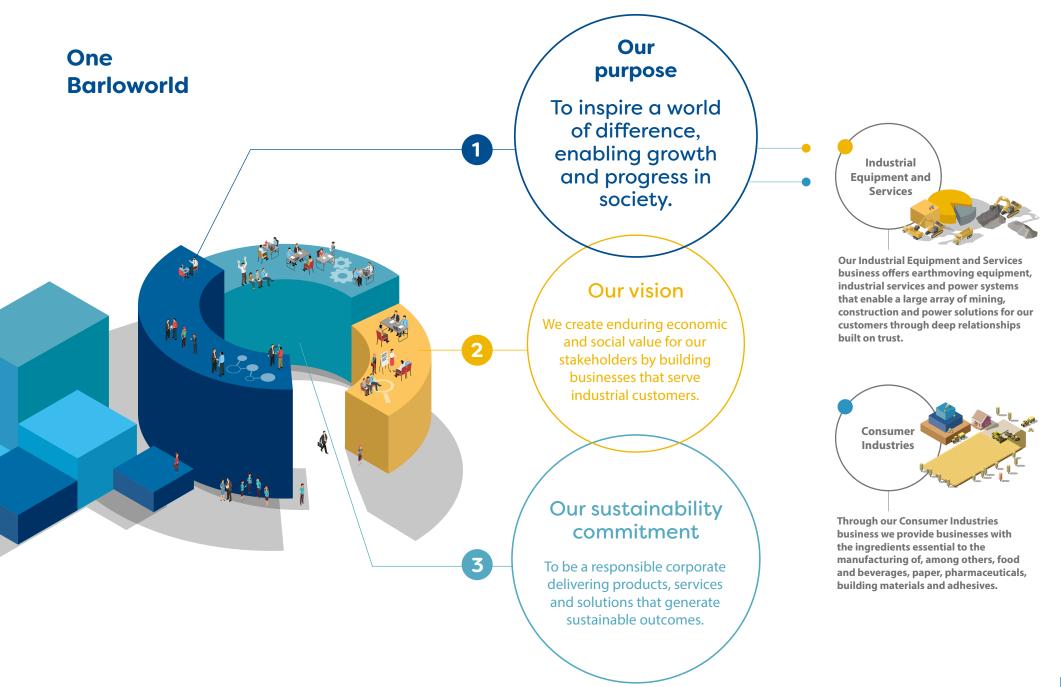




Interim results

For the six months ended 31 March 2022

Built on enduring partnerships and transformative growth





Key features of our performance in 1H22



The business continues to do well as we execute on our strategy. Management continues to do the best with what it can control and proactively manages and overcomes those factors which the business cannot control.

> Group Chief Executive Officer Dominic Sewela

Group Chief Executive Officer's review

AT A GLANCE

Solid results in the prevailing environment demonstrate a relentless execution of our strategy

Ordinary dividend of 165 cents per share declared

Group HEPS was 756 cents, compared to 362 cents in the prior period

Revenue from continuing operations was 13.6% ahead of the prior period



Operating profit from continuing operations increased by





Performance review

The group has delivered a strong set of results in all its businesses during 1H22, despite the challenges we needed to overcome during the period under review. Our operating environment has been hampered by continued supply chain constraints, the global semiconductor shortage and the impact of Russia's invasion of Ukraine on 24 February which triggered higher fuel prices, global inflationary pressures and the resultant slower economic growth. The solid results in the prevailing environment demonstrate a relentless execution of our strategy.

Group HEPS was 756 cents, compared to 362 cents in the prior period, driven by a robust performance from Equipment southern Africa, resilient Equipment Eurasia and Ingrain, as well as strong results from the Car Rental and Leasing business. Group normalised HEPS increased by 382 cents to 784 cents.

Revenue from continuing operations of R18.4 billion at 31 March 2022 was 13.6% ahead of the prior period's R16.2 billion. This was driven by improvement in trading activities across most of our business segments. However, group revenue increased by 5.9% compared to the prior period when an adjustment was made for the revenue relating to Motor Retail.

The operating profit from continuing operations increased by 25.7% to R1.9 billion, with Ingrain and Equipment Mongolia. Group operating profit which includes the Car Rental and Leasing business as held for sale increased by 34.7% to R2.8 billion.

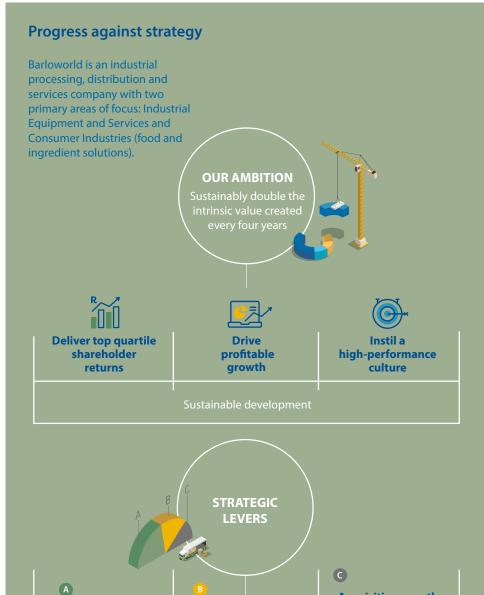
Capital allocation remains key

The group has been intentional in allocating capital, investing and distributing cash resources to increase its efficiency and maximise shareholder value. Barloworld paid GBP68 million towards the UK pension fund deficit, paid a special dividend in January 2022, repaid debt of R1.6 billion and increased working capital as businesses re-fleeted. As a result, the group free cash outflow was R1.9 billion for the period.

Following a review of current facilities, including committed and non-committed facilities, as well as headroom on the existing medium-term note programme, we remain satisfied with the positive state of our headroom, gearing and liquidity.

An improved return on the group invested capital (ROIC) of 14.1% (1H21: 3.8%) was recorded, benefiting from the strong returns generated across our operations. The calculation of ROIC at interims necessitates the inclusion of annualised performance, which includes the strong second half of the 2021 financial year. This will be normalised in September 2022.

The group continues to focus on achieving a balance between delivering attractive returns to shareholders, investing in the business, and maintaining a strong capital position. Despite the prevailing uncertainties in our operating environment, the board remains confident with the resilient performance of the group and has approved an interim dividend of 165cps.



Our strategy, based on a clear ambition and outcome, is to sustainably double the group's intrinsic value every four years, which means that we need to be forward-looking in our approach. The group is actively pivoting its portfolio towards defensive, relatively asset-light and cash generative industrial sectors, based on a business-to-business operating model.

As we strengthen our position in our chosen verticals, our strategic focus will remain on:

A Fix and optimise

We continued to deliver on our strategic lever of fixing and optimising our existing business portfolio to ensure we extract its full potential. In line with our focus on optimally deploying capital within the group, we have successfully exited our investments in Aspen Logistics, Manline Energy, Manline Freight and Timber 24, during the period under review, and are in the process of exiting the remaining components of the Logistics business, comprising dedicated customer contracts and the Supply Chain Solutions (SCS) business, in an orderly manner. We have also indicated we will exit our Car Rental and Leasing business through a sale or an unbundling and separate listing of the business. Going forward, our focus will remain on reviewing businesses with low operating performance and on implementing the various disposals and corporate actions intended to simplify the group's portfolio.

B Active shareholder operating model

The role of our Corporate Centre remains one of an active shareholder operating model. This is a key component of our **managing for value** model and centres on:

- setting strategy and driving transactions through a centralised mergers and acquisitions (M&A) function
- a centralised management team and the deployment of leadership and talent to the best suited opportunities within the group
- monitoring, measuring and rewarding performance that contributes to the achievement of the group's strategic priorities
- allocating organisational resources to support performance and deliver on strategy, including their responsible allocation in terms of our overall strategic objectives
- responsible corporate citizenship and ethical and effective leadership that ensure socioeconomic and environmental outcomes that meet stakeholder expectations by creating future sustainable enterprise value.

• Acquisitive growth and portfolio changes

The integration of Ingrain and Equipment Mongolia into the group is progressing well. They have already made a significant contribution to revenue and operating performance, operating profit and earnings.

Our short-term priorities are to complete their integration and extract further value.

As we near the completion of our identified portfolio changes, future acquisitive growth, in line with our identified strategic growth segments and investment guardrails, is being actively considered.

Fix and optimise existing business portfolio to get to full potential or exit B Active shareholder operating model A key strategic enabler

Our ESG performance

We apply the principle of materiality in assessing what information to include in our reporting. This is a group-wide process which includes input from all our stakeholders. The process ensures we provide current and prospective investors and other stakeholders with the information they need to make an informed assessment of Barloworld's ability to be resilient, adapt to unanticipated challenges and create future enterprise value. To ensure we achieve this, the matters we identify as being most material to our ability to create enterprise value form the basis of our reporting.

The Barloworld board, through its social, ethics and transformation committee, exercises oversight and provides guidance on our sustainability strategy and performance. Sustainability-related risks are incorporated into the group's entrenched risk management processes and are overseen by the group risk committee.



Our natural environment

The group's focus in terms of our natural environment is on:

- the efficient use of non-renewable energy and switching to renewable energy sources where practical with the aim of reducing our impact on climate change by reducing our greenhouse gas emissions (GHGs)
- achieving water use efficiencies through a measurable reduction in our consumption of potable water and, wherever possible, the recycling of water
- implementing responsible waste management practices, including identifying opportunities for additional recycling initiatives and substantially reducing our waste to landfill. An exercise to identify ways to reduce our impact on the environment and set targets aimed at achieving these reductions is currently under way. Our intention is to achieve the targets we set by FY2025.

Year-on-year increases in activity in our various businesses since Covid-19-related restrictions were reduced, have resulted in a substantial increase (129%) in the group's non-renewable energy consumption to 2 186 788GJ (1H21: 955 703GJ), while our Scope 1 and 2 emissions increased 94% to 266 591tCO₂e (1H21: 137 152tCO₂e. Our water consumption also increased by 43% to 1 499MI (1H21: 1 050MI).

Our social performance

The impact of climate change did not spare our businesses, our employees and communities. Floods affected parts of Mozambique and the KwaZulu-Natal province of South Africa with KwaZulu-Natal being very hard hit by recent flooding, resulting in the deaths of over 400 people. We partnered with key non-governmental organisations to provide much needed support to 113 of our employees and local communities who were affected in both countries. This support is ongoing.

The additional 15 SMMEs supported by the Siyakhula programme since the beginning of the 2022 financial year (50 SMMEs in FY2021) are providing employment to 143 people.

The programme will be engaging in strategic partnerships with its key stakeholders to enable the growth of the SMME pool where we operate. The Mbewu initiative is in the process of finalising its second cohort of social enterprises.

The Siyakhula programme employed 143 people since 2021





Our people

Health and safety

Although the South African government has lifted the national state of disaster and relaxed most of the country's lockdown rules, we continue encouraging our people to follow the Covid-19 safety protocols and provide them with an optimised wellness programme, which is a key part of our employee value proposition.

We are also pleased to report that the Covid-19 support programmes, implemented to encourage Covid-19 vaccination, have resulted in a significant reduction in the number of active Covid-19 cases and a significant increase in the number of vaccinated employees to 6 248.

The group has also adopted a Covid-19 vaccination policy on which we are currently consulting our employee and organised labour partners to enable its effective implementation during the third quarter of the financial year. The adoption of the policy followed a risk assessment conducted as directed by the Consolidated Coronavirus Covid-19 Direction on Occupational Health and Safety. The outcome of the risk assessment validated the need for such a policy and therefore its implementation is an important step that further mitigates the risk of the pandemic on the long term sustainability of the business.

Our zero harm culture remains core to our efforts of creating a safe working environment for all our employees. In line with this, the group's (continuing operations) lost-time injury frequency rate (LTIFR) for the period ended 31 March 2022 was 0.27 (1H21: 0.41) with workrelated fatalities at 0 (1H21: 0).

Talent and performance management

During 1H22 our talent and performance management included the implementation of leadership and talent initiatives intended to achieve sustainable breakthrough performance.

The performance contracting process for all executives, intended to drive accountability for the achievement of the group's strategic objectives, were completed and all other employees concluded performance contracts with their line managers, with the intention to drive focused contributions to the achievement of the group's strategic objectives.

Talent reviews were conducted with the aim of effectively deploying our top talent, identifying gaps and building a strong succession bench for strategic, critical and scarce roles required to deliver the business objectives.

To drive operational excellence and continuous improvement at all levels, we rolled out our Leader Standard Work tools to middle management and supervisory level employees. This follows the successful roll-out of the group's operational excellence programme to all executive and senior management employees in line with our strategy and culture deployment tool, Barloworld Business System (BBS).





Governance

Our board of directors is committed to maintaining the highest standards of corporate governance and considers all the elements of the value creation process when steering and setting Barloworld's strategic direction.

Changes to our board and succession planning

Mr. Nicola Chiaranda was appointed as an independent non-executive director of the Barloworld board with effect from 11 February 2022.

At a meeting held on 10 February 2022, the board resolved to separate the combined audit and risk committee into two committees to take into consideration the operating environment, business needs and feedback from shareholders during governance roadshows held earlier in the year.

Outlook

Our strong performance demonstrates Barloworld's ability to deliver solid results across all its core businesses through executing on its strategy. We are cautiously positive regarding the outlook for FY2022.

We are encouraged by the performance of our Industrial Equipment and Services businesses and their opportunities in the year ahead, with the order book for Equipment southern Africa set to maintain the division's momentum. While we are cautious regarding the outlook for our Russia business, we believe that we have taken a prudent approach in impairing the carrying value of certain asset categories for the business and goodwill. We will continue to proactively monitor the situation. We are hopeful for a recovery in Mongolia once Covid-19 constraints begin to improve for the business.

We also remain confident that Ingrain's diverse offering will continue to support a robust full-year performance from the business.

The group previously announced its intent to exit from its Car Rental and Leasing business by the end of 2022, and that both a sale and separate listing via an unbundling were being investigated as potential options to separate the business. Significant progress in preparing the business to operate on a stand-alone basis has been made and the separation remains on track to be completed this calendar year. To date, the board has not deemed any of the approaches made to acquire the business as having sufficient merit to be progressed. Accordingly, the board continues to evaluate the possibility of a separate listing via an unbundling. The market will be updated on this process when a decision on the separation pathway has been finalised.

Dominic Sewela Group Chief Executive Officer

Group financial review

Accounting presentation changes

Following the board's approval to sell or unbundle and separately list Avis Car Rental and Leasing, the business is now classified as held for sale in terms of IFRS 5. Accordingly, Car Rental and Leasing is classified as part of discontinued operations in the income statement, and comparatives have been re-stated in this regard.

Total group normalised HEPS increased by 382 cents to 784 cents in the current period. The prior period revenue included R6.7 billion relating to Motor Retail which is now equity accounted and included the results of investments in joint ventures. Group revenue increased by 5.9% compared to prior period when the revenue relating to Motor Retail is adjusted.

Total group EBITDA increased by 12.0% (20.5% after adjusting for Motor Retail) to R4.0 billion in the current period, while operating profit increased by 34.7% (44.7% after adjusting for Motor Retail) to R2.8 billion in the current period. This represents group EBITDA and group operating margins of 17.2% and 12.2%, respectively compared to prior period margins of 12.5% and 7.3%, respectively.

Continuing operations

Normalised HEPS increased by 177 cents to 465 cents in the current period. Revenue of R18.4 billion at 31 March 2022 was 13.6% ahead of the prior period's revenue of R16.2 billion. This was driven by improvement in trading conditions impacting the majority of our business segments.

 Equipment southern Africa revenue grew by 7.7% to R9.4 billion during the period under review driven largely by machine sales and rentals.

• Equipment Eurasia grew revenue by 11.8% to R5.7 billion compared to the prior period as buoyant mining activity continued and excellent growth was achieved in aftermarket revenue in Russia. This was offset by lower revenue generated from Mongolia due to supply chain challenges on the border of Mongolia and China, which resulted from measures China introduced to reduce the spread of Covid-19. This resulted in machine inventory being stuck at the border, unable to be shipped and sold to customers.

- Ingrain's revenue grew by 45.7% to R2.9 billion when compared to the prior period's five months' revenue, during which Ingrain was part of Barloworld. When compared to the prior period's six months, revenue increased by 17.0%, boosted by an increase in demand from the confectionery and paper making sectors, while alcoholic beverage sales remained strong.
- Revenue from other segments increased by 8.7% to R426 million compared to the prior period, mainly due to an increase in external rentals received by Khula Sizwe.

REVENUE GREW 45.7% TO **R2.9bn**



REVENUE FROM OTHER SEGMENTS GREW 8.7%



REVENUE GREW 11.8%



EBITDA of R2.5 billion was 20.6% up from R2.1 billion when compared to the prior period, while operating profit of R1.94 billion was up 25.8% compared to the prior period, positively impacted by the increase in revenue, improved gross margins and cost containment measures put in place. This represents an EBITDA margin of 13.7% compared to 12.9% in the prior year, contributed by the following:

- Equipment southern Africa EBITDA grew by 12% to R1.3 billion, representing EBITDA margin growth of 0.6% to 14.1%.
- Equipment Eurasia EBITDA grew by 13.8% to R0.8 billion, representing EBITDA margin growth of 0.3% to 14%.
- Ingrain's EBITDA grew by 24.6% to R0.4 billion, representing an EBITDA margin decline of 3% to 17.4%.

Losses from the fair value adjustments of financial instruments at R123 million resulted from adverse fair value movements in foreign exchange currencies.

Net finance costs decreased to R390 million by 4.1% compared to the prior period, driven by the decrease in the average net debt of R7.0 billion in the current period compared to R9.3 billion in the prior period.

Non-operating and capital items of R1.0 billion resulted mainly from impairment of non-current assets in Equipment Russia on the back of the expected financial impact resulting from sanctions instituted against Russia.

income and expenses involving held for sale entities not eliminating, significant withholding tax on dividends declared from Russia, and and a prior year deferred tax correction.

Income from associates and joint ventures of R113 million is significantly higher than the prior period. In the prior period we experienced a loss of R56 million. This improvement is largely driven by the improvement in trading conditions of Bartrac, our joint venture in the Katanga province of the Democratic Republic of Congo (DRC). The improvement is due to the restructuring executed in the prior financial year as well as an increase in revenue derived from new customers.

The effective tax rate (ETR) of 171.7% was impacted by non-operating and capital items. The ETR is 42.4% (49.8% in the prior period) when these items are adjusted for. This rate was further impacted by IAS 12.41 adjustments, in jurisdictions where taxable income is based on local currencies, which differs from functional currency. Other factors increasing the rate include the accounting for intra-group

Cash flow

Free cash outflow of R1.9 billion (R5.0 billion inflow in the prior period) was mainly impacted by the net cash outflow from operations, payment of a special dividend, pension fund contribution and the repayment of debt. Net cash used from operating activities before dividends in the current period was R1.9 billion compared to cash generated of R3.7 billion in the prior period, as a result of a GBP68 million contribution towards the UK pension scheme deficit, and the increases in working capital for Equipment, leasing and rental fleets.

Investment in working capital, leasing and rental fleets was necessary to support current business activity levels and those anticipated for the second half of the year.

The net cash from investing activities of R32 million included net proceeds of R143 million from the disposal of the Logistics businesses. Deferred payments are expected to be received in the second half of the year.



Financial position, gearing and liquidity

Group total assets amounted to R48.5 billion compared to R52.8 billion at 30 September 2021 and were mainly impacted by the impairment of assets in Equipment Russia, disposals of the businesses in Logistics and normal and significant special dividend payments paid post year-end and in the first half of 2022.

During the current period, a contribution of GBP68 million was made towards the UK pension scheme deficit which together with actuarial gains of GBP16 million contributed to a surplus of R1.4 billion at 31 March 2022.

