# **Highlights**

# SOLID RESULT SETS PLATFORM FOR STRONG PERFORMANCE IN 2006

- Net profit +23% to R2 176 million (2004: R1 768 million)
- Operating profit before goodwill amortisation +17% to R3 480 million
- Operating profit margin up to 8,8% (2004: 8,1%)
- O Cash flow from operations +13% to R3 576 million
- CFROI improves to 10,3% (2004: 8,9%)
- Headline earnings per share +5% to 894 cents
- Total dividend +20% to 455 cents per share

#### TONY PHILLIPS, CEO OF BARLOWORLD, SAID:

"Since the introduction of Value Based Management six years ago, we have grown headline earnings per share at a compound growth rate of 20% per annum. In 2002 we set ourselves the goal of doubling the value of the company in four years and we are well on track to achieving it."

"In the year ahead we plan to capitalise on the continuing strength of the South African economy and to generate improved results from our international operations. We will continue to focus on further improving our returns and growing profits throughout the businesses."

16 November 2005

#### **ENQUIRIES**

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# Chairman and CHIEF EXECUTIVE'S REPORT

Our long-term strategy is to grow our businesses and to create value for all stakeholders. We continue to do this in three ways:

- 1. improving the performance of our businesses so that they all exceed our 8% real cash flow return on investment hurdle rate on average through the cycle:
- 2. organic expansion into new geographic areas and complementary products and services; and
- 3 incremental acquisitions in our areas of competence and disposals of businesses which cannot meet our hurdle rates.

Barloworld's performance in 2005 once again reflects the success of this strategy. We have achieved a six-year compound annual growth rate in headline earnings per share of 20% since the inception of Value Based Management (VBM). Our CFROI has improved to 10,3% from 6,2% in 1999 and is now well above our real hurdle rate of 8%.

#### STRONG OPERATING RESULT

With another strong performance from our cement and lime business, record new motor vehicle sales and a solid result from the coatings business, we took full advantage of the strong trading conditions in most of southern Africa. We also had a full year's contribution from 100% of Avis for the first time. The equipment business increased profits with tighter cost controls and lower fair value adjustments on financial instruments.

The international operations experienced mixed fortunes. Our Iberian equipment business continues to generate high returns as it benefits from ongoing public infrastructure investment. Continued management focus to bring underperforming operations to acceptable returns produced improvements in the US industrial distribution businesses. Truck Center made a positive contribution to profits for the year. A full strategic review of all businesses was conducted within scientific and significant restructuring costs were incurred (R29 million). In Australia, improved performance from the motor business contrasted with difficult trading conditions in coatings.

Operating profits before goodwill amortisation rose 17% and our operating margin increased to 8,8%. Cash flows from operations remained strong at R3 576 million (2004: R3 153 million).

Headline earnings per share of 894 cents (2004: 853 cents) were impacted by higher STC charges due to the PPC special dividend and an increased number of shares in issue. Comparisons to the prior period were also affected by the exceptional pension fund closure provision write-back which boosted the 2004 result.

Net profit attributable to Barloworld Limited shareholders grew 23%.

The total dividend in respect of this year's earnings was increased by 20% to 455 cents per share (2004: 380 cents).



#### CORPORATE ACTIVITY CONTINUES TO ENHANCE VALUE

During the year under review we acquired the Hyster lift truck dealership in Northern Ireland and Hamilton Brush in South Africa. Prostart (automotive refinish coatings) and Midas Paints have also been acquired subject to regulatory approvals. Our shareholding in Pretoria Portland Cement Company Limited (PPC) was increased slightly to 71,7%.

We were awarded the Budget car rental licence in Sweden, and, subsequent to year-end, acquired the Avis and Budget car rental businesses in Denmark.

Our existing Siberian equipment dealership was merged with a neighbouring dealer and the joint venture was granted an expanded territory by Caterpillar. We also increased our shareholding in pan-European Caterpillar power solutions and temperature control rental company Energyst BV to 22.3%.

25% of Logistics Africa was sold to a black economic empowerment consortium. The 33% holding in Slagment held through PPC was also sold.

# A POSITIVE OUTLOOK ENHANCED BY THE PROSPECT OF FURTHER CORPORATE ACTIVITY

South Africa appears set on a course of strong economic growth, backed by increasing business confidence, sound fiscal policies and a willingness by government to increase infrastructure spending.

Our southern African businesses are well positioned to take advantage of the organic growth opportunities that should present themselves under this positive growth scenario.

Our Iberian Caterpillar business is operating in a mature construction environment, but we continue to look for new sources of revenue. Our management initiatives are set to generate an improved contribution from our industrial distribution and scientific businesses which operate primarily in Europe and the United States.

In summary, we look forward to a strong year in a growing South African economy, continued growth elsewhere in southern Africa, a steady performance from our Iberian operations and a substantial improvement in our other offshore businesses. We will continue to focus on enhancing our returns and growing profits throughout the business and we expect to report another year of good progress in 2006.

WAM Clewlow

St. 124.

Chairman

AJ Phillips

Chief executive officer

# **Group** FINANCIAL REVIEW

Revenues increased by 7% to R39 401 million. Strong growth in the South African motor and building and construction industries contributed to good performances from the motor, cement and lime and coatings segments.

Operating profit before goodwill amortisation rose by 17% to R3 480 million and profit margins continued the six-year trend of improvement, rising from 8,1% last year to 8,8%.

There was no goodwill amortisation this year (2004: R148 million) in line with revised accounting standards.

The lesser average appreciation of the rand against the US dollar this year resulted in a decline in the charge for fair value adjustments on financial instruments to R56 million (2004: R107 million).

Finance costs reduced to R463 million (2004: R474 million) mainly due to lower South African interest rates. Interest cover increased to 5,9 times (2004: 4,5 times).

Income from investments declined to R187 million (2004: R259 million) following the sale of our equipment finance business last year.

