

# Interim Annual

# Comment

## THE RETAIL ENVIRONMENT

Against the background of considerable uncertainty in global markets, the South African economy has displayed remarkable resilience during the six months under review. Personal taxation cuts announced by the Minister of Finance in the past three years and positive economic growth have boosted consumer spending. This has been achieved in spite of higher domestic inflation and local interest rates increasing beyond expectation, as the effects of the weaker Rand permeated the economy.

The upturn in the first quarter of calendar 2002 gained momentum, and based on statistics provided by the Retailers' Liaison Committee, national clothing, footwear and textile (CFT) sales have risen by 19% in the past six months, while space occupied by clothing retailers has also increased. The pace of sales growth has accelerated, particularly in footwear and childrenswear.

#### GROUP RESULTS

Further meaningful benefits from the turnaround strategies, implemented by management over the past three years, have been realised in these financial results.

The recovery, which commenced last year, continued into the current period and is highlighted by Edcon achieving its highest ever interim headline earnings per share of 290c - 219% up on earnings for the

comparable six month period last year. Encouraging retail sales growth of 13% was achieved with 4% less retail space. Comparable store sales rose by some 17%. Focused merchandising, efficient supply chain management and lower markdowns contributed towards a significant improvement in the gross profit margin from 35,9% to 38,3%.

The Edgars chain increased its CFT turnover by 16% and cellular sales by 32%, despite operating within 3% less space and with 31 fewer facias. Trading profits improved by 90%, demonstrating the effectiveness of Edgars' focus on appropriate and well priced merchandise, disciplined cost management and high levels of customer service. Particularly pleasing has been the double digit performance of softlines and active footwear and apparel. These businesses in Edgars contribute 39% of total revenue reported for Edcon. Most notable was that Starting Block, ladies and kids apparel achieved turnover growths in excess of 20% and gross profit growths of over 30%. Enhanced merchandise management and the benefits of Retek, the Group's new merchandise system, are evidenced in the marked improvement in Edgars' stock turn from 3,5 times last year to 4.4 times.

United Retail, incorporating Jet, Sales House, Cuthberts and Smiley's Wearhouse, is beginning to realise the benefits of restructuring. The business delivered a 7% increase in CFT sales with 5% less trading space, and this, combined with controlled store expenses and focused inventory management, has contributed to the 23% rise in trading profit. The chain's progressive improvement, particularly over the last three months, bodes well for a strong performance during the vital December trading period. Of significance has been its ability to achieve volume sales growth out of stock holdings some 25% below those of last year. In spite of United Retail's decision to sell airtime for cash only, the turnover in the cellular division matched that of the comparative period last year.

The Group's commitment to sustainable growth is reflected in substantially higher expenditure on systems and information technology, included in other operating costs. The negligible rise in store costs reflects the efficacy of continuing expense management disciplines within the stores. Consequently, retail trading profit increased by 70%

A notable achievement has been the reduction in the total cost of financing from R73 million last year to R7 million. This reflects a lower bad debt experience, arising from ongoing improvements in the quality of the debtors book (86% of the accounts under administration are now current), coupled with the recognition of a R36 million gain from better than anticipated collections on the debtors' book purchased from the Retail Apparel Group (RAG). This non-recurring profit has been excluded from headline earnings. The Financial Services division, in its second full year of operation, more than doubled its contribution to R45 million. To facilitate an understanding of the separate trading and credit granting businesses, the format of the Group income statement has been changed and additional disclosure on the cost of financing has been provided. The operating profit, after credit and financial services, rose from 4% of sales last year to over 8% – well within reach of the Group's long-term target of 10%.