The board has approved a sale or an unbundling and separate listing of the Car Rental and Leasing businesses. Accordingly, the non-current assets held for sale increased from R2.4 billion at 30 September 2021 to R11.1 billion. Liabilities associated with assets held for sale increased from R1.8 billion at 30 September 2021 to R5.4 billion. During the prior period, both Motor Retail and Logistics were included as held for disposal, while 1H22 consists of Car Rental and Leasing businesses as well as the small remainder of the Logistics business.

The group's balance sheet at 31 March 2022 remained strong with total assets exceeding total liabilities by R18.4 billion (R21.7 billion at 30 September 2021).

The group retains significant headroom on committed facilities for both the local and offshore operations, which remained substantial at R20.1 billion and non-committed facilities amounted to R0.7 billion. The group actively reviews and monitors all facilities on an ongoing basis and we remain confident of our good liquidity position.

Our South African short-term debt includes committed overnight short-term facilities, bonds maturing in the next 12 months amounting to R1.902 billion and uncommitted banking facilities amounting to R715 million. We expect to maintain our participation in this market to the extent that we are able to achieve funding rates that are competitive with existing short-term and long-term funding lines and requirements, as well as available liquidity within this market.

Within our R15 billion DMTN programme, a total of R4.1 billion is held in bonds. Barloworld successfully repaid bonds in March 2022, February 2022 and December 2021 to the value of R1.6 billion in line with our capital allocation policy.

FIRST

Uncommitted R715 million. Lipation in are able to Impetitive with m funding lines Unutilised Total unutilised Total unutilised Total unutilised Unutilised Unutilised Unutilised Total unutilised Unutilised

Net debt at 31 March 2022 is up from 30 September 2021, mainly as a result of the increase in working capital in most operations and a special dividend of 2.3 billion paid in January 2022.

We have issued an ESG-linked loan for the first

and should, we achieve the agreed ESG goals.

Group facilities (R billion)

time, amounting to R1 billion held with Standard

Bank. The loan will receive interest savings when,

Mar

2022

12 557

7 579

20 1 36

6831

748

7 579

| Debt covenants | Mar 2022 |
|------------------------------------|--------------------|
| EBITDA: Interest cover > 3.0 times | 9.2 times |
| Net Debt: EBITDA < 3.0 times | 1.0 times |
| | |

<complex-block>

Divisional performance

| | | neve | | operating pront/(1033) | | | | |
|---|------------------|-----------------------|-----------------------|------------------------|-----------------------|-----------------------|-----------------------|--|
| Industrial Equipment | Six months ended | | hs ended | Six mont | ths ended | Six months ended | | |
| and Services | | Auc | lited | Audited | | Audited | | |
| R million | | 31 Mar 2022 | 31 Mar 2021 | 31 Mar 2022 | 31 Mar 2021 | 31 Mar 2022 | 31 Mar 2021 | |
| Southern Africa | | 9 437 | 8 759 | 972 | 893 | 7 983 | 8 193 | |
| Eurasia | | 5 687 | 5 087 | 672 | 559 | 2 726 | 4 041 | |
| | | 15 124 | 13 846 | 1 644 | 1 452 | 10 709 | 12 234 | |
| Share of joint venture and associate loss | | | | 54 | (99) | | | |

Equipment southern Africa

Equipment southern Africa delivered a strong performance in an environment still impacted by global supply chain disruptions. Revenue for the six-month period to March 2022 was up 7.7% at R9.4 billion (1H21: R8.8 billion). Overall machine sales were up 15.9%, rental revenue was up 12.5% and parts sales were up 5.6%. Other greater Africa territories delivered exceptional growth, and revenue for those territories was up by 35% on the back of strong commodity prices. Activity in South Africa was subdued with revenue down 4%, due to timing of deliveries. Overall, the stronger ZAR/US\$ exchange rate compared to the prior period had a negative impact of 4.6% on revenue for southern Africa.

Operating profit was up 8.7% at R971.6 million (1H21: R893.4 million) compared to the prior period. Efforts to lower the cost to serve are bearing fruit, despite aftersales contribution dropping 300bps due to the strong machine sales growth. An operating margin of 10.3% (1H21: 10.2%) was realised, whilst EBITDA was up 12.0% compared to the prior year. Losses on financial instruments of R113.7 million (1H21: R47.3 million) were mainly driven by the cost of the forward exchange contracts totalling R74.5 million for the period.

The effective tax rate for the period was 23% (1H21: 28%), and was favourably impacted by the release of IAS 12.41 deferred tax charge on the back of a strengthening Angola kwanza against the US\$.

Bartrac, the joint venture in the DRC, delivered a positive share of associate income of R51.8 million for the period (1H21: loss of R104.0 million).

Invested capital was R210 million lower than the comparative period at R8.0 billion (1H21: R8.2 billion). However, the stock levels since September 2021 increased in preparation to fulfil firm back orders in the second half of 2022. This resulted in a cash outflow of -R263 million (2021: R1.0 billion). Return on invested capital based on a rolling 12 months remained strong at 18.1% (1H21: 6.5%). The total equipment firm back-order book at R4.5 billion was up 41% compared to September 2021 at R3.2 billion, and this will support trading activity in the second half.

EBITDA UP

12.0%

compared to

the prior year

operating profit was up 8.7% at R971.6m

Equipment Eurasia

The Eurasian division sells, services, and rents mainly Caterpillar equipment and engines in Russia and Mongolia. Our markets include mining, construction, forestry, rental, and power systems, with mining dominating the revenue portfolio in both countries.

Despite the disruptions caused by the Russia/ Ukraine conflict that started in late February 2022, and the continued impact of Covid-19 on Mongolia, the Eurasian division delivered exceptional results. This performance was driven mainly by strong mining sales, a diversified commodity mix, good aftermarket growth and good margin realisation.

Total revenue at R5.6 billion (US\$367 million), was up 11% on the prior period in dollar terms, with Russia remaining the major contributor. In rand terms, total Eurasia revenue was up by 12% from the prior period.

Although gold made the biggest contribution to revenue in 1H22 of 29%, a diversified commodity mix in both countries supports the figures. In addition to gold, coal and copper were most notable.

The aftermarket revenue contribution as a percentage of total revenue for the first half of the financial year remained healthy at 46% for the Eurasia division (1H21 44%). In Russia, aftermarket revenue in dollar terms increased by 33% compared to the same period in 2021, supported by good growth across all the major segments. However, overall the division's aftermarket revenue grew by 16% as Mongolia experienced negative growth due to the suspension of key mining customers' operations impacted by Covid-19 restrictions In China. Divisional operating profit was up 19% in dollar terms compared to 2021, supported by improved prime and aftermarket volumes combined with good margin realisation and tight expense control. Operating expenses were maintained below prior year levels, despite increased volumes, resulting in a very good operating margin for the division at 11.8%, compared to 11% in 1H21. The depreciation of the rouble made a minor contribution to this improvement.

EBITDA was US\$51.3 million, 14.0% of net revenue, in 1H22, compared to US\$45.6 million and 13.8%, respectively, in the prior period.

The Eurasian operations generated positive cash flow through profitable results and sound working capital management. Strong EBITDA to free cash flow conversion resulted in free cash flow of US\$54 million in the six-month period, which significantly strengthened our financial position.

The ROIC of 23.9% for the Eurasia division continues to be well above the group threshold of 13%, showing a good improvement on the prior year.

The total firm order book at the end of March 2022 was at a record US\$269 million (1H21: US\$177 million), without factoring in sanctions imposed due to the war in Ukraine. The estimated impact of sanction regimes implemented by countries across the world is likely to reduce the firm order book, driven by coal at 45%, gold at 22% and copper/nickel/ aluminium at 17%.

Our trading in Russia is becoming severely restricted as the full effect of sanctions begins to be felt, with supply chain disruptions further exacerbating the impact. We expect this trend to continue, limiting opportunities to grow our business. As we manage the risks and exposures emanating from the difficult operating conditions in the Eurasia region, our focus is on addressing the needs of our employees through very uncertain and challenging times.

The situation in both Russia and Mongolia is fluid, and we will remain agile and adaptable to ensure compliance with emerging regulatory changes impacting us both internally and externally. Our focus in the foreseeable future will be on managing costs and working capital requirements, as well as supporting our employees and customers.

The constrained outlook has resulted in some impairments at the half year. The events in Russia have also impacted trading in Mongolia, intensifying the existing supply chain disruptions linked to the continuous closure of borders between China and Mongolia due to Covid-19. These barriers to business will impact top line growth in Mongolia in the medium term. We remain in close contact with our customers, keeping them up to date as processes unfold in both territories.

Management has reassessed the carrying value of certain asset categories resulting from the expected impact of the conflict in Ukraine and the resultant ripple effect on the Equipment Eurasia business. An impairment of \$68.5 million (R1.0 billion) was recorded at 31 March 2022, based on lower estimated cash flows together with higher discount rates, in line with various macroeconomic factors. The impairments include the full write down of goodwill and indefinite life intangible assets, as well as a partial impairment of fixed assets. CATERPILLAR

EBITDA WAS US\$51.3m NET REVENUE IN 1H22 14%

> eurasia revenue up 12%

Consumer Industries

| | Revenue | | Operating profit/(loss) | | Invested capital | |
|-----------------|-----------------------|-----------------------|-------------------------|-----------------------|-----------------------|-----------------------|
| | Six months ended | Five months | Six months ended | Five months | Six months ended | Five months |
| R million | 31 Mar 2022 | 31 Mar 2021 | 31 Mar 2022 | 31 Mar 2021 | 31 Mar 2022 | 31 Mar 2021 |
| Southern Africa | 2 747 | 1 879 | 352 | 284 | 5 000 | 5 084 |
| Australia | 104 | 77 | 10 | 7 | 38 | 25 |
| Total | 2 851 | 1 956 | 362 | 291 | 5 038 | 5 109 |

Ingrain

The Ingrain business was acquired effective 1 November 2020, positioning Barloworld for growth in the food and industrial ingredient market which is focused on business-tobusiness customers. This business is a growth platform for the Consumer Industries vertical.

As the accounting entries relating to the acquisition Purchase Price Allocation (PPA) were processed during September 2021, the results previously reported for the fivemonth period to March 2021 have been re-presented to reflect the financial impact had the PPA entries been processed as at 31 March 2021.

Ingrain's revenue increased by 45.7% to R2.9 billion from R2.0 billion in the prior period. In turn, the operating profit for the period ended March 2022 increased to R362 million (five months to March 2021: R291 million), benefiting from higher sales volumes and improved agri-product recoveries. Sales volumes in the domestic market increased by 25% over the prior reporting period, while export sales volumes were 40% ahead of the period to March 2021, on the back of increased production supply from the division's operations. The growth in domestic sales was primarily driven by a return to normal volume offtake from the alcoholic beverages sector. The change in sales mix had an impact on overall margins.

The ongoing focus on increasing sales of powdered glucose is yielding some positive results, with 34% higher sales volumes during the period under review. Modified starch volumes were negatively impacted by plant reliability issues, which should be addressed through the broader BBS improvement initiatives. Margins continued to be supported by the large maize crop harvested in South Africa in June 2021 (2021: 16.3 million tonnes; 2020: 15.3 million tonnes), the second largest on record, which resulted in improved agriproduct realisations and higher international agricultural commodity prices, all of which partially offset the impact of a change in sales mix compared to the prior reporting period. The prospect of a long drawn-out Russia/ Ukraine crisis is cause for an uncertain macroeconomic outlook and consequences including potential increases in international maize and fertiliser prices. This is in addition

to the possibility of a fifth wave of Covid-19 infections in South Africa following the recent relaxation of pandemic-related restrictions. Ingrain's diverse customer base is expected to continue to provide support to sales in the domestic market. Investments in BBS efficiency improvement projects are expected to deliver further results during the second half of the financial year, supported by investments in people and technology.

Despite reports of crop damage due to flooding, the latest estimates suggest a moderate drop of 9.9% in the maize crop for the current season to 14.7 million tonnes. Although this should be sufficient to support domestic demand, the estimated lower harvest combined with higher international maize prices, which are sustained by the ongoing conflict between Russia and Ukraine and the fluctuating local currency, are expected to support higher local maize prices going forward. sales volumes in the domestic market increased 25%

EXPORT

VOLUME SALES

GREW

40%

Other segments

Revenue from other segments was up 8.7% compared to the prior period, mainly due to increased rental income received by Khula Sizwe. This was offset by a reduction in revenue from the Digital Disposal Solutions business which saw significant reduction in trading volumes.

The operating losses from other segments were R77 million compared to R210 million in the prior period. The losses are a mix of improvement of operating profit by R25 million in Khula Sizwe, reduction of corporate offices costs by R144 million and reduction in profit by R34 million in the SMD business.

| | | Revenue | | Operating (loss)/profit | | Invested capital | | |
|----------------------------------|---|-----------------------|-----|-------------------------|-----------------------|-----------------------|-----------------------|--|
| | | Six months ended | | Six mont | hs ended | Six months ended | | |
| | | Reviewed | | Reviewed | | | ewed | |
| R million | | 31 Mar 2022 | | | 31 Mar 2021 | 31 Mar 2022 | 31 Mar 2021 | |
| Southern Africa | _ | 426 | 392 | (37) | (148) | 2 530 | 1 202 | |
| Europe | | | | (40) | (62) | 1 545 | (587) | |
| | | 426 | 392 | 392 (77) (210) | | 4 075 | 615 | |
| Share of associate profit/(loss) | | | | 58 | 43 | | | |

Discontinued operations

During the period under review the group concluded the sale of most of the businesses within the Transport division and dealt with various end of term transport contracts. The Transport division now consists of a single dedicated contract and the group is progressing discussions with multiple parties who have expressed an interest in acquiring this contract.

The group is currently progressing the sale of the Supply Chain Solutions (SCS) business with an interested party who is conducting a detailed due diligence of the business and simultaneously negotiating transaction agreements. The SCS business continues to perform profitably and ahead of expectations in the current financial year.

Logistics

The Logistics division recorded a decrease in revenue to R1.2 billion (1H21: R1.7 billion) impacted by the disposal of the Aspen Logistics business on 1 November 2021 and Specialised Transport on 1 March 2022. The Logistics division recorded an operating profit of R56 million (1H21: R30 million loss) for the period.

The Logistics division recorded operating profit of R56 million



| Car Rental and Leasing | | | 211 | | | N.C. | | |
|------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|---------|------|
| | Reve | nue | Operating (I | oss)/profit | Invested capital | (incl. IFRS 16) | | |
| | Six mont | hs ended | Six month | ns ended | Six month | ns ended | | (A - |
| | Revie | ewed | | wed | | wed | - state | |
| R million | 31 Mar 2022 | 31 Mar 2021 | 31 Mar 2022 | 31 Mar 2021 | 31 Mar 2022 | 31 Mar 2021 | | |
| Car Rental | 2 620 | 2 612 | 405 | 114 | 3 710 | 2 370 | | |
| Avis Fleet | 1 307* | 1 560 | 304 | 264 | 2 715 | 3 041 | | |
| Car Rental and Leasing | 3 927 | 4 172 | 709 | 378 | 6 425 | 5 411 | TO PAN | |

*Includes intergroup revenue of R272 million (1H21: R158 million).

The board has also approved the exit of our Car Rental and Leasing business through a sale or unbundling and separate listing. The business is therefore classified as a discontinued operations during the period under review.

The Avis Budget Southern Africa integrated mobility solutions offer short-term rentals, comprehensive long-term fleet management services and used vehicle trade and retail channels across southern Africa and Ghana. The operating model is centred on proactively catering to the ever-evolving needs of customers and has presented an opportunity to offer end-to-end mobility solutions to customers, while creating efficiencies through the consolidation of common processes.



Car/short-term rental

The short-term rental operation has delivered an exceptional set of results for the six months ended 31 March 2022. At a top line, revenue was marginally up by 30 basis points compared to the prior year at R2.6 billion. This performance was largely muted by new vehicle supply chain constraints although a marked improvement in rental demand is expected. The diverse sectors from which rental revenue is derived have provided a natural hedge against industry-specific economic cycles, which is further fortified by the mix in contracted versus discretionary revenue streams. The repositioning strategy towards a more balanced mix of off-airport business continues to yield great results, particularly with the subscription offering. This segment has delivered a pleasing 46% increase in revenue compared to pre-Covid-19 levels (or 1H20).

Car Rental delivered a 255% surge in operating profit at R405 million compared to the prior period. This is 109% up from the R194 million reported during the pre-Covid-19 period ended 31 March 2020. The unprecedented quality of earnings can be attributed to the nimble execution of the strategy which includes the back-to-basics approach that is focused on improved vehicle availability. The result of this was a remarkable fleet utilisation of 81%, up 300 basis points compared to the prior period. The sale of used cars has remained bullish and maximised profit margins in the current trading conditions.

Leasing/long-term fleet management

The Leasing or long-term fleet management operation has faced a convergence of the natural attrition of major public sector contracts and the financial pressures on the corporate customer base. These have resulted in fleet reductions in line with the constrained economic landscape and vehicle supply chain disruptions. As a result, top line revenue (internal and external) decreased by 6.7% compared to the prior period.

Despite these headwinds, some corporate activity can be seen in credit facility reviews and approvals for replacement and growth units, which resulted in a firm order book. Similar to the rental operations, the long lead times on vehicle deliveries have impacted revenue.

The diversification into heavy commercial vehicles continues to gain momentum, particularly with the growth in the e-commerce and online shopping sectors, tapping into the value chain of last mile deliveries. The increased focus on the sale of maintenance and service plans is also gaining velocity with new unit installations up 24% year on year.

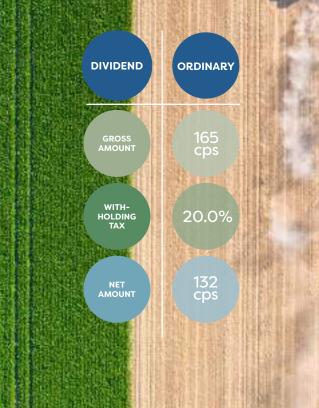
The long-term fleet management operation has delivered a 15% increase in operating profit. This is 12.8% higher than the R269 million operating profit reported pre-Covid-19 for the period ended 31 March 2020. The solid results are attributable to strong contract management and a focus on the health of the fleet, coupled with exceptional risk management.

Cost containment, adaptable resource allocation, agility and cash generation remain fundamental in our operating model.



Ordinary dividend number 185

Notice is hereby given that interim dividend number 185 of 165 cents per ordinary share in respect of the six months ended 31 March 2022 has been declared subject to the applicable dividends tax levied in terms of the Income Tax Act, 58 of 1962 (as amended) (the Income Tax Act) as follows:



In accordance with paragraphs 11.17(a)(i) to (ix) and 11.17(c) of the JSE Listings Requirements, the following additional information is disclosed:

- The dividend has been declared out of income reserves
- The company's income tax number is IT 9000051715
- Local dividends tax rate is 20% (twenty per cent)
- Barloworld has 200 214 227 ordinary shares in issue.

In compliance with the requirements of Strate and the JSE Limited, the following dates are applicable to the dividend:

DIVIDEND DECLARED

Monday, 23 May 2022

LAST DAY TO TRADE CUM DIVIDEND Tuesday, 21 June 2022 ORDINARY SHARES TRADE EX-DIVIDEND

Wednesday, 22 June 2022

RECORD DATE Friday, 24 June 2022

PAYMENT DATE Monday, 27 June 2022

Share certificates may not be dematerialised or rematerialised between Wednesday, 22 June 2022 and Friday, 24 June 2022, both days inclusive.

On behalf of the board Vasta Mhlongo Group Company Secretary

Independent auditors' review report on the condensed consolidated interim financial statements

To the Shareholders of Barloworld Limited

We have reviewed the accompanying condensed consolidated interim financial statements of Barloworld Limited as at 31 March 2022, as set out on pages 19 to 56, which comprise the condensed consolidated statement of financial position as at 31 March 2022 and the related condensed consolidated statements of profit or loss and comprehensive income, changes in equity and cash flows for the six months then ended, and a summary of significant accounting policies and other explanatory notes.