Taxation increased by 16% to R1 033 million (2004: R888 million). The effective taxation rate (which excludes exceptional items, secondary tax on companies, prior year taxation and goodwill amortisation) decreased to 28,8% (2004: 30,8%), mainly due to the 1% reduction in the South African corporate taxation rate.

Income from associates and joint ventures decreased by R50 million, largely as a result of the exclusion of R34 million contributed in 2004 by Avis Southern Africa Limited before it became a wholly owned subsidiary.

Exceptional profits of R4 million (2004: R40 million) included gains on disposal of properties, investments and subsidiaries of R25 million less impairments of goodwill and capital assets of R21 million.

Headline earnings per share rose by 5% to 894 cents. The year on year growth is impacted by the following:

- the prior period headline earnings benefiting from the R70 million (after tax) reversal of a pension fund closure provision;
- an increased STC charge on the higher PPC special dividend and the fact that STC credits no longer arise on foreign dividends received; and
- a higher weighted number of shares in issue following the Avis acquisition in March 2004 and the exercise of share options.

Total assets grew by 3% to R28 605 million. The effect of currency movements on translation was not material.

Total interest-bearing borrowings increased by R332 million to R8 042 million. Borrowings in the three broad segments remained well within the targeted gearing ranges as shown below:

Total debt to equity (%)	Trading	Leasing	Car rental	Total group
Target range	20 – 40	600 – 800	200 – 300	63
Ratio at 30 September 2005	20	634	259	

Cash flow from operations rose by 13% to R3 576 million. Working capital increased by R475 million in line with higher activity levels and increased equipment inventory to cover stronger forward order books. Net cash used in investing activities of R2 980 million includes additions to property, plant and equipment of R1 186 million.

The company's balance sheet is strong and cash generation prospects remain good.

**CB Thomson** 

Finance director

# **Operational**

# **RFVIFWS**

The operating profit including fair value adjustments disclosed in the segmental review is stated before goodwill amortisation to facilitate prior period comparison. In the case of the leasing businesses, the operating profit is net of interest paid. Income from associates, which includes our share of earnings from joint ventures, is shown at the profit after tax level.

Net operating assets comprise total assets less non-interest-bearing liabilities. Cash is excluded as well as current and deferred tax assets and liabilities.

Comparatives have been restated as per note 5.

The commentaries in the operational reviews reflect performance in the relevant local currencies.

#### **EQUIPMENT**

		enue ended	profit in fair adjus	rating ncluding value tments ended	No opera ass	ating
	30	Sept	30	Sept	30 9	ept
R million	2005	2004	2005	2004	2005	2004
– Europe – Southern Africa	5 301 4 983	5 117 4 939	484 426	475 404	2 388 1 835	2 103 1 824
Trading	10 284	10 056	910	879	4 223	3 927
Leasing (southern Africa)	0	180	0	28	0	0
	10 284	10 236	910	907	4 223	3 927
Share of associate income			8	3		

The business in this segment arises mainly from our long standing relationship with Caterpillar Inc. as their dealer and partner in 16 countries.

Revenue in Iberia grew 4% as public infrastructure investment continued at high levels. Operating margins were maintained at 9,1% (2004: 9,3%). Demand for heavy construction equipment in Spain remained strong, although sales volumes were dampened by extended delivery times for equipment.

Revenue was flat in southern Africa, while operating margins improved to 8,5% (2004: 8,2%) through tighter cost controls and lower fair value adjustments on financial instruments. Demand from the construction industry grew strongly. By contrast mining industry activity levels were unchanged with several new projects and expansion programmes delayed by the strong rand. Maintenance and repair contracts (MARC's) continue to generate growing after-sales income.

The Siberian joint venture was profitable in its first year of operation.

The global shortage of new large earthmoving equipment due to unprecedented demand, caused by steel castings and large tyre shortages, means our ability to capitalise on the demand will depend on close co-operation with both customers and Caterpillar. Customer orders amount to a record of R2 890 million, of which only R131 million will be carried forward to 2007.

#### INDUSTRIAL DISTRIBUTION

	Year	<b>enue</b> ended Sept	profit i fair adjus Year	rating ncluding value tments ended Sept	oper ass	et ating ets
R million	2005	2004	2005	2004	2005	2004
– Europe – North America	1 983 3 922	1 888 4 300	42 77	77 49	438 991	388 987
Trading	5 905	6 188	119	126	1 429	1 375
– Europe – North America	367 98	386 99	66 (40)	55 (6)	1 902 735	1 853 813
Leasing	465	485	26	49	2 637	2 666
	6 370	6 673	145	175	4 066	4 041
Share of associate income			0	(1)		

The division had another year of mixed results. Each of the operations started slower than had been anticipated but gained momentum as the year progressed.

In flat market conditions European lift truck revenue growth of 5% was the result of the acquisition of the Northern Ireland dealership at the beginning of the year. Revenues and profits were adversely impacted by a performance dip during the implementation of the mobile service project. This exercise is now largely complete and margins will normalise in the year ahead. Operating margins in the region declined to 2,1% (2004: 4,1%) primarily as a result of this disruption.

The US economy showed continued positive growth in both the material handling and freight movement sectors, but growth in demand for heavy commercial trucks slowed in the last quarter. While revenue in North America declined by 9%, the recent restructuring and management changes in the Freightliner business have started to impact positively. Operating margins from trading improved to 2,0% (2004: 1,2%). The US handling operations performed well, holding share in a market that grew strongly.

The leasing business remained disappointing with the high level of repossessions in the US Freightliner book in the prior year continuing through 2005. This resulted in higher costs being charged to the business as repossessed units were resold at a loss. The existing book will be managed out over the next three years with losses being reduced considerably as collections continue.