Manufacturing Division

#### 2002 2002 2001 Income 26 weeks 26 weeks 52 weeks September September March **Statements** (unaudited) (unaudited) (audited) 3 478,3 3 087,0 6 709,8 Revenue - retail sales 2 147,7 4 264,1 Gross profit 1 330,6 1 108,2 2 445,7 669.2 1 381,1 Other operating costs 397.3 287.1 680.8 **Retail trading profit** 259,0 151,9 383,8 Credit and financial services profit/(loss) (see note 2) 25,8 (28,4)(55,2)Operating profit before 284,8 123,5 328,6 inancing costs Net financing costs (see note 2) 32,7 44.9 63.5 78,6 Profit before taxation 252,1 265,1 Taxation 88,3 26,3 93,4 Earnings attributable to 52,3 163.8 213 171.7 ordinary shareholders

NOTES:					
Note 1 The accounting policic Generally Accepted Accounting Standards	Accounting Practice	, AC127: Interin	n Financial Repo		
Note 2					
Cost of credit		(19,6)	(49,1)	Γ	(111,4)
Financial services pro	fit	45,4	20,7		56,2
Credit and financial se (per income statement Notional financing co	t)	25,8	(28,4)		(55,2)
on own debtors*	sts unocuted	(113,0)	(101,5)		(197,0)
Total cost of credit		(87,2)	(129,9)	L	(252,2)
Net financing costs (pe Notional financing red		(32,7) 113,0	(44,9) 101,5		(63,5) 197,0
Group net financing	g receipts	80,3	56,6	_	133,5
Total cost of financ	ing	(6,9)	(73,3)		(118,7)
*Being a market relate balance sheet assets the credit area.					
Note 3 Dilution on possible ex	xercise of share optio	ns.			
Weighted average n					
ordinary shares in i (reflecting share bu		51 158	57 198		56 667
Earnings per ordina		31 130	37 170		30 007
attributable earnings basis		320	91	252	303
headline earnings bas <b>Diluted earnings pe</b>		290	91	219	304
share (cents) (note 3					
attributable earnings	basis	305	90	239	296
headline earnings basis		276	90	207	297
Dividends per ordin		123	36	242	117
Reconciliation of headline earnings Group attributable earnings Plus: Loss on disposal of fixed		163,8	52,3		171,7
assets net of tax Less: Part recognition acquisition of RA	of discount on	7,9	_		0,6
net of taxation	NO receivables	(23,4)	_		_
Headline earnings		148,3	52,3		172,3
Segmental analysis					
Retail sales					
Clothing, Footwear and Textiles	Edgars	2 134,1	1 846.7	16	3 939.4
unu reatnes	United Retail	1 115,3	1 038,2	7	2 339,0
		3 249,4	2 884,9	13	6 278,4
Cellular products	Edgars	112,2	84,9	32	185,8
<u>.</u>	United Retail	116,7	117,2	_	245,6
		228,9	202,1	13	431,4
Total retail sales		3 478,3	3 087,0	13	6 709,8
Retail trading profit	Edgars	208,9	109,9		296,4
	United Retail	44,9	36,5		115,5
	Other	<b>5</b> 2	5.5		(28.1)

5,5

151,9

September

395 115

300 593

695 708

183

456

639

259,0

September

382 127

285 598

667 725

152

571

723

(28,1)

383.8

March

2002

166

557

723

391 566

289 495

681 061

Other

Edgars

United Retail

United Retail

Retail space (m<sup>2</sup>)

No. of facias



In terms of the Group's dividend policy of covering dividends 2,6 times by attributable earnings, the

# SECURITISATION

In the 2002 year-end results announcement and annual report, Edcon announced its intention to securitise a significant portion of its receivables. The securitisation transaction was completed in July 2002 and resulted in OntheCards Investments (OtC) acquiring, on a non-recourse basis, certain receivables from Edcon and Nedcor, which both previously financed these accounts. The transaction unlocked value for Edcon shareholders and gave Edcon access to a lower cost of funding via the capital markets. The net proceeds of R798 million were utilised to repay debt and, accordingly, the Group is now particularly well-positioned to continue pursuing future growth opportunities.

board has declared a record interim dividend of 123 cents, reflecting a 242% growth on last year's interim

OtC was funded by the issue of R1,9 billion of rated notes into the market and by a subordinated loan of R370 million. This latter amount in fact represents the full extent of Edcon's risk on the debtors sold. Edcon remains the service provider to OtC and is responsible for the ongoing credit management of the accounts

## ACOUISITIONS (Approved by the Competition Authorities)

now in progress. Super Mart is a discount general merchandise retailer serving South

Africa's mass lower income market. The purchase price consists of an initial

payment of R70 million, together with contingency payments to a

maximum of R70 million, staggered over the next three years

**RAG Receivables Book and Other Assets** 

Edcon acquired the rights to RAG's retail brands, its debtors book, customer database and a number of its retail stores for R243 million on 1 July 2002. An estimated discount of R52 million has been recorded on the acquisition, R36 million of which is recognised in these results for the six-months. The purchase allows Edcon to leverage its debtor's management competencies and to strengthen its presence in Botswana.