Directors' Responsibility for the Interim Financial Statements

The directors are responsible for the preparation and presentation of these condensed consolidated interim financial statements in accordance with the International Financial Reporting Standard, (IAS) 34 Interim Financial Reporting, the SAICA Financial Reporting Guides as issued by the Accounting Practices Committee and Financial Pronouncements as issued by the Financial Reporting Standards Council and the requirements of the Companies Act of South Africa, and for such internal control as the directors determine is necessary to enable the preparation of interim financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express a conclusion on these interim financial statements. We conducted our review in accordance with International Standard on Review Engagements ("ISRE") 2410, Review of Interim Financial Information Performed by the Independent Auditor of the Entity. ISRE 2410 requires us to conclude whether anything has come to our attention that causes us to believe that the interim financial statements are not prepared in all material respects in accordance with the applicable financial reporting framework. This standard also requires us to comply with relevant ethical requirements.

A review of interim financial statements in accordance with ISRE 2410 is a limited assurance engagement. We perform procedures, primarily consisting of making inquiries of management and others within the entity, as appropriate, and applying analytical procedures, and evaluate the evidence obtained.

The procedures performed in a review are substantially less than and differ in nature from those performed in an audit conducted in accordance with International Standards on Auditing. Accordingly, we do not express an audit opinion on these interim financial statements.

Conclusion

Based on our review, nothing has come to our attention that causes us to believe that the accompanying condensed consolidated interim financial statements of Barloworld Limited for the six months ended 31 March 2022 are not prepared, in all material respects, in accordance with the International Financial Reporting Standard, (IAS) 34 Interim Financial Reporting, the SAICA Financial Reporting Guides as issued by the Accounting Practices Committee and Financial Pronouncements as issued by the Financial Reporting Standards Council and the requirements of the Companies Act of South Africa.



Eings & Young Inc.

Ernst & Young Inc. Director: Sifiso Sithebe Registered Auditor Chartered Accountant (SA)

23 May 2022

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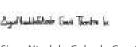
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Grant Thornton

An instinct for growth



SizweNtsalubaGobodo Grant Thornton Inc. Director: Collins Mashishi Registered Auditor Chartered Accountant (SA)

Financial statements

Condensed consolidated income statement

for the six months ended 31 March 2022

| | | Six month | ns ended | Year ended |
|---|-------|-------------------------------------|--|---|
| R million | Notes | Reviewed 31 March 2022 | Restated* Reviewed 31 March 2021 | Restated* Audited 30 September 2021 |
| CONTINUING OPERATIONS | | | | |
| Revenue | 3 | 18 401 | 16 194 | 34 123 |
| Operating profit before items listed below | | 2 567 | 2 099 | 4 642 |
| Impairment losses on financial assets and contract assets | | (43) | (6) | 6 |
| Depreciation | | (496) | (425) | (964) |
| Amortisation of intangible assets | | (86) | (94) | (180) |
| Operating profit before B-BBEE transaction charge | | 1 942 | 1 574 | 3 504 |
| B-BBEE transaction charge | | (13) | (40) | (81) |
| Operating profit | 4 | 1 929 | 1 534 | 3 423 |
| Fair value adjustments on financial instruments | | (123) | (111) | (182) |
| Finance costs | | (443) | (462) | (885) |
| Income from investments | | 53 | 54 | 119 |
| Profit before non-operating and capital items | | 1 416 | 1 015 | 2 475 |
| Non-operating and capital items comprising of: | | | | |
| Reversal of impairment | | | 8 | 52 |
| Impairment of goodwill | | (217) | | |
| Impairment of indefinite life intangible assets | | (193) | | |
| Impairment of property, plant and equipment, intangibles and other assets | | (622) | | (49) |
| Other non-operating and capital items | 5 | 1 | 31 | 188 |
| Profit before taxation | | 385 | 1 054 | 2 666 |
| Taxation | 6 | (661) | (476) | (462) |
| (Loss)/profit after taxation | | (276) | 578 | 2 204 |
| Profit/(loss) from associates and joint ventures | | 122 | (56) | (16) |
| Net (loss)/profit from continuing operations for the period | | (164) | 522 | 2 188 |

| | | Six mont | Year ended | |
|---|-------|-------------------------------------|--|---|
| R million | Notes | Reviewed 31 March 2022 | Restated* Reviewed 31 March 2021 | Restated* Audited 30 September 2021 |
| DISCONTINUED OPERATIONS | | | | |
| Profit from discontinued operations | 12/19 | 101 | 202 | 612 |
| Net (loss)/profit for the period | | (63) | 724 | 2 800 |
| Net (loss)/profit attributable to: | | | | |
| Owners of Barloworld Limited | | (62) | 726 | 2 756 |
| Non-controlling interests in subsidiaries | | (1) | (2) | 44 |
| | | (63) | 724 | 2 800 |
| (Loss)/earnings per share (cents) | | | | |
| – basic | | (31.6) | 366.2 | 1 390.9 |
| – diluted | | (32.5) | 365.3 | 1 375.8 |
| (Loss)/earnings per share from continuing operations (cents) | | | | |
| – basic | | (82.8) | 264.2 | 1 081.9 |
| – diluted | | (82.8) | 263.5 | 1 070.1 |
| Profit per share from discontinued operations (cents) | | | | |
| – basic | | 51.2 | 102.0 | 309.0 |
| – diluted | | 50.3 | 101.7 | 305.7 |

* Refer note 19.

Condensed consolidated statement of financial position

for the six months ended 31 March 2022

| | | Six mont | Year ended | |
|---|-------|-------------------------------------|--|--|
| R million | Notes | Reviewed 31 March 2022 | Restated* Reviewed 31 March 2021 | Audited 30 September 2021 |
| ASSETS | | | | |
| Non-current assets | | 17 073 | 21 689 | 21 237 |
| Property, plant and equipment | | 7 294 | 13 110 | 11 417 |
| Investment property | | 995 | | 1 000 |
| Right of use assets | | 437 | 661 | 634 |
| Goodwill | 7 | 2 074 | 2 749 | 2 756 |
| Intangible assets | 8 | 2 004 | 2 473 | 2 370 |
| Investment in associates and joint ventures | 9 | 1 958 | 1 791 | 1 880 |
| Long-term trade and other receivables** | | | 130 | 134 |
| Long-term financial assets | 10 | 1 681 | 181 | 198 |
| Deferred taxation assets | | 630 | 594 | 848 |
| Current assets | | 20 281 | 25 242 | 29 220 |
| Vehicle rental fleet | | | 2 627 | 2 819 |
| Inventories | | 8 299 | 7 223 | 8 111 |
| Trade and other receivables | | 6 075 | 6 583 | 6 949 |
| Contract assets | | 644 | 564 | 424 |
| Taxation | | 154 | 131 | 196 |
| Cash and cash equivalents | 11 | 5 109 | 8 1 1 4 | 10 721 |
| Assets classified as held for sale | 12 | 11 147 | 5 826 | 2 387 |
| Total assets | | 48 501 | 52 757 | 52 844 |

| | | Six montl | Year ended | |
|---|-------|-------------------------------------|--|--|
| R million | Notes | Reviewed 31 March 2022 | Restated* Reviewed 31 March 2021 | Audited 30 September 2021 |
| EQUITY AND LIABILITIES | | | | |
| Capital and reserves | | | | |
| Share capital and premium | | (1 200) | (1 121) | (1 200) |
| Other reserves | | 4 391 | 4 691 | 4 911 |
| Retained income | | 14 937 | 16 297 | 17 711 |
| Interest of shareholders of Barloworld Limited | | 18 128 | 19 867 | 21 422 |
| Non-controlling interest | | 251 | 243 | 283 |
| Interest of all shareholders | | 18 379 | 20 110 | 21 705 |
| Non-current liabilities | | 9 064 | 10 271 | 10 139 |
| Interest-bearing loans | | 7 348 | 6 677 | 7 401 |
| Deferred taxation liabilities | | 1 1 16 | 1 512 | 1 186 |
| Lease liabilities | | 446 | 853 | 770 |
| Provisions and other accruals | | 131 | 110 | 140 |
| Contract liabilities | | | 432 | 445 |
| Other non-current liabilities | | 23 | 687 | 197 |
| Current liabilities | | 15 646 | 17 919 | 19 214 |
| Trade and other payables | | 8 053 | 9 172 | 10 441 |
| Lease liabilities | | 112 | 97 | 133 |
| Contract liabilities | | 2 190 | 1 650 | 2 131 |
| Provisions and other accruals | | 439 | 670 | 859 |
| Taxation | | 182 | 135 | 155 |
| Amounts due to bankers and short-term loans | | 4 670 | 6 195 | 5 495 |
| Liabilities directly associated with assets classified as held for sale | 12 | 5 412 | 4 457 | 1 786 |
| Total equity and liabilities | | 48 501 | 52 757 | 52 844 |

* Refer note 19.

** Long-term trade and other receivables was previously referred to as Long-term finance lease receivables.

Condensed consolidated statement of other comprehensive income

for the six months ended 31 March 2022

| | Six months ended | | Year ended |
|--|-------------------------------------|--|--|
| R million | Reviewed 31 March 2022 | Restated* Reviewed 31 March 2021 | Audited 30 September 2021 |
| (Loss)/profit for the period | (63) | 724 | 2 800 |
| Items that may be reclassified subsequently to profit or loss: | (509) | (1 146) | (1 069) |
| Exchange loss on translation of foreign operations | (418) | (1 126) | (1 252) |
| Translation reserves realised on the liquidation and disposal of foreign joint ventures and subsidiaries | | | 135 |
| (Loss)/gain on cash flow hedges | (122) | (22) | 62 |
| Deferred taxation on cash flow hedges | 31 | 2 | (14) |
| Items that will not be reclassified to profit or loss: | 252 | 790 | 826 |
| Actuarial profit on post-retirement benefit obligations | 311 | 976 | 1 020 |
| Taxation effect on net actuarial gains or losses | (59) | (186) | (194) |
| Other comprehensive loss for the year, net of taxation | (257) | (356) | (243) |
| Total comprehensive (loss)/income for the period | (320) | 368 | 2 557 |
| Total comprehensive (loss)/income attributable to: | | | |
| Owners of Barloworld Limited | (319) | 370 | 2 513 |
| Non-controlling interests in subsidiaries | (1) | (2) | 44 |
| | (320) | 368 | 2 557 |
| | | | |

Continuing operations



Ingrain and Mongolia acquisitions contributing **R3.6 billion**

to revenue

Operating margin increased 9.5% to 10.5%

* Refer note 19.

Condensed consolidated statement of changes in equity

for the six months ended 31 March 2022

| R million | Share capital and premium | Other reserves | Restated* Retained income | Attributable to Barloworld Limited shareholders | Non- controlling interest | Interest of all shareholders |
|---|---------------------------------|-------------------|---------------------------------|--|---------------------------------|------------------------------------|
| Balance at 1 October 2020 (audited) | (1 121) | 5 856 | 14 769 | 19 504 | 246 | 19 750 |
| Total comprehensive income for the period | | (1 146) | 1 516 | 370 | (2) | 368 |
| Khula Sizwe B-BBEE IFRS 2 charges | | 44 | | 44 | | 44 |
| Equity settled IFRS 2 charges | | 60 | | 60 | | 60 |
| Share scheme receipts | | (135) | | (135) | | (135) |
| Other reserve movements | | 12 | | 12 | (1) | 11 |
| Acquisition of subsidiary | | | 12 | 12 | | 12 |
| Balance at 31 March 2021 (reviewed) | (1 121) | 4 691 | 16 297 | 19 867 | 243 | 20 110 |
| Share buy back | (79) | | | (79) | | (79) |
| Total comprehensive income for the period | | 77 | 2 066 | 2 143 | 46 | 2 189 |
| Other reserve movements | | | 1 | 1 | | 1 |
| Khula Sizwe B-BBEE IFRS 2 charges | | 93 | | 93 | | 93 |
| Equity settled IFRS 2 charges | | 29 | | 29 | | 29 |
| Share scheme payments | | 36 | | 36 | | 36 |
| Acquisition of subsidiary | | | (12) | (12) | | (12) |
| Transfer of reserves | | (15) | 15 | | | |
| Dividends | | | (656) | (656) | (6) | (662) |
| Balance at 1 October 2021 (audited) | (1 200) | 4 9 1 1 | 17 711 | 21 422 | 283 | 21 705 |
| Total comprehensive income for the period | | (510) | 191 | (319) | (1) | (320) |
| Share buy back | | | | | | |
| Khula Sizwe B-BBEE IFRS 2 charges | | 15 | | 15 | | 15 |
| Equity settled IFRS 2 charges | | 58 | | 58 | | 58 |
| Share scheme receipts | | (132) | | (132) | | (132) |
| Other reserve movements | | | | | (3) | (3) |
| Dividends | | | (2 909) | (2 909) | | (2 909) |
| Disposal of subsidiaries | | 49 | (56) | (7) | (28) | (35) |
| Balance at 31 March 2022 (reviewed) | (1 200) | 4 3 9 1 | 14 937 | 18 128 | 251 | 18 379 |

* Refer to note 19.

Condensed consolidated statement of cash flows

for the six months ended 31 March 2022

| | | Six montl | Year ended | |
|---|-------|-----------|------------|--------------|
| | | Reviewed | Reviewed | Audited |
| | | 31 March | 31 March | 30 September |
| R million | Notes | 2022 | 2021 | 2021 |
| Cash flow from operating activities | | | | |
| Cash generated from operations before investment in rental fleets and leasing receivables excluding settlement of financial instruments | | | | |
| (derivatives) | | 1 775 | 6 049 | 10 665 |
| Inflow of investment in leasing receivables | | (7) | 35 | 60 |
| Fleet leasing and equipment rental fleet | | (665) | (285) | (445) |
| Additions | | (1 300) | (1 336) | (2 484) |
| Proceeds on disposal | | 635 | 1 051 | 2 039 |
| Vehicles rental fleet | | (1 861) | (1 032) | (1 745) |
| Additions | | (1 887) | (2 061) | (3 785) |
| Proceeds on disposal | | 26 | 1 029 | 2 040 |
| Cash (utilised in)/generated from operations | | (758) | 4 767 | 8 535 |
| Finance costs | | (518) | (581) | (1 092) |
| Dividends received from investments, associates and joint ventures | | 2 | 155 | 173 |
| Interest received | | 60 | 66 | 140 |
| Settlement of financial instruments (derivatives) | | (85) | (263) | (114) |
| Taxation paid | | (598) | (414) | (1 196) |
| Cash (outflow)/inflow from operations | | (1 897) | 3 730 | 6 446 |
| Dividends paid (including non-controlling interest) | | (2 915) | | (657) |
| Net cash (applied to)/retained from operating activities | | (4 812) | 3 730 | 5 789 |

| | | Six montl | ns ended | Year ended |
|---|-------|-------------------------------------|-------------------------------------|--|
| R million | Notes | Reviewed 31 March 2022 | Reviewed 31 March 2021 | Audited 30 September 2021 |
| Net cash inflow/(outflow) from investing | | | (5.0.40) | (4.004) |
| activities | | 31 | (5 040) | (4 296) |
| Acquisition of subsidiaries and intangibles | | | (5 282) | (5 329) |
| Investments realised | | 96 | 388 | 389 |
| Proceeds on disposal of subsidiaries | 13 | 90 | () | 878 |
| Acquisition of intangible assets | | (9) | (71) | (51) |
| Acquisition of property, plant and equipment | | (333) | (213) | (521) |
| Proceeds on disposal of property, plant and equipment | | 187 | 138 | 338 |
| Net cash (outflow)/inflow before financing activities | | (4 781) | (1 310) | 1 493 |
| Net cash (used)/retained in financing activities | | (624) | 3 246 | 2 853 |
| Shares repurchased for equity settled share- based payment | | (132) | (134) | (98) |
| Share buy back | | | | (79) |
| Repayments of lease liabilities | | (182) | (231) | (399) |
| Proceeds from long-term borrowings | | 849 | 2 475 | 4 552 |
| Repayment of long-term borrowings | | (1 672) | (947) | (1 439) |
| Proceeds on short-term borrowings^ | | | 4 986 | 4 986 |
| Repayment on short-term borrowings^ | | | (2 000) | (4 986) |
| Movement in short-term interest-bearing liabilities | | 513 | (903) | 316 |
| Net (decrease)/increase in cash and cash equivalents | | (5 405) | 1 936 | 4 346 |
| Cash and cash equivalents at beginning of period | | 10 721 | 6 743 | 6 743 |
| Cash and cash equivalents held for sale at beginning period | | 118 | | |
| Effect of foreign exchange rate movement on cash balance | | (137) | (341) | (250) |
| Effect of foreign exchange rate movement on US\$ denominated cash | | | (1) | |
| Effect of cash balances held for sale | | (188) | (223) | (118) |
| Cash and cash equivalents at end of period | | 5 109 | 8 1 1 4 | 10 721 |
| | | | | |

^ The proceeds on the short-term borrowings at March 2021 related specifically to the funding of the acquisition of Ingrain of which R2 000 million was repaid by 31 March 2021.

for the six months ended 31 March 2022

1. Basis of preparation

The condensed consolidated interim financial statements are prepared in accordance with the requirements of the JSE Limited Listings Requirements for interim reports, and the requirements of the Companies Act applicable to interim financial statements.

The JSE Listings Requirements require interim reports to be prepared in accordance with IAS 34 Interim Financial Reporting and the SAICA Financial Reporting Guides as issued by the Accounting Practices Committee and the Financial Pronouncements as issued by the Financial Reporting Standards Council. The accounting policies applied in the preparation of the condensed consolidated interim financial statements are derived in terms of International Financial Reporting Standards and are consistent with those accounting policies applied in the preparation of the annual financial statements for the year ended 30 September 2021.

The condensed consolidated interim financial statements are presented in South African Rand, which is Barloworld Limited's functional and presentation currency. The condensed consolidated interim financial statements do not include all the disclosures required for complete annual financial statements prepared in accordance with IFRS as issued by the International Accounting Standards Board.

The condensed consolidated interim financial statements appearing in this announcement are the responsibility of the directors. The directors take full responsibility for the preparation of the condensed consolidated interim financial statements. The 2022 and 2021 condensed consolidated interim financial statements have been reviewed by the company's external auditors.

This interim report was prepared under the supervision of NV Lila CA(SA) (Group Finance Director).

GOING CONCERN

The directors consider that the group entities and company have adequate resources to continue operating for the foreseeable future and that it is therefore appropriate to continue preparing the consolidated and separate financial statements on a going concern basis. The directors have satisfied themselves that the group entities and company are in a sound financial position and that they have access to sufficient borrowing facilities to meet foreseeable cash requirements.

