# REVIEWED CONDENSED **CONSOLIDATED FINANCIAL RESULTS**

FOR THE YEAR ENDED 31 DECEMBER 2010

## **BEST EVER** SAFETY

performance, Total Recordable Incident Rate of **0.58** 

## **HEPS** up **67**%

**PROFIT** from continuing operations up **38**%

## **GEARING**

improved to 40%

## FINAL

cash dividend of 135 cents declared

## ALL

strategic growth projects substantially complete and in ramp-up phase



(Incorporated in the Republic of South Africa) (Registration No. 1924/002590/06) Share code: AFE ISIN No.: ZAEOOOOO220 ("AECI" or "the Company")

#### **INCOME STATEMENT**

|   | %<br>change | 2010<br>R millions | 2009<br>R millions |
|---|-------------|--------------------|--------------------|
| Continuing operations   | oriarigo    | TT TTIIIIOTIS      | 111111110113       |
| Revenue <sup>(2)</sup>  | +8          | 11 569             | 10 709             |
| Net operating costs   | +6          | 10 507             | 9 942              |
| Profit from operations  | +38         | 1 062              | 767                |
| Net (loss)/income from Pension Fund employer surplus accounts                         |             | (6)                | 23                 |
| Net (loss)/income from plan assets for  |             | (0)                |                    |
| post-retirement medical aid liabilities   |             | (5)                | 11                 |
|   |             | 1 051              | 801                |
| Fair value adjustments – interest   |             | 2                  | 4                  |
| Interest expense (net of costs capitalised)   |             | (175)              | [243]              |
| Interest received   |             | 21                 | 21                 |
| Income from associates and investments  |             | 2                  | 7                  |
|   |             | 901                | 590                |
| Impairment of goodwill  |             | (28)               | (18)               |
| Impairments of plant and equipment  |             | (4)                | (16)               |
| Reversal of impairment of plant and equipment   |             | _                  | 7                  |
| Gain on acquisition of subsidiary  Profit before tax                                  |             | 873                | <br>563            |
| Tax   |             | (233)              |                    |
| Net profit from continuing operations   |             | 640                | (176)<br>387       |
| Net profit from discontinued operations   |             | 040                | 53                 |
| Profit before tax   | ſ           | _                  | 65                 |
| Tax   |             | _                  | (12)               |
|   | l           |                    |                    |
| Profit for the year   |             | 640                | 440                |
| Profit for the year attributable to:  |             |                    |                    |
| – ordinary shareholders   |             | 600                | 421                |
| – preference shareholders   |             | 2                  | 2                  |
| – non-controlling interest  |             | 38                 | 17                 |
|   |             | 640                | 440                |
| Headline earnings are derived from:   |             | 500                | 404                |
| Profit attributable to ordinary shareholders  |             | 600                | 421                |
| Impairment of goodwill  |             | 28                 | 18                 |
| Impairments of plant and equipment  |             | 4                  | 16                 |
| Reversal of impairment of plant and equipment   |             | -                  | (7)                |
| Gain on acquisition of subsidiary Profit on disposal of property, plant and equipment |             | (4)                | (00)               |
| Loss on disposal of subsidiaires  |             | (5)<br>20          | (88)               |
| Profit on disposal of associates and investments                                      |             | (22)               | _                  |
| Tax effects of the above items  |             | 2                  | 10                 |
| Non-controlling interest effect of the above items                                    |             | (4)                | -                  |
| Headline earnings   |             | 619                | 370                |
| Per ordinary share (cents):   |             | 010                | 070                |
| Headline earnings   | +67         | 577                | 346                |
| Diluted headline earnings <sup>(3)</sup>  | 107         | 575                | 344                |
| Basic earnings  | +42         | 559                | 393                |
| Diluted basic earnings <sup>(3)</sup>   |             | 558                | 392                |
| Continuing basic earnings   |             | 559                | 344                |
| Diluted continuing basic earnings <sup>(3)</sup>                                      |             | 558                | 343                |
| Discontinued basic earnings <sup>(3)</sup>  |             | _                  | 49                 |
| Dividends declared  | +128        | 205                | 90                 |
| Dividends paid  |             | 132                | 169                |
| Ordinary shares (millions) <sup>(4)</sup>   |             |                    | . 50               |
| - in issue  |             | 107                | 107                |
| - weighted average number of shares   |             | 107                | 107                |
| diluted weighted evenage number of chares <sup>[3]</sup>                              |             | 100                | 107                |