#### **OPERATIONAL REVIEWS CONTINUED**

#### **MOTOR**

	Operating profit including fair value Revenue adjustments Year ended 30 Sept 30 Sept		Year ended 30 Sept		oper ass	et ating sets
R million	2005	2004	2005	2004	2005	2004
– Southern Africa – Australia	8 795 1 607	7 501 1 331	178 12	106 5	640 399	520 335
Trading	10 402	8 832	190	111	1 039	855
– Southern Africa – Europe	881 478	369 246	210 66	86 47	2 396 1 231	1 955 1 119
Car rental	1 359	615	276	133	3 627	3 074
Leasing (southern Africa)	638	295	88	51	1 287	1 190
	12 399	9 742	554	295	5 953	5 119
Share of associate income			23	59		

The South African motor retail operations continued to perform well in a record breaking new car market. New vehicle sales volumes increased by 26%, used vehicle retail volumes increased by over 5% and strongly accelerating demand for servicing resulted in an annual increase in hours sold of 6%. The higher sales volumes together with operational efficiency benefits arising out of the "fewer, bigger, better" dealership strategy resulted in significantly improved profitability. In Australia, the new car market continued to grow marginally to record levels. The expansion of our dealership network and upgrading of facilities in Melbourne and Sydney had a positive impact on performance, and sales volumes of vehicles and service hours both increased by over 20% year on year.

Avis Rent a Car Southern Africa increased its sale of rental days by 10% for the year. Demand was quiet at the start of the year, however, during the second quarter demand increased and volumes continued to grow throughout the year. Operational efficiencies in fleet utilisation and people productivity showed a pleasing improvement. Lower financing costs and stable new vehicle prices resulted in some industry pricing pressures, while servicing the strong demand from long standing customers resulted in the business being unable to capitalise on higher margin opportunities. In Scandinavia, rental day volumes also increased by 10% for the year, with strong demand being experienced in Sweden. Fewer accidents, as a result of mild weather conditions at the start of the year, negatively impacted volumes in the replacement market.

Avis Fleet Services experienced strong growth in demand for its value added services, while its long-term rental fleet continued to grow. The car rental operations improved their comparable profit before tax, while the fleet service operations showed a marginal decline as a result of lower financing and used car margins.

Associate income includes a strong performance from our DaimlerChrysler BEE joint venture in KwaZulu-Natal, but now excludes Avis.

#### **CEMENT AND LIME**

		<b>enue</b> ended	profit i fair adjus	rating ncluding value tments ended	No opera ass	ating
	30	Sept	30	Sept	30 S	ept
R million	2005	2004	2005	2004	2005	2004
– Southern Africa	3 974	3 440	1 505	1 172	2 502	2 499
Share of associate income			2	11		

Continued strong growth in cement demand in both the residential and non-residential building sectors boosted cement volumes to record levels. This, together with improved operational efficiencies, tight cost control and some price realisation has resulted in another very good performance by the group. Revenue increased by 16%, with operating profit improving to R1 505 million (2004: R1 172 million). Cash flows remained strong.

Our domestic cement sales remained buoyant with volume growth of 14% experienced for the year and all provinces reflected significant growth with the exception of the Eastern Cape, where volumes decreased due to the completion of the Ngqura harbour project. Reduced economic growth resulted in a contraction in cement demand in Botswana. The increased domestic demand more than compensated for slightly reduced export volumes.

The PPC board approved the R1,36 billion Batsweledi project which will increase PPC's cement capacity by over 1 million tons per annum, in what will be South Africa's first new cement kiln in 20 years. An amount of R1,23 billion will be invested in the installation of a new kiln line and related infrastructure at the existing Dwaalboom cement factory. A further R130 million will be spent on recommissioning and upgrading the existing cement milling and dispatch facilities at the Jupiter factory situated in Germiston, Gauteng. The R48 million project to re-commission the 550 000 ton Jupiter plant, is currently well advanced and will provide security of cement supply to the market over the two and a half year construction and commissioning period of the new expansion project.

The lime business also increased profits.

#### **OPERATIONAL REVIEWS CONTINUED**

#### COATINGS

	Year	<b>enue</b> ended Sept	fair v adjust Year e	ating ncluding value ments ended Sept	operass	•
R million	2005	2004	2005	2004	2005	2004
– Southern Africa – Australia and Asia	1 558 949	1 374 1 034	285 (29)	214 22	522 254	403 266
	2 507	2 408	256	236	776	669
Share of associate income			20	27		

Barloworld Coatings achieved another solid overall performance in the southern African businesses, with revenue growing 13% and margins improving to 18,3% (2004: 15,6%). Demand was strong in all sectors.

Retail sales led the way and this sector grew by 10%. Trade sales showed growth of 12% as the building industry continues to experience good growth.

The automotive coatings businesses again performed well with the wholly owned refinish business returning a particularly pleasing result due to a buoyant market. The joint venture with DuPont Automotive Systems in the OEM sector of the automotive coatings market performed well.

2005 was an excellent year for the colourant division with profits ahead of last year. The position in South Africa and the neighbouring territories was strengthened, and exports now contribute more than 45% of sales volume. Hamilton Brush, acquired early in the 2005 financial year, was successfully integrated. This business not only expanded the offering to customers, but also delivered results in line with expectations.

In Australia the difficult trading conditions continued and resulted in a disappointing performance by that business unit. Bunnings, a major reseller in the retail market in Australia and a major retail customer, continued on a significant destocking exercise, which had a material impact on the business. Considerable time and attention has been devoted to structural solutions.

#### **SCIENTIFIC**

<b>Reven</b> Year en 30 Se		ended	profit ir fair v adjust Year e	ating ncluding value ments ended Sept	oper	et ating eets
R million	2005	2004	2005	2004	2005	2004
– Europe	1 009	928	24	40	629	734
– North America	382	536	(6)	4	359	326
– Asia	135	159	4	5	87	81
	1 526	1 623	22	49	1 075	1 141

The Laboratory division again experienced mixed trading conditions with reasonable performances in the UK and Spain while other European markets remained flat.

In Melles Griot, the semiconductor industry is experiencing another significant downturn, which has had a marked impact on volumes and margins.