As a result of the ongoing war between Russia and Ukraine, the group had to impair assets related to the Russia business (refer to note 7 for more detail). This situation is being closely monitored on an ongoing basis to assess the impact on the business and the group.

for the six months ended 31 March 2022

2. Reconciliation of net profit to headline earnings

| R million | Reviewed 31 March 2022 | Restated* Reviewed 31 March 2021 | Restated* Audited 30 September 2021 |
|--|-------------------------------------|--|---|
| Net (loss)/profit attributable to Barloworld Limited shareholders | (62) | 726 | 2 756 |
| Adjusted for the following: | | | |
| Loss/(profit) on disposal of subsidiaries and investments | 281 | | (515) |
| Tax impact of profit on disposal of subsidiaries and investments | | | 127 |
| Loss/(profit) on disposal of plant, property, equipment and other assets excluding rental assets | 9 | (32) | (55) |
| Capital gains tax on profit on disposal of property | | 6 | 6 |
| Tax charge on profit of disposal of property, plant and equipment and intangible assets | 8 | | |
| Impairment of goodwill | 217 | 16 | 115 |
| Tax benefit of impairment of goodwill | | | (4) |
| Foreign currency translation on liquidation of subsidiaries | | | (147) |
| Impairment of plant and equipment and intangibles and other assets | 880 | | 226 |
| Tax benefit of impairment on plant and equipment, right of use assets, intangibles and other assets | | | (6) |
| Non-controlling interest in remeasurements related to impairment of property, plant and equipment | | 9 | |
| Impairment of indefinite life of intangible assets | 193 | | |
| Reversal on impairment of right of use asset | (39) | | |
| Tax benefit of impairment of indefinite life of intangible assets | | | (76) |
| Tax impact of reversal on impairment of investment | | | (5) |
| Impairment of property, plant and equipment - associate and joint venture share | | | 20 |
| Loss/(profit) on sale of property, plant and equipment - associate and joint venture share | 3 | | (2) |
| Reversal of impairment of investments in associates and joint ventures | | (8) | (52) |
| Deferred tax on acquisition of business related to associate and joint venture share | | | (14) |
| Non-controlling shareholders interest on share of non-operating and capital items | | | (6) |
| Tax benefit on profit on sale of property, plant and equipment - associate and joint venture share | (2) | | |
| Headline earnings | 1 488 | 717 | 2 368 |

| | Six mont | hs ended | Year ended |
|--|-------------------------------------|--|---|
| R million | Reviewed 31 March 2022 | Restated* Reviewed 31 March 2021 | Restated* Audited 30 September 2021 |
| CONTINUING OPERATIONS | | | |
| (Loss)/profit from continuing operations | (164) | 524 | 2 189 |
| Non-controlling shareholders' interest in net profit from continuing operations | 4 | (5) | (54) |
| (Loss)/profit from continuing operations attributable to Barloworld Limited shareholders | (160) | 519 | 2 135 |
| Adjusted for the following: | | | |
| Profit on disposal of plant, property, equipment and other assets excluding rental assets | (1) | (31) | (41) |
| Capital gains tax on profit on disposal of property | | 6 | 6 |
| Tax charge on profit of disposal of property, plant and equipment and intangible assets | 8 | | |
| Impairment of goodwill | 217 | | |
| Impairment of indefinite life of intangible assets | 193 | | |
| Tax benefit of impairment of indefinite life of intangible assets | | | (76) |
| Foreign currency translation on liquidation of subsidiaries | | | (147) |
| Impairment of plant and equipment and intangibles and other assets | 622 | | 49 |
| Tax impact of reversal on impairment of investment | | | (5) |
| Non-controlling interest in remeasurements related to impairment of property, plant and equipment | | 9 | |
| Reversal of impairment of investments in associates and joint ventures | | (8) | (52) |
| Impairment of property, plant and equipment - associate and joint venture share | | | 20 |
| Loss/(profit) on sale of property, plant and equipment - associate and joint venture share | 3 | | (2) |
| Deferred tax on acquisition of business related to associate and joint venture share | | | (14) |
| Tax benefit on profit on sale of property, plant and equipment associate and joint venture share | (2) | | |
| Net remeasurements excluded from headline earnings from continuing operations | 1 040 | (24) | (263) |
| Headline earnings from continuing operations | 880 | 495 | 1 872 |
| | | | |

* Refer note 19.

for the six months ended 31 March 2022

2. Reconciliation of net profit to headline earnings continued

| | Six months ended | | Year ended |
|---|-------------------------------------|--|---|
| R million | Reviewed 31 March 2022 | Restated* Reviewed 31 March 2021 | Restated* Audited 30 September 2021 |
| DISCONTINUED OPERATIONS | | | |
| Profit from discontinued operations | 101 | 200 | 612 |
| Non-controlling shareholders interest in net profit from discontinued operations | (3) | 7 | 10 |
| Profit from discontinued operations attributable to Barloworld Limited shareholders | 98 | 207 | 621 |
| Adjusted for the following: | | | |
| Loss/(profit) on disposal of subsidiaries and investments | 281 | | (515) |
| Tax impact of profit on disposal of subsidiaries and investments | | | 127 |
| Loss/(profit) on disposal of plant, property, equipment and other assets excluding rental assets | 10 | (1) | (14) |
| Tax impact on profit on disposal of plant, property, equipment and other assets excluding rental assets | | | |
| Impairment of goodwill | | 16 | 115 |
| Tax impact on impairment of goodwill | | | (4) |
| Impairment of plant and equipment and intangibles and other assets | 258 | | 177 |
| Tax impact of impairment of plant and equipment and intangibles and other assets | | | (6) |
| Reversal of impairment of right of use asset | (39) | | |
| Tax impact on reversal on impairment of investment | | | |
| Non-controlling shareholders interest on share of non-operating and capital items | | | (6) |
| Net remeasurements excluded from headline earnings from discontinued operations | 510 | 15 | (126) |
| Headline earnings from discontinued operations | 608 | 222 | 495 |

| | Six montl | Year ended | |
|---|-------------------------------------|--|---|
| R million | Reviewed 31 March 2022 | Restated* Reviewed 31 March 2021 | Restated* Audited 30 September 2021 |
| Weighted average number of ordinary shares in issue during the period (000) | | | |
| – basic | 196 984 | 198 277 | 198 158 |
| – diluted | 200 330 | 198 771 | 200 330 |
| Headline earnings per share (cents) | | | |
| – basic | 755.6 | 361.5 | 1 194.8 |
| – diluted | 743.0 | 360.6 | 1 181.8 |
| Headline earnings per share from continuing operations (cents) | | | |
| – basic | 446.8 | 249.9 | 944.9 |
| – diluted | 439.4 | 249.3 | 934.7 |
| Headline earnings per share from discontinued operations (cents) | | | |
| – basic | 308.8 | 112.1 | 249.9 |
| – diluted | 303.6 | 111.8 | 247.2 |

* Refer note 19.

Leasing and Car Rental restated to be disclosed as discontinued operations.

for the six months ended 31 March 2022

3. Revenue disaggregation

| | Six mont | Year ended | |
|--|-------------------------------------|--|---|
| R million | Reviewed 31 March 2022 | Restated* Reviewed 31 March 2021 | Restated* Audited 30 September 2021 |
| Revenue by nature | | | |
| Sale of goods | 14 859 | 13 009 | 27 697 |
| Equipment (new and used) | 6 637 | 5 951 | 12 801 |
| Vehicles (new and used) | 40 | | 77 |
| Parts (new and used) | 5 331 | 5 101 | 10 434 |
| Starch and glucose - local markets | 1 945 | 1 360 | 3 020 |
| Starch and glucose - export markets | 328 | 211 | 460 |
| Starch and glucose - Co-products | 578 | 386 | 905 |
| Rendering of services | 3 542 | 3 185 | 6 426 |
| Parts revenue earned over time as services | 832 | 715 | 1 381 |
| Service | 2 047 | 1 938 | 3 768 |
| - Workshop and in-field service | 1 564 | 1 371 | 2 672 |
| – Aftersales | 16 | 14 | |
| – Fitment and repairs | 467 | 553 | 1 096 |
| Rental (outside the scope of IFRS 16) | 531 | 442 | 998 |
| Commissions | 132 | 90 | 279 |
| Total continuing operations | 18 401 | 16 194 | 34 123 |

| | | Six mon | ths ended | Year ended |
|---|---|-------------------------------------|--|---|
| R million | | Reviewed 31 March 2022 | Restated* Reviewed 31 March 2021 | Restated* Audited 30 September 2021 |
| DISCONTINUED OPERATIONS (NOTE 13) | | | | |
| Sale of goods | | 1 537 | 8 242 | 11 869 |
| Vehicles (new and used) | | 1 537 | 7 687 | 10 768 |
| Parts (new and used) | | | 555 | 1 101 |
| Rendering of services | | 2 411 | 3 321 | 6 119 |
| Parts revenue earned over time as services, maintenance and repairs under contracts are performed | | | 27 | 36 |
| Service | | 30 | 553 | 745 |
| – Workshop and in-field service | | 30 | 495 | 663 |
| – Aftersales | | | 58 | 82 |
| Rental (outside the scope of IFRS 16) | | 1 180 | 802 | 1 681 |
| Commissions | | 19 | 211 | 289 |
| Freight forwarding | | 30 | 37 | 53 |
| Supply chain support solutions | | 482 | 530 | 1 120 |
| Transportation | | 670 | 1 161 | 2 195 |
| Discontinued operations | | 3 948 | 11 563 | 17 988 |
| | _ | 3 948 | 11503 | 17 988 |

REVENUE RECOGNISED IN TERMS OF IFRS 16:

| LEASES | | | |
|-------------------------------|--------|--------|--------|
| Fixed leasing income | 790 | 788 | 1 585 |
| Variable leasing income** | 99 | 94 | 142 |
| Total leasing income | 889 | 882 | 1 727 |
| Total discontinued operations | 4 837 | 12 445 | 19 715 |
| Total group | 23 238 | 28 639 | 53 838 |

* Refer note 19.

** Variable leasing income earned mainly relates to excess kilometres and additional maintenance costs invoiced.

for the six months ended 31 March 2022

4. Operating profit

| | Six mont | Year ended | |
|---|-------------------------------------|--------------------------------------|--|
| R million | Reviewed 31 March 2022 | Restated* 31 March 2021 | Restated* 30 September 2021 |
| Included in operating profit are: | | | |
| Cost of sales (including allocation of depreciation) | 13 499 | 12 015 | 25 282 |
| Income includes the following: | | | |
| Income from sub-leasing right-of-use assets | | (1) | (1) |
| Expenses includes the following: | | | |
| Staff costs | 2 299 | 2 336 | 4 647 |
| B-BBEE charge | 13 | 40 | 81 |
| Amortisation of intangible assets acquired in terms of IFRS 3 business combinations | 55 | 67 | 104 |
| Expenses relating to short-term leases | 14 | 14 | 24 |

5. Other non-operating and capital items

| | Six months ended | | Year ended |
|--|-------------------------------------|--------------------------------------|--|
| R million | Reviewed 31 March 2022 | Restated* 31 March 2021 | Restated* 30 September 2021 |
| Profit on disposal of subsidiary | | | 147 |
| Profit on disposal of property, plant, equipment, intangibles and other assets | 1 | 31 | 41 |
| Gross non-operating and capital items from continuing operations | 1 | 31 | 188 |

* Refer note 19.

for the six months ended 31 March 2022

6. Taxation

| | Six month | Six months ended | |
|--|-------------------------------------|--|---|
| R million | Reviewed 31 March 2022 | Restated* Reviewed 31 March 2021 | Restated* Audited 30 September 2021 |
| Taxation per income statement | (661) | (476) | (462) |
| Prior year taxation | (53) | 34 | 44 |
| Taxation on impairment of indefinite life intangible assets, impairment of property, plant and equipment and other non-operating and capital items | (8) | (5) | 75 |
| Attributable to a change in the rate of income tax | 23 | | 65 |
| Taxation on profit before prior year taxation, non-operating and capital items and rate change | (623) | (505) | (646) |
| South Africa normal taxation rate | 28.0 | 28.0 | 28.0 |
| Foreign rate differential | 3.0 | 1.9 | (2.6) |
| Reduction in rate of taxation | (12.9) | (11.7) | (19.6) |
| Exempt income and special allowances® | (0.8) | (2.0) | |
| Taxation losses of prior periods | (6.1) | (4.0) | (7.4) |
| Non-operating and capital items taxation | | (0.8) | (4.0) |
| IAS 12.41 adjustment [^] | | (2.8) | (4.1) |
| Tax losses of prior periods not recognised in deferred tax now utilised | | | |
| Rate change adjustment A | (6.0) | | (2.4) |
| Under/overprovision of tax in respect of prior year | | (2.1) | (1.7) |
| Increase in rate of taxation | 153.6 | 27.0 | 11.5 |
| Disallowable charges** | 24.9 | 15.7 | 4.8 |
| Non-operating and capital items taxation | 77.3 | | |
| Tax losses not recognised in deferred tax | 0.1 | 5.8 | 0.5 |
| IAS 12.41 adjustment [^] | 10.1 | | |
| Withholding tax^^ | 25.0 | 5.5 | 6.2 |
| Under/overprovision of tax in respect of prior year | 16.2 | | |
| Taxation as a percentage of profit before taxation | 171.7 | 45.2 | 17.3 |
| Taxation (excluding prior year taxation and non-operating and capital items taxation), including impact of income tax rate change as a percentage of profit before taxation (excluding non-operating and capital items)*** | 42.4% | 49.8% | 23.5% |

- Exempt income and special allowances largely comprise learnerships.
- This amount represents a recognition in deferred tax of the effect of the movement of the exchange rate on the US\$ equivalent of the local currency tax base of non-monetary assets (i.e. inventories and fixed assets) and the reversals of deferred tax previously raised when the related items of inventory of fixed assets are sold. It applies to the group's companies in Zambia, Angola, Mozambique, Malawi, Mongolia and Russia where the functional currency differs from the tax reporting currency.
- △ The rate change impact is mainly attributable to the impact on deferred tax balances of the change in the South Africa corporate tax rate from 28% to 27% which despite only applying to the group with effect from 1 October 2022, has been substantively enacted.
- ^^ Withholding tax increased due to significant dividends declared from Russia and a provision for future potential dividends from unremitted earnings raised through deferred tax in Angola, Botswana and Mongolia.
- * Refer note 19.
- ** Disallowable charges relate largely to the impact of adjusting for expenses for intergroup interest and intergroup right of use depreciation not eliminating at group level as a result of the interest received by the related party being accounted for in continuing operations. The same applies to the intergroup lease liability interest and internal right of use depreciation related to Khula Sizwe leases that is expensed as part of discontinued operations while the rental received in Khula Sizwe is a continuing operation. Other disallowable expenses consist of professional fees of a capital nature, expenses not incurred in the production of income, provisions and other IFRS adjustments not allowed for tax purposes. Imputation in terms of section 9D is also included in this line item.
- *** The overall effective tax rate is significantly impacted by the impairment of Russian assets which is accounted for as Non-operating and capital items.

for the six months ended 31 March 2022

7. Goodwill

| | Six mont | Year ended | |
|---|-------------------------------------|--|--|
| R million | Reviewed 31 March 2022 | Restated* Reviewed 31 March 2021 | Audited 30 September 2021 |
| COST | | | |
| At 1 October | 3 723 | 2 241 | 2 241 |
| Subsidiaries acquired | | 1 640 | 1 640 |
| Business/Subsidiary disposed | (9) | | (95) |
| Other | | | (3) |
| Translation differences | (15) | (71) | (60) |
| At 31 March/30 September | 3 699 | 3 810 | 3 723 |
| ACCUMULATED IMPAIRMENT LOSSES | | | |
| At 1 October | 967 | 889 | 889 |
| Business/Subsidiary disposed* | (9) | | (33) |
| Impairment** | 217 | 16 | 115 |
| Translation differences | (8) | (5) | (4) |
| At 31 March/30 September | 1 167 | 900 | 967 |
| CARRYING AMOUNT | 2 532 | 2 910 | 2 756 |
| Classified as held for sale | (458) | (161) | |
| BALANCE PER STATEMENT OF FINANCIAL POSITION | 2 074 | 2 749 | 2 756 |

Goodwill is allocated for impairment testing purposes to the following cash generating units:

| | | | Carrying amount of Goodwill | | |
|--|-----------------------|---|-------------------------------|--|-----------------------------------|
| Significant cash-generating units (CGUs) | Geographical location | Reportable segment to which the CGUs belong | 31 March 2022 Rm | Restated* 31 March 2021 Rm | 30 September 2021 Rm |
| Avis Rent a Car southern Africa | South Africa | Car Rental | 176 | 176 | 176 |
| Avis Fleet Services southern Africa | South Africa | Avis Fleet | 282 | 282 | 282 |
| Equipment Russia | Russia | Equipment Russia | | 213 | 217 |
| Equipment Mongolia | Mongolia | Equipment Mongolia | 280 | 286 | 289 |
| Ingrain | South Africa | Ingrain | 1 640 | 1640 | 1 640 |
| Other^ | Various | Various | 154 | 313 | 152 |
| CARRYING AMOUNT | | | 2 532 | 2 910 | 2 756 |
| Classified as held for sale | 5 _{***} | | (458) | (161) | |
| BALANCE PER STATEMENT OF | | | | | |
| FINANCIAL POSITION | | | 2 074 | 2 749 | 2 756 |

* Refer note 19.

*** March 2022 Rent a Car, Leasing and Logistics divisions has been classified as held for sale (refer note 12).

^ The aggregate of the remaining immaterial goodwill balances consists of two cash generating units in 2021 which includes CGUs that have been classified as held for sale, (March 2021: 11 Sep 2021: 2).

* Refer note 19 and 20.

** Current period impairment relates to Equipment Russia. Refer to detail below. Prior period impairments related to Logistics.

for the six months ended 31 March 2022

7. Goodwill continued

Goodwill is allocated to the appropriate CGUs based on which CGU is expected to benefit from the synergies arising in a business combination. In assessing whether there is any indication that goodwill may be impaired, external and internal sources of information are considered at each reporting period. In addition, the carrying amount of goodwill is subject to an annual impairment test.

Impairment of goodwill arises when the recoverable amount of the CGU, including goodwill, is less than the carrying value. The recoverable amount is determined as the greater of the fair value less costs to sell or the value in use.

Estimation of recoverable amounts were conducted for those CGU's with indications of impairment as at 31 March 2022 which resulted in the below mentioned impairment of goodwill:

| Impairments recognised in the period | Geographical Location | Reportable segment to which the CGUs belong | Rm 31 March 2022 |
|--------------------------------------|--------------------------|---|-------------------------------|
| Russia | Russia | Equipment | 217 |

Due to the war between Russia and Ukraine and the sanctions imposed, the assets related to Russia were tested for impairment. As a result, the group impaired R1 030 million which consists of the goodwill related to Russia of R217 million, indefinite intangible assets of R193 million (refer note 8,) finite intangible assets of R16 million (refer note 8) and property plant and equipment of R604 million (refer to Income Statement). The Russian assets less liabilities equals the recoverable amount for the Russia CGU.

Due to the reduction of revenue and profitability associated with supply chain challenges experienced in Asia as a result of Covid-19 related restrictions instituted, the Equipment Mongolia cash generating unit was considered to have indicators of impairment. Therefore tested for impairment, however the impairment test did not result in an impairment.

The key assumptions used in the recoverable amount calculations for the CGUs that displayed indicators of impairment are as follows:

At each impairment testing interval a discounted cash flow valuation model is applied using a fiveyear strategic plan as approved by the board. The financial plans are the quantification of strategies derived from the use of a common strategic planning process followed across the group. The process ensures that significant risks and sensitivities are appropriately considered and factored into strategic plans.

The discount rate applied to the five year forecast period has been outlined for each cash generating unit in the table below. Discount rates applied to cash flow projections are based on a country or region-specific discount rate, dependent upon the location of cash-generating operations.

The pre-tax nominal discount rates applied are as follows:

| | Geographical location | Currency | 31 March 2022 | 31 March 2021 | 30 September 2021 |
|--|-----------------------|----------|-------------------------|-------------------------|-----------------------------|
| Significant cash-generating units (CGUs) | | | | | |
| Avis Rent a Car southern Africa | South Africa | ZAR | Note 1 | Note 1 | 26.9% |
| Avis Fleet Services southern Africa | South Africa | ZAR | Note 1 | Note 1 | 26.1% |
| Equipment Russia | Russia | US\$ | 29.2% | Note 1 | 13.2% |
| Mongolia | Mongolia | US\$ | 1 7.8 % | Note 1 | 14.7% |
| Ingrain | South Africa | ZAR | Note 1 | Note 1 | 16.5% |
| Other | Various | Various | Note 2 | Note 2 | 14.5% to 14.6% |
| | | | | | |

Note 1: Not applicable. Recoverable amount not calculated as CGU did not display any indication of impairment.