### STATEMENT OF COMPREHENSIVE INCOME

- diluted weighted average number of shares(3)

\*Nominal amount

|  | 2010<br>R millions | 2009<br>R millions |
|--|--------------------|--------------------|
| Profit for the year  | 640                | 440                |
| Other comprehensive income net of tax:                       |                    |                    |
| Revaluation of derivative instruments                        | *                  | (6)                |
| Foreign currency translation differences net of deferred tax | (84)               | (169)              |
| Total comprehensive income for the year                      | 556                | 265                |
| Total comprehensive income attributable to:                  |                    |                    |
| - ordinary shareholders                                      | 519                | 250                |
| - preference shareholders                                    | 2                  | 2                  |
| - non-controlling interest                                   | 35                 | 13                 |
|  | 556                | 265                |

### STATEMENT OF FINANCIAL POSITION

|   | 2010<br>R millions | 2009<br>R millions |
|---|--------------------|--------------------|
| Assets  |                    |                    |
| Non-current assets                              | 5 634              | 5 360              |
| Property, plant and equipment                   | 3 564              | 3 260              |
| Investment property                             | 440                | 430                |
| Goodwill  | 1 035              | 1 063              |
| Pension Fund employer surplus accounts          | 230                | 236                |
| Investments                                     | 20                 | 13                 |
| Non-current loans receivable                    | 22                 | 14                 |
| Deferred tax                                    | 323                | 344                |
| Current assets                                  | 4 647              | 4 668              |
| Inventories                                     | 1 892              | 1 827              |
| Accounts receivable                             | 2 023              | 2 159              |
| Assets classified as held for sale              | _                  | 14                 |
| Cash and cash equivalents                       | 732                | 668                |
| Total assets                                    | 10 281             | 10 028             |
| Equity and liabilities                          |                    |                    |
| Ordinary capital and reserves                   | 4 314              | 3 937              |
| Preference capital and non-controlling interest | 154                | 121                |
| Total shareholders' interest                    | 4 468              | 4 058              |
| Non-current liabilities                         | 2 175              | 2 564              |
| Deferred tax                                    | 88                 | 85                 |
| Non-current borrowings                          | 1 133              | 1 731              |
| Non-current provisions                          | 954                | 748                |
| Current liabilities                             | 3 638              | 3 406              |
| Accounts payable                                | 2 168              | 2 208              |
| Current borrowings                              | 1 368              | 1 080              |
| Tax payable                                     | 102                | 118                |
| Tax payable                                     |                    |                    |

#### STATEMENT OF CASH FLOWS

|   | 2010<br>R millions | 2009<br>R millions |
|---|--------------------|--------------------|
| Cash generated by operations                            | 1 619              | 1 137              |
| Dividends received                                      | 2                  | 12                 |
| Interest paid   | (268)              | (349)              |
| Interest received                                       | 21                 | 22                 |
| Income tax paid   | (209)              | (333)              |
| Changes in working capital                              | 26                 | 1 161              |
| Expenditure relating to non-current provisions          | (37)               | (93)               |
| Expenditure relating to retrenchments and restructuring | (33)               | (105)              |
| Cash available from operating activities                | 1 121              | 1 452              |
| Dividends paid  | (144)              | (167)              |
| Dividends paid to non-controlling interest              | (2)                |                    |
| Cash retained from operating activities                 | 975                | 1 285              |
| Cash utilised in investment activities                  | (577)              | [981]              |
| Proceeds from disposal of investments and businesses    | 39                 | 94                 |
| Investments   | (7)                | (92)               |
| Net capital expenditure                                 | (609)              | (983)              |
| Net cash generated                                      | 398                | 304                |
| Cash effects of financing activities                    | (294)              | [6]                |
| Non-current loans receivable                            | 14                 | (14)               |
| Borrowings  | (308)              | 8                  |
| Increase in cash and cash equivalents                   | 104                | 298                |
| Cash and cash equivalents at the beginning of the year  | 668                | 444                |
| Translation loss on cash and cash equivalents           | (40)               | (74)               |
| Cash and cash equivalents at the end of the year        | 732                | 668                |