A full strategic review of all businesses was conducted during the year. Restructuring costs of some R23 million were incurred in Laboratory and R6 million in Melles Griot to undertake restructuring changes identified by the strategic review.

#### STEEL TUBE

		<b>enue</b> ended	profit i fair adjus	rating ncluding value tments ended	No opera ass	ating
	30	Sept	30	Sept	30 9	ept
R million	2005	2004	2005	2004	2005	2004
– Southern Africa	1 603	1 739	46	52	593	480
Share of associate income			4	8		

Revenue dropped as a result of the loss of the stainless tube export market.

The carbon steel tube and pipe businesses had a good year despite a steel price reduction in August 2005. Operating profits were, however, disappointing due to the losses incurred at the stainless operation. The stainless business has been merged with our cold rolled operation to form a precision business in order to take full advantage of the sales and other synergies.

Net assets increased as a result of changes in supplier terms.

#### **OPERATIONAL REVIEWS CONTINUED**

#### CORPORATE AND OTHER

	Year	enue ended	Opera profit in fair v adjust Year e	cluding value ments ended	opera ass	ating ets
	30 5	Sept	30 S	ерт	30 S	ерт
R million	2005	2004	2005	2004	2005	2004
– Southern Africa	561	311	40	(4)	870	828
– Europe	177	500	(54)	(10)	85	85
	738	811	(14)	(14)	955	913

Barloworld Logistics in South Africa continues its growth. During the past year increased sales activity has resulted in the securing of a number of large clients and projects, while existing contracts are now beginning to show good profitability. The logistics business in Iberia has consolidated the growth of previous years.

Corporate office costs in southern Africa were lower and the small loss on fair value adjustments to financial instruments last year was turned into a small gain this year. In Europe, results were adversely affected by reduced fair value gains, following the redemption last year of the convertible bond, and increased claims borne by the insurance captive. Top-up contributions to the UK pension fund of R24 million continued in the current year. The decline in revenue in Europe relates mainly to the sale of the Henry Cooke paper business during the prior year.

# **Dividend**

# **DECLARATION**

for the year ended 30 September 2005: Dividend Number 153

Notice is hereby given that the following dividend has been declared in respect of the year ended 30 September 2005: Number 153 (final dividend) of 325 cents per ordinary share (2004: 265 cents per ordinary share).

In compliance with the requirements of the JSE Limited, the following dates are applicable:

Last day to trade cum dividend

Shares trade ex dividend

Record date

Payment date

Friday,

Monday,

9 January 2006

13 January 2006

Monday,

16 January 2006

Monday,

16 January 2006

Share certificates may not be dematerialised or rematerialised between Monday, 9 January 2006 and Friday, 13 January 2006, both days inclusive.

On behalf of the board

#### S Mngomezulu

Secretary

#### **DIRECTORS**

Independent: WAM Clewlow (chairman), SAM Bagwa, MJ Levett, DB Ntsebeza, LA Tager,

G Rodriguez de Castro de los Rios\*\*\*, EP Theron, RC Tomkinson\*, SB Pfeiffer\*\*

Executive: AJ Phillips (chief executive)\*, PJ Blackbeard, MD Coward, LS Day\*, BP Diamond,

JE Gomersall\*, AJ Lamprecht, M Laubscher, PM Surgey, CB Thomson

<sup>\*</sup>British \*\*American \*\*\*Spanish

### **GROUP INCOME STATEMENT**

for the year ended 30 September

	Audited				
R million	Note	2005	2004*	%	
Revenue		39 401	36 672	7	
Operating profit before goodwill amortisation Goodwill amortisation		3 480 0	2 979 (148)	17	
Operating profit Fair value adjustments on financial instruments Finance costs Income from investments		3 480 (56) (463) 187	2 831 (107) (474) 259	23	
Profit before exceptional items Exceptional items	2	3 148 4	2 509 40	25	
Profit before taxation Taxation STC on dividends paid		3 152 (891) (142)	2 549 (836) (52)		
Profit after taxation Income from associates and joint ventures		2 119 57	1 661 107		
Net profit		2 176	1 768	23	
Attributable to: Minority shareholders Barloworld Limited shareholders		315 1 861	259 1 509	22 23	
		2 176	1 768		
Net profit per share** (cents)  - basic  - fully diluted		897,4 877,3	756,9 738,9	19 19	

<sup>\*</sup> Restated – refer note 5

<sup>\*\*</sup> Refer note 1 for details of headline earnings per share calculation

## **GROUP BALANCE SHEET**

at 30 September

	A	udited
R million	2005	2004*
ASSETS		
Non-current assets	14 070	13 946
Property, plant and equipment	7 922	7 706
Goodwill	2 485	2 433
Intangible assets	260	242
Investment in associates and joint ventures	518	319
Finance lease receivables	1 495 840	1 631 1 098
Long-term financial assets Deferred taxation assets	550	517
Current assets	14 535	13 897
Vehicle rental fleet Inventories	2 196 4 825	1 887 5 134
Trade and other receivables	5 897	5 267
Taxation	38	47
Cash and cash equivalents	1 399	1 443
Assets classified as held for sale	180	119
Total assets	28 605	27 843
EQUITY AND LIABILITIES		
Capital and reserves		
Share capital and premium	1 397	1 209
Other reserves Retained income	1 484 9 198	1 957
		7 936
Interest of shareholders of Barloworld Limited	12 079	11 102
Minority interest	646	719
Interest of all shareholders	12 725	11 821
Non-current liabilities	7 103	6 938
Interest-bearing	5 410	4 871
Deferred taxation liabilities	906	797
Provisions	383	503
Other non-interest-bearing	404	767
Current liabilities	8 777	9 084
Trade and other payables	5 208	5 284
Provisions	480	493
Taxation	457	468
Amounts due to bankers and short-term loans	2 632	2 839
Total equity and liabilities	28 605	27 843