Note 2: Pre-tax nominal discount rate for Logistics CGUs = 18%

for the six months ended 31 March 2022

7. Goodwill continued

Long-term growth rates applied to extrapolate cash flows are as follows:

| | Geographical location | Currency | 31 March 2022 | 31 March 2021 | 30 September 2021 |
|--|--------------------------|----------|-------------------------|-------------------------|-----------------------------|
| Significant cash-generating units (CGUs) | | | | | |
| Avis Rent a Car southern Africa | South Africa | ZAR | Note 1 | Note 1 | 4.6% |
| Avis Fleet Services southern Africa | South Africa | ZAR | Note 1 | Note 1 | 4.6% |
| Equipment Russia | Russia | US\$ | 2.0% | Note 1 | 2.0% |
| Mongolia | Mongolia | US\$ | 2.0% | Note 1 | 2.0% |
| Ingrain | South Africa | ZAR | Note 1 | Note 1 | 4.6% |
| Other | Various | Various | Note 2 | Note 2 | 4.6% |

- Note 1: Not applicable. Recoverable amount not calculated as CGU did not display any indication of impairment.
- Note 2: Pre-tax nominal discount rate used for Logistics CGUs = 18% and terminal growth rate = 4.7%. All other immaterial goodwill not tested for impairment due to the fact that the CGUs did not display any indications of impairment.

Other key assumptions

Equipment Russia

The trade restrictions affect the ability of the business to trade due to customers being either sanctioned or specific products not being allowed to be sold as well as destination controls implemented by various countries. Furthermore, there are significant supply chain disruptions making it difficult for unsanctioned products to enter Russia and be distributed to unsanctioned customers. This has resulted in Equipment Russia from now not being able to serve and deliver certain products to major customers in the ordinary course of business. Accordingly the order book has reduced significantly, and revenue and profitability over the next five years is projected to be significantly lower than the prior years.

At the appropriate WACC rate of 29.2% (13.2% at 30 September 2021) and terminal growth rate of 2% (2% at 30 September 2021) the impairment amounted to R1 030 million. At various sensitivity levels for both the WACC rate and terminal growth rate there would still be impairment. The impairment was allocated to goodwill, intangible assets and property, plant and equipment with carrying amount of R1 030 million. The remainder of properties as well as other fixed assets were not fully impaired but retained at their fair values.

Equipment Mongolia

The supply chain disruptions mainly experienced in the region because of efforts to reduce the spread of Covid-19 are expected to impact the business in the short to medium term and sales volumes are expected to return to normality in the 2024 financial year. Operating profit is assumed to reduce correspondingly with the estimated lower sales volumes taking into account the anticipated sales mix during the recovery period.

The headroom has been determined to be R133 million (R1 353 million at 31 September 2021) at the appropriate WACC rate of 17.8% (11.6% at 30 September 2021). The sensitivity analysis performed on the WACC rate indicate that there would be no headroom should the WACC rate increase by 0.77%. The sensitivity performed on terminal growth rate indicate that there be no headroom should the rate reduce by 1.88%.

for the six months ended 31 March 2022

8. Intangible assets

| | Six montl | hs ended | Year ended |
|---|-------------------------------------|--|--|
| R million | Reviewed 31 March 2022 | Restated* Reviewed 31 March 2021 | Audited 30 September 2021 |
| COST | | | |
| At 1 October | 4 380 | 3 723 | 3 723 |
| Subsidiaries acquired | | 1 064 | 1 063 |
| Other additions | 9 | 69 | 52 |
| Subsidiaries disposed | (16) | | (59) |
| Other disposals | (10) | (124) | (228) |
| Translation differences | (45) | (201) | (171) |
| At 31 March/30 September | 4 3 1 8 | 4 531 | 4 380 |
| ACCUMULATED AMORTISATION AND IMPAIRMENT | | | |
| At 1 October | 1 979 | 2 091 | 2 091 |
| Charge for the year | 87 | 101 | 189 |
| Other additions | | 3 | |
| Subsidiaries disposed | (14) | | (37) |
| Other disposals | (10) | (114) | (197) |
| Impairment | 282 | | 5 |
| Translation differences | (28) | (86) | (72) |
| At 31 March/30 September | 2 296 | 1 995 | 1 979 |
| CARRYING AMOUNT | | | |
| At 31 March/30 September | 2 022 | 2 536 | 2 401 |
| LESS AMOUNTS CLASSIFIED AS HELD FOR SALE | (18) | (63) | (31) |
| TOTAL PER STATEMENT OF FINANCIAL POSITION | 2 004 | 2 473 | 2 370 |

* Refer note 19.

SIGNIFICANT INTANGIBLE ASSETS

The group did not acquire intangible assets with indefinite useful lives during the current period (2021: Nil).

A detailed breakdown of the carrying value of intangible assets with an indefinite life has been shown below.

| | | Reportable | | Six mont | Year ended | | |
|--|---|-------------------------------|---|----------|---|---|--|
| Significant cash-generating units (CGUs) | Category/ Class of Intangible assets | Geo- graphical location | segment to which the CGUs belong | | Reviewed 31 March 2022 Rm | Reviewed 31 March 2021 Rm | Audited 30 September 2021 Rm |
| Equipment Russia | Supplier Relationship | Russia | Equipment | | | 190 | 193 |
| Equipment South Africa | Supplier Relationship | South Africa | Equipment | | 277 | 277 | 277 |
| Other | Supplier Relationship | Various | Various | | | 20 | |
| Total indefinite li | fe intangible as | sets | | | 277 | 487 | 470 |

The Equipment South Africa and Russia indefinite life intangible assets classified as Supplier Relationship are in relation to a dealer agreement. The indefinite useful life is supported by Barloworld's long-standing relationship with Caterpillar Incorporated (CAT) as the exclusive CAT mining equipment dealer in South Africa and parts of Russia. There were indications of impairment for Equipment Russia business unit due to the sanctions imposed on the country as a result of the ongoing war that started in February 2022. As a result of this the indefinite life intangible asset for Russia of R193 million as well as other intangible assets of R16 million were impaired at 31 March 2022. There was no impairment indicator for Equipment southern Africa.

The key assumptions used in the value in use calculation for the CGUs shown above are detailed in note 7.

for the six months ended 31 March 2022

9. Investment in associates and joint ventures

| | | (Loss)/income from associates and joint venture | | | Carrying value of the investment | | |
|--|-------------------------------------|--|---|-------------------------------------|-------------------------------------|--|--|
| | Six mont | hs ended | Year ended | Six montl | ns ended | Year ended | |
| R million | Reviewed 31 March 2022 | Restated* Reviewed 31 March 2021 | Restated* Audited 30 September 2021 | Reviewed 31 March 2022 | Reviewed 31 March 2021 | Audited 30 September 2021 | |
| Joint ventures | 55 | (118) | (124) | 1 1 1 9 | 1 047 | 1 102 | |
| Bartrac Equipment Limited | 52 | (104) | (112) | 1 037 | 1 007 | 1 018 | |
| BHBW South Africa Proprietary Limited | 3 | (17) | (15) | 73 | 28 | 70 | |
| Other | | 3 | 3 | 9 | 12 | 14 | |
| Associates | 57 | 62 | 108 | 839 | 744 | 778 | |
| NMI Durban South Motors Proprietary Limited | 51 | 59 | 101 | 797 | 703 | 741 | |
| Other | 6 | 3 | 7 | 42 | 41 | 37 | |
| Total per income statement/statement of financial position | 112 | (56) | (16) | 1 958 | 1 791 | 1 880 | |
| Discontinued operations/amount classified as held for sale | 1 | (3) | 1 | 2 | 40 | | |
| Total group | 113 | (59) | (15) | 1 960 | 1 831 | 1 880 | |

* Refer to note 19.

Location of associates and joint ventures:

| | Geographical Location | Reportable segment |
|---|--------------------------|-----------------------|
| BHBW South Africa Proprietary Limited | South Africa | Other Segments |
| BHBW Zambia Limited | Zambia | Other Segments |
| NMI Durban South Motors Proprietary Limited | South Africa | Other Segments |
| Other | South Africa | Equipment |

In assessing whether there is any indication that any investment may be impaired, objective evidence of impairment as a result of a loss event that occurred after the initial recognition of the net investment is considered at each reporting period. In addition, the carrying amount of investment is subject to an annual impairment testing. No indicators of impairment existed as at 31 March 2022.

Impairment of investments arises when the recoverable amount of the investment is less than the carrying value. The recoverable amount is determined as the greater of the fair value less costs to sell or the value in use. For the purposes of assessing the above investments for impairment, the recoverable amount was based on the fair value less costs to sell method.

for the six months ended 31 March 2022

10. Long-term financial assets

| | Six months ended | | Year ended | |
|------------------------------------|-------------------------------------|-------------------------------------|--|--|
| R million | Reviewed 31 March 2022 | Reviewed 31 March 2021 | Audited 30 September 2021 | |
| Listed investments at fair value | 2 | 2 | 2 | |
| Unlisted investments at fair value | 19 | 61 | 19 | |
| Other receivables* | 1 663 | 121 | 181 | |
| Total group | 1 684 | 184 | 202 | |
| Amount classified as held for sale | (3) | (3) | (4) | |
| | 1 681 | 181 | 198 | |

* Other receivables includes an amount of R69 million (March 2021: Nil, September 2021: R67 million) which relates to the long-term portion of the tranche payable by NMI-DSM on the second anniversary of the closing date of the disposal on 1 June each year. Other receivables include R1 443 million (March 2021: Nil, September 2021: Nil) related to the UK pension fund surplus.

11. Restricted cash included in cash and cash equivalents

| | Six mont | Six months ended | | |
|--|-------------------------------------|-------------------------------------|--|--|
| R million | Reviewed 31 March 2022 | Reviewed 31 March 2021 | Audited 30 September 2021 | |
| Cash balances not available for use due to reserving and foreign exchange restrictions | 148 | 46 | 79 | |
| At 31 March 2022 cash held in Russia was R333 million (\$22.8 million), not included in restricted cash above. This cash will be utilised for operational purposes to settle liabilities. Other restricted cash at 31 March 2022 related to cash held in Barloworld Insurance R80 million (GBP4.1 million) and Malawi R59 million (\$1.1 million). September 2021 restricted cash related mainly to cash held in Malawi R33 million (\$2.1 million) which is not easily accessible, as well as R37 million (GBP1.8 million) held in Barloworld Insurance. | | | | |

for the six months ended 31 March 2022

12. Discontinued operations and assets classified as held for sale

In January 2021 Barloworld announced that the Motor Retail business would be sold to NMI-DSM effective 1 June 2021, and in February 2021 the board took a firm decision to dispose of the Logistics business. Motor Retail and Logistics represent significant lines of business and have therefore been disclosed as discontinued operations. The disposal of 50% of Motor Retail to NMI-DSM was concluded on 1 June 2021 and therefore no trading (Mar 2021: 6 months, Sep 2021: 8 months) was reported in the discontinued operations for Motor Retail at 31 March 2022.

During the current reporting period the group disposed of its 51% share in the Refrigerated transport business (Aspen), effective 1 December 2021, as well as the Manline and Timber transport (Transport) business that ran the hazardous fuel, chemicals and forestry industry, effective 1 March 2022, out of the Logistics division. (Refer note 13.) The Refrigerated transport disposal was approved by the competition commission in Botswana. The sale of the remaining conglomerate of the warehouse and distribution, managed solutions, industrial projects and global solutions businesses has progressed well and is expected to be concluded in the next six months.

On 9 February 2022 the board took a firm decision to divest its interest in Leasing and Car Rental; as a result the trading results are presented as part of discontinued operations. Refer to note 19.

| | Six mont | ns ended | Year ended |
|--|----------------------|-----------------------------------|--------------------------------------|
| | Reviewed 31 March | Restated* Reviewed 31 March | Restated* Audited 30 September |
| R million | 2022 | 2021 | 2021 |
| Results from discontinued operations are as follows: | | | |
| Revenue | 4 8 3 7 | 12 446 | 19 715 |
| Operating profit before items listed below | 1 473 | 1 436 | 2 599 |
| Impairment gains/(losses) on financial assets and contract | | | |
| assets | 2 | (37) | (63) |
| Depreciation | (562) | (794) | (1 472) |
| Amortisation of intangible assets | (1) | (8) | (9) |
| Operating profit before B-BBEE transaction charge | 912 | 597 | 1 055 |
| B-BBEE transaction charge | (2) | (24) | (55) |
| Operating profit | 910 | 573 | 1 000 |
| Fair value adjustments on financial instruments | (15) | (16) | (9) |
| Finance costs excluding finance charges on group debt | (70) | (144) | (235) |
| Income from investments | 7 | 12 | 24 |
| Profit before non-operating and capital items | 832 | 425 | 780 |
| Non-operating and capital items comprising of: | | | |
| Impairment of goodwill | | (16) | (115) |
| Impairment of property, plant and equipment, | | | |
| intangibles and other assets | (258) | | (177) |
| Reversal of impairment of right of use asset | 39 | | |
| Non-operating and capital items | (11) | 1 | 13 |
| Profit before taxation | 602 | 410 | 501 |
| Taxation | (222) | (207) | (278) |
| Net profit after taxation | 380 | 203 | 223 |
| Profit/(loss) from associates | 1 | (3) | 1 |
| Profit from discontinued operations | 381 | 200 | 224 |
| (Loss)/profit on disposal of businesses | (280) | | 515 |
| Taxation on disposal of businesses | | | (127) |
| Profit from discontinued operations per income | | | |
| statement | 101 | 200 | 612 |
| | | | |
| Profit on discontinued operations to the owners of | | | |
| Barloworld Limited after non-controlling interest | 98 | 207 | 621 |
| | | | |
| Taxation on trading profit | (222) | (207) | (278) |
| Tax on disposal of businesses | | | (127) |
| Total discontinued taxation | (222) | (207) | (405) |

* Refer note 19.

for the six months ended 31 March 2022

12. Discontinued operations and assets classified as held for sale continued

| | Six months ended | | Year ended |
|---|-------------------------------------|--|---|
| R million | Reviewed 31 March 2022 | Restated* Reviewed 31 March 2021 | Restated* Audited 30 September 2021 |
| The cash flows from the discontinued operations are as follows: | | | |
| Cash flows from operating activities | (939) | 834 | 730 |
| Cash flows from investing activities | 60 | (37) | 852 |
| Cash flows from financing activities | 857 | (912) | (1 812) |
| The major classes of assets and liabilities comprising the disposal group and other assets classified as held for sale were as follows: | | | |
| Property, plant and equipment | 3 683 | 1 059 | 751 |
| Right of use assets | 283 | 846 | 318 |
| Goodwill | 458 | 161 | |
| Investments | 2 | 40 | |
| Long-term financial assets | 3 | 6 | 4 |
| Long-term finance lease receivables | 157 | 50 | 37 |
| Deferred tax asset | 142 | 81 | 141 |
| Intangible assets | 18 | 63 | 31 |
| Vehicle rental fleet | 3 584 | | |
| Inventories | 435 | 1 658 | 29 |
| Trade and other receivables | 2 039 | 1 638 | 804 |
| Taxation | 155 | | 126 |
| Contract assets | | | 28 |
| Cash balances | 188 | 224 | 118 |
| Assets classified as held for sale | 11 147 | 5 826 | 2 387 |

| | Six months ended | | Year ended | |
|---|------------------|-------------------------------------|--|---|
| R million | | Reviewed 31 March 2022 | Restated* Reviewed 31 March 2021 | Restated* Audited 30 September 2021 |
| The major classes of assets and liabilities comprising the disposal group and other assets classified as held for sale were as follows (continued): | | | | |
| Non current loans | | (171) | (400) | (155) |
| Lease liabilities | | (553) | (1 290) | (423) |
| Bank overdraft and short-term loans | | (368) | | (94) |
| Trade and other payables | | (2 964) | (2 725) | (681) |
| Current contract liabilities | | (324) | | |
| Deferred tax liability | | (180) | 54 | (128) |
| Provisions | | (299) | (67) | (179) |
| Non current contract liabilities | | (443) | | |
| Tax provision | | (110) | (29) | (126) |
| Total liabilities associated with assets classified as held for sale | | (5 412) | (4 457) | (1 786) |
| Net assets classified as held for sale | | 5 735 | 1 369 | 601 |
| Per business segment: | | | | |
| Leasing and Car Rental (note 1) | | 5 737 | | |
| Automotive (note 2) | | | 480 | |
| Logistics (note 3) | | (2) | 889 | 448 |
| Other Segments | | | | 153 |
| Total | | 5 735 | 1 368 | 601 |

* Refer note 19.

- Note 1: This represents the assets and liabilities of the Leasing and Car Rental business classified as held for sale and a discontinued operations.
- Note 2: This represents the assets and liabilities of the Motor Retail business classified as held for sale and a discontinued operations.
- Note 3: This represents the assets and liabilities of the Logistics business classified as held for sale and a discontinued operations.

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for the six months ended 31 March 2022

13. Proceeds on disposal of subsidiaries

| | Six mont | Year ended | |
|---|-------------------------------------|-------------------------------------|--|
| R million | Reviewed 31 March 2022 | Reviewed 31 March 2021 | Audited 30 September 2021 |
| Inventories disposed | 21 | | 1 617 |
| Receivables disposed | 253 | | 446 |
| Payables, taxation and deferred taxation balances disposed | (199) | | (1 718) |
| Borrowings net of cash | (354) | | (744) |
| Property, plant and equipment, non-current assets, goodwill and intangibles | 801 | | 911 |
| Investment in cell captives | | | 32 |
| Deferred tax | (88) | | 4 |
| Net assets disposed | 434 | | 548 |
| Minority share of assets disposed | (28) | | |
| (Loss)/profit on disposal | (281) | | 515 |
| Payments to be received in future | (20) | | (150) |
| Net cash proceeds on disposal of subsidiaries | 105 | | 913 |
| Bank balances and cash in subsidiaries disposed | (15) | | (35) |
| Cash proceeds on disposal of subsidiaries | 90 | | 878 |

Effective 1 June 2021 the group divested in the Motor Retail businesses to NMI Durban South Motors Proprietary Limited. During the current reporting period the group disposed of two disposal groups out of the Logistics business effective 1 December 2021 and 1 March 2022. Refer note 12.

14. Commitments

| | | Six months ended | | Year ended |
|--|--|-------------------------------------|-------------------------------------|--|
| R million | | Reviewed 31 March 2022 | Reviewed 31 March 2021 | Audited 30 September 2021 |
| Capital expenditure commitments to be incurred | | | | |
| Contracted - Property, plant and equipment | | 136 | 156 | 87 |
| Contracted - Vehicle Rental Fleet | | 4 2 2 6 | 383 | 3 094 |
| Contracted - Intangible assets | | | 10 | 9 |
| Approved but not yet contracted | | 114 | 111 | 618 |
| Total group | | 4 476 | 660 | 3 808 |
| Classified as held for sale | | (4 231) | (4) | |
| Total continuing operations | | 245 | 656 | 3 808 |
| Share of joint ventures' capital expenditure commitments to be incurred: | | | | |
| Contracted | | 23 | | |
| Approved but not yet contracted | | 31 | | |
| Total | | 54 | | |
| | | | | |

Capital expenditure will be financed by funds generated by the business, existing cash resources and borrowing facilities available to the group.

for the six months ended 31 March 2022

15. Dividends declared

| | _ | Six months ended | | Year ended |
|---|---|-------------------------------------|-------------------------------------|--|
| R million | | Reviewed 31 March 2022 | Reviewed 31 March 2021 | Audited 30 September 2021 |
| Ordinary shares | | | | |
| Final dividend No 184 paid on 10 January 2022: 300 cents per share | | 601 | | |
| Final special dividend No 184 paid on 10 January 2022: 1150 cents per share | | 2 308 | | |
| Special interim dividend No 183 paid on 28 June 2021: 200 cents per share (2021: No 183 - 200 cents per share) | | | | 389 |
| Interim dividend No 183 paid on 28 June 2021:137 cents per share (2021: No 183 - 137 cents per share) | | | | 267 |
| Paid to Barloworld Limited shareholders | | 2 909 | | 656 |
| Paid to non-controlling interest | | | | 6 |
| | | 2 909 | | 662 |

16. Contingent liabilities

| | Six mont | hs ended | Year ended |
|---|-------------------------------------|-------------------------------------|--|
| R million | Reviewed 31 March 2022 | Reviewed 31 March 2021 | Audited 30 September 2021 |
| Performance guarantees given to customers, other guarantees and claims | 241 | 160 | 193 |
| Buy-back and repurchase commitments not reflected on the statement of financial position | | 55 | 18 |

17. Related party transactions

There has been no significant changes in related party relationships and the nature of related party transactions since the previous year.

Other than in the normal course of business, there have been no other significant transactions during the year with associate companies, joint ventures and other related parties.

for the six months ended 31 March 2022

18. Financial instruments

| | Six months ended | | Year ended | |
|---|-------------------------------------|-------------------------------------|--|--|
| R million | Reviewed 31 March 2022 | Reviewed 31 March 2021 | Audited 30 September 2021 | |
| ASSETS | | | | |
| Long-term finance lease receivables | 157 | 181 | 162 | |
| Long-term financial assets | 221 | 162 | 185 | |
| Trade and other receivables | 7 124 | 7 684 | 6 208 | |
| Cash and cash equivalents | 5 297 | 8 337 | 10 839 | |
| Classified as Held for Sale | (2 106) | (1 915) | (963) | |
| Total assets | 10 693 | 14 449 | 16 431 | |
| LIABILITIES | | | | |
| Interest-bearing non-current liabilities | 7 400 | 6 797 | 7 493 | |
| Lease liabilities non-current | 852 | 1 919 | 1 193 | |
| Other non-current liabilities | 467 | 510 | 23 | |
| Lease liabilities current | 258 | 282 | 133 | |
| Trade and other payables | 9 967 | 10 936 | 9 441 | |
| Amounts due to bankers and short-term loans | 5 1 5 7 | 6 475 | 5 589 | |
| Classified as Held for Sale | (4 607) | (4 416) | (1 353) | |
| Total liabilities | 19 494 | 22 503 | 22 519 | |

All financial instruments are carried at fair value or amounts that approximate fair value, except for the non-current portion of fixed rate receivables, payables and interest-bearing borrowings, which are carried at amortised cost. The carrying amounts for investments, cash, cash equivalents as well as the current portion of receivables, payables and interest-bearing borrowings approximate fair value due to the short-term nature of these instruments. The fair values have been determined using available market information and discounted cash flows.

For all of the above mentioned financial asset categories the carrying value approximates the fair value. In prior years the value of the Angolan Bonds were the exception as they were included Trade and Other Receivables where the fair value differed from the carrying value (31 Mar 2021: R10 milion, 30 Sep 2021: R9 million). Note: that the Angolan Bonds are measured at amortised cost however had they been measured at fair value they would represent a level 2 financial instrument valued in line with comparable hedging instruments. Angolan Bonds were settled during the current reporting period.

For all of the above mentioned financial liability categories the carrying value approximates the fair value with the exception of non-current interest bearing liabilities where the fair value as at 31 March 2021 is lower than the carrying value by R39 million (31 Mar 2021: R58 million and 30 Sep 2021: R40 million both higher than the carrying value).

FAIR VALUE MEASUREMENTS RECOGNISED IN THE STATEMENT OF FINANCIAL POSITION

The following table provides an analysis of financial instruments that are measured subsequent to initial recognition at fair value, grouped into Levels 1 to 3 based on the degree to which the fair value is observable.

- Level 1 fair value measurements are those derived from quoted prices (unadjusted) in active markets for identical assets. The markets from which these quoted prices are obtained are the bonds market, the stock exchange as well other similar markets.
- Level 2 fair value measurements are those derived from inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices). The valuation techniques used in deriving level 2 fair values are consistent with valuing comparable hedging instruments (foreign exchange contracts and interest rate swaps). The primary input into these valuations are foreign exchange rates and prevailing interest rates which are derived from external sources of information.
- Level 3 fair value measurements are those derived from valuation techniques that include inputs for the asset or liability that are not based on observable market data (unobservable inputs). The valuation techniques used in deriving level 3 fair values are based on recent comparable transactions as well as the net asset value approach of the investment that is being valued. This information is based on unobservable market data, and adjusted for based on management's experience and knowledge of the investment.

for the six months ended 31 March 2022

18. Financial instruments continued

| | 31 March 2022 | | | |
|--|----------------------|---------|---------|-------|
| | Level 1 | Level 2 | Level 3 | Total |
| Financial assets at fair value through profit or loss | | | | |
| Long-term financial assets | 2 | | 19 | 21 |
| Trade and other receivables | | 51 | | 51 |
| Total | 2 | 51 | 19 | 72 |
| Financial liabilities at fair value through profit or loss | | | | |
| Other non-current liabilities | | | 23 | 23 |
| Trade and other payables | | 9 | | 9 |
| Financial liabilities at FVOCI | | | | |
| Amounts due to bankers and short-term loans | | 9 | | 9 |
| Total | | 18 | 23 | 41 |

| | 31 March 2021 | | | |
|--|----------------------|---------|---------|-------|
| | Level 1 | Level 2 | Level 3 | Total |
| Financial assets at fair value through profit or loss | | | | |
| Long-term financial assets | | | 61 | 61 |
| Trade and other receivables | | 8 | | 8 |
| Total | | 8 | 61 | 69 |
| Financial liabilities at fair value through profit or loss | | | | |
| Other non-current liabilities | | | 79 | 79 |
| Trade and other payables | | 1 | | 1 |
| Financial liabilities at FVOCI | | | | |
| Amounts due to bankers and short-term loans | | 64 | | 64 |
| Total | | 65 | 79 | 144 |

for the six months ended 31 March 2022

18. Financial instruments continued

| | 30 September 2021 | | | | |
|--|--------------------------|---------|---------|---------|-------|
| | | Level 1 | Level 2 | Level 3 | Total |
| Financial assets at fair value through profit or loss | | | | | |
| Long-term financial assets | | 2 | | 19 | 21 |
| Trade and other receivables | | | 7 | | 7 |
| Financial assets at FVOCI | | | | | |
| Trade and other receivables | | | 82 | | 82 |
| Total | | 2 | 89 | 19 | 110 |
| Financial liabilities at fair value through profit or loss | | | | | |
| Other non-current liabilities | | | 23 | | 23 |
| Trade and other payables | | | 9 | 41 | 50 |
| Total | | | 32 | 41 | 73 |

RECONCILIATION OF LEVEL 3 FAIR VALUE MEASUREMENTS

| | Fair Value through profit and loss: | | | |
|---|-------------------------------------|---|---------------------------------|-------|
| | Unlisted shares Note 1 | Investment in cell captives Note 2 | Earn-out liability Note 3 | Total |
| Balance as at 1 October 2021 | 16 | 3 | (41) | (22) |
| Repayment | | | 6 | 6 |
| Translation movement | | | 12 | 12 |
| Balance 31 March 2022 | 16 | 3 | (23) | (4) |
| | | | | |
| Balance 30 September 2020 | 16 | 62 | (84) | (6) |
| Total gains recognised in profit and loss | | (17) | | (17) |
| Translation movement | | | 5 | 5 |
| Balance 31 March 2021 | 16 | 45 | (79) | (18) |
| | | | | |
| Balance as at 1 October 2020 | 16 | 62 | (84) | (6) |
| Disposals | | (32) | | (32) |
| Total gains recognised in profit and loss | | (27) | 43 | 16 |
| Balance 30 September 2021 | 16 | 3 | (41) | (22) |

Note 1

Unlisted shares are measured at fair value based on the latest net asset value of the company. Sensitivity to inputs is considered immaterial for further disclosure. There are no material significant unobservable inputs for the valuation.

Note 2

The valuation techniques used in deriving fair value of investments in cell captures are based on net asset value approach of the underlying cell captives. Sensitivity to inputs is considered immaterial for further disclosure. There are no material significant unobservable inputs for the valuation.

Note 3

This relates to the earn-out liability as a result of the Mongolia acquisition. This is a liability for an amount to potentially be paid to the sellers in the future (four years from acquisition) should revenues and profits of Mongolia exceed certain thresholds as per the sales agreement. Sensitivity to inputs is considered immaterial for further disclosure. There are no material significant unobservable inputs for the valuation.

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for the six months ended 31 March 2022

18. Financial instruments continued

Market risk management

i) Currency risk

Trade commitments

Currency risk arises because the group enters into financial transactions denominated in the functional currency of the transacting entities. The group's currency exposure management policy for the southern African operations is to hedge substantially all material foreign currency trade commitments in which customers have or will not be accepting the currency risk. In respect of offshore operations, where there is a traditionally stable relationship between the functional and transacting currencies, the need to take foreign exchange cover is at the discretion of the divisional board. Each division manages its own trade exposure within the overall framework of the group policy. In this regard the group has entered into certain forward exchange contracts which do not relate to specific items appearing in the statement of financial position, but were entered into to cover foreign commitments not yet due or proceeds not yet received. The risk of having to close out these contracts is considered to be low.

Net currency exposure and sensitivity analysis

The following table represents the extent to which the group has monetary assets and liabilities in currencies other than the group companies' functional currency. The information is shown inclusive of the impact of forward contracts and options in place to hedge the foreign currency exposures. There has been no change to the group's exposure to market risks or the manner in which these risks are managed and measured. Based on the net exposure below it is estimated that a simultaneous 10% change in all foreign currency exchange rates against divisional functional currency will impact the fair value of the net monetary assets/liabilities of the group to the following extent:

| | March | | September |
|---|------------------|------|------------------------|
| R million | Reviewed 2022 | 2021 | Audited 2021 |
| Foreign currency sensitivity analysis | | | |
| Impact of a 10% change in all foreign currency exchange rates | 391 | 313 | 102 |
| - impact on profit or loss | 400 | 293 | 92 |
| - impact other comprehensive income | (9) | 20 | 10 |

ii) Interest rate risk

Interest rate risk arises when the absolute level of interest rates the group is exposed to fluctuates. The group manages the exposure to interest rate risk by maintaining a balance between fixed and floating rate borrowings. The interest rate characteristics of new borrowings and the refinancing of existing borrowings are structured according to expected movements in interest rates. There has been no change in the current year to this approach.

| | March | | September |
|---|----------|------|-----------------|
| R million | Reviewed | 2021 | Audited 2021 |
| Interest rate sensitivity analysis | | | |
| Impact of a 1% increase in South African interest rates | | | |
| - charge to profit or loss | 92 | 98 | 118 |
| Impact of a 1% increase in foreign interest rates | | | |
| - charge to profit or loss | 3 | 4 | 13 |

iii) Credit risk management

Credit risk arises from the risk that a counterparty may default or not meet its obligations timeously as contracted. Credit risk is managed on a group-wide basis. Potential areas of credit risk relate primarily to trade receivables and cash on deposit. Trade receivables consist mainly of a large and widespread customer base. Where considered appropriate, use is made of credit guarantee insurance. The granting of credit is controlled by a thorough application process based factors specific and unique to each operating division which includes creditworthiness checks using the reputable ITC institutions, the credit quality of the customer, its financial position, upfront deposits received etc. Group companies monitor the financial position of their customers on an ongoing basis. It is group policy to deposit cash with major banks and financial institutions with strong credit ratings.

for the six months ended 31 March 2022

18. Financial instruments continued

The following indicates the expected credit loss on trade receivables:

| | Gross carrying amount Rm | Lifetime ECL Rm | Average ECL/ Impairment ratio (%) |
|--|--------------------------------|--------------------|---|
| Division | | | |
| Equipment | 3 959 | (513) | 12.9% |
| Car Rental and Leasing | 1 534 | (511) | 33.3% |
| Logistics | 635 | (99) | 1 5.6 % |
| Ingrain | 693 | (2) | 0.3% |
| Other Segments | 33 | (2) | 4.6% |
| Balance 31 March 2022 | 6 854 | (1 127) | 16.4 % |
| | | | |
| Portion above disclosed as held for sale | 2 169 | (610) | 28.1% |

| | Gross carrying amount Rm | Lifetime ECL Rm | Average ECL/ Impairment ratio (%) |
|--|--------------------------------|--------------------|---|
| Division | | | |
| Equipment | 4 021 | (556) | 13.8% |
| Car Rental and Leasing | 1 988 | (611) | 30.7% |
| Logistics | 919 | (50) | 5.4% |
| Ingrain | 604 | (6) | 1.0% |
| Other Segments | 2 | (1) | 66.7% |
| Balance 31 March 2021 | 7 534 | (1 224) | 16.2 % |
| | | | |
| Portion above disclosed as held for sale | 1 312 | (64) | 4.9% |

| | Gross carrying amount Rm | Lifetime ECL Rm | Average ECL/ Impairment ratio (%) |
|--|--------------------------------|--------------------|---|
| Division | | | |
| Equipment | 4 137 | (340) | 8.2% |
| Car Rental and Leasing | 1 311 | (542) | 41.4% |
| Logistics | 777 | (61) | 7.8% |
| Ingrain | 602 | (1) | 0.2% |
| Other Segments | 65 | (3) | 4.0% |
| Balance 30 September 2021 | 6 892 | (947) | 13.7% |
| | | | |
| Portion above disclosed as held for sale | 777 | (61) | 7.8% |

Liquidity risk

| | | of financial guara s at 31 March 202 | |
|---|----------------|---|----------------------|
| | Total owing | Within one year | Two to five years |
| Risk share debtors | 422 | 113 | 309 |
| Financial guarantees on behalf of joint ventures and associates | 1 453 | 1 453 | |

| | | of financial guara s at 31 March 202 | |
|---|----------------|---|----------------------|
| | Total owing | Within one year | Two to five years |
| Risk share debtors | 360 | 77 | 283 |
| Financial guarantees on behalf of joint ventures and associates | 296 | 296 | |

for the six months ended 31 March 2022

18. Financial instruments continued

Liquidity risk continued

| | | | of financial guara t 30 September 2 | |
|---|---|----------------|--|----------------------|
| | | Total owing | Within one year | Two to five years |
| Risk share debtors | _ | 378 | 93 | 285 |
| Financial guarantees on behalf of joint ventures and associates | | 1 234 | 1 234 | |

During 2018 the Barloworld Equipment division entered into a Risk Share Agreement with Caterpillar Financial Corporation Financeira, S.A., E.F.C. - Sucursal em Portugal and Barloworld Equipment UK Limited. The Risk Share Agreement only relates to certain agreed upon customer risk profiles and relates to exposure at default less any recoveries. As at 31 March 2022 the maximum exposure of this guarantee was estimated to be R243 million (Mar 2021: R161 million, Sep 2021: R189 million) representing 25% of the capital balance outstanding.

During 2018 the Barloworld Equipment division entered into a Risk Share Agreement with Caterpillar Financial Services South Africa Proprietary Limited. The Risk Share Agreement only relates to certain agreed upon customer risk profiles and relates to exposure at default less any recoveries. As at 31 March 2022 the gross maximum exposure of this guarantee was estimated to be R131 million (30 March 2021: R150 million, 30 Sep 2021: R139 million) representing 25% of the capital balance outstanding.

During 2018 the Vostochnaya Technica Equipment division entered into a Risk Share Agreement with Caterpillar Financial LLC. The Risk Share Agreement only relates to certain agreed upon customer risk profiles and relates to exposure at default less any recoveries. As at 31 March 2021 the maximum exposure of this guarantee was estimated to be R48 milion (Mar 2021: R48 million, Sep 2021: R49 million) representing 40% - 60% of the capital balance outstanding.

As these risk share agreements relate to a contractual payment in the event of default they are accounted for as financial instruments (Financial Guarantee contracts).

Barloworld also provides certain guarantees on behalf of NMI, Bartrac and BHBW of which nonperformance by these associates and joint ventures will result in contractual cash flows to be made by Barloworld which has been included in above mentioned maturity analysis.

19. Re-presentations of prior year results

1. Leasing and Car Rental re-presented to discontinuing operations

As at 1 February 2022 Leasing and Car Rental is disclosed as held for sale and a discontinued operations on the basis of management's firm intention to divest Barloworld's interest in Leasing and Car Rental. Refer to note 12 discontinued operations and assets classified as held for sale. The impact of the decision has resulted in the statement of profit or loss and other comprehensive income and statement of financial Position being restated to include Leasing and Car Rental as part of discontinued operations per below:

2. Ingrain acquisition

The purchase price allocation relating to the acquisition of Tongaat Hullet Starch (Ingrain) in terms of IFRS 3 was finalised in September 2021. Due to the materiality of the changes between the 31 March 2021 allocation and the final allocation as per the 30 September 2021 results the 31 March 2021 results are re-presented as per the below:

for the six months ended 31 March 2022

19. Re-presentations of prior year results continued

CONDENSED CONSOLIDATED INCOME STATEMENT

| | Six months ended- Reported | 1. Leasing and Car Rental reclassi- fication | 2. Ingrain acquisition | Restated |
|---|----------------------------------|--|------------------------|----------|
| R million | | 31 March | n 2021 | |
| CONTINUING OPERATIONS | | | | |
| Revenue | 20 209 | (4 0 1 5) | | 16 194 |
| Operating profit before items listed below | 3 190 | (1 091) | | 2 099 |
| Impairment losses on financial assets and contract assets | (45) | 39 | | (6) |
| Depreciation | (1 051) | 658 | (32) | (425) |
| Amortisation of intangible assets | (113) | 1 | 18 | (94) |
| Operating profit before B-BBEE transaction charge | 1 981 | (393) | (14) | 1 574 |
| B-BBEE transaction charge | (46) | 6 | | (40) |
| Operating profit | 1 935 | (387) | (14) | 1 534 |
| Fair value adjustments on financial instruments | (113) | 2 | | (111) |
| Finance costs | (491) | 29 | | (462) |
| Income from investments | 57 | (3) | | 54 |
| Profit before non-operating and capital items | 1 388 | (359) | (14) | 1 015 |
| Non-operating and capital items comprising of: | | | | |
| Impairment of investments | 8 | | | 8 |
| Impairment of property, plant and equipment, intangibles and other assets* | | | | |
| Other non-operating and capital items | 31 | | | 31 |
| Loss before taxation | 1 427 | (359) | (14) | 1 054 |
| Taxation | (540) | 60 | 4 | (476) |
| Loss profit after taxation | 887 | (299) | (10) | 578 |
| Loss from associates and joint ventures | (55) | (1) | | (56) |

| | Six months ended- Reported | 1. Leasing and Car Rental reclassi- fication | 2. Ingrain acquisition | Restated |
|---|----------------------------------|--|---------------------------|----------|
| R million | | 31 Marcl | n 2021 | |
| Net loss from continuing operations for the period | 832 | (300) | (10) | 522 |
| DISCONTINUED OPERATIONS | | | | |
| Profit/(loss) from discontinued operations | (98) | 300 | | 202 |
| Net loss for the period | 734 | | (10) | 724 |
| Net loss attributable to: | | | | |
| Owners of Barloworld Limited | 736 | | (10) | 726 |
| Non-controlling interests in subsidiaries | (2) | | | (2) |
| | 734 | | (10) | 724 |

* The impairment of property, plant and equipment will be reclassified and included as part of depreciation for the six months.