#### STATEMENT OF CHANGES IN EQUITY

|  | 2010<br>R millions | 2009<br>R millions |
|--|--------------------|--------------------|
| Total comprehensive income for the year                  | 556                | 265                |
| Dividends paid   | (144)              | (167)              |
| Dividends paid to non-controlling interest               | (2)                | _                  |
| Acquisition of subsidiary                                | _                  | (9)                |
| Equity at the beginning of the year                      | 4 058              | 3 969              |
| Equity at the end of the year                            | 4 468              | 4 058              |
| Made up as follows:                                      |                    |                    |
| Issued ordinary capital                                  | 215                | 215                |
| Non-distributable reserves                               | 164                | 251                |
| Property revaluation reserve                             | 237                | 237                |
| Foreign currency translation reserve net of deferred tax | (81)               | 3                  |
| Other  | 8                  | 11                 |
| Retained income  | 3 935              | 3 471              |
| Ordinary capital and reserves                            | 4 314              | 3 937              |
| Preference capital and non-controlling interest          | 154                | 121                |
| Preference capital                                       | 6                  | 6                  |
| Non-controlling interest                                 | 148                | 115                |
|  | 4 468              | 4 058              |

### **OTHER SALIENT FEATURES**

|  | 2010<br>R millions | 2009<br>R millions |
|--|--------------------|--------------------|
| Capital expenditure – property, plant and equipment    | 634                | 1 150              |
| - expansion  | 385                | 963                |
| - replacement  | 249                | 187                |
| Capital commitments                                    | 88                 | 737                |
| - contracted for                                       | 49                 | 71                 |
| - not contracted for                                   | 39                 | 666                |
| Future rentals on property, plant and equipment leased | 196                | 185                |
| - payable within one year                              | 96                 | 84                 |
| - payable thereafter                                   | 100                | 101                |
| Contingent liabilities                                 | 97                 | 83                 |
| Net borrowings   | 1 769              | 2 143              |
| Gearing (%)  | 40                 | 53                 |
| Current assets to current liabilities                  | 1,3                | 1,4                |
| Net asset value per ordinary share (cents)             | 4 022              | 3 681              |
| Depreciation - continuing operations                   | 332                | 267                |
| Rand/US\$ closing exchange rate (rand)                 | 6,65               | 7,38               |
| Rand/US\$ average exchange rate (rand)                 | 7,32               | 8,27               |

### **INDUSTRY SEGMENT ANALYSIS**

|                                 | Profit from<br>Revenue operations |                  | Net assets |                  |             |                  |
|---------------------------------|-----------------------------------|------------------|------------|------------------|-------------|------------------|
|                                 | 2010<br>R n                       | 2009<br>nillions | 2010<br>R  | 2009<br>millions | 2010<br>R ı | 2009<br>millions |
| Continuing operations           |                                   |                  |            |                  |             |                  |
| Mining services                 | 4 832                             | 4 070            | 378        | 298              | 2 294       | 2 187            |
| Specialty chemicals             | 6 453                             | 6 524            | 811        | 483              | 3 716       | 3 643            |
| Property                        | 370                               | 211              | 66         | 33               | 726         | 669              |
| Specialty fibres                | 294                               | 222              | 33         | 9                | 143         | 116              |
| Group services and intersegment | (380)                             | (318)            | (226)      | (56)             | (93)        | (51)             |
|                                 | 11 569                            | 10 709           | 1 062      | 767              | 6 786       | 6 564            |
| Discontinued operations         |                                   |                  |            |                  |             |                  |
| SANS Fibres - Bellville         | -                                 | 469              | -          | 66               | -           | (33)             |
|                                 | 11 569                            | 11 178           | 1.062      | 833              | 6 786       | 6 531            |

Net assets consist of property, plant, equipment, investment property, goodwill, inventory and accounts receivable less accounts payable.