This acquisition was effective 1 October 2002 and its integration into the Edcon Group is



magazines. Their product range complements Edcon's current offerings and Edcon believes its strengths in merchandising and logistics management can turn around CNA's recent disappointing performance.

# **SALIENT FEATURES**

- COMPARABLE STORE SALES rise by 17%
- HEADLINE EARNINGS PER SHARE UP 219% at a record 290 cents
- RECORD INTERIM DIVIDEND 123 cents per share compares with 36 cents last year
- SUCCESSFUL SECURITISATION OF DEBTORS BOOK **INCREASES CASH BALANCES TO R750 MILLION**
- NEW BUSINESSES ACQUIRED (RAG, SUPER MART

#### CASH FLOWS AND FINANCIAL POSITION

The quality of Edcon's earnings is demonstrated by a significant increase in attributable cash flow per share to 935 cents, more than double that of the previous year. Continued disciplined inventory management and increased profitability, combined with efficient collections, contributed to a dramatic increase in cash generated from operating activities. The proceeds from the securitisation transaction allow the Group to reduce its interest bearing debt and to fund the acquisitions mentioned above. The Group's policy of unlocking excess capital continued in the current period and a further 1,1 million shares were bought back for R45 million and cancelled. Edcon's financial position is now exceptionally strong, with cash and cash equivalents, net of interest bearing debt, at R545 million. Current borrowing facilities available for utilisation

#### CORPORATE GOVERNANCE

The Group, at all levels, subscribes to the values of good corporate governance and is committed to applying the principles of the second King Report and the JSE Securities Exchange South Africa requirements. It is also determined to conduct business with discipline, integrity, transparency and social responsibility.

High interest rates and double digit inflation will dampen consumer spending somewhat in the months ahead. Nevertheless, the board is of the opinion that the current positive momentum in the market should continue and that this will buoy CFT sales through the vitally important festive season. Based on this assumption, and with the turn around in Edgars and United Retail now complete, headline earnings per sharefor the full year could exceed previous record earnings. Further benefits from the new acquisitions are expected to become evident in the next financial year.

For and on behalf of the board

W S MacFarlane

S M Ross Chief Executive Officer

### INTERIM CASH DIVIDEND

Notice is hereby given that the interim ordinary dividend (No.112) of 123 cents per share in respect of the 26 weeks ended 28 September 2002 has been declared payable to the holders of ordinary shares appearing in the records of the company at the close of business on Friday, 27 December 2002. The dividend is declared payable in the currency of the Republic of South Africa and in compliance with the requirements of STRATE, the following dates are applicable:

Last day to trade cum the dividend Date trading commences ex the dividend Record date Date of payment

Wednesday, 18 December 2002 Thursday, 19 December 2002 Friday, 27 December 2002 Monday, 30 December 2002

Share certificates may not be dematerialised or rematerialised between Thursday, 19 December 2002 and Friday, 27 December 2002, both days inclusive.