for the six months ended 31 March 2022

19. Re-presentations of prior year results continued

| | Six months ended- Reported | 1. Leasing and Car Rental reclassi- fication | 2. Ingrain acquisition | Restated |
|---|----------------------------------|--|---------------------------|----------|
| R million | | 30 Septem | ber 2021 | |
| | | | | |
| Revenue | 41 553 | (7 430) | | 34 123 |
| Operating profit before items listed below | 6 942 | (/ | | 4 642 |
| | | (2 300) | | |
| Impairment losses on financial assets and contract assets | (59) | 65 | | 6 |
| Depreciation | (2 312) | 1 348 | | (964) |
| Amortisation of intangible assets | (181) | 1 | | (180) |
| Operating profit before B-BBEE transaction charge | 4 390 | (886) | | 3 504 |
| B-BBEE transaction charge | (95) | 14 | | (81) |
| Operating profit | 4 295 | (872) | | 3 423 |
| Fair value adjustments on financial instruments | (190) | 8 | | (182) |
| Finance costs | (944) | 59 | | (885) |
| Income from investments | 124 | (5) | | 119 |
| Profit before non-operating and capital items | 3 285 | (810) | | 2 475 |
| Non-operating and capital items comprising of: | | | | |
| Impairment of investments | 52 | | | 52 |
| Impairment of property, plant and equipment, intangibles and other assets | (49) | | | (49) |
| Fair value gain on deconsolidation of subsidiary | | | | |
| Other non-operating and capital items | 192 | (4) | | 188 |
| Loss before taxation | 3 480 | (814) | | 2 666 |
| Taxation | (644) | 182 | | (462) |
| Loss after taxation | 2 836 | (632) | | 2 204 |
| Loss from associates and joint ventures | (13) | (3) | | (16) |

| | Six months ended- Reported | 1. Leasing and Car Rental reclassi- fication | 2. Ingrain acquisition | Restated |
|---|----------------------------------|--|---------------------------|----------|
| R million | | 30 Septem | ber 2021 | |
| Net loss from continuing operations for the period | 2 823 | (635) | | 2 188 |
| DISCONTINUED OPERATIONS | | | | |
| Loss from discontinued operations | (23) | 635 | | 612 |
| Net loss for the period | 2 800 | | | 2 800 |
| Net loss attributable to: | | | | |
| Owners of Barloworld Limited | 2 756 | | | 2 756 |
| Non-controlling interests in subsidiaries | 44 | | | 44 |
| | 2 800 | | | 2 800 |

for the six months ended 31 March 2022

19. Re-presentations of prior year results continued

CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION

| | Six months ended- Reported | 1. Leasing and Car Rental reclassi- fication | 2. Ingrain acquisition | Restated |
|---|----------------------------------|--|---------------------------|----------|
| R million | | 31 March | n 2021 | |
| ASSETS | | | | |
| Non-current assets | 21 294 | | 395 | 21 689 |
| Property, plant and equipment | 11 639 | | 1 471 | 13 110 |
| Investment property | | | | |
| Right of use assets | 656 | | 5 | 661 |
| Goodwill | 3 801 | | (1 052) | 2 749 |
| Intangible assets | 2 502 | | (29) | 2 473 |
| Investment in associates and joint ventures | 1 791 | | | 1 791 |
| Long-term trade and other receivables | 130 | | | 130 |
| Long-term financial assets | 181 | | | 181 |
| Deferred taxation assets | 594 | | | 594 |
| Current assets | 25 238 | | 4 | 25 242 |
| Vehicle rental fleet | 2 627 | | | 2 627 |
| Inventories | 7 223 | | | 7 223 |
| Trade and other receivables | 6 583 | | | 6 583 |
| Contract assets | 564 | | | 564 |
| Taxation | 127 | | 4 | 131 |
| Cash and cash equivalents | 8 1 1 4 | | | 8 1 1 4 |
| Assets classified as held for sale | 5 826 | | | 5 826 |
| Total assets | 52 358 | | 399 | 52 757 |

| | Six months ended- Reported | 1. Leasing and Car Rental reclassi- fication | 2. Ingrain acquisition | Restated |
|---|----------------------------------|--|------------------------|----------|
| R million | | 31 March | n 2021 | |
| EQUITY AND LIABILITIES | | | | |
| Capital and reserves | | | | |
| Share capital and premium | (1 121) | | | (1 121) |
| Other reserves | 4 691 | | | 4 691 |
| Retained income | 16 307 | | (10) | 16 297 |
| Interest of shareholders of Barloworld | 10007 | | (10) | 10207 |
| Limited | 19 877 | | (10) | 19 867 |
| Non-controlling interest | 243 | | | 243 |
| Interest of all shareholders | 20 120 | | (10) | 20 110 |
| Non-current liabilities | 9 862 | | 409 | 10 271 |
| Interest-bearing loans | 6 677 | | | 6 6 7 7 |
| Deferred taxation liabilities | 1 109 | | 403 | 1 512 |
| Lease liabilities | 847 | | 6 | 853 |
| Provisions | 110 | | | 110 |
| Contract liabilities | 432 | | | 432 |
| Other non-current liabilities | 687 | | | 687 |
| Current liabilities | 17 919 | | | 17 919 |
| Trade and other payables | 9 172 | | | 9 172 |
| Lease liabilities | 97 | | | 97 |
| Contract liabilities | 1 650 | | | 1 650 |
| Provisions | 670 | | | 670 |
| Taxation | 135 | | | 135 |
| Amounts due to bankers and short-term loans | 6 195 | | | 6 195 |
| Liabilities directly associated with assets classified as held for sale | 4 457 | | | 4 457 |
| Total equity and liabilities | 52 358 | | 399 | 52 757 |

for the six months ended 31 March 2022

20. Acquisition of business

20.1 Ingrain

Barloworld Limited (Barloworld) entered into a Sale and Purchase Agreement (SPA) with Tongaat Hulett Limited on 28 February 2020 to acquire 100% ownership interest in Tongaat Hullet Starch (Ingrain). The transaction was completed on 31 October 2020, being the transaction effective date. This purchase was done through Barloworld's wholly owned subsidiary, KLL Group (Proprietary) Limited, which houses the assets and liabilities of Ingrain. Ingrain is Africa's largest producer of starch, glucose and related products, and produces a wide range of high quality products for customers across Africa and around the world using maize as raw material. Barloworld acquired Ingrain, being a different business to its existing business portfolio, to balance out the seasonality of its existing business to deliver a consistent return to shareholder.

Assets acquired and liabilities assumed on 31 October 2020:

| | | 700 | (1) | 707 |
|---|---|-------------------------------------|---|-------------------------------------|
| Derivative financial instruments Inventory | | 16 788 | (1) | 16 787 |
| | | 780 | (47) | 733 |
| Current assets Fair value Trade and other receivables | _ | 1 608 | (48) | 1 560 |
| Intangible assets (note 3) | | 1 071 | (60) | 1 011 |
| Other intangible assets | | 40 | 13 | 53 |
| Right-of-use assets | | 20 | 6 | 26 |
| Land and buildings (note 2) | | 366 | 238 | 604 |
| Property, plant and equipment (note 1) | | 717 | 1 265 | 1 982 |
| Non-current assets | | 2 214 | 1 462 | 3 676 |
| R million | | Reported 31 March 2021 | Restatement* 31 March 2021 | Restated 31 March 2021 |

* Refer note 19.

| R million | Reported 31 March 2021 | Restatement* 31 March 2021 | Restated 31 March 2021 |
|-------------------------------|-------------------------------------|---|-------------------------------------|
| Non-current liabilities | 328 | 397 | 725 |
| Carrying amount of provisions | 12 | (12) | |
| Lease liability | 17 | 4 | 21 |
| Deferred tax | 299 | 405 | 704 |
| Current liabilities | 880 | (35) | 845 |
| Trade and other payables | 874 | (37) | 837 |
| Lease liability | 6 | 2 | 8 |
| Total liabilities | 1 208 | 362 | 1 570 |
| Net asset | 2 614 | 1 052 | 3 666 |

Note 1

Property, plant and equipment is made up as follows:

| R million | Reported 31 March 2021 | Restatement* 31 March 2021 | Restated 31 March 2021 |
|--------------------------|-------------------------------------|---|-------------------------------------|
| Transport and vehicles | 1 | 6 | 7 |
| Plant and machinery | 627 | 1 204 | 1 831 |
| Office equipment | 1 | 1 | 2 |
| Other fixed assets | 36 | 52 | 88 |
| Capital work in progress | 52 | 2 | 54 |
| | 717 | 1 265 | 1 982 |

Note 2

Land and buildings comprises the following properties hosting the Mills:

| R million | Reported 31 March 2021 | Restatement* 31 March 2021 | Restated 31 March 2021 |
|-----------------|-------------------------------------|---|-------------------------------------|
| Bellville Mill | 88 | 57 | 145 |
| Germiston Mill | 72 | 81 | 153 |
| Kliprivier Mill | 64 | 50 | 114 |
| Meyerton Mill | 142 | 50 | 192 |
| | 366 | 238 | 604 |

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for the six months ended 31 March 2022

20. Acquisition of Business continued

Note 3

Intangible assets comprises of Customer relationships that arise from non contractual customer relationships, which represent loyal customers that are expected to continue their relationship after the acquisition by a market participant. This is the only intangible asset, which meets the IFRS recognition criteria.

Excess of consideration transferred over net asset acquired:

| R million | Reported 31 March 2021 | Restatement* 31 March 2021 | Restated 31 March 2021 |
|---|-------------------------------------|---|-------------------------------------|
| Consideration transferred | 5 306 | | 5 306 |
| Less: Fair value of identifiable assets and liabilities | (2 614) | (1 052) | (3 666) |
| Goodwill (note 4) | 2 692 | (1 052) | 1 640 |

| R million | Reported 31 March 2021 | Restatement* 31 March 2021 | Restated 31 March 2021 |
|--|-------------------------------------|---|-------------------------------------|
| Net cash flows on acquisition | 4 986 | | 4 986 |
| Initial cash consideration | 274 | | 274 |
| Top-up payment | 5 260 | | 5 260 |
| Final purchase consideration | 46 | | 46 |
| Derivative and bank accounts reimbursement | 5 306 | | 5 306 |
| Consideration paid in cash (note 5) | (24) | | (24) |
| Less: Cash and cash equivalents acquired | 5 282 | | 5 282 |

* Refer note 19.

Note 4

Goodwill represents synergies/improvements whereby Barloworld expects that through product development and specialisation (into modified starches) it will be able to create immediate margin uplift and optimise the product mix, whilst the ability to leverage Barloworld's core competencies in distribution within its existing businesses will create additional value. Goodwill will be accounted for in terms of the group policy where it will be tested for impairment annually with impairment losses recognised in profit or loss but excluded from headline earnings. Goodwill is not tax deductible.

Note 5

The acquisition was funded by external debt. The purchase consideration of R5 306 million includes the contingent payment of R450 million together with a top-up and reimbursement payment of R320 million adjusted for the stock valuation movements and cash refunds. The R450 million contingent payment relates to cash held in escrow for 12 months for any claims not covered by warranty and indemnity insurance cover. The funds in escrow were released to the sellers on 31 October 2021.

Purchase price allocation progress

The group completed the purchase price allocation of all assets at 30 September 2021.

for the six months ended 31 March 2022

20. Acquisition of business continued

20.2 Barloworld Mongolia Limited acquisition update

No further true-up items have been identified since 30 September 2021. There was no change to the earn-out estimate during the current reporting period. The outstanding payment at 31 March 2022 is R 34 million (September 2021 R41 million, March 2021 R84 million).

Refer note 19.

21. Events after the reporting period

To the knowledge of the directors no material events have occurred between the reporting date and the date of approval of these financial statements that would affect the ability of the users of the financial statements to make proper evaluations and decisions.

for the six months ended 31 March 2022

22. Segmental summary

| | | | | | | Co | ontinu | ing ope | rations | | | | | | | | | | | Disco | ontinue | d opera | tions | | | | |
|---|----------------|-----------------------|----------------------|----------|----------------|-------------------------|----------------------|-----------------------|---------|----------------|----------------|----------------------|----------------|----------------|----------------------|----------------|---------------------|----------------------|----------|---------|----------------------|----------------|-----------------------|-------|----------------|----------------|----------------------|
| | Co | nsolidat | ed | Fli | minatio | ns | Ir | ngrain ## | ÷ | Fc | luipmer | nt | | Other | | | | Autom | otive | | | _ | Motor | | | ogistics | |
| | | | | | | | | .g.u | | | 10.pc. | | S | egment | S | | ar Renta hern Af | | | Leasing | | | Retail | | | | |
| | Reviewed | Restated* Reviewed | Restated* Audited | Reviewed | | Restated* Audited Re | eviewed | Restated* Reviewed | | Reviewed | Restated* | Restated* Audited | Reviewed | | Restated* Audited | Reviewed | | Restated* Audited | Reviewed | | Restated* Audited | | Restated* Reviewed | | Reviewed | | Restated* Audited |
| R million | 31 Mar 2022 | 31 Mar 2021 | 30 Sep 2021 | | 31 Mar 2021 | 30 Sep 3 2021 | 1 Mar 2022 | 31 Mar 2021 | | 31 Mar 2022 | 31 Mar 2021 | | 31 Mar 2022 | 31 Mar 2021 | | 31 Mar 2022 | | | | | | 31 Mar 2022 | 31 Mar 2021 | | 31 Mar 2022 | 31 Mar 2021 | |
| Operating and geographical segments** | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Revenue | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Southern Africa | 12 610 | 11 030 | 23 278 | | | | 2 7 4 7 | 1 879 | 4 2 17 | 9 4 3 7 | 8 759 | 18 230 | 426 | 392 | 831 | 2 620 | 2 612 | 5 302 | 1 035 | 1 402 | 2 128 | | 6 700 | 8 915 | 1 182 | 1 731 | 3 371 |
| Europe | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Australia | 104 | 77 | 168 | | | | 104 | 77 | 168 | | | | | | | | | | | | | | | | | | |
| Eurasia | 5 687 | 5 087 | 10 677 | | | | | | | 5 687 | 5 087 | 10 677 | | | | | | | | | | | | | | | |
| | 18 401 | 16 194 | 34 123 | | | | 2 851 | 1 956 | 4 385 | 15 124 | 13 846 | 28 906 | 426 | 392 | 831 | 2 620 | 2612 | 5 302 | 1 035 | 1 402 | 2 128 | | 6 700 | 8 915 | 1 182 | 1 731 | 3 371 |
| Inter-segment | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| revenue *** | | | | (1 372) | (1 257) | (3 140) | | | | 1 066 | 920 | 2 332 | 306 | 337 | 808 | 2 | 1 | 3 | 49 | 47 | 91 | | | | 200 | 165 | 376 |
| | 18 401 | 16 194 | | (1 372) | (1 257) | (3 140) | 2 851 | 1 956 | 4 385 | 16 190 | 14 766 | | 732 | 729 | 1 639 | | 2613 | 5 305 | 1 084 | 1 449 | | | 6 700 | 8 915 | | 1 896 | |
| EBITDA | 2 524 | | 4 648 | | | | 495 | 399 | 772 | | | 4 066 | (96) | (200) | (189) | 732 | 406 | 975 | 686 | 647 | 1 260 | | 254 | 254 | 56 | 92 | |
| Depreciation | (496) | (425) | (964) | | | | (97) | (78) | (171) | (437) | (379) | (834) | 38 | 33 | 41 | (309) | (277) | (595) | (253) | (382) | (754) | | (32) | (20) | | (103) | (103) |
| Amortisation of intangibles | (86) | (94) | (180) | | | | (36) | (30) | (67) | (40) | (50) | (89) | (9) | (14) | (24) | (1) | (1) | (1) | | | | | (1) | | | (5) | (8) |
| Operating profit/(loss) | 1 942 | 1 573 | 3 504 | | | | 362 | 291 | 534 | 1 647 | 1 464 | 3 144 | (67) | (181) | (172) | 422 | 127 | 379 | 433 | 265 | 506 | | 221 | 234 | 56 | (16) | (64) |
| Southern Africa | 1 300 | 1 070 | 2 401 | | | | 352 | 283 | 522 | 975 | 905 | 1 973 | (27) | (119) | (92) | 422 | 127 | 379 | 433 | 265 | 506 | | 221 | 234 | 56 | (16) | (64) |
| Europe | (40) | (62) | (80) | | | | | | | | | | (40) | (62) | (80) | | | | | | | | | | | | |
| Australia | 10 | 7 | 12 | | | | 10 | 7 | 12 | | | | | | | | | | | | | | | | | | |
| Eurasia | 672 | 559 | 1 171 | | | | | | | 672 | 559 | 1 171 | | | | | | | | | | | | | | | |
| Operating profit/(loss) before B-BBEE | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| transaction charge | 1 942 | 1 573 | 3 504 | | | | 362 | 291 | 534 | 1 647 | 1 464 | 3 144 | (67) | (181) | (172) | 422 | 127 | 379 | 433 | 265 | 506 | | 221 | 234 | 56 | (16) | (64) |
| B-BBEE transaction charge | (13) | (40) | (81) | | | | | | | (3) | (11) | (26) | (10) | (29) | (55) | (1) | (5) | (11) | | (1) | (3) | | (8) | (21) | (1) | (10) | (21) |
| Fair value adjustments on financial instruments | (123) | (111) | (182) | | | | 5 | 1 | (8) | (118) | (44) | (86) | (10) | (68) | (88) | | | (1) | (14) | (2) | (7) | | (2) | (2) | | (11) | 1 |
| Total segment result | 1 806 | . , | 3 241 | | | | 367 | 292 | 526 | | . , | 3 031 | (87) | (279) | (316) | 421 | 122 | 367 | 419 | 262 | | | 211 | 211 | 55 | (38) | |

for the six months ended 31 March 2022

22. Segmental summary continued

| | | 1168 960 2 184 357 285 515 858 846 1 862 (47) (172) | | | | | | | | | | | | | | | | | | Disco | ontinue | d opera | tions | | | | |
|--|----------------|---|---------|---|----------|---------|----------|-----------|---------|---------|---------|---------|-------|----------|----------------|------|----------------------|----------------|----------------|----------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| | | | | | | | | • | | _ | | | | Other | | | | Auton | notive | | | | Motor | | | | |
| | Co | nsolida | tea | E | iminatic | ons | | ngrain ** | | E | quipmer | | S | egments | | | ar Renta thern Af | | | Leasing | | | Retail | | Ľ | ogistics. | |
| | | Reviewed | Audited | | Reviewed | Audited | Reviewed | Reviewed | Audited | | | Audited | | Reviewed | Audited | | | Audited | | Reviewed | | Reviewed | Reviewed | | | Reviewed | |
| R million | 31 Mar 2022 | | | | | | | | | | | | | | 30 Sep 2021 | | 31 Mar 2021 | 30 Sep 2021 | 31 Mar 2022 | | 30 Sep 2021 | 31 Mar 2022 | 31 Mar 2021 | 30 Sep 2021 | 31 Mar 2022 | 31 Mar 2021 | 30 Sep 2021 |
| By geographical region | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Southern Africa | 1 168 | 960 | 2 184 | | | | 357 | 285 | 515 | 858 | 846 | 1 862 | (47) | (172) | (193) | 421 | 122 | 367 | 419 | 262 | 496 | | 211 | 211 | 55 | (38) | (84) |
| Europe | (40) | (107) | (123) | | | | | | | | | | (40) | (107) | (123) | | | | | | | | | | | | |
| Australia | 10 | 7 | 11 | | | | 10 | 7 | 11 | | | | | | | | | | | | | | | | | | |
| Eurasia | 668 | 563 | 1 169 | | | | | | | 668 | 563 | 1 169 | | | | | | | | | | | | | | | |
| Total segment result | 1 806 | 1 423 | 3 241 | | | | 367 | 292 | 526 | 1 526 | 1 409 | 3 031 | (87) | (279) | (316) | 421 | 122 | 367 | 419 | 262 | 496 | | 211 | 211 | 55 | (38) | (84) |
| Income from associates and joint ventures | 112 | (56) | (16) | | | | | | | 54 | (99) | (105) | 58 | 43 | 89 | | | | 1 | 1 | 3 | | (2) | (2) | | | |
| Finance costs | (443) | (462) | (885) | | | | (77) | (67) | (151) | (199) | (189) | (370) | (167) | (205) | (364) | (16) | (15) | (31) | (14) | (14) | (28) | | (63) | (81) | (41) | (52) | (95) |
| Income from investments | 53 | 54 | 119 | | | | 1 | 1 | 2 | 64 | 66 | 137 | (12) | (12) | (20) | | | | | 3 | 5 | | | 2 | 7 | 8 | 16 |
| Non-operating and capital items | (1 031) | 39 | 191 | | | | | | (2) | (1 029) | 31 | 16 | (2) | 8 | 177 | | | 6 | (54) | | (2) | | | (5) | (456) | (15) | (278) |
| Taxation | (661) | (476) | (462) | | | | (54) | (23) | (63) | (465) | (382) | (684) | (142) | (71) | 285 | (99) | (16) | (87) | (91) | (44) | (95) | | (21) | (1) | (32) | (126) | (94) |
| Profit from discontinued operations | 101 | 202 | 612 | | | | | | | | | | | | | | | | | | | | | 388 | | | |
| Net (loss)/profit | (63) | 724 | 2 800 | | | | 238 | 202 | 312 | (48) | 835 | 2 025 | (354) | (516) | (149) | 306 | 92 | 256 | 262 | 208 | 379 | | 125 | 512 | (467) | (223) | (535) |

for the six months ended 31 March 2022

22. Segmental summary continued

| | Continu Consolidated Eliminations In Restated* Restated* Restated* | | | | | | | | rations | | | | | | | | | | | Disco | ontinue | d opera | tions | | | |
|--|--|----------------|---------|----------------|----------|----------------|----------|-----------------------|---------|----------------|-----------|---------|----------------|-----------------------|---------|----------------|----------|----------------------|----------------|-----------------------|----------------------|----------------|-----------------|--------------------|----------------|----------------------|
| | Co | nsolidat | ed | Eli | iminatio | ns | h | ngrain ## | • | Ec | quipmer | nt | | Other egments | 5 | | ar Renta | | | Leasing | | | Motor Retail | L | ogistics | |
| | | Reviewed | Audited | Reviewed | Reviewed | Audited | Reviewed | Restated* Reviewed | Audited | | Restated* | | | Restated* Reviewed | Audited | Reviewed | Reviewed | Restated* Audited | Reviewed | Restated* Reviewed | Restated* Audited | Reviewed | Reviewed | | Reviewed | Restated* Audited |
| R million | 31 Mar 2022 | 31 Mar 2021 | | 31 Mar 2022 | | 30 Sep 2021 | | | | 31 Mar 2022 | | | 31 Mar 2022 | | | 31 Mar 2022 | | | 31 Mar 2022 | | | 31 Mar 2022 | | 31 Mar 2022 | 31 Mar 2021 | 30 Sep 2021 |
| Assets | | | - | | | | | | - | | | | | - | - | | - | - | | | | | | | - | |
| Property, plant and equipment | 7 294 | 13 110 | 11 417 | | | | 2 448 | 2 525 | 2 475 | 3 4 5 1 | 4 4 1 9 | 4 0 1 0 | 1 394 | 2 573 | 1 349 | | 139 | 119 | | 3 453 | 3 464 | | | | | |
| Investment property | 995 | | 1 000 | | | | | | | | | | 995 | | 1 000 | | | | | | | | | | | |
| Right of use assets | 437 | 661 | 634 | | | | 15 | 23 | 19 | 1 085 | 1 162 | 1 089 | (663) | (861) | (805) | | 330 | 322 | | 9 | 9 | | | | | |
| Intangible assets | 2 004 | 2 473 | 2 370 | | | | 957 | 1 034 | 999 | 995 | 1 279 | 1 249 | 52 | 97 | 60 | | 9 | 8 | | 54 | 54 | | | | | |
| Investment in associates and joint ventures | 1 958 | 1 791 | 1 880 | | | | | | | 1 073 | 1 046 | 1 054 | 885 | 741 | 826 | | | | | 4 | | | | | | |
| Long-term finance lease receivables | | 130 | 134 | | | | | | | | | 9 | | | | | | | | 130 | 125 | | | | | |
| Long-term financial assets | 1 681 | 181 | 198 | | | | | | | 6 | 24 | 11 | 1 675 | 156 | 187 | | | | | | | | | | | |
| Vehicle rental fleet | | 2 627 | 2 819 | | | | | | | | | | | | | | 2 627 | 2 819 | | | | | | | | |
| Inventories | 8 299 | 7 223 | 8 1 1 1 | | | | 604 | 555 | 1 098 | 7 673 | 6 184 | 6 681 | 23 | 17 | 25 | | 402 | 288 | | 66 | 19 | | | | | |
| Trade and other receivables | 6 075 | 6 583 | 6 949 | | | | 847 | 642 | 676 | 5 324 | 4 990 | 5 372 | (96) | (173) | (44) | | 429 | 485 | | 695 | 460 | | | | | |
| Contract assets | 644 | 564 | 424 | | | | | | | 644 | 564 | 424 | | | | | | | | | | | | | | |
| Assets classified as held for sale | 11 147 | 5 826 | 2 387 | | | | | | | | | | (310) | (1 170) | (29) | 5 455 | | 13 | 4 676 | | | | 4 2 3 6 | 1 327 | 2 760 | 2 403 |
| Segment assets | 40 534 | 41 169 | 38 323 | | | | 4 871 | 4 779 | 5 267 | 20 25 1 | 19668 | 19 899 | 3 955 | 1 380 | 2 569 | 5 455 | 3 936 | 4 052 | 4 676 | 4 4 1 0 | 4 1 3 2 | | 4 2 3 6 | 1 327 | 2 760 | 2 403 |
| By geographical region | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Southern Africa | 32 441 | 34 671 | 30 819 | | | | 4 771 | 4 692 | 5 190 | 13 781 | 13 375 | 12 556 | 2 433 | 1 262 | 2 485 | 5 455 | 3 936 | 4 052 | 4 676 | 4 4 1 0 | 4 1 3 2 | | 4 2 3 6 | 1 327 | 2 760 | 2 403 |
| Europe | 1 522 | 118 | 84 | | | | | | | | | | 1 522 | 118 | 84 | | | | | | | | | | | |
| Australia | 100 | 87 | 77 | | | | 100 | 87 | 77 | | | | | | | | | | | | | | | | | |
| Eurasia | 6 470 | 6 293 | 7 343 | | | | | | | 6 470 | 6 293 | 7 343 | | | | | | | | | | | | | | |
| Total segment assets | 40 534 | 41 169 | 38 323 | | | | 4 871 | 4 779 | 5 267 | 20 25 1 | 19668 | 19 899 | 3 955 | 1 380 | 2 569 | 5 455 | 3 936 | 4 052 | 4 676 | 4 4 1 0 | 4 1 3 2 | | 4 2 3 6 | 1 327 | 2 760 | 2 403 |
| Goodwill | 2 074 | 2 749 | 2 756 | | | | 1 640 | 1 640 | 1 640 | 280 | 499 | 506 | 153 | 153 | 152 | 176 | 175 | 176 | 282 | 282 | 282 | | 153 | | | |
| Taxation | 154 | 131 | 196 | | | | | | | | | | | | | | | | | | | | | | | |
| Deferred taxation assets | 630 | 594 | 848 | | | | | | | | | | | | | | | | | | | | | | | |
| Cash and cash equivalents | 5 109 | 8 1 1 4 | 10 721 | | | | | | | | | | | | | | | | | | | | | | | |
| Consolidated total assets | 48 501 | 52 757 | 52 844 | | | | | | | | | | | | | | | | | | | | | | | |

for the six months ended 31 March 2022

22. Segmental summary continued

| | | | | | | | Continu | ing ope | rations | | | | | | | | | | | Disco | ontinue | d operat | tions | | | | |
|---|-----------------------------------|----------|--------|--------|---|--------|--------------------|--------------------|---------|--------|---------|--------|--------------------|--------------------|---------|---------|--------------------|---------|--------|----------|---------|----------|-----------------|-------------------|--------|----------|---------|
| | Co | nsolidat | ed | El | iminatio | ins | lı | ngrain ## | # | Ec | quipmer | nt | S | Other egment | S | | ar Renta | | | Leasing | | | Motor Retail | | L | ogistics | |
| R million | Reviewed 31 Mar 2022 | Reviewed | 30 Sep | 31 Mar | Restated* Reviewed 31 Mar 2021 | 30 Sep | Reviewed 31 Mar | Reviewed 31 Mar | 30 Sep | | 31 Mar | 30 Sep | Reviewed 31 Mar | Reviewed 31 Mar | 30 Sep | 31 Mar | Reviewed 31 Mar | 30 Sep | 31 Mar | Reviewed | 30 Sep | 31 Mar | | Audited 30 Sep | 31 Mar | | Audited |
| Liabilities | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Long-term non-interest bearing including provisions | 154 | 797 | 782 | | | | | | | 84 | 96 | 63 | 70 | 676 | 250 | | | | | 24 | 469 | | | | | | |
| Trade and other payables including provisions | 8 493 | 9 842 | 11 300 | | | | 846 | 638 | 1 397 | 7613 | 6 238 | 7 108 | 34 | 366 | 355 | | 1 916 | 1 623 | | 684 | 817 | | | | | | |
| Lease liabilities | 557 | 950 | 903 | | | | 18 | 27 | 22 | 1 269 | 1 307 | 1 264 | (729) | (947) | (946) | | 535 | 533 | | 28 | 30 | | | | | | |
| Contract liabilities | 2 190 | 2 082 | 2 131 | | | | | | | 2 190 | 1 342 | 1 801 | | | | | | | | 740 | 330 | | | | | | |
| Liabilities directly associated with assets classified as held for sale | 5 412 | 4 457 | 1 786 | | | | | | | | | | (4 668) | (2 105) | (928) | 4 4 5 3 | | | 4 270 | | | | 3 895 | | 1 356 | 2 667 | 2 714 |
| Segment liabilities | 16 806 | 18 128 | 16 902 | | | | 864 | 665 | 1 419 | 11 156 | 8 983 | 10 236 | (5 293) | (2010) | (1 272) | 4 4 5 3 | 2 4 5 1 | 2 1 5 6 | 4 270 | 1 475 | 1 647 | | 3 895 | | 1 356 | 2 667 | 2 714 |
| By geographical region | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Southern Africa | 12 762 | 14 679 | 13 069 | | | | 804 | 604 | 1 372 | 7 300 | 6 4 3 2 | 6 785 | (5 421) | (2 847) | (1 607) | 4 4 5 3 | 2 4 5 1 | 2 1 5 6 | 4 270 | 1 475 | 1 647 | | 3 895 | | 1 356 | 2 667 | 2 714 |
| Europe | 128 | 837 | 335 | | | | | | | | | | 128 | 837 | 335 | | | | | | | | | | | | |
| Australia | 60 | 61 | 47 | | | | 60 | 61 | 47 | | | | | | | | | | | | | | | | | | |
| Eurasia | 3 856 | 2 551 | 3 451 | | | | | | | 3 856 | 2 551 | 3 451 | | | | | | | | | | | | | | | |
| Segment liabilities | 16 806 | 18 128 | 16 902 | | | | 864 | 665 | 1 419 | 11 156 | 8 983 | 10 236 | (5 293) | (2010) | (1 272) | 4 4 5 3 | 2 4 5 1 | 2 1 5 6 | 4 270 | 1 475 | 1 647 | | 3 895 | | 1 356 | 2 667 | 2 714 |
| Interest-bearing liabilities (excluding held for sale amounts) | 12 0 18 | 12 872 | 12 896 | | | | | | | | | | | | | | | | | | | | | | | | |
| Deferred taxation liabilities | 1 116 | 1 512 | 1 186 | | | | | | | | | | | | | | | | | | | | | | | | |
| Taxation | 182 | 135 | 155 | | | | | | | | | | | | | | | | | | | | | | | | |
| Consolidated total liabilities | 30 122 | 32 647 | 31 139 | | | | | | | | | | | | | | | | | | | | | | | | |

for the six months ended 31 March 2022

22. Segmental summary continued

| | | | | | | | Continu | iing ope | rations | | | | | | | | | | | Disco | ontinue | d opera | tions | | | | |
|------------------|----------------|----------|----------------------|----------|----------|----------------------|---------|----------|----------------------|----------|----------------|----------------------|----------|--------|----------------------|----------|-----------------------|----------------|----------|---------|----------------------|---------|-----------------------|----------------------|-----|-----------------------|----------------------|
| | - | | | | | | | | | | | | | Other | | | | Autom | notive | | | | Motor | | | | |
| | Co | nsolidat | ted | Eli | iminatio | ons | | ngrain # | | Ec | quipmer | it | SI | egment | | | Car renta thern Af | | | Leasing | | | Retail | | | ogistics | |
| | Reviewed | | Restated* Audited | Reviewed | | Restated* Audited | | | Restated* Audited | Reviewed | Restated* | Restated* Audited | Reviewed | | Restated* Audited | Reviewed | Restated* Reviewed | | Reviewed | | Restated* Audited | | Restated* Reviewed | Restated* Audited | | Restated* Reviewed | Restated* Audited |
| R million | 31 Mar 2022 | | 30 Sep 2021 | | | | | | | | 31 Mar 2021 | 30 Sep 2021 | | | 30 Sep 2021 | | 31 Mar 2021 | 30 Sep 2021 | | | 30 Sep 2021 | | | | | | 30 Sep 2021 |
| Invested capital | | | | | | | | | | | | | | | | | | | | | | | | | | | - |
| Southern Africa | 22 440 | 23 806 | 20 960 | | | | 5 000 | 5 084 | 4 846 | 7 983 | 8 1 9 3 | 7 186 | 2 530 | 1 202 | 2 410 | 3 7 1 9 | 2 370 | 2 753 | 2 808 | 3 041 | 2 643 | | 2 181 | | 400 | 1 736 | 1 123 |
| Europe | 1 545 | (587) | 75 | | | | | | | | | | 1 545 | (587) | 75 | | | | | | | | | | | | |
| Australia | 38 | 25 | 29 | | | | 38 | 25 | 29 | | | | | | | | | | | | | | | | | | |
| Eurasia | 2 7 2 6 | 4 0 4 1 | 4 272 | | | | | | | 2 7 2 6 | 4 0 4 1 | 4 272 | | | | | | | | | | | | | | | |
| | 26 7 49 | 27 285 | 25 336 | | | | 5 038 | 5 109 | 4 875 | 10709 | 12 234 | 11 458 | 4 075 | 615 | 2 485 | 3 7 1 9 | 2 370 | 2 753 | 2 808 | 3 041 | 2 643 | | 2 181 | | 400 | 1 736 | 1 123 |

* The consolidated total excludes discontinued operations for income statement items but includes it for the statement of financial position.

** The geographical segments are determined by the location of assets.

*** Inter-segment revenue is priced at an arm's length basis.

Effective 31 October 2020 the group acquired Tongaat Hullet Starch (Ingrain) which is separately disclosed as a segment for the group.

23. Auditor's review

These condensed consolidated interim financial statements for the period ended 31 March 2022 have been reviewed by our joint auditors Ernst & Young Inc and SNG Grant Thornton Inc, who expressed an unmodified review conclusion. A copy of the auditor's review report is available for inspection at the company's registered office. The auditors' report does not necessarily report on all of the information contained in this announcement/financial results. Shareholders are therefore advised that in order to obtain a full understanding of the nature of the auditors' engagement they should obtain a copy of that report together with the accompanying financial information from the issuer's registered office. Any forward-looking statements included in this announcement have not been reviewed or reported on by the auditors. Certain information presented is regarded as pro forma financial information. This information has been prepared for illustrative purposes only, is the responsibility of the board of directors of Barloworld and has not been reviewed or reported on by the company's auditors.

Salient features

for the six months ended 31 March 2022

| | Six mont | Year ended | |
|--|-------------------------------------|--|---|
| R million | Reviewed 31 March 2022 | Restated* Reviewed 31 March 2021 | Restated* Audited 30 September 2021 |
| Financial | | | |
| Normalised headline earnings per share from continuing operations - (cents)^ | 465 | 288 | 994 |
| Headline earnings per share from continued operations - (cents) | 447 | 250 | 945 |
| Group headline earnings per share - (cents) | 756 | 361 | 1 195 |
| Group return on invested capital (ROIC) (%)** | 14.1% | 3.8% | 11.3% |
| Group - Economic profit | 115 | (3 167) | (673) |
| Dividends per share (cents) | 165 | 137 | 437 |
| Operating margin from continued operations - including B-BBEE (%)* | 10.5 | 9.5 | 10.0 |
| Group rolling EBITDA/Interest paid (times) excl IFRS16 | 9.2 | 6.8 | 8.9 |
| Group net debt/equity (%) | 45.5% | 35.7% | 16.7% |
| Group return on net operating assets (RONOA) (%) | 22.1% | 10.5% | 20.3% |
| Group return on ordinary shareholders' funds (%) | 16.9 % | 0.8% | 12.1% |
| Net asset value per share (cents) | 9 203 | 10 020 | 10 811 |
| Number of ordinary shares in issue (000) | 200 214 | 201 025 | 200 250 |

| | Six months ended | | Year ended |
|---|-------------------------|--------------------------------------|--|
| R million | 31 March 2022 | Restated* 31 March 2021 | Restated* 30 September 2021 |
| Non-financial (Continuing operations [®]) | | | |
| Non-renewable energy consumption $(GJ)^{\beta\alpha}$ | 2 186 788 | 955 703 | 3 794 804 |
| Greenhouse gas emissions (tCO ₂ e) ^{Δα} | 266 501 | 137 152 | 457 391 |
| Water withdrawals (municipal sources) (ML) ^a | 1 499 | 1 050 | 2 658 |
| Total number of employees ^α | 8 640 | 7 997 | 7 998 |
| Lost-time injury frequency rate (LTIFR) ^{†a} | 0.27 | 0.41 | 0.37 |
| Number of work-related fatalities ^a | | | 1 |
| dti^ B-BBEE rating (level) | 3 | 3 | 3 |

| | Closing rate | | | Average rate | | | |
|--------------------------|-------------------------|-------------------------|-----------------------------|-------------------------|-------------------------|-----------------------------|--|
| | Six months ended | | Year ended | Six months ended | | Year ended | |
| Exchange rates (Rand) | 31 March 2022 | 31 March 2021 | 30 September 2021 | 31 March 2022 | 31 March 2021 | 30 September 2021 | |
| United States dollar | 14.61 | 14.77 | 15.05 | 15.04 | 15.36 | 14.89 | |
| British sterling | 19.24 | 20.37 | 20.29 | 19.99 | 20.71 | 20.35 | |

^ Normalised headline earnings is adjusted for the B-BBEE charges and impact of IFRS 16.

** Return on invested capital (ROIC) is calculated by a rolling 12-month net group operating profit after tax excluding non operating capital items net of tax over total equity, plus net debt and IFRS 16 liabilities.

The restatement is due to classification of Leasing and Car Rental as discontinued operations.
 For group dislcosures including discontinued operations, please see www.barloworld.com

β Excludes energy from rental fleets

p Excludes energy nonintental need

- α $\;$ The restatement is due to classification Leasing and Car Rental as discontinued operations.
- △ Scope 1 and 2.

† Lost-time injuries multiplied by 200 000 divided by total hours worked.

^ Department of Trade and Industry (South Africa).

Corporate information

Barloworld Limited (Incorporated in the Republic of South Africa) (Registration number 1918/000095/06) (Income Tax Registration number 9000/051/71/5) (JSE Share code: BAW) (JSE ISIN: ZAE000026639) (Share code: BAWP) (JSE ISIN: ZAE000026647) (Bond issuer code: BIBAW) (Barloworld or the company or the group)

Registered office and business address

Barloworld Limited 61 Katherine Street PO Box 782248 Sandton, 2146, South Africa T +27 11 445 1000 E bawir@barloworld.com

Directors

Non-executive NN Gwagwa (Chairman), N Chiaranda**, FNO Edozien^, HH Hickey, MD Lynch-Bell*, NP Mnxasana, NV Mokhesi, H Molotsi, P Schmid

Executive directors DM Sewela (Group Chief Executive Officer), N Lila (Group Finance Director) ^ Nigeria, * UK, ** Italy

Group Company Secretary Vasta Mhlongo

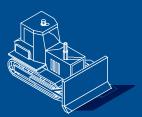
Group Investor Relations Nwabisa Piki

Enquiries

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Sponsor

Nedbank Corporate and Investment Banking a division of Nedbank Limited



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