### NOTES

end of March 2009

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- (1) Basis of preparation and accounting policies
- The condensed consolidated financial results are prepared in accordance with the recognition and measurement requirements of International Financial Reporting Standards, the presentation and disclosure requirements of IAS 34 Interim Financial Reporting, the AC500 series issued by the Accounting Practices Board, the Listings Requirements of the JSE Limited, and in the manner required by the South African Companies Act, No. 61 of 1973, as amended. Accounting policies have been applied consistently by all entities in the Group and are consistent with those applied in
- (2) Includes foreign and export revenue of R3 111 million (2009: R2 520 million).
- (3) Calculated in accordance with IAS33. The Company has purchased call options over AECI shares which will obviate the need for the Company to issue new shares in terms of the AECI share option scheme. In practice, therefore there will be no future dilution.
- (4) Net of 11 884 669 (2009: 11 884 669) treasury shares held by a subsidiary company. (5) The discontinued operations refer to the businesses of SANS Fibres where manufacturing activities ceased at the
- (6) The auditors, KPMG Inc., have reviewed these condensed consolidated financial results. The auditors' unqualified review report is available for inspection at the Company's registered office.
- (7) The condensed consolidated financial statements do not include all of the information required for full annual financial statements and should be read in conjunction with the consolidated annual financial statements for the year ended 31 December 2009.
- (8) The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the application of policies and reported amounts of assets and liabilities, income and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may

#### **COMMENTARY**

#### **Performance**

The Group delivered pleasing results for 2010, underpinned by a strong recovery in mining and manufacturing production volumes in the year. Consumer spending improved as interest rates declined and this also assisted the Group's businesses that service related sectors. Revenue from continuing operations increased by 8% to R11 569 million (2009: R10 709 million), driven by commodity price increases but tempered by the 11% strengthening of the rand against the US dollar yearon-year. Overall volumes grew by 11% and profit from continuing operations increased by 38% to R1 062 million (2009: R767 million).

Lower interest rates and improved cash generation impacted positively on headline earnings as net finance costs, after capitalising borrowing costs, decreased to R154 million (2009: R222 million). Headline earnings were 67% higher at R619 million (2009: R370 million).

The Board has declared a final cash dividend of 135 cents per ordinary share (2009: 62 cents). The dividend declaration is published in full elsewhere.

Safety and health performance is expressed as the Total Recordable Incident Rate. It is gratifying to report that in 2010 the Group achieved its lowest ever level of employee injuries and illnesses. The rate of 0,58 represents a 23% reduction from the level recorded in the prior reporting period.

AEL Mining Services ("AEL") delivered a commendable performance, particularly noteworthy if viewed in the context of the slow start to the year when surface mining operations in southern Africa were negatively affected by heavy rainfall and those in the narrow reef sector experienced shaft closures. Revenue increased by 19% to R4 832 million (2009: R4 070 million). This is attributable to ammonia price increases and volume growth of 13%. Profit from operations rose by 27% to R378 million (2009: R298 million) and the operating profit margin was at 7,8% (2009: 7,3%). This improvement was facilitated by higher efficiencies on the Initiating Systems Automation Project (ISAP) in its ramp-up phase, as well as being indicative of the benefits of enhanced service package offerings to customers. Retrenchment costs of R49 million affected AEL's operating profit. R39 million of this amount is a provision for restructuring of the old manual shocktube plants, to be completed during 2011.

In AEL's southern African business, sales into the surface and massive sectors recorded good growth, particularly in platinum mining. Volumes for the narrow reef market declined by 3,5%.

The African business grew in line with a strong recovery in Botswana's diamond mining as well as improvements in the copper industry in central Africa. This growth was achieved notwithstanding delays in customers' projects. Gold mining activity in west and east Africa was depressed by production cutbacks and the suspension of operations.

The International business recorded pleasing progress as AEL gained new business in Indonesia as well as additional sales channel volumes in Europe and South America.

Of the R344 million invested in capital expenditure, R102 million was spent on ISAP. Ramp-up of ISAP progressed well, with the production run-rate more than doubling in the second half of the year. The ISAP project will be fully complete in the first quarter of 2012. The balance of the capital expenditure was utilised for expansion in Indonesia and for smaller capital replacement projects in Africa and

#### **Specialty chemicals**

Profit from continuing operations improved sharply by 68% to R811 million (2009: R483 million) although revenue declined marginally to R6 453 million (2009: R6 524 million) owing to the effects of the strong rand as well as changes in product mix. The operating profit margin improved to 12,6% (2009: 7,4%) as a result of excellent cost control in the period as well as the non-recurrence of the effects of the bad debt write-off of 2009. Volumes increased by 10% year-on-year.