On behalf of the board

**D J Viviers** 

12 November 2002











Johannesburg

Cash Flow Statements	2002 26 weeks September Rm (unaudited)	2001 26 weeks September Rm (unaudited)	2002 52 weeks March Rm (audited)
Cash retained from operating activities	(	()	()
Operating profit	284,8	123,5	328,6
Depreciation and amortisation	98,3	96,0	198,7
Other non-cash items	(23,6)	0,6	2,7
Cash "EBITDA"	359,5	220,1	530,0
Reduction in working capital	183,7	97,9	185,7
Inventories	53,8	44,6	180,9
Accounts receivable and prepayments	(162,1)	(43,3)	(43,9)
Accounts payable	292,0	96,6	48,7
Cash generated from operating activities	543,2	318.0	715,7
Net financing costs paid	(32,7)	(44,9)	(63,5)
Taxation paid	(32,1)	(13,9)	(40,0)
Cash inflow from operations	478,4	259.2	612.2
Dividends paid	(42,0)	(36,8)	(57,2)
Net cash retained	436,4	222,4	555,0
Cash generated from/(utilised in) investment activities			
Increase in property, plant and equipment	(29,5)	(77,4)	(129,0)
Acquisition of RAG assets	(229,1)	_	_
Net proceeds of securitisation	798,3	_	_
Purchase of FNB/Jet branded book Other	(27,0) (5,6)	(0,9)	(30,8)
Net cash generated/(invested)	507,1	(78,3)	(159,8)
Cash effects of financing activities			
Decrease in shareholder funding	(44,6)	(12,0)	(141,5)
Decrease in interestbearing debt	(365,8)	(135,2)	(238,7)
Net cash outflow from financing activities	(410,4)	(147,2)	(380,2)
Increase/(decrease) in cash and			
cash equivalents	533,1	(3,1)	15,0
Cash and cash equivalents at the beginning of the period	215,5	180,5	180,5
Currency adjustments	1,0	7,9	20,0
Cash and cash equivalents at the end of the period	749,6	185,3	215,5
Attributable cash flow per share (cents)	935	449	1 080

Statements of changes in ordinary shareholders' equity	2002 September Rm (unaudited)	2001 September Rm (unaudited)	2002 March Rm (audited)
Ordinary shareholders' equity at the beginning of the year	2 296,8	2 305,3	2 305,3
Share capital Share buy-back	(44,6)	(12,0)	(141,5)
Movements in distributable reserves			
Earnings attributable to ordinary shareholders	163,8	52,3	171,7
Ordinary dividends	(42,0)	(36,8)	(57,2)
Movements in non-distributable reserves			
Foreign currency translation reserve	1,0	(6,9)	7,8
Other	4,3	6,7	10,7
Ordinary shareholders' equity at the end of the period	2 379,3	2 308,6	2 296,8

Balance Sheets	2002 September Rm	2001 September Rm	2002 March Rn
ASSETS	(unaudited)	(unaudited)	(audite
Non-current assets			
Properties, fixtures, equipment and vehicles	760.0	733.2	825.
Trademarks	_	1,8	_
Negative goodwill	(16,0)	_	-
Investments	413,9	13,9	13,
Other	81,6	46,1	76,
Total non-current assets	1 239,5	795,0	915,
Current assets			
Inventories	938,7	1 129,7	993,
Accounts receivable and prepayments	1 268,1	2 072,7	2 026,
Cash and cash equivalents	749,6	185,3	215,
Total current assets	2 956,4	3 387,7	3 235,
Total assets	4 195,9	4 182,7	4 151,
EQUITY AND LIABILITIES  Capital and reserves  Ordinary shareholders' equity	2 379,3	2 308.6	2 296.
Minority interest	0,3	0,4	2 296,
Total shareholders' equity	2 379,6	2 309,0	2 297,
Interest bearing debt	204,7	676,5	575,
	2 584,3	2 985,5	2 872,
Interest free liabilities			
Current	1 431,2	1 041,2	1 104,
Deferred taxation	180,4	156,0	174,
Total interest free liabilities	1 611,6	1 197,2	1 278,
Total equity and liabilities	4 195,9	4 182,7	4 151,
Gearing ratios			
Net interest bearing debt/total shareholders' funds	(0,23)	0,21	0,1
Total liabilities/total shareholders' funds	0,76	0,81	0,8
Future capital expenditure	Rm	Rm	Rr
Contracted	18,3	2,0	6,
Authorised but not contracted	107,0	80,4	151,
Net equity per ordinary share (cents)	4 692	4 019	4 43

Non-executive directors: W S MacFarlane (Chairman) A J Aaron T N Eboka Z B Ebrahim J D M G Koolen† P L Wilmot († Netherlands)

**Executive directors:** S M Ross\*\* (Chief Executive) A V A Boshoff M R Bower Dr U Ferndale J L Spotts\*\* (\*\*USA)

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Auditors: Ernst & Young

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