<sup>\*</sup> Restated – refer note 5

# **GROUP CASH FLOW STATEMENT**

for the year ended 30 September

	Aud	dited
R million	2005	2004*
Cash flow from operating activities		
Operating cash flows before movements in working capital	5 275	4 463
Increase in working capital	(475)	(206)
Cash generated from operations	4 800	4 257
Realised adjustments on financial instruments	(18)	(52)
Finance costs and investment income	(231)	(178)
Taxation paid	(975)	(874)
Cash flow from operations	3 576	3 153
Dividends paid	(1 197)	(871)
Cash retained from operating activities	2 379	2 282
Net cash used in investing activities	(2 980)	(2 124)
Acquisition of subsidiaries and investments	(443)	(1 649)
Proceeds on disposal of subsidiaries and investments	69	210
Net investment in fleet leasing and rental assets	(1 629)	(1 646)
Acquisition of property, plant, equipment and intangibles	(1 186)	(805)
Proceeds on disposal of property, plant and equipment	209	288
Proceeds on sale of lease receivable book	0	1 478
Net cash (outflow)/inflow before financing activities	(601)	158
Net cash from/(used in) financing activities	601	(258)
Ordinary shares issued	188	13
Increase/(decrease) in interest-bearing liabilities	413	(271)
Net increase/(decrease) in cash and cash equivalents	0	(100)
Cash and cash equivalents at beginning of the year	1 443	1 547
Effect of foreign exchange rate movements on cash balances	(44)	(4)
Cash and cash equivalents at end of the year	1 399	1 443

<sup>\*</sup> Restated – refer note 5

## STATEMENT OF CHANGES IN EQUITY

for the year ended 30 September

		Αι	udited
R million	Notes	2005	2004*
INTEREST OF BARLOWORLD LIMITED SHAREHOLDERS Balance at the beginning of the year Adjustment to opening balance for changes		11 821	10 436
in accounting policy Net movements not recognised through the income stateme	ent	(1 272)	(46) (337)
Barloworld Limited ordinary shares issued Movement on foreign currency translation reserve Translation reserves realised on liquidation		188 (279)	467 (107)
of offshore subsidiary		0	57
Translation effect of deconsolidation of Porthold Dividends on ordinary shares Other reserve movements		0 (1 197) 16	157 (871) (40)
Movements recognised through the income statement Net profit for the year		2 176	1 768
Interest of Barloworld Limited shareholders at the end of the year		12 725	11 821

#### **GROUP SALIENT FEATURES**

for the year ended 30 September

		alte a al
		udited
	2005	2004*
Number of ordinary shares in issue, net of buy-back (000)	208 612	203 802
Net asset value per share including investments at fair value (cents)	5 904	5 550
Total borrowings to total shareholders' funds (%)  – Trading segment**  – Total group	19,8 63,2	21,1 65,2
Interest cover (times)  – Trading segment**  – Total group	10,6 5,9	7,6 4,5
Return on net assets (%)  – Trading segment**  – Total group	24,6 17,8	22,3 17,1
Cash flow return on investment – CFROI® (%)	10,3	8,9
Return on ordinary shareholders' funds (excluding exceptional items) (%)	16,0	14,4

<sup>\*</sup> Restated – refer note 5

<sup>\*\*</sup> Trading segment includes manufacturing and dealership businesses, but excludes leasing and car rental

## SEGMENTAL SUMMARY

#### **BUSINESS AND GEOGRAPHICAL SEGMENTS\***

BUSINESS AND GEOGRAPHICAL SE	JIVIEN I	o "						
	Conso	lidated	Elimin	ations			ment	
R millions	2005	2004	2005	2004	2005	2004	2005	sing 2004
Revenue Southern Africa Europe North America Australia and Asia	22 993 9 315 4 402 2 691	20 148 9 065 4 935 2 524			4 983 5 301 - -	4 939 5 117 – –	- - - -	180 - - -
Inter-segment revenue**	39 401 -	36 672 -	(1 022)	(1 578)	10 284 138	10 056 812	-	180
	39 401	36 672	(1 022)	(1 578)	10 422	10 868	_	180
Segment result Operating profit before goodwill amortisation Southern Africa Europe North America Australia and Asia	2 834 628 31 (13)	2 235 664 47 33			477 484 – –	525 475 – –	- - -	28 - - -
Operating profit before goodwill amortisation Fair value adjustments on financial instruments	3 480 (56)	2 979 (107)			961 (51)	1 000	-	28
Total segment result	3 424	2 872			910	879	_	28
By geographical region Southern Africa Europe North America Australia and Asia	2 778 628 31 (13)	2 109 684 47 32			426 484 - -	404 475 –	- - - -	28 - - -
Total segment result Income from associates	3 424 57	2 872 107			910 8	879 3	-	28 -
Segment result including associate income Goodwill amortisation Finance costs Income from investments Exceptional items	3 481 - (463) 187 4	2 979 (148) (474) 259 40			918	882	-	28
Taxation	3 209 (1 033)	2 656 (888)						
Net profit	2 176	1 768						
Cash flows per segment Cash flows from operating activities Cash flows from investing activities Cash flows from financing activities	2 379 (2 980) 601	2 282 (2 124) (258)			427 (501) 93	731 (609) 141	- - -	106 1 398 (1 433)
Non cash expenses per segment Depreciation Amortisation of intangibles excluding goodwill	1 826	1 534			406	410	-	35
Impairment losses	21	108			1	-	_	_

<sup>\*</sup> The geographical segments are determined by the location of assets.
\*\* Inter-segment revenue is priced on an arms length basis.

			Distributio					tor		
R millions	Trac <b>2005</b>	2004	Leas 2005	ing 2004	Trac 2005	ding 2004	Car r <b>2005</b>	ental 2004	Leas 2005	ing 2004
K IIIIIIOIIS	2003	2004	2003	2004	2003	2004	2005	2004	2003	2004
Revenue					0.705	7 504	004	200	630	205
Southern Africa Europe	1 983	1 888	367	386	8 795	7 501	881 478	369 246	638	295
North America	3 922	4 300	98	99	_	_	-	-	_	_
Australia and Asia	-	-	-	-	1 607	1 331	-	-	-	-
	5 905	6 188	465	485	10 402	8 832	1 359	615	638	295
Inter-segment revenue**	-	_			19	142	2	-	_	
	5 905	6 188	465	485	10 421	8 974	1 361	615	638	295
Segment result Operating profit before goodwill amortisation Southern Africa Europe North America Australia and Asia	- 42 77 -	- 77 49 -	- 66 (40)	- 55 (6) -	185 - - 12	110 - - 4	211 66 –	86 47 - -	88 - - -	51 - - -
Operating profit before										
goodwill amortisation	119	126	26	49	197	114	277	133	88	51
Fair value adjustments on financial instruments	_	_	_	_	(7)	(3)	(1)	_	_	_
Total segment result	119	126	26	49	190	111	276	133	88	51
	113	120	20	43	150	111	270	133	00	31
<b>By geographical region</b> Southern Africa	_	_	_	_	178	106	210	86	88	51
Europe	42	77	66	55	-	-	66	47	-	_
North America	77	49	(40)	(6)	-	-	_	-	-	-
Australia and Asia	_	_	_		12	5	_	-	_	
Total segment result Income from associates	119 –	126 (1)	26 -	49 –	190 23	111 59	276 –	133	88	51 -
Segment result including associate income Goodwill amortisation Finance costs Income from investments Exceptional items	119	125	26	49	213	170	276	133	88	51
Taxation										
Net profit										
Cash flows per segment										
Cash flows from operating activities	257	161	154	352	107	(57)	(121)	233	423	125
Cash flows from		2	(272)		(145)	100				
investing activities Cash flows from	(273)	2	(272)	(979)	(145)		(638)	(1 082)	(482)	(433)
financing activities	36	(132)	57	776	(521)	4	1 214	1 001	61	256
Non cash expenses per segment Depreciation Amortisation of intangibles excluding	176	174	177	228	34	35	352	140	318	145
goodwill	13	13	-	-	2	-	-	-	-	-
Impairment losses	28	81	-		-	27	(4)	_	-	

continued overleaf

### SEGMENTAL SUMMARY CONTINUED

#### **BUSINESS AND GEOGRAPHICAL SEGMENTS\***

R millions	Cement 2005	& Lime 2004	Coat <b>2005</b>	ings 2004	Scier <b>2005</b>	ntific 2004	Steel <b>2005</b>	Tube 2004	Corpo and 0 <b>2005</b>	
Revenue Southern Africa Europe North America Australia and Asia	3 974 - - -	3 440 - - -	1 558 - - 949	1 374 - - 1 034	1 009 382 135	928 536 159	1 603 - - -	1 739 - - -	561 177 –	311 500 - -
Inter-segment revenue**	3 974 -	3 440	2 507 115	2 408 120	1 526 -	1 623 -	1 603	1 739 –	738 748	811 504
	3 974	3 440	2 622	2 528	1 526	1 623	1 603	1 739	1 486	1 315
Segment result Operating profit before goodwill amortisation Southern Africa Europe North America Australia and Asia	1 512 - - -	1 172 - - -	285 - - (29)	217 - - 24	- 24 (6) 4	- 40 4 5	45 - - -	46 - - -	31 (54) - -	(30) - -
Operating profit before goodwill amortisation Fair value adjustments on financial instruments	1 512 (7)	1 172 –	256 _	241 (5)	22	49 _	45 1	46 6	(23) 9	(30) 16
Total segment result	1 505	1 172	256	236	22	49	46	52	(14)	(14)
By geographical region Southern Africa Europe North America Australia and Asia	1 505 - - -	1 172 - - -	285 - - (29)	214 - - 22	- 24 (6) 4	- 40 4 5	46 - - -	52 - - -	40 (54) - -	(4) (10) - -
Total segment result Income from associates	1 505 2	1 172 11	256 20	236 27	22	49	46 4	52 8	(14) -	(14)
Segment result including associate income Goodwill amortisation Finance costs Income from investments Exceptional items	1 507	1 183	276	263	22	49	50	60	(14)	(14)
Taxation										
Net profit										
Cash flows per segment Cash flows from operating activities Cash flows from investing activities	734 (129)	572 (44)	107 (69)	101 (49)	75 (55)	71 84	(54) (20)	97 (9)	270 (396)	(210) (503)
Cash flows from financing activities	(65)	34	223	(32)	(23)	(15)	31	(22)	(505)	(836)
Non cash expenses per segment Depreciation Amortisation of intangibles excluding	155	152	51	57 5	50	60	29	30	78 8	68 7
goodwill Impairment losses	(4)	3	-	-	-	-	-	(3)	-	-

<sup>\*</sup> The geographical segments are determined by the location of assets.
\*\* Inter-segment revenue is priced on an arms length basis.

	Consc	lidated	Elimin	ations	т	Equip		
R millions	2005	2004	2005	2004	2005	Trading <b>2005</b> 2004		2004
Assets Property, plant and equipment Goodwill Intangible assets	7 922 2 485 260	7 706 2 433 242			1 775 188 98	1 900 195 121	-	- - -
Investment in associates and joint ventures Long-term finance	518	319			331	133	-	-
lease receivables Long-term financial assets Vehicle rental fleet Inventories Trade and other	1 495 840 2 196 4 825	1 631 1 098 1 887 5 134			11 - 1 827	37 (6) - 2 292	- - - -	- - -
race and other receivables Assets classified as held for sale	5 897 180	5 267 119			1 701 24	1 732	-	-
Segment assets	26 618	25 836			5 957	6 404	_	_
By geographical region Southern Africa Europe North America Australia and Asia	14 384 8 636 2 539 1 059	13 323 8 965 2 544 1 004			2 669 3 288 - -	2 691 3 713 - -	- - -	- - - -
Total segment assets Taxation Deferred tax assets Cash and Cash equivalents	26 618 38 550 1 399	25 836 47 517 1 443			5 957	6 404	-	-
Consolidated total assets	28 605	27 843						
Liabilities Long term non-interest- bearing Trade and other payables incl provisions	787 5 688	1 270 5 777			149 1 585	521 1 956	-	-
Segment liabilities	6 475	7 047			1 734	2 477	-	-
By geographical region Southern Africa Europe North America Australia and Asia	3 739 1 964 453 319	3 624 2 683 418 322			834 900 - -	867 1 610 - -	- - -	- - - -
Total segment liabilities Interest-bearing liabilities Deferred tax liabilities Taxation	6 475 8 042 906 457	7 047 7 710 797 468			1 734	2 477	-	-
Consolidated total liabilities	15 880	16 022						
Capital additions Southern Africa Europe North America Australia and Asia	3 027 1 729 280 56	1 894 1 078 301 77			302 361 - -	525 287 - -	- - -	- - - -
	5 092	3 350	-	-	663	812	-	-

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### SEGMENTAL SUMMARY CONTINUED

#### **BUSINESS AND GEOGRAPHICAL SEGMENTS\***

R millions 2		dustrial D						tor		
	Trading 2005 2004		Leas 2005		Trac <b>2005</b>	ding 2004		ental 2004	Leas 2005	sing 2004
K IIIIIIOIIS	.003	2004	2003	2004	2003	2004	2003	2004	2003	2004
Goodwill Intangible assets	649 261 37	597 279 28	667 - -	664 - -	437 43 8	355 39 3	90 1 182 3	82 1 152 –	1 477 3 2	1 337 - -
Investment in associates and joint ventures Long-term finance	-	-	-	-	48	27	-	-	-	-
lease receivables Long-term	-	-	1 484	1 582	-	-	-	-	-	_
financial assets Vehicle rental fleet Inventories	25 - 614	19 - 620	_ _ _	1 - -	3 - 1 123	8 - 916	2 2 196 4	6 1 887 –	- - 1	-
Trade and other receivables	618	581	591	526	287	301	437	376	81	67
Assets classified as held for sale	4	_	12	_	7	-	81	84	52	35
Segment assets 2	208	2 124	2 754	2 773	1 956	1 649	3 995	3 587	1 616	1 439
	- 820 388 -	- 793 1 331 -	2 015 739 –	- 1 957 816 -	1 468 - - 488	1 247 - - 402	2 567 1 428 - -	2 252 1 335 - -	1 616 - - -	1 439 - - -
Total segment assets Taxation Deferred tax assets Cash and cash equivalents	208	2 124	2 754	2 773	1 956	1 649	3 995	3 587	1 616	1 439
Consolidated total assets										
Liabilities Long-term non-interest-bearing Trade and other payables incl provisions	59 720	81 668	72 45	69 38	52 865	79 715	1 367	50 463	155 174	135 114
Segment liabilities	779	749	117	107	917	794	368	513	329	249
	- 382 397 -	- 405 344 -	113 4 -	104 3 -	828 - - 89	727 - - 67	171 197 –	297 216 - -	329 - - -	249 - - -
Total segment liabilities Interest-bearing liabilities Deferred tax liabilities Taxation	779	749	117	107	917	794	368	513	329	249
Consolidated total liabilities										
	- 117 186 -	- 57 176 -	- 217 87 -	101 109 –	118 - - 31	91 - - 55	1 330 991 - -	551 542 - -	855 - - -	360 - - -
		233	304	210	149	146	2 321	1 093	855	360

<sup>\*</sup> The geographical segments are determined by the location of assets.



R millions	Cement 2005	& Lime 2004	Coat <b>2005</b>	ings 2004	Scie: <b>2005</b>	ntific 2004	Steel <b>2005</b>	Tube 2004	2005	
Assets Property, plant and equipment Goodwill Intangible assets	1 247 384 12	1 225 369 15	303 31 22	288 31 8	294 255 8	302 265 8	235 - 3	236 - 3	748 138 67	720 103 56
Investment in associates and joint ventures Long-term finance lease receivables	-	8 -	88	78 -	-	-	9 -	12 -	42 9	61 12
Long-term financial assets Vehicle rental fleet	509	674	1 -	_	3	86	_	-	286	310
Inventories Trade and other receivables	223 646	215 441	400 476	365 452	366 403	402 352	260 300	320 283	7 357	4 156
Assets classified as held for sale	-	441	4/6	452	403	-	-		-	-
Segment assets	3 021	2 947	1 321	1 222	1 329	1 415	807	854	1 654	1 422
By geographical region Southern Africa Europe North America Australia and Asia	3 021 - - -	2 947 - - -	889 - - 432	773 - - 449	779 411 139	865 397 153	807 - - -	854 - - -	1 347 307 - -	1 120 302 - -
Total segment assets Taxation Deferred tax assets Cash and cash equivalents	3 021	2 947	1 321	1 222	1 329	1 415	807	854	1 654	1 422
Consolidated total assets										
Liabilities Long-term non-interest-bearing Trade and other payables incl provisions	102 417	119 329	40 505	70 483	15 239	16 258	1 213	- 374	141 558	130 379
Segment liabilities	519	448	545	553	254	274	214	374	699	509
By geographical region Southern Africa Europe North America Australia and Asia	519 - - -	448 - - -	367 - - 178	370 - - 183	- 150 52 52	- 131 71 72	214 - - -	374 - - -	477 222 - -	292 217 - -
Total segment liabilities Interest-bearing liabilities Deferred tax liabilities Taxation	519	448	545	553	254	274	214	374	699	509
Consolidated total liabilities										
Capital additions Southern Africa Europe North America Australia and Asia	182 - - -	74 - - -	47 - - 17	39 - - 18	- 38 7 8	- 88 16 4	28 - - -	28 - - -	165 5 - -	226 3 - -
	182	74	64	57	53	108	28	28	170	229

## **NOTES**

for the year ended 30 September

			DITED
		2005 Rm	2004* Rm
1.	RECONCILIATION OF NET PROFIT TO HEADLINE EARNINGS		
	Net profit Minority shareholders	2 176 (315)	1 768 (259)
	Profit on disposal of properties, investments and subsidiaries	(25)	(108)
	Impairment losses	21	108)
	Goodwill amortisation		148
	Realisation of translation reserves on liquidation of offshore subsidiary		57
	Interest in associate goodwill amortisation		6
	Profit on sale of plant and equipment excluding rental assets	(2)	(15)
	Taxation on exceptional items	(6)	(7)
	Attributable exceptional items of associates (impairment losses)		3
	Interest of outside shareholders in exceptional items	4	
	Headline earnings	1 853	1 701
	Weighted average number of ordinary shares in issue during the year (000)		
	<ul><li>basic</li><li>fully diluted</li></ul>	207 367 212 117	199 375 204 212
	Headline earnings per share		
	<ul><li>basic</li><li>fully diluted</li></ul>	893,6 873,6	853,2 833,0
2.	EXCEPTIONAL ITEMS	075,0	033,0
	Profit on disposal of properties, investments		
	and subsidiaries	25	108
	Impairment losses Realisation of translation reserve on liquidation	(21)	(108)
	of offshore subsidiary		(57)
	Reversal of pension fund closure provision		100
	Attributable assentional items of accordance	4	43
	Attributable exceptional items of associates (impairment losses)		(3)
	Gross exceptional profits	4	40
	Taxation Interest of outside shareholders	6 (4)	(23)
	Net exceptional profits	6	17

<sup>\*</sup> Restated – refer note 5

		AL	JDITED
		2005	2004*
		Rm	Rm
3.	DIVIDENDS		
	Ordinary shares		
	Final dividend No 151 paid on 17 January 2005: 265 cents		
	per share (2004: 200 cents)	602	431
	Interim dividend No 152 paid on 13 June 2005: 130 cents		
	per share (2004: 115 cents)	296	255
		898	686
	Dividend attributable to the share buy-back	(75)	(60)
	Paid to Barloworld Limited shareholders	823	626
	Paid to minorities	374	245
		1 197	871
	Dividends per share (cents)	455	380
	– interim (declared May)	130	115
	– final (declared November)	325	265
4.	CONTINGENT LIABILITIES		
	Guarantees, claims and net repurchase commitments	296	194

#### 5. ACCOUNTING POLICIES AND COMPARATIVE INFORMATION

This report has been extracted from the annual financial statements which have been prepared in accordance with International Financial Reporting Standards (IFRS) on a basis consistent with the prior year except for the adoption of the following new or revised standards and interpretations:

- IAS 8 Accounting Policies, Changes in Accounting Estimates and Errors
- IAS 16 Property, Plant and Equipment
- IAS 36 Impairment of Assets
- IAS 38 Intangible Assets
- IFRS 3 Business Combinations
- IFRS 4 Insurance Contracts
- IFRIC 1 Changes in Existing Decommissioning, Restoration and Similar Liabilities

Comparative information has been restated for the effects of adopting IAS 16 Property, Plant and Equipment (Revised) and IFRIC Interpretation 1 Changes in Existing Decommissioning, Restoration and Similar Liabilities. Comparatives have also been restated for the effect of accounting for operating leases with fixed escalations on a straight-line basis in terms of circular 7/2005 issued by the South African Institute of Chartered Accountants and in accordance with IAS 17.

With the adoption of IFRS 3 Business Combinations, the amortisation of goodwill has ceased with effect from the beginning of the current financial year. As required by the standard no restatement of comparatives has been made. The adoption of the rest of the abovementioned standards has not had a material impact on the group's results.

#### **NOTES CONTINUED**

for the year ended 30 September 2005

#### 5. ACCOUNTING POLICIES AND COMPARATIVE INFORMATION (CONTINUED)

The aggregate effect of the above changes on the annual financial statements for the year ended 30 September 2004 is as follows:

	Previously stated Rm	Adjust- ments Rm	Restated Rm
Income statement			
Operating profit	2 836	(5)	2 831
Finance cost	(468)	(6)	(474)
Taxation	(891)	3	(888)
Net profit – 2004	1 517	(8)	1 509
Balance sheet			
Property, plant and equipment	7 728	(22)	7 706
Goodwill	2 432	1	2 433
Deferred taxation assets	498	19	517
Long-term financial assets	1 096	2	1 098
Short-term trade and other receivables	5 266	1	5 267
Minority interest	721	(2)	719
Total shareholders' interest	11 875	(54)	11 821
Deferred taxation liabilities	803	(6)	797
Long-term non-interest-bearing liabilities	1 215	55	1 270
Short-term trade and other payables	5 272	12	5 284
Net profit per share (cents) – basic	760,9	(4,0)	756,9

For a better understanding of the group's financial position, the results of its operations and cash flows for the year, this summarised report of its annual results should be read in conjunction with the annual financial statements from which it was derived.

#### 6. POST-BALANCE SHEET EVENTS

Effective from the end of October 2005, the group acquired the Avis and Budget businesses in Denmark for DKK 170 million (R180 million) from privately owned Biludan Gruppen A/S. These businesses will be integrated with Barloworld's existing Scandinavian car rental operations.

#### 7. PORTLAND HOLDINGS LIMITED (PORTHOLD)

The results of Porthold, a wholly owned Zimbabwean subsidiary of Pretoria Portland Cement Company Limited have in terms of the exclusion contained in IAS 27 (Consolidated and Separate Financial Statements) not been consolidated into the group results as at 30 September 2005 as was the case in the prior period.

#### 8. AUDIT OPINION

The consolidated financial statements for the year have been audited by Deloitte & Touche and the accompanying unqualified audit report as well as their unqualified audit report on this set of summarised financial information is available for inspection at the company's registered office.