There were improved performances from most of the businesses in the portfolio, with those from Akulu Marchon, Industrial Oleochemical Products, ImproChem and Lake International Technologies being particularly noteworthy. Senmin's results were adversely impacted by the rand exchange rate and by start-up costs as the Polyacrylamide (PAM) facility was being ramped up.

The restructuring of Plastamid was completed in the second half-year and this business was divisionalised into Industrial Urethanes, at a total net cost of R10 million. Strong cash generation owing to improved profitability, lower capital expenditure and working capital

containment were features of 2010. Of the R241 million capital expenditure in the year, R92 million was for Senmin's strategic projects

At Senmin, the Carbon Disulphide project is complete and the Acrylamide and PAM facilities have been commissioned, with the qualification process due for completion in the first quarter of 2011. The specialty chemicals portfolio will be enhanced in the coming year, with three acquisitions finalised

or close to finalisation for a total consideration of about R180 million. An agricultural chemicals distribution business will be integrated into Plaaskem, a toll manufacturing business will enhance SA Paper Chemicals' customer offering and a bulk caustic soda distribution business will be integrated into Crest Chemicals

### **Property**

The property market continued to lag behind the South African economy's recovery in 2010 and no significant property sale transactions were recorded. Heartland's results were delivered primarily by the leasing and services portfolios. Operating profit improved to R66 million from R33 million in 2009. This improvement is largely due to the non-recurrence of the cancellation of property transactions accounted for in 2009.

In property development, Heartland maintained its focus on preparing land for release to the market once market conditions improve. The most significant achievement in this regard was progress on Longlake at Modderfontein, a 220 hectare parcel of saleable land suitable for all land uses. Township and environmental approvals were received, zoning rights were granted and infrastructural designs

The property market remained curtailed by the lack of end-user finance.

### Specialty fibres

SANS Technical Fibers, based in the USA, benefitted from global recovery in the automotive and consumer sectors. Revenue improved by 48% to US\$40 million (2009: US\$27 million), largely driven by volume growth of 48%. Operating profit quadrupled to US\$4,5 million (2009: US\$1,1 million).

Plant capacity was expanded by 33% with the installation of equipment transferred from the former SANS Fibres site in Bellville. The project, at a cost of US\$3 million, was completed within budget and ahead of schedule. The new capacity was fully utilised from the start-up date and, given the global automotive sector's positive outlook, this uptake scenario is not expected to change.

### Finance and corporate centre

Gearing continued to improve to 40% of shareholders' fund at year-end (2009: 53%) as capital expenditure declined to R634 million (2009: R1 150 million) and profitability improved in the period. Net working capital was well managed at 15,1% of gross revenue (2009: 15,9%).

Cash interest cover improved to 5,6 times (2009: 3,5 times). Net interest paid, before capitalising borrowing costs of R93 million (2009: R105 million), decreased to R247 million (2009: R327 million). The decrease is attributable to sustained working capital control, improved cash generation and the

The Group services cost was R226 million (2009: R56 million). This material movement is analysed as follows

- an additional R80 million provision in respect of legacy costs. The largest portion of this was an adjustment in the Post-retirement Medical Aid Liability due to medical aid inflation, a 0,25% decrease in the net discount rate, and the inclusion of additional members;
- an increase of R51 million in long-term incentive provisions as the Group's earnings and the
- Company's share price improved in 2010; in 2009, R18 million was recognised as profit on the disposal of the listed share portfolio of the

captive insurance entity. The recovery in the mining sector and steady increases in global chemical prices are good indicators of improving demand, albeit in a more competitive environment. This bodes well for the Group in terms

- of volumes.
- The focus for 2011 will be to: • complete ramp-up of the PAM and ISAP projects so as to optimise their beneficial use, thereby
- enhancing the Group's financial performance;
- · maintain a sharp focus on costs and working capital management, and on enhanced product and
- service delivery to customers; and successfully integrate the acquisitions into the specialty chemicals portfolio.

Woodmead, Sandton 21 February 2011

Fani Titi

Directors: F Titi (Chairman), GN Edwards (Chief executive)†,RMW Dunne\*, S Engelbrecht, Z Fuphe, KM Kathan†, MJ Leeming, AJ Morgan, LM Nyhonyha, Adv R Ramashia. †Executive \*British

Graham Edwards

Chief Executive

www.aeci.co.za

Acting Company Secretary: EA